

October 1, 2025

Company name: Ricoh Company, Ltd.

President and CEO: Akira Oyama

Stock code: 7752 (Prime of Tokyo Stock Exchange)

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## (Update on Previously Disclosed Transaction) Notice of the Completion of Business Integration between Ricoh subsidiary ETRIA CO., LTD. and Oki Electric Industry Co., Ltd. and the Transfer (Acquisition) of a Consolidated Subsidiary

Ricoh Company, Ltd. (President and CEO: Akira Oyama; hereinafter "Ricoh") announced today that its consolidated subsidiary ETRIA CO., Ltd. (President and CEO: Katsunori Nakata; "ETRIA") completed business integration of Oki Electric Industry Co., Ltd. (Representative Director and CEO: Takahiro Mori; "OKI")'s development and production of multifunction printers, etc. into ETIRA (the "Business Integration") through a company split and that OKI has joined ETRIA, as scheduled and previously announced in the "Notice of the Participation of Oki Electric Industry in ETRIA CO., LTD., and the Conclusion of the Related Business Integration Agreement and Shareholders Agreement, and the Transfer (Acquisition) of a Consolidated Subsidiary" released on February 13, 2025 (including a subsequent development). This Business Integration includes the share acquisition of one OKI consolidated subsidiary, Oki Data Manufacturing (Thailand) Co., Ltd. (the "Acquisition of Shares").

## 1. ETRIA overview after Business Integration (As of October 1, 2025)

(1)	Company name	ETRIA CO., LTD.
(2)	Address	16F Yokohama Gate Tower, 1-2-5 Takashima
		Nishi-ku, Yokohama-shi, Kanagawa, Japan
(3)	Representative name	Katsunori Nakata, President and CEO
(4)	Principal business	Development, production, and sales of office machines, industrial equipment, optical equipment, their peripheral devices and consumables, and other products
(5)	Capital stock	500 million yen
(6)	Date of formation	July 1, 2024
(7)	Shareholder composition	Ricoh 80.74%, Toshiba Tec 14.25%, OKI 5.01%
(8)	Accounting date	March 31

## 2. Future outlook

The impact of the Business Integration including the Acquisition of Shares on Ricoh's consolidated financial results for the current fiscal year is minimal.

## 3. Reference

 (Update on Previously Disclosed Transaction) Notice of the Execution of the Absorption-Type Company Split Agreement between Ricoh consolidated subsidiary ETRIA and Oki Electric Industry Co., Ltd.

https://www.ricoh.com/release/2025/0522 1

 Notice of the Participation of Oki Electric Industry in ETRIA CO., LTD., and the Conclusion of the Related Business Integration Agreement and Shareholders Agreement, and the Transfer (Acquisition) of a Consolidated Subsidiary <a href="https://www.ricoh.com/release/2025/0213">https://www.ricoh.com/release/2025/0213</a>