

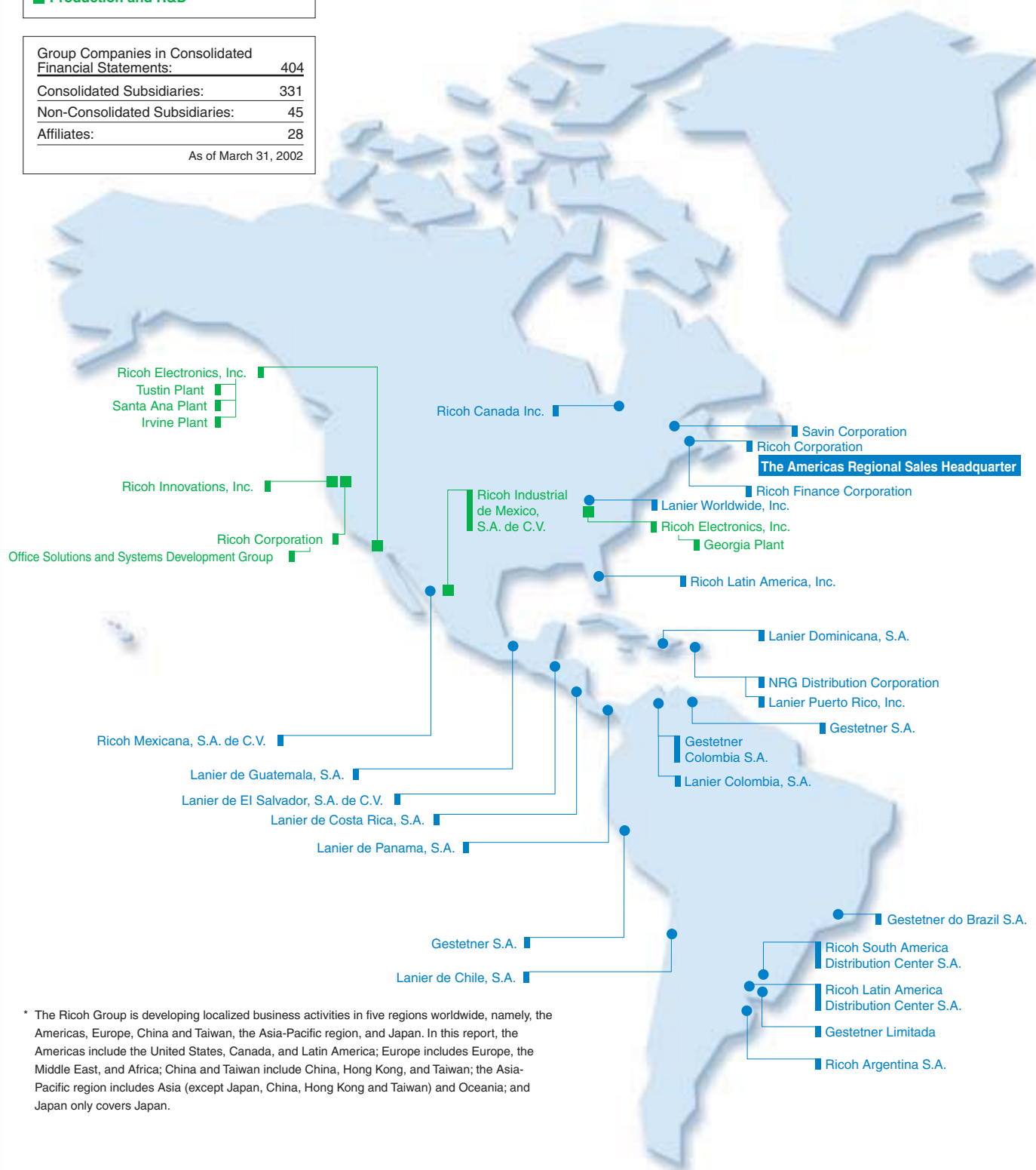
The Ricoh Group's Global Network

● Marketing and general operations

■ Production and R&D

Group Companies in Consolidated Financial Statements:	404
Consolidated Subsidiaries:	331
Non-Consolidated Subsidiaries:	45
Affiliates:	28

As of March 31, 2002



* The Ricoh Group is developing localized business activities in five regions worldwide, namely, the Americas, Europe, China and Taiwan, the Asia-Pacific region, and Japan. In this report, the Americas include the United States, Canada, and Latin America; Europe includes Europe, the Middle East, and Africa; China and Taiwan include China, Hong Kong, and Taiwan; the Asia-Pacific region includes Asia (except Japan, China, Hong Kong and Taiwan) and Oceania; and Japan only covers Japan.

