We are promoting the renovation of the working style aiming to create an office environment with less environmental impact and higher operational efficiency.

■ Concept

Non-production sites of the Ricoh Group carry out energy-saving and Zero-Waste-to-Landfill activities using the PDCA cycle, adopting the same concept as production sites. They quantify the environmental impact of air-conditioning facilities, lighting, disposal of waste, etc. to see which part of the offices causes a higher environmental impact. Based upon the quantified data, systematic efforts are made to carry out measures with greater effects. The Ricoh Group promotes measures for improvement incorporating even the revision of employees' working styles and workflows, including how to manage documents and use of telephones and computers, so that environmental impact can be reduced and operational efficiency improved to a greater degree. We will continue to engage ourselves in sustainable environmental management of offices through the renovation of working styles.

■ Target for Fiscal 2010

Control CO₂ emissions in nonproduction activities so that they will not exceed the emissions in fiscal 2006 (Ricoh and nonmanufacturing subsidiaries in Japan)

■ Review of Fiscal 2008

CO₂ emissions in offices were reduced by 5.1% from fiscal 2006, as a result of improvement activities incorporating the revision of working styles and workflows. Activities participated in by all employees were also continued, and a campaign to have all employees leave the office without working overtime on particular days has produced significant results. Activities to promote the use of energy-saving features of Ricoh products in our own offices are also carried out, which have led to reduced environmental impact, and information obtained is being used as know-how to be referred to when we recommend such features to customers.

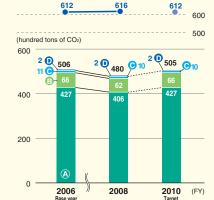
■ Future Activities

Particular efforts will be made for the reduction of CO₂ emissions, mainly through the improvement of operations. The know-how obtained will be shared within the Group, while being accumulated as know-how to be used in the office solution business as well as in recommendations to be provided for our customers.

<Japan>

Energy consumption (CO₂ conversion and calories)

The Ricoh Group (Non-Production)



Total amount of discharged matter

2 The Ricoh Group (Non-Production)

- A Sales subsidiaries

 Conjugation (Ricon Logistics System)
- Finance (Ricoh Leasing)
- O General services (Ricoh San-ai Service)

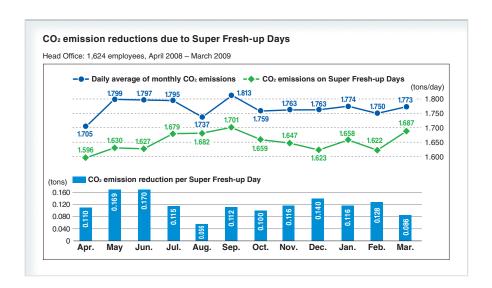


* The increases for Ricoh Logistics System in graphs • and • are due to the expansion of the area of data collection.

CO₂ reduction effect of Super Fresh-up Day

<Ricoh (Japan)>

Ricoh designates the third Wednesday of every month as a "Super Fresh-up Day," aiming at the prevention of excessive overtime work by employees, physical and mental refreshment, and the reduction of environmental impact at business sites. On a Super Fresh-up Day, employees are supposed to leave office and put out lights by 19:30. Our calculation of the effects of this measure at the Head Office where 1,624 employees work showed that CO_2 emissions were reduced by about 0.12 tons on average on a Super Fresh-up Day, or about 1.42 tons per year.



Creation of new office environment <Ricoh Head Office (Japan)>

Ricoh Head Office has introduced some measures using Ricoh's office equipment and IT solutions, aiming to realize an office environment with less environmental impact and higher operational efficiency. Each floor of the Head Office has a space where all the office automation appliances are placed, so that higher efficiency and a reduction in paper use can be realized. We provide directions for printing using the desk computers and print documents after confirming which documents will be printed using the operation panels on office automation appliances, which leads to a reduction in paper wastage and energy caused by printing errors. The default is double-sided/multi-page printing, which helps us save paper. As part of recycling efforts, waste is divided into 11 types and Zero-Waste-to-Landfill has been achieved. In addition, leftover food from the cafeteria is recycled as organic fertilizer after the reduction of volume. Other energy-saving activities include individual



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setting of temperatures for each section on each office floor, putting out of lights during lunchtime, reduction of light (energy use) using automatic dimmers, and turning on lights only when there are people present using human detection sensors. Thorough efforts are being made for such activities while operations are carried out efficiently, aiming at further energy savings. Ricoh has organized eco tours to offer information on such efforts and opened the Head Office to the public for that purpose. In fiscal 2008, 15 groups, including customer companies and students/people from educational organizations, visited the office.

Introduction of electricityassisted bicycles

<Ricoh Technosystems Co., Ltd. (Japan)>

After the amendment of the Road Traffic Law in 2006, Ricoh Technosystems Co., Ltd. (RTS) started introducing electricity-assisted bicycles to replace the three-wheelers, which had been used by customer engineers as a means of transportation. Electricity-assisted bicycles allow us to be considerate of the environment without losing mobility. As of the end of March 2009, a total of 146 electricity-assisted bicycles were in operation mainly in the Tokyo area. They have been favorably accepted by engineers, who have made comments such as, "They are easy to park and offer us greater freedom of movement" and "We can shorten travel

times when we visit customers." More electricityassisted bicycles are planned to be introduced in the future.



Electricity-assisted bicycle

Surveys of soil and underground water contamination at 1,022 nonproduction sites completed <Ricoh Group (Global)>

The Ricoh Group started surveying the history of all Group business sites including nonproduction sites in fiscal 2004, aiming to establish a soil/underground water contamination risk management system on a global scale. The survey of owned and leased land at 1,022 non-production sites worldwide—including those for sales, logistics, services and technology development was completed in September 2006, and it was confirmed that there were no contamination risks. As a result of completing the surveys, the Ricoh Group now understands and manages soil contamination risks at all its sites, including production sites*.

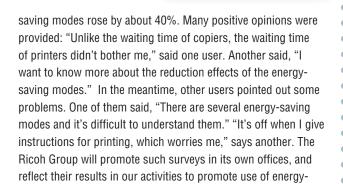
* See page 44.

TOPIC

Carrying Out Activities to Promote Use of Energy-Saving Modes

A survey at Ricoh Technology Center showed a 40% increase in use rate of energy-saving modes.

The Ricoh Group aims to raise the use rate of the energysaving modes to help our customers reduce their environmental impact. Before recommending our customers to use energysaving modes, we need to know in detail what inconvenience or dissatisfaction our customers might face. So the Group carried out activities to promote use of energy-saving modes in its own offices, and surveyed the effects to identify problems. At Building D of Ricoh Technology Center (Ebina, Kanagawa Prefecture), which is a designing and development base, the 39 copiers were put into energy-saving mode* after stickers saying "Currently in energy-saving mode" were attached to them, and monitoring was carried out for a month. As a result, the use rate of energy-



*A detailed explanation of the energy-saving modes is provided on Page 23.

saving modes at our customers' sites.

