(Note) In this document, fiscal years are defined as follows: FY2024 = Fiscal year ended March 31, 2025, etc.

1. Operating Results (Billions of Yen)

| | | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 (Forecast) |
|---|---------------------|---------|---------|---------|---------|---------|----------------------|
| Sales | | 2,008.5 | 1,682.0 | 1,758.5 | 2,134.1 | 2,348.9 | 2,550.0 |
| | YoY | -0.2% | -16.3% | 4.5% | 21.4% | 10.1% | 8.6% |
| Cost of Sales | | 1,287.0 | 1,109.7 | 1,135.9 | 1,388.7 | 1,528.9 | 1,635.0 |
| | YoY | 3.3% | -13.8% | 2.4% | 22.3% | 10.1% | 6.9% |
| Ì | Percentage of sales | 64.1% | 66.0% | 64.6% | 65.1% | 65.1% | 64.1% |
| Gross profit | | 721.5 | 572.3 | 622.6 | 745.4 | 820.0 | 915.0 |
| | YoY | -5.9% | -20.7% | 8.8% | 19.7% | 10.0% | 11.6% |
| | Percentage of sales | 35.9% | 34.0% | 35.4% | 34.9% | 34.9% | 35.9% |
| Selling, general and administ | rative expenses | 642.5 | 617.7 | 582.6 | 666.6 | 758.0 | 854.0 |
| (Including Other income, | YoY | -5.5% | -3.9% | -5.7% | 14.4% | 13.7% | 12.7% |
| Impairment of goodwill) | Percentage of sales | 32.0% | 36.7% | 33.1% | 31.2% | 32.3% | 33.5% |
| Operating profit | | 79.0 | -45.4 | 40.0 | 78.7 | 62.0 | 61.0 |
| | YoY | -9.0% | _ | _ | 96.6% | -21.2% | -1.6% |
| | Percentage of sales | 3.9% | -2.7% | 2.3% | 3.7% | 2.6% | 2.4% |
| Profit before income tax expe | enses | 75.8 | -41.0 | 44.3 | 81.3 | 68.2 | 67.0 |
| | YoY | -9.6% | _ | _ | 83.2% | -16.1% | -1.8% |
| | Percentage of sales | 3.8% | -2.4% | 2.5% | 3.8% | 2.9% | 2.6% |
| Profit attributable to owners of | of the parent | 39.5 | -32.7 | 30.3 | 54.3 | 44.1 | 44.5 |
| | YoY | -20.2% | _ | _ | 79.0% | -18.7% | 0.7% |
| | Percentage of sales | 2.0% | -1.9% | 1.7% | 2.5% | 1.9% | 1.7% |
| Earnings per share attributab to owners of the parent-ba | | 54.58 | -45.20 | 45.35 | 88.13 | 72.58 | 76.04 |
| | YoY | -20.1% | _ | _ | 94.3% | -17.6% | 4.8% |
| Exchange rate | [yen/US\$] | 108.80 | 106.05 | 112.36 | 135.49 | 144.53 | 150.72 |
| | [yen/EURO] | 120.90 | 123.70 | 130.55 | 140.91 | 156.74 | 162.43 |
| | | | | | | | |

2. Investment related indicators (Billions of Yen)

| | | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 (Forecast) |
|-------------------------------------|----------------------------|--------|--------|--------|--------|--------|----------------------|
| Expenditure for plant and equipment | | 86.5 | 42.1 | 37.3 | 45.4 | 53.2 | 50.0 |
| Depreciation for tangible fixed | assets | 62.5 | 45.3 | 39.8 | 41.9 | 44.0 | 46.0 |
| R&D Expenditure | | 102.8 | 90.3 | 96.7 | 107.7 | 109.8 | 95.0 |
| | R&D Expenditure / Sales | 5.1% | 5.4% | 5.5% | 5.0% | 4.7% | 3.7% |

3. Financial indicator (Billions of yen)

| | | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|---|---|---------|---------|---------|---------|---------|
| Liquidity at hand | | 262.8 | 335.0 | 240.3 | 222.0 | 177.3 |
| | Liquidity at hand/ Averaged sales [months] | 1.6 | 2.4 | 1.6 | 1.2 | 0.9 |
| Inventories | | 201.2 | 192.0 | 232.5 | 314.3 | 300.5 |
| | Inventories/ Averaged cost of sales [months] | 1.9 | 2.1 | 2.5 | 2.6 | 2.4 |
| Debt* | | 179.6 | 222.4 | 235.4 | 362.9 | 349.5 |
| | Debt on total assets | 19.5% | 24.2% | 26.1% | 39.0% | 33.7% |
| Total assets | | 2,867.6 | 1,887.8 | 1,853.2 | 2,149.9 | 2,286.1 |
| | Profit before income tax expenses on total assets | 2.7% | -1.7% | 2.4% | 4.1% | 3.1% |
| Equity attributable to owners of the parent | | 920.3 | 920.2 | 902.0 | 931.5 | 1,038.7 |
| | Equity ratio | 32.1% | 48.7% | 48.7% | 43.3% | 45.4% |
| | Return on equity | 4.3% | -3.6% | 3.3% | 5.9% | 4.5% |

| *The | amounts | are | shown | bonds | and | borrowings. |
|------|---------|-----|-------|-------|-----|-------------|
| *The | amounts | are | shown | bonds | and | borrowings. |

| ndensed | Consolidated | Statement | of Cash | Flows | (Billions | of Yen) | |
|---------|--------------|-----------|---------|-------|-----------|---------|--|

| | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|---|--------|--------|--------|--------|--------|
| Net cash provided by operating activities | 116.7 | 126.9 | 82.4 | 66.7 | 125.6 |
| Net cash used in investing activities | -164.5 | -63.5 | -59.3 | -133.9 | -97.8 |
| Net cash provided by (used in) financing activities | 75.7 | -4.0 | -131.6 | 35.4 | -82.9 |
| Free Cash Flow | -47.8 | 63.4 | 23.1 | -67.2 | 27.7 |

5. Consolidated number of employees

| | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|--------------------------------|--------|--------|--------|--------|--------|
| Japan | 31,648 | 30,369 | 29,454 | 31,800 | 31,064 |
| Americas | 24,299 | 19,389 | 18,648 | 19,227 | 18,299 |
| Europe, Middle East and Africa | 16,410 | 16,136 | 15,729 | 16,234 | 16,867 |
| China | 8,542 | 6,823 | 6,541 | 6,135 | 5,483 |
| Asia Pacific | 9,242 | 8,467 | 7,988 | 7,621 | 7,831 |
| Total | 90,141 | 81,184 | 78,360 | 81,017 | 79,544 |

| FY2023 | FY2024 |
|---------|---------|
| 9M | 9M |
| 181.7 | 187.4 |
| 1.0 | 0.9 |
| 326.5 | 339.0 |
| 2.7 | 2.5 |
| 376.1 | 438.3 |
| 38.1% | 42.9% |
| 2,207.7 | 2,395.3 |
| 2.0% | 1.7% |
| 987.9 | 1,022.8 |
| 44.7% | 42.7% |
| 3.2% | 2.7% |

| FY2023 | FY2024 |
|--------|--------|
| 9M | 9M |
| 62.2 | 71.7 |
| -70.8 | -55.2 |
| -39.2 | -15.3 |
| -8.6 | 16.4 |

| Γ | FY2024 |
|---|--------|
| | 9M |
| Γ | 30,384 |
| | 17,172 |
| | 16,777 |
| | 6,864 |
| | 8,667 |
| Г | 79,865 |

6. Quarterly Operating Results (Billions of Yen)

| | | | | FY2023 | | | FY2024 | | | |
|--|----------------------|--------|--------|--------|--------|---------|--------|--------|--------|--|
| | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | |
| Sales | | 534.6 | 577.9 | 585.0 | 651.2 | 2,348.9 | 574.3 | 628.2 | 632.8 | |
| | YoY | 16.4% | 12.4% | 5.4% | 7.6% | 10.1% | 7.4% | 8.7% | 8.2% | |
| Gross profit | | 190.1 | 196.0 | 210.3 | 223.4 | 820.0 | 207.1 | 216.1 | 217.7 | |
| | YoY | 13.2% | 10.0% | 9.3% | 8.2% | 10.0% | 8.9% | 10.2% | 3.5% | |
| | Percentage of sales | 35.6% | 33.9% | 36.0% | 34.3% | 34.9% | 36.1% | 34.4% | 34.4% | |
| Selling, general and adm | inistrative expenses | 180.0 | 186.6 | 192.7 | 198.5 | 758.0 | 200.8 | 215.6 | 189.9 | |
| | YoY | 13.7% | 13.5% | 9.3% | 18.6% | 13.7% | 11.5% | 15.5% | -1.5% | |
| | Percentage of sales | 33.7% | 32.3% | 33.0% | 30.5% | 32.3% | 35.0% | 34.3% | 30.0% | |
| Operating profit | | 10.1 | 9.3 | 17.5 | 24.8 | 62.0 | 6.3 | 0.4 | 27.7 | |
| | YoY | 5.7% | -32.1% | 8.9% | -36.5% | -21.2% | -37.7% | -94.9% | 57.7% | |
| | Percentage of sales | 1.9% | 1.6% | 3.0% | 3.8% | 2.6% | 1.1% | 0.1% | 4.4% | |
| Profit before income tax | expenses | 13.3 | 11.2 | 18.0 | 25.5 | 68.2 | 9.8 | 3.3 | 27.2 | |
| | YoY | 19.0% | -15.7% | 1.9% | -34.5% | -16.1% | -26.2% | -70.6% | 51.0% | |
| | Percentage of sales | 2.5% | 2.0% | 3.1% | 3.9% | 2.9% | 1.7% | 0.5% | 4.3% | |
| Profit attributable to owner | ers of the parent | 8.7 | 6.8 | 14.6 | 13.8 | 44.1 | 7.7 | 1.4 | 18.5 | |
| | YoY | 15.9% | -6.9% | 17.1% | -48.4% | -18.7% | -11.3% | -78.4% | 26.8% | |
| | Percentage of sales | 1.6% | 1.2% | 2.5% | 2.1% | 1.9% | 1.4% | 0.2% | 2.9% | |
| Earnings per share attributable to owners of the parent-basic[yen] | | 14.44 | 11.20 | 24.07 | 22.89 | 72.58 | 13.03 | 2.49 | 31.84 | |
| | YoY | 20.5% | -5.8% | 17.1% | -48.2% | -17.6% | -9.8% | -77.8% | 32.3% | |
| Exchange rate | [yen/US\$] | 137.30 | 144.49 | 147.86 | 148.41 | 144.53 | 155.93 | 149.54 | 152.46 | |
| | [yen/EURO] | 149.50 | 157.18 | 159.04 | 161.23 | 156.74 | 167.89 | 164.16 | 162.70 | |

7. Sales by Area (Billions of Yen)

| | | | I | -Y2023 | | | FY2024 | | | |
|--------------------------------|----------|-------|-------|--------|-------|---------|--------|-------|-------|--|
| | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | |
| Japan | | 191.9 | 212.2 | 203.2 | 258.2 | 865.6 | 196.8 | 243.0 | 235.5 | |
| | YoY | 17.2% | 13.0% | 1.8% | 2.2% | 7.7% | 2.6% | 14.5% | 15.9% | |
| Americas | | 152.5 | 167.7 | 168.2 | 171.2 | 659.7 | 163.2 | 174.1 | 171.8 | |
| | YoY | 15.1% | 11.0% | 6.3% | 7.8% | 9.8% | 7.0% | 3.8% | 2.1% | |
| Europe, Middle East and Africa | 3 | 144.6 | 147.4 | 160.7 | 170.9 | 623.7 | 160.9 | 152.0 | 165.8 | |
| | YoY | 19.4% | 15.9% | 9.7% | 12.8% | 14.1% | 11.3% | 3.1% | 3.2% | |
| Other | <u>.</u> | 45.5 | 50.5 | 52.8 | 50.9 | 199.8 | 53.2 | 59.0 | 59.5 | |
| | YoY | 8.6% | 5.4% | 4.3% | 20.2% | 9.2% | 17.1% | 16.7% | 12.8% | |
| Total | | 534.6 | 577.9 | 585.0 | 651.2 | 2,348.9 | 574.3 | 628.2 | 632.8 | |
| | YoY | 16.4% | 12.4% | 5.4% | 7.6% | 10.1% | 7.4% | 8.7% | 8.2% | |

8. Sales by Category (Billions of Yen)

| | | | | FY2023 | | | | FY2024 | |
|----------------------------|------------------------|--------|--------|--------|--------|---------|--------|--------|-------|
| | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 |
| Digital Services | Sales | 427.3 | 456.0 | 457.9 | 511.4 | 1,852.8 | 450.0 | 473.6 | 475. |
| | YoY | 15.9% | 12.7% | 6.3% | 6.5% | 10.0% | 5.3% | 3.9% | 3.99 |
| | Operating profit | 8.9 | 9.9 | 9.6 | 12.2 | 40.8 | 0.8 | 2.1 | 9. |
| | Percentage of sales | 2.1% | 2.2% | 2.1% | 2.4% | 2.2% | 0.2% | 0.5% | 2.19 |
| Digital Products | Sales | 116.7 | 117.7 | 124.0 | 125.9 | 484.4 | 122.0 | 153.4 | 157. |
| | YoY | 13.4% | -7.1% | -11.0% | 1.2% | -1.8% | 4.5% | 30.3% | 27.39 |
| | Operating profit | 0.9 | 0.8 | 6.5 | 8.9 | 17.3 | 4.6 | 9.3 | 8. |
| | Percentage of sales | 0.9% | 0.7% | 5.3% | 7.1% | 3.6% | 3.8% | 6.1% | 5.49 |
| Graphic Communications | Sales | 56.6 | 63.8 | 68.0 | 73.6 | 262.1 | 69.1 | 71.0 | 75. |
| | YoY | 9.1% | 12.0% | 12.2% | 12.8% | 11.6% | 22.2% | 11.4% | 10.9% |
| | Operating profit | 2.7 | 3.3 | 4.2 | 5.1 | 15.4 | 5.0 | 5.7 | 7. |
| | Percentage of sales | 4.8% | 5.2% | 6.3% | 7.0% | 5.9% | 7.3% | 8.1% | 9.4% |
| Industrial Solutions | Sales | 23.4 | 29.2 | 27.9 | 33.0 | 113.5 | 26.8 | 31.3 | 26. |
| | YoY | -14.6% | -1.1% | -2.5% | 7.5% | -2.4% | 14.5% | 7.4% | -6.6% |
| | Operating profit | -1.2 | 0.1 | -0 | 0.7 | -0.3 | -0.3 | -1.5 | - |
| | Percentage of sales | -5.3% | 0.6% | -0.1% | 2.3% | -0.3% | -1.4% | -4.9% | -0.3% |
| Other | Sales | 9.7 | 10.4 | 11.0 | 14.4 | 45.6 | 11.9 | 13.4 | 13. |
| | YoY | 15.5% | 4.0% | 11.6% | 17.7% | 12.4% | 23.1% | 28.9% | 26.3% |
| | Operating profit | -2.5 | -2.7 | -2.4 | -2.7 | -10.5 | -1.7 | -1.2 | -0. |
| | Percentage of sales | -25.8% | -26.5% | -22.6% | -19.1% | -23.1% | -14.3% | -9.2% | -3.29 |
| Corporate and eliminations | Sales (Internal sales) | -99.2 | -99.2 | -103.9 | -107.2 | -409.6 | -105.5 | -114.7 | -116. |
| | Operating profit | 1.2 | -2.1 | -0.3 | 0.4 | -0.8 | -2.1 | -14.0 | 2. |
| Total | Sales | 534.6 | 577.9 | 585.0 | 651.2 | 2,348.9 | 574.3 | 628.2 | 632. |
| | YoY | 16.4% | 12.4% | 5.4% | 7.6% | 10.1% | 7.4% | 8.7% | 8.29 |
| | Operating profit | 10.1 | 9.3 | 17.5 | 24.8 | 62 | 6.3 | 0.4 | 27. |
| | Percentage of sales | 1.9% | 1.6% | 3.0% | 3.8% | 2.6% | 1.1% | 0.1% | 4.49 |

 $[\]ensuremath{^{*}}$ Intersegment sales are primarily for Digital Services.

9. Office Services Recurring Sales (Billions of Yen)

| | | | | FY2023 | FY2024 | | | | |
|-----------------|------------------|------|------|--------|--------|-------|------|------|-------|
| | | Q1 | Q2 | Q3 | Q4 | 通期 | Q1 | Q2 | Q3 |
| Recurring Sales | | 79.8 | 86.1 | 87.6 | 94.7 | 348.4 | 94.4 | 98.2 | 101.4 |
| | YoY | 23% | 20% | 10% | 16% | 17% | 18% | 14% | 16% |
| | (forex excluded) | 18% | 14% | 6% | 8% | 10% | 9% | 11% | 14% |

10. Office Services Sales by Category (Billions of Yen)

| | | | ı | FY2023 | | | FY2024 | | | |
|---------------------------|------------------|-------|-------|--------|-------|-------|--------|-------|-------|--|
| | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | |
| IT infrastructure | | 61.5 | 71.4 | 67.6 | 91.4 | 292.0 | 65.7 | 76.7 | 75.3 | |
| | YoY | 35% | 32% | 7% | 13% | 20% | 7% | 7% | 11% | |
| | (forex excluded) | 30% | 26% | 4% | 9% | 15% | 2% | 6% | 11% | |
| IT services | | 41.0 | 47.9 | 46.4 | 53.8 | 189.3 | 47.5 | 53.1 | 53.6 | |
| | YoY | 36% | 29% | 10% | 13% | 20% | 16% | 11% | 15% | |
| | (forex excluded) | 31% | 23% | 6% | 8% | 15% | 10% | 9% | 14% | |
| Applications | | 34.3 | 40.3 | 37.4 | 47.1 | 159.3 | 38.5 | 43.9 | 42.9 | |
| | YoY | 19% | 22% | 15% | 7% | 15% | 12% | 9% | 14% | |
| | (forex excluded) | 16% | 19% | 11% | 3% | 11% | 7% | 7% | 13% | |
| Business Process Services | | 30.5 | 32.4 | 33.5 | 34.0 | 130.6 | 34.3 | 33.1 | 34.1 | |
| | YoY | 8% | 7% | 9% | 12% | 9% | 12% | 2% | 2% | |
| | (forex excluded) | 2% | 1% | 3% | 0% | 2% | -1% | -1% | -1% | |
| Workplace Experience* | | 15.4 | 17.6 | 18.8 | 20.0 | 71.9 | 17.4 | 18.9 | 19.3 | |
| | YoY | 64% | 20% | 10% | 19% | 24% | 13% | 8% | 3% | |
| | (forex excluded) | 56% | 13% | 3% | 10% | 16% | 4% | 4% | +0% | |
| Office services business | | 182.9 | 209.7 | 204.0 | 246.4 | 843.2 | 203.5 | 225.9 | 225.3 | |
| | YoY | 28% | 24% | 10% | 12% | 17% | 11% | 8% | 10% | |
| | (forex excluded) | 24% | 19% | 5% | 6% | 12% | 4% | 6% | 9% | |

^{*}Workplace Experience: Previously named Communication Services

11. Office Services Sales by Area and Category (Billions of Yen)

| | | FY2023 | | | | | FY2024 | | | |
|--------------------------------|---------------------------|--------|-------|-----------|-------|-------|--------|------------|-------|--|
| | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | |
| Japan | IT infrastructure | 35.3 | 44.8 | 39.7 | 64.6 | 184.6 | 36.7 | 50.9 | 49.4 | |
| | YoY | 40% | 35% | 4% | 12% | 20% | 4% | 14% | 24% | |
| | IT services | 21.6 | 26.1 | 24.8 | 31.3 | 103.9 | 24.6 | 30.7 | 28.0 | |
| | YoY | 56% | 36% | 13% | 8% | 24% | 14% | 18% | 13% | |
| | Applications | 20.7 | 24.8 | 21.6 | 31.1 | 98.4 | 22.5 | 27.1 | 25.3 | |
| | YoY | 14% | 20% | 12% | 4% | 11% | 9% | 9% | 17% | |
| | Business Process Services | 0.9 | 1.0 | 1.0 | 1.3 | 4.3 | 0.8 | 0.9 | 0.9 | |
| | YoY | 8% | 4% | 5% | -26% | -6% | -9% | -6% | -8% | |
| | Workplace Experience | 3.8 | 4.9 | 4.0 | 6.7 | 19.6 | 4.6 | 5.3 | 4.4 | |
| | YoY | -0% | -0% | 1% | 12% | 4% | 19% | 7% | 10% | |
| C | Office services business | 82.6 | 101.9 | 91.3 | 135.0 | 411.0 | 89.4 | 115.1 | 108.3 | |
| | YoY | 33% | 29% | 8% | 9% | 17% | 8% | 13% | 19% | |
| Americas | IT infrastructure | 1.4 | 2.5 | 2.4 | 1.7 | 8.1 | 1.9 | 2.9 | 2.4 | |
| | YoY | -11% | 15% | 57% | 5% | 16% | 33% | 15% | 1% | |
| | (forex excluded) | -16% | 9% | 50% | -7% | 9% | 17% | 9% | -2% | |
| | IT services | 3.7 | 3.9 | 3.8 | 3.6 | 15.2 | 3.5 | 3.5 | 3.4 | |
| | YoY | 6% | -4% | -5% | -0% | -1% | -4% | -12% | -11% | |
| | (forex excluded) | 0% | -8% | -9% | -11% | -7% | -16% | -15% | -13% | |
| | Applications | 5.1 | 5.8 | 5.7 | 5.6 | 22.4 | 5.6 | 6.2 | 6.0 | |
| | YoY | 22% | 19% | 12% | 9% | 16% | 9% | 7% | 5% | |
| | | 16% | 14% | 8% | -3% | 8% | -4% | 3% | 2% | |
| | Business Process Services | 23.2 | 24.6 | 25.5 | 25.9 | 99.3 | 26.4 | 25.5 | 26.1 | |
| | YoY | 9% | 7% | 10% | 17% | 11% | 14% | 3% | 2% | |
| | (forex excluded) | 3% | 2% | 5% | 5% | 4% | +0% | -0% | -1% | |
| | Workplace Experience | 3.7 | 3.7 | 4.1 | 4.8 | 16.6 | 4.1 | 4.9 | 5.1 | |
| | YoY | 468% | 224% | 25% | 49% | 97% | 10% | 30% | 24% | |
| | (forex excluded) | 436% | 210% | 20% | 34% | 85% | -3% | 25% | 19% | |
| C | Office services business | 37.3 | 40.8 | 41.7 | 41.8 | 161.8 | 41.7 | 43.1 | 43.2 | |
| | YoY | 19% | 15% | 12% | 16% | 15% | 12% | 6% | 4% | |
| | (forex excluded) | 12% | 10% | 7% | 4% | 8% | -2% | 2% | +0% | |
| Europe, Middle East and Africa | IT infrastructure | 22.8 | 21.9 | 23.0 | 23.3 | 91.1 | 24.5 | 20.6 | 21.2 | |
| spo,asio Euot and / imod | YoY | 35% | 32% | 14% | 17% | 24% | 7% | -6% | -8% | |
| | (forex excluded) | 25% | 17% | 4% | 3% | 11% | -4% | -9% | -10% | |
| | IT services | 14.7 | 16.7 | 16.6 | 17.7 | 65.8 | 18.1 | 17.6 | 20.8 | |
| | YoY | 23% | 29% | 10% | 28% | 22% | 23% | 6% | 25% | |
| | (forex excluded) | 14% | 14% | -1% | 13% | 10% | 10% | 1% | 22% | |
| | Applications | 7.2 | 8.0 | 8.7 | 8.8 | 32.9 | 8.8 | 9.1 | 10.0 | |
| | YoY | 32% | 31% | 23% | 16% | 25% | 22% | 13% | 14% | |
| | (forex excluded) | 21% | 16% | 12% | 2% | 12% | 9% | 8% | 11% | |
| | Business Process Services | 5.9 | 6.2 | 6.5 | 6.2 | 25.0 | 6.3 | 5.9 | 6.3 | |
| | YoY | 3% | 9% | 6% | 4% | 6% | 7% | -5% | -3% | |
| | (forex excluded) | -5% | -3% | -4% | -9% | -5% | -4% | -5% -9% | -6% | |
| | L' | 6.7 | 7.7 | 9.5 | 7.4 | 31.4 | 7.4 | 7.4 | 8.3 | |
| | Workplace Experience | | -1% | 9.5 6% | 15% | | 11% | -4% | -12% | |
| | | 60% | | | | 15% | | | | |
| | (forex excluded) | 48% | -12% | -4% | 1% | 3% | -2% | -8% | -15% | |
| C | Office services business | 57.5 | 60.7 | 64.5 | 63.5 | 246.3 | 65.3 | 60.7 | 66.8 | |
| | YoY | 30% | 23% | 12% | 18% | 20% | 14% | 0% | 3% | |
| | (forex excluded) | 20% | 9% | 2% | 4% | 8% | 1% | -4% | 1% | |

12. Office Services Scrum package (Japan)

| | | | | FY2023 | | | FY2024 | | |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 |
| Sales of Scrum package (Billions o | f Yen) | 12.0 | 16.4 | 13.2 | 17.7 | 59.4 | 15.2 | 21.4 | 17.0 |
| | YoY | 27% | 33% | 15% | 10% | 20% | 26% | 30% | 29% |
| Sales of Scrum assets* (Billions of Yen) | | 12.1 | 24.5 | 15.5 | 31.3 | 83.5 | 14.7 | 30.3 | 23.2 |
| | YoY | 100% | 93% | 35% | 14% | 45% | 22% | 24% | 49% |
| Total | | 24.1 | 41.0 | 28.8 | 49.0 | 142.9 | 29.9 | 51.8 | 40.2 |
| Ţ. | YoY | 55% | 63% | 25% | 13% | 33% | 24% | 26% | 40% |
| | | | | | | | | | |
| Sales Units | | 19 458 | 22 895 | 22 586 | 21.830 | 86 769 | 19 985 | 23 294 | 21.850 |

12%

13%

-11%

-3%

12%

YoY

^{*}The latest figures are preliminary

13. Office Printing Sales ratio

| | | FY2023 | | | | | FY2024 | | |
|----------|---------|--------|-----|-----|-----|-------|--------|-----|-----|
| | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 |
| Japan | MFP | 64% | 61% | 61% | 62% | 62% | 63% | 61% | 61% |
| | Printer | 25% | 26% | 28% | 24% | 26% | 25% | 27% | 27% |
| | Other | 11% | 13% | 12% | 14% | 12% | 12% | 12% | 12% |
| Overseas | MFP | 86% | 87% | 87% | 87% | 87% | 88% | 88% | 87% |
| | Printer | 10% | 9% | 9% | 9% | 9% | 9% | 8% | 9% |
| | Other | 4% | 4% | 4% | 4% | 4% | 3% | 4% | 4% |
| Total | MFP | 79% | 79% | 79% | 79% | 79% | 80% | 79% | 79% |
| | Printer | 15% | 15% | 15% | 14% | 15% | 14% | 14% | 15% |
| | Other | 6% | 7% | 6% | 7% | 7% | 6% | 6% | 6% |

14. MFP & Printer & Commercial Printing (CP) Non-hardware ratio

| | | | | | FY2023 | | | FY2024 | | | |
|---------|-------|--------|-----|-----|--------|-----|-------|--------|-----|-----|--|
| | | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | |
| MFP | Jap | oan | 69% | 72% | 73% | 62% | 69% | 70% | 70% | 72% | |
| | Ove | erseas | 50% | 50% | 51% | 51% | 51% | 54% | 49% | 51% | |
| | Total | | 55% | 56% | 56% | 54% | 55% | 58% | 54% | 56% | |
| Printer | Jap | oan | 92% | 90% | 91% | 89% | 90% | 91% | 90% | 90% | |
| | Ove | erseas | 71% | 74% | 74% | 73% | 73% | 74% | 74% | 72% | |
| | Total | | 82% | 82% | 84% | 82% | 82% | 84% | 83% | 82% | |
| CP | Jap | oan | 70% | 65% | 63% | 57% | 64% | 67% | 70% | 68% | |
| | Ove | erseas | 64% | 60% | 61% | 55% | 60% | 61% | 56% | 55% | |
| | Total | | 65% | 60% | 62% | 55% | 60% | 62% | 57% | 56% | |

15. MFP & Printer & CP Hardware YoY by value

| | | | | FY2023 | | | FY2024 | | | |
|-----------------|------------------|------|-----|--------|------|-------|--------|------|------|--|
| | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | |
| Office Printing | Japan | 3% | 2% | -3% | 5% | 2% | -3% | 9% | 3% | |
| (MFP&Printer) | Overseas | 20% | 13% | 6% | -3% | 8% | -6% | 2% | -3% | |
| | (forex excluded) | 12% | 5% | 0% | -14% | 0% | -17% | -3% | -6% | |
| | Total | 16% | 11% | 5% | -1% | 7% | -5% | 3% | -2% | |
| | (forex excluded) | 10% | 5% | -1% | -10% | 0% | -14% | -1% | -5% | |
| MFP | Japan | 4% | 1% | -3% | 7% | 3% | -4% | 10% | 3% | |
| | Overseas | 20% | 13% | 7% | -3% | 8% | -6% | 3% | -4% | |
| | (forex excluded) | 13% | 6% | 1% | -14% | 0% | -16% | -2% | -7% | |
| | Total | 16% | 11% | 6% | -1% | 7% | -5% | 4% | -3% | |
| | (forex excluded) | 11% | 5% | 0% | -10% | 1% | -14% | -0% | -5% | |
| Printer | Japan | -1% | 8% | -3% | -7% | -1% | 6% | 2% | 5% | |
| | Overseas | 18% | 8% | -6% | -2% | 4% | -12% | -12% | 3% | |
| | (forex excluded) | 10% | -1% | -13% | -13% | -5% | -22% | -15% | -0% | |
| | Total | 12% | 8% | -5% | -4% | 2% | -8% | -7% | 4% | |
| | (forex excluded) | 7% | 2% | -9% | -11% | -4% | -15% | -10% | 1% | |
| CP | Japan | -33% | -6% | 5% | -13% | -13% | 15% | -20% | -21% | |
| | Overseas | 18% | 19% | 4% | 10% | 12% | 34% | 21% | 36% | |
| | (forex excluded) | 12% | 12% | -2% | -1% | 4% | 19% | 16% | 31% | |
| | Total | 11% | 16% | 4% | 7% | 9% | 32% | 18% | 31% | |
| | (forex excluded) | 5% | 10% | -1% | -3% | 2% | 18% | 13% | 27% | |

16. MFP & Printer & CP Non-Hardware YoY by value

| | - | | | FY2023 | | | FY2024 | | | |
|-----------------|------------------|-----|-----|--------|-----|-------|--------|------|-----|--|
| | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | |
| Office Printing | Japan | -0% | -4% | 2% | -0% | -1% | -0% | +1% | -3% | |
| (MFP&Printer) | Overseas | 5% | 4% | 5% | 10% | 6% | 8% | -2% | -3% | |
| | (forex excluded) | -1% | -3% | -2% | -2% | -2% | -4% | -6% | -5% | |
| | Total | 3% | 1% | 4% | 6% | 3% | 4% | -1% | -3% | |
| | (forex excluded) | -1% | -3% | 0% | -1% | -1% | -3% | -4% | -4% | |
| MFP | Japan | -1% | -2% | -1% | -1% | -1% | -1% | -2% | -2% | |
| | Overseas | 3% | 3% | 4% | 9% | 5% | 9% | -1% | -2% | |
| | (forex excluded) | -3% | -4% | -2% | -3% | -3% | -3% | -5% | -5% | |
| | Total | 2% | 1% | 3% | 5% | 3% | 6% | -1% | -2% | |
| | (forex excluded) | -2% | -3% | -2% | -3% | -2% | -3% | -4% | -4% | |
| Printer | Japan | 2% | -8% | 9% | 2% | 1% | 1% | 5% | -4% | |
| | Overseas | 16% | 11% | 10% | 17% | 14% | -0% | -10% | -7% | |
| | (forex excluded) | 8% | 3% | 3% | 4% | 4% | -11% | -13% | -9% | |
| | Total | 7% | -2% | 10% | 7% | 6% | +0% | -1% | -5% | |
| | (forex excluded) | 5% | -4% | 7% | 3% | 2% | -4% | -2% | -6% | |
| CP | Japan | 3% | -4% | -1% | -4% | -1% | -1% | 1% | -1% | |
| | Overseas | 10% | 9% | 12% | 18% | 12% | 18% | 6% | 6% | |
| | (forex excluded) | 4% | 2% | 5% | 6% | 4% | 5% | 2% | 3% | |
| | Total | 9% | 7% | 10% | 16% | 11% | 16% | 6% | 5% | |
| | (forex excluded) | 4% | 1% | 4% | 5% | 4% | 4% | 2% | 2% | |