

Ricoh Co., Ltd. was established in Japan on February 6, 1936. The Ricoh Group consists of Ricoh Co., Ltd., 298 subsidiaries, and 20 affiliates*. The Ricoh Group engages in activities on a global scale that include the development, production, marketing, after-sales services, and recycling of office equipment including copiers and printers in five regions around the world (Japan, the Americas, Europe, China, and the Asia-Pacific region). The Group has more than 76,000 employees.

* The definition of a subsidiary/affiliate follows the U.S. Generally Accepted Accounting Principles (U.S. GAAP), which differ slightly from the definition given in Japan's GAAP.

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Ricoh Group Brands

The Ricoh Group markets products under its own brand name “RICOH” as well as the following.

Brand logos

RICOH

SAVIN®

nashuatec

Rex-Rotary

Gestetner

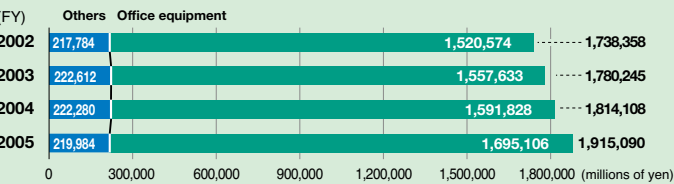
LANIER

Market Evaluation Results and Economic Performance

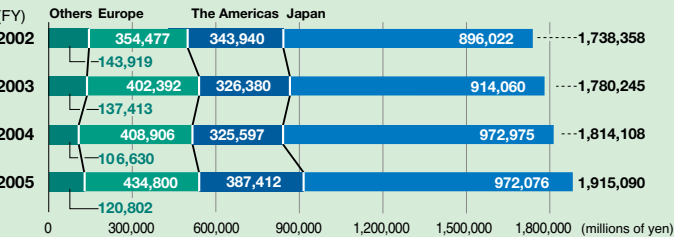
In 2005, Ricoh held the largest share of the black-and-white copier market and the second largest share of the color copier market in Japan. In the same year, the Ricoh Group held the second largest share of the black-and-white copier market in the United States¹ and the largest share of the color copier market. In the office-use black-and-white copier market in Europe², the Group held the largest share for the ninth year in a row. In fiscal 2005, Ricoh's consolidated sales and profits both increased³.

1. Total number of products marketed under the Ricoh, Savin, Gestetner, and Lanier brand names (excluding the segment for up to 10 ppm copiers)
2. Including products marketed under the Ricoh, Gestetner, Nashuatec, Rex-Rotary, and Lanier brand names as well as OEM products (excluding the segment for personal copiers)
3. For details, see the IR section of Ricoh's website. (<http://www.ricoh.com/IR/>)
Source: Gartner Dataquest, March 2006, GJ06172 (Data for Japan and the United States)
Infosource S.A. (Data for Europe)

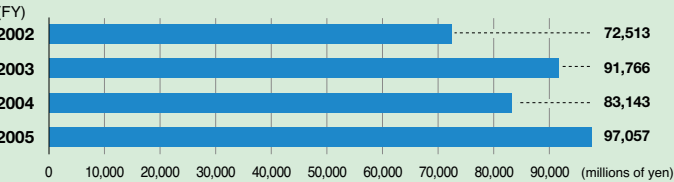
The Ricoh Group's Sales Classified by Business



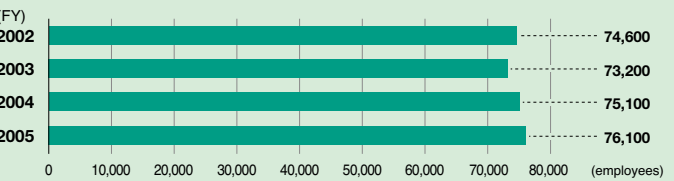
The Ricoh Group's Sales Classified by Region



The Ricoh Group's Net Income



The Number of the Ricoh Group's Employees



* Figures are from the Ricoh Group's securities report and, accordingly, may differ from those of the environmental impact data due to a difference in the scope of data collection.