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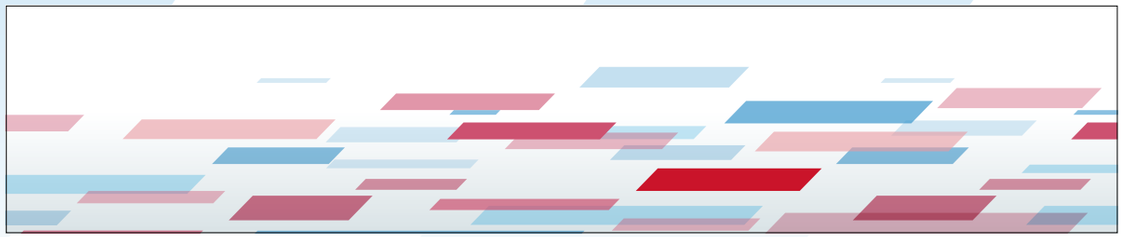
* The underlined text in this report indicates hyperlinks in the PDF version.

Cover Story



Using dynamic parallelograms as a motif to symbolize speed and forward momentum, the cover depicts diverse elements overlapping as they move toward the future.
The interconnected shapes spanning the cover represent the growth and transformation the Ricoh Group is pursuing during the period of Mid-Term Strategy ’26, as well as the value creation that will continue beyond it. This design will serve as a common concept throughout the Mid-Term Strategy period, evolving from year to year to reflect progress and depict Ricoh’s path of growth.