## QUARTERLY REPORT

Third Quarter ended December 31, 2019
(Results for the Period from April 1, 2019 to December 31, 2019)

## Performance Outline (Consolidated)

(1) Nine months ended December 31, 2018 and 2019(Actual result) and Year ending March 31, 2020 (Forecast)

|  | Nine months ended December 31, 2018 Results | Nine months ended December 31, 2019 Results | Change |
| :---: | :---: | :---: | :---: |
| Domestic sales | 587.7 | 637.1 | 8.4\% |
| Overseas sales | 901.7 | 856.7 | (5.0\%) |
| Sales | 1,489.4 | 1,493.8 | 0.3\% |
| Gross profit | 575.0 | 549.3 | (4.5\%) |
| Operating profit (loss) | 79.1 | 69.4 | (12.3\%) |
| Profit (loss) before income tax expenses | 76.8 | 68.4 | (11.0\%) |
| Profit (loss) attributable to owners of the parent | 50.6 | 41.4 | (18.1\%) |
| Exchange rate (Yen/US\$) | 111.19 | 108.73 | (2.46) |
| Exchange rate (Yen/EURO) | 129.54 | 121.11 | (8.43) |
| Earnings per share attributable to owners of the parent-basic (yen). | 69.85 | 57.23 | (12.62) |
| Earnings per share attributable to owners of the parent-diluted (yen). | - | 57.23 | - |
|  | 36.6 | $58.8$ | 22.2 |
| Cash flows from investing activities | (5.8) | (125.2) | (119.3) |
| Cash flows from financing activities | 9.6 | 57.3 | 47.6 |
| Cash and cash equivalents at end of period | 201.2 | 229.2 | 27.9 |
| Capital expenditures * | 50.4 | 61.0 | 10.5 |
| Depreciation* | 49.5 | 48.5 | (1.0) |
| R\&D expenditures | 80.3 | 75.6 | (4.7) |
|  | $\begin{gathered} \text { March } \\ 31,2019 \\ \hline \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ | Change |
| Total assets | 2,725.1 | 2,873.3 | 148.2 |
| Equity attributable to owners of the parent | $932.5$ | $943.6$ | 11.1 |
| Interest-bearing debt | 933.4 | 1,034.0 | 100.6 |
| Equity attributable to owners of the parent ratio (\%) | 34.2 | 32.8 | (1.4) |
| Equity per share attributable to owners of the parent (yen) | 1,286.56 | 1,302.64 | 16.08 |


| (Billions of yen) |  |
| ---: | ---: |
| Year ending <br> March 31, 2020 <br> Forecast | Change |
| 860.0 $6.7 \%$ <br> $1,150.0$ $(4.8 \%)$ <br> $2,010.0$ $(0.2 \%)$ <br> 740.0 $(3.5 \%)$ <br> 100.0 $15.2 \%$ <br> 98.0 $16.7 \%$ <br> 62.0 $25.2 \%$ <br> 109.05 $(1.90)$ <br> 120.84 $(7.62)$ <br>   <br> 85.53 17.21 <br>   <br> 85.53 - <br> - - <br> - - <br> - - <br> 74.0 1.5 <br> 67.0 1.5 <br> 112.0 0.9 |  |

*The amounts presented in capital expenditures and depreciation are for property, plant and equipment.
(2) Three months ended December 31, 2018 and 2019

|  | (Billions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2018 Results | Three months ended December 31, 2019 Results | Change |
| Domestic sales | 192.6 | 207.5 | 7.7\% |
| Overseas sales | 308.5 | 291.5 | (5.5\%) |
| Sales | 501.1 | 499.1 | (0.4\%) |
| Gross profit | 191.1 | 181.9 | (4.8\%) |
| Operating profit (loss) | 27.1 | 20.7 | (23.6\%) |
| Profit (loss) before income tax expenses | 26.8 | 21.6 | (19.4\%) |
| Profit (loss) attributable to owners of the parent | 14.5 | 12.2 | (16.3\%) |
| Exchange rate (Yen/US\$) | 112.87 | 108.76 | (4.11) |
| Exchange rate (Yen/EURO) | 128.82 | 120.39 | (8.43) |
| Earnings per share attributable to owners of the parent-basic (yen). | 20.13 | 16.86 | (3.27) |
| Earnings per share attributable to owners of the parent-diluted (yen). | - | 16.86 | - |
| Capital expenditures * | 14.8 | 22.8 | 7.9 |
| Depreciation * | 15.4 | 16.0 | 0.6 |
| R\&D expenditures | 25.0 | 24.0 | (1.0) |

*The amounts presented in capital expenditures and depreciation are for property, plant and equipment.

## Ricoh Company, Ltd

* The result forecasts and forward-looking statements included in this document are based on information available to Ricoh Company, Ltd. (the Company) as at the date of submission of this quarterly report and certain assumptions that the Company considers reasonable. The Company makes no guarantees with respect to the achievement of its result forecasts or forward-looking statements. Actual results might be significantly different from the forecasts in the document, depending on various factors. For the assumptions for forecast and other related information, please refer to " 3 . Qualitative Information on Forecasted Consolidated Financial Results" on page 6.


## Ricoh Company, Ltd. and Consolidated Subsidiaries

Financial Highlights for the Third Quarter Ended December 31, 2019
[Prepared on the basis of International Financial Reporting Standards]

1. Results for the Period from April 1, 2019 to December 31, 2019
(1) Operating Results

|  |  | (Millions of yen) |
| :--- | ---: | ---: |
| Sales | Nine months ended | Nine months ended |
| (\% change from the previous corresponding period) | December 31, 2018 | December 31, 2019 |
| Operating profit (loss) | $1,489,451$ | $(1.8)$ |
| (\% change from the previous corresponding period) | 79,179 | $1,493,882$ |
| Profit (loss) before income tax expenses | 64.8 | 0.3 |
| (\% change from the previous corresponding period) | 76,897 | 69,415 |
| Profit (loss) for the period | 78.1 | $(12.3)$ |
| (\% change from the previous corresponding period) | 55,008 | 68,468 |
| Profit (loss) attributable to owners of the parent | 152.4 | $(11.0)$ |
| (\% change from the previous corresponding period) | 50,633 | 46,093 |
| Comprehensive income (loss) | 192.1 | $(16.2)$ |
| (\% change from the previous corresponding period) | 46,014 | 41,469 |
| Earnings per share attributable to owners of the parent-basic (yen) | $(31.9)$ | $(18.1)$ |
| Earnings per share attributable to owners of the parent-diluted (yen) | 69.85 | 35,218 |

Earnings per share attributable to owners of the parent-diluted (yen)
Notes: Earnings per share attributable to owners of the parent (basic and diluted) are based on profit (loss) attributable to owners of the parent.
(2) Financial Position

|  | (Millions of yen) |  |
| :--- | ---: | ---: |
| Total assets | March 31, 2019 | December 31, 2019 |
| Total equity | $2,725,132$ | $2,873,346$ |
| Equity attributable to owners of the parent | $1,018,988$ | $1,032,105$ |
| Equity attributable to owners of the parent ratio (\%) | 932,577 | 943,678 |

## 2. Dividend Information

|  | Year ended <br> March 31, 2019 <br> (Actual) | Year ending <br> March 31, 2020 <br> (Forecast) |
| :--- | ---: | ---: |
| Cash dividends, applicable to the year (yen) | 23.00 | 26.00 |
| Interim (yen) | 10.00 | 13.00 |
| Year-end (yen) | 13.00 | 13.00 |

Notes: Revision of expected dividends during this period: No
3. Forecast of Operating Results from April 1, 2019 to March 31, 2020

|  | (Millions of yen) |
| :--- | ---: |
| Sales | Year ending <br> (\% change from the previous corresponding period) <br> Operating profit |
| (\% change from the previous corresponding period) | $2,010,000$ |
| Profit before income tax expenses | $(0.2)$ |
| (\% change from the previous corresponding period) | 100,000 |
| Profit attributable to owners of the parent | 15.2 |
| (\% change from the previous corresponding period) | 98,000 |
| Earnings per share attributable to owners of the parent-basic (yen) | 16.7 |

Notes: Revision of forecast of consolidated operating results during this period: No

## 4. Others

(1) Changes in significant subsidiaries: No
(2) Changes in accounting policies and accounting estimate
(i) Changes in accounting policies required by IFRS: Yes
(ii) Other changes: No
(iii) Changes in accounting estimate: No

* For details, please refer to "4. Condensed Consolidated Financial Statements (7) Changes in accounting policies" on page 16.
(3) Number of common stock outstanding (including treasury stock):

As of December 31, 2019: 744,912,078 shares; As of March 31, 2019: 744,912,078 shares
(4) Number of treasury stock:

As of December 31, 2019: 20,476,754 shares; As of March 31, 2019: 20,049,430 shares
(5) Average number of common stock:

Nine months ended December 31, 2019: 724,649,453 shares; Nine months ended December 31, 2018: 724,868,405 shares Notes: The Company has established the Board Incentive Plan trust in which beneficiaries include Directors and Executive Officers. The shares owned by the trust account relating to this trust are accounted for as treasury shares. ( 421,500 shares as of December 31, 2019)

## Qualitative Information on Consolidated Financial Results for the Quarter under Review

## 1. Qualitative Information on Consolidated Business Results

## * Overview of the Third Quarter of Fiscal 2019 (April 1 - December 31, 2019)

In the fiscal year ending March 31, 2020, the final year of the 19th Mid-Term Management Plan and the second year of "RICOH Ignite", we continue striving to strengthen the profitability of core businesses while increasing earnings from growth areas.
In progressing toward "RICOH Take Off" starting in the fiscal year ending March 31, 2021, we continue to overhaul our business structure by implementing growth strategies, rolling out measures to enhance capital returns, and reforming corporate governance

In the global economy outlook, the sense of uncertainty continues to grow due to expanding trade friction and growing geopolitical tension. While economic growth remained moderate in Japan and the United States, there were concerns about the impact of the consumption tax hike in Japan and there was a perception of economic deceleration mainly on the manufacturing industry in the United States. In Europe, future economy remains uncertain from such factors as Brexit and rising populism. In China, the economy continues to slow down due to the impact of China-American trade friction
During this period, the average exchange rates of Japanese yen against U.S. dollar and Euro were $¥ 108.73$ (down $¥ 2.46$ from the previous corresponding period) and $¥ 121.11$ (down $¥ 8.43$ from the previous corresponding period) respectively.

Sales for the nine-month period increased by $0.3 \%$ as compared to the previous corresponding period, to $¥ 1,493.8$ billion. This increase reflected gains in the Office Service and Industrial Printing, which offset decline of hardware and related consumables revenues, principally overseas' unprofitable sales and a decrease in MIF (machine in the field) by reconsidering contracts to emphasize profitability in the Office Printing. Consolidated sales would have risen by $3.5 \%$ after excluding the impact of the equity method adoption for consolidated logistics subsidiaries whose shares the Company transferred, consolidation removal of Ricoh India Limited, and foreign exchange impacts.

In Japan, sales were up by $8.4 \%$ from the previous corresponding period on steady growth, particularly in Office Service, reflecting expanded demand for IT equipment as companies overhauled work practices and due to higher revenues in such areas as industry solutions services.
Sales in the Americas decreased by $4.2 \%$ as compared to the previous corresponding period due to decline of sales in the Office Printing where Ricoh focuses on profitable business, although sales in the Industrial Printing were up (a decrease of $2.0 \%$ excluding foreign currency exchange fluctuations).
Sales in the Europe, the Middle East and Africa decreased by $5.5 \%$ as compared to the previous corresponding period due to decline of sales in the Office Printing where Ricoh focuses on profitable business same as in the Americas, although sales in the Office Service were up (an increase of $1.0 \%$ excluding foreign currency exchange fluctuations).
Sales in other regions decreased by $6.1 \%$ as compared to the previous corresponding period due to decline of sales in the Office Printing, although sales in the Industrial Printing were up (a decrease of $2.6 \%$ excluding foreign currency exchange fluctuations).
As a result, sales in the overseas market decreased by $5.0 \%$ as compared to the previous corresponding period. Excluding effects of foreign currency fluctuations, sales in overseas would have decreased by $1.0 \%$ as compared to the previous corresponding period.

Gross profit was down by $4.5 \%$ as compared to the previous corresponding period, to $¥ 549.3$ billion mainly due to the impact of foreign currency exchange fluctuations (a decrease of $1.1 \%$ excluding foreign currency exchange fluctuations). Despite an improvement in Office Service, a prime factor was a decrease in Office Printing because of the impact of lower sales resulting from emphasizing more profitable business sales and lower consumables revenues. The adoption of equity-method accounting for the consolidated logistics subsidiaries and the removal from consolidation detracted from earnings in other areas.

Selling, general and administrative expenses fell by $6.1 \%$ as compared to the previous corresponding period, to $¥ 487.2$ billion. This resulted from progress in controlling expenditure through structural and business process reforms.
Other income for the nine-month period included gain on sales of land, buildings and structures in Ricoh Industry Co., Ltd.'s former Saitama plant, while gain on sales of shares of Ricoh Logistics System was included in the previous corresponding period. Consequently, other income decreased significantly as compared to the previous corresponding period.

As a result, operating profit decreased by $12.3 \%$ as compared to the previous corresponding period, to $¥ 69.4$ billion. After excluding the impact of the equity method adoption for consolidated logistics subsidiaries whose shares the Company transferred and consolidation removal of Ricoh India Limited, operating profit would have increased by $16.7 \%$ as compared to the previous corresponding period.

Finance income and costs improved as compared to the previous corresponding period due to increase in interest income and decrease in foreign exchange loss.

Profit before income tax expenses decreased by $11.0 \%$ as compared to the previous corresponding period, to $¥ 68.4$ billion.
As a result, profit attributable to owners of the parent decreased by $18.1 \%$ as compared to the previous corresponding period, to $¥ 41.4$ billion.
Comprehensive income decreased by $23.5 \%$, as compared to the previous corresponding period, to $¥ 35.2$ billion mainly due to a decrease in profit for the period.

## * Review by Business Segment

## Office Printing

Sales in the Office Printing segment decreased by $6.0 \%$, as compared to the previous corresponding period, to $¥ 760.9$ billion (a decrease of $3.2 \%$ excluding foreign currency exchange fluctuations). Sales and gross profit in the overseas market decreased mainly in hardware and related consumables revenues due to focusing on profitable business and decreasing in MIF (machine in the field) in accordance with 19th Mid-Term Management Plan. Selling, general and administrative expenses decreased due to the effect of structural reforms. As a result, operating profit in the Office Printing segment decreased by $12.5 \%$, as compared to the previous corresponding period, to $¥ 78.9$ billion.

Office Service
Sales in the Office Service segment increased by $17.1 \%$, as compared to the previous corresponding period, to $¥ 408.6$ billion (an increase of $19.2 \%$ excluding foreign currency exchange fluctuations). In Japan, sales of PCs, introduction and support solutions, reflecting the demand associated with shifts to Windows 10 , and sales of industry solutions services packages, contributing companies overhauled work practices, were favorable. In Europe, Middle East and Africa, sales of IT services increased. As a result, operating profit in the Office Service segment increased by $101.1 \%$, as compared to the previous corresponding period, to $¥ 18.9$ billion.

## Commercial Printing

Sales in the Commercial Printing segment decreased by $1.3 \%$, as compared to the previous corresponding period, to $¥ 133.3$ billion (an increase of $2.0 \%$ excluding foreign currency exchange fluctuations). While sales of color cut sheet printers grew mainly in the Americas, sales and gross profit of transactional printers related consumables decreased. As a result, operating profit in the Commercial Printing segment decreased by $10.8 \%$, as compared to the previous corresponding period, to $¥ 18.0$ billion.

## Industrial Printing

Sales in the Industrial Printing segment increased by $14.0 \%$, as compared to the previous corresponding period, to $¥ 17.7$ billion (an increase of $15.8 \%$ excluding foreign currency exchange fluctuations). Despite of the expansion of sales in mainstay inkjet head and industrial printers, operating expenses also increased temporarily such as inventory allowances. As a result, we posted an operating loss of $¥ 2.5$ billion. (Operating loss of the previous corresponding period was $¥ 2.9$ billion.)

## Thermal Media

Sales in the Thermal Media segment decreased by $5.4 \%$, as compared to the previous corresponding period, to $¥ 47.8$ billion (a decrease of $1.8 \%$ excluding foreign currency exchange fluctuations). Sales declined due to intensifying competition particularly in China and implementing cost-cutting measures by customers. Due to a reduced cost by cutting raw materials expenses and improving production processes, operating profit in the Thermal Media segment increased by $11.0 \%$, as compared to the previous corresponding period, to $¥ 2.9$ billion.

## Other

Sales in the Other segment decreased by $3.7 \%$, as compared to the previous corresponding period, to $¥ 125.1$ billion (a decrease of $3.4 \%$ excluding foreign currency exchange fluctuations). Sales decreased in accordance with the adoption of equity method accounting for consolidated logistics subsidiaries. Gain on sales of shares of Ricoh Logistics System Co., Ltd was recognized in FY18. As a result, operating profit in the Other segment decreased by $82.4 \%$, as compared to the previous corresponding period, to $¥ 2.9$ billion.

## 2. Analysis of Consolidated Financial Position

## *Assets, Liabilities and Equity

Total assets increased by $¥ 148.2$ billion as compared to the end of the previous fiscal year, to $¥ 2,873.3$ billion, mainly due to the increase in "Other financial assets" and "Right-of-use assets" following the adoption of IFRS 16 'Leases'.
Total liabilities increased by $¥ 135.0$ billion as compared to the end of the previous fiscal year, to $¥ 1,841.2$ billion, mainly due to the significant increase in "Lease liabilities" following the adoption of IFRS 16 'Leases'. In addition, bonds and borrowings increased due to the finance business expansion by affiliated companies.
Total Equity increased by $¥ 13.1$ billion as compared to the end of the previous fiscal year, to $¥ 1,032.1$ billion. While "Other components of equity" decreased due to the decrease in "Exchange differences on translation of foreign operations", "Retained earnings" increased mainly due to the profit for the period.
Equity attributable to owners of the parent therefore increased by $¥ 11.1$ billion, to $¥ 943.6$ billion. The equity attributable to owners of the parent ratio was again stable, at $32.8 \%$.

## *Cash Flows (Nine months from April 1, 2019 to December 31, 2019)

Net cash provided by operating activities increased by $¥ 22.2$ billion as compared to the previous corresponding period, to $¥ 58.8$ billion, mainly due to the decrease in trade and other receivables. In addition, the increase amount in inventories for the period decreased as compared to the previous corresponding period.
Net cash used in investing activities increased by $¥ 119.3$ billion as compared to the previous corresponding period, to $¥ 125.2$ billion. Ricoh acquired all of the stocks of DocuWare GmbH, which provides cloud and on-premise CSP (Contents Service Platform) to support document management and workflow automation, in order to expand Digital business which is deemed as one of the growth fields.
In addition, this increase reflected the sale of shares in Coca-Cola Bottlers Japan Holdings Inc., and income from transfers of shares in subsidiary Ricoh Logistics System Co., Ltd. in the previous corresponding period.
Free cash flow (net cash provided by operating activities plus net cash used in investing activities) totaled negative $¥ 66.3$ billion, down by $¥ 97.1$ billion as compared to the previous corresponding period.
Net cash provided by financing activities increased by $¥ 47.6$ billion as compared to the previous corresponding period, to $¥ 57.3$ billion, mainly due to the increase in debt of affiliated companies with finance business expansion, which offset the impact of increase of dividends paid. As a result, the balance of cash and cash equivalent at the end of period decreased by $¥ 10.8$ billion as compared to the end of the previous fiscal year, to $¥ 229.2$ billion.

## 3. Qualitative Information on Forecasted Consolidated Financial Results

In consideration of the business results and business environment during this period, we have revised the forecast of sales and gross profit from those previously announced in November, 2019.
Ricoh maintains the assumed exchange rates set forth in November, 2019 of $¥ 110$ against the U.S. dollar and revises its rate of $¥ 120$ against the euro from fourth quarter while the actual exchange rates during the third quarter have been incorporated into exchange rate assumptions for the full year.

Exchange Rate Assumptions for the full year ending March 31, 2020
US\$ $1=¥ 109.05 \quad(¥ 110.95$ in previous fiscal year)
EURO $1=¥ 120.84 \quad(¥ 128.46$ in previous fiscal year)

| (Billions of yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year ending March 31, 2020 (Previous forecast) <br> (A) | Year ending March 31, 2020 (Revised forecast) <br> (B) | Change $(\mathrm{B}-\mathrm{A})$ | Year ended March 31, 2019 <br> (Actual) <br> (C) | Change $(\mathrm{B}-\mathrm{C}) / \mathrm{C}$ |
| Domestic sales | 810.0 | 860.0 | 50.0 | 805.7 | 6.7\% |
| Overseas sales | 1,200.0 | 1,150.0 | (50.0) | 1,207.4 | (4.8\%) |
| Sales | 2,010.0 | 2,010.0 | - | 2,013.2 | (0.2\%) |
| Gross profit | 780.0 | 740.0 | (40.0) | 766.8 | (3.5\%) |
| Operating profit | 100.0 | 100.0 | - | 86.8 | 15.2\% |
| Profit before income tax expenses | 98.0 | 98.0 | - | 83.9 | 16.7\% |
| Profit attributable to owners of the parent | 62.0 | 62.0 | - | 49.5 | 25.2\% |

* The result forecasts and forward-looking statements included in this document are based on information available to the Company as at the date of submission of this quarterly report and certain assumptions that the Company considers reasonable. The Company makes no guarantees with respect to the achievement of its result forecasts or forward-looking statements. Actual results might be significantly different from the forecasts in the document, depending on various factors. Factors which may affect the actual business results include but are not limited to the economic situation in the geographic areas where Ricoh conducts business, including Japan, the Americas, Europe, Middle East, Africa, China and Asia, market environment, and currency exchange rates.


## 4. Condensed Consolidated Financial Statements

(1) Condensed Consolidated Statement of Financial Position


Liabilities and Equity

|  | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | March 31, 2019 | December 31, 2019 | Change |
| Current Liabilities |  |  |  |
| Bonds and borrowings | 266,957 | 260,183 | $(6,774)$ |
| Trade and other payables | 306,189 | 291,426 | $(14,763)$ |
| Lease liabilities | - | 31,142 | 31,142 |
| Other financial liabilities | 521 | 858 | 337 |
| Income tax payables | 15,455 | 15,374 | (81) |
| Provisions | 12,277 | 7,984 | $(4,293)$ |
| Other current liabilities | 242,799 | 236,463 | $(6,336)$ |
| Total Current Liabilities | 844,198 | 843,430 | (768) |
| Non-current Liabilities |  |  |  |
| Bonds and borrowings | 666,462 | 773,899 | 107,437 |
| Lease liabilities | - | 39,742 | 39,742 |
| Other financial liabilities | 3,420 | 90 | $(3,330)$ |
| Accrued pension and retirement benefits | 105,288 | 103,356 | $(1,932)$ |
| Provisions | 6,610 | 6,480 | (130) |
| Other non-current liabilities | 77,619 | 71,432 | $(6,187)$ |
| Deferred tax liabilities | 2,547 | 2,812 | 265 |
| Total Non-current Liabilities | 861,946 | 997,811 | 135,865 |
| Total Liabilities | 1,706,144 | 1,841,241 | 135,097 |
|  |  |  |  |
| Common stock | 135,364 | 135,364 | - |
| Additional paid-in capital | 186,086 | 186,155 | 69 |
| Treasury stock | $(37,394)$ | $(37,793)$ | (399) |
| Other components of equity | 73,645 | 64,300 | $(9,345)$ |
| Retained earnings | 574,876 | 595,652 | 20,776 |
| Equity attributable to owners of the parent | 932,577 | 943,678 | 11,101 |
| Non-controlling interests | 86,411 | 88,427 | 2,016 |
| Total Equity | 1,018,988 | 1,032,105 | 13,117 |
| Total Liabilities and Equity | 2,725,132 | 2,873,346 | 148,214 |

(2) Condensed Consolidated Statement of Profit or Loss and Condensed Consolidated Statement of Comprehensive Income

Condensed Consolidated Statement of Profit or Loss
Nine months ended December 31, 2018 and 2019

|  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2018 | Nine months ended December 31, 2019 | Change | \% |
| Sales | 1,489,451 | 1,493,882 | 4,431 | 0.3 |
| Cost of sales | 914,382 | 944,534 | 30,152 | 3.3 |
| Percentage of sales (\%) | 61.4 | 63.2 |  |  |
| Gross profit | 575,069 | 549,348 | $(25,721)$ | (4.5) |
| Percentage of sales (\%) | 38.6 | 36.8 |  |  |
| Selling, general and administrative expenses | 518,954 | 487,259 | $(31,695)$ | (6.1) |
| Percentage of sales (\%) | 34.8 | 32.6 |  |  |
| Other Income | 23,064 | 7,326 | $(15,738)$ | (68.2) |
| Percentage of sales (\%) | 1.5 | 0.5 |  |  |
| Operating profit (loss) | 79,179 | 69,415 | $(9,764)$ | (12.3) |
| Percentage of sales (\%) | 5.3 | 4.6 |  |  |
| Finance income | 2,346 | 4,361 | 2,015 | 85.9 |
| Percentage of sales (\%) | 0.2 | 0.3 |  |  |
| Finance costs | 5,135 | 5,551 | 416 | 8.1 |
| Percentage of sales (\%) | 0.3 | 0.4 |  |  |
| Share of profit (loss) of investments accounted for using the equity method | 507 | 243 | (264) | (52.1) |
| Percentage of sales (\%) | 0.0 | 0.0 |  |  |
| Profit (loss) before income tax expenses | 76,897 | 68,468 | $(8,429)$ | (11.0) |
| Percentage of sales (\%) | 5.2 | 4.6 |  |  |
| Income tax expenses | 21,889 | 22,375 | 486 | 2.2 |
| Percentage of sales (\%) | 1.5 | 1.5 |  |  |
| Profit (loss) for the period | 55,008 | 46,093 | $(8,915)$ | (16.2) |
| Percentage of sales (\%) | 3.7 | 3.1 |  |  |
| Profit (loss) attributable to: |  |  |  |  |
| Owners of the parent | 50,633 | 41,469 | $(9,164)$ | (18.1) |
| Percentage of sales (\%) | 3.4 | 2.8 |  |  |
| Non-controlling interests | 4,375 | 4,624 | 249 | 5.7 |
| Percentage of sales (\%) | 0.3 | 0.3 |  |  |


|  | Nine months ended <br> December 31, 2018 | Nine months ended <br> December 31, 2019 | Change |
| :--- | ---: | ---: | ---: | ---: |
| Earnings per share attributable to owners of the parent-basic (yen) | 69.85 | 57.23 | $(12.62)$ |
| Earnings per share attributable to owners of the parent-diluted (yen) | - | 57.23 | - |

* Gain on sales of property, plant and equipment was included in "other income." As for the nine months ended December 31, 2018, gain on sales of shares of Ricoh Logistics System Co., Ltd was included in "other income."

Three months ended December 31, 2018 and 2019

|  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2018 | $\begin{gathered} \hline \text { Three months } \\ \text { ended } \\ \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ | Change | \% |
| Sales | 501,195 | 499,103 | $(2,092)$ | (0.4) |
| Cost of sales | 310,019 | 317,128 | 7,109 | 2.3 |
| Percentage of sales (\%) | 61.9 | 63.5 |  |  |
| Gross profit | 191,176 | 181,975 | $(9,201)$ | (4.8) |
| Percentage of sales (\%) | 38.1 | 36.5 |  |  |
| Selling, general and administrative expenses | 164,669 | 163,555 | $(1,114)$ | (0.7) |
| Percentage of sales (\%) | 32.9 | 32.8 |  |  |
| Other Income | 664 | 2,347 | 1,683 | 253.5 |
| Percentage of sales (\%) | 0.1 | 0.5 |  |  |
| Operating profit (loss) | 27,171 | 20,767 | $(6,404)$ | (23.6) |
| Percentage of sales (\%) | 5.4 | 4.2 |  |  |
| Finance income | 365 | 1,461 | 1,096 | 300.3 |
| Percentage of sales (\%) | 0.1 | 0.3 |  |  |
| Finance costs | 993 | 747 | (246) | (24.8) |
| Percentage of sales (\%) | 0.2 | 0.1 |  |  |
| Share of profit (loss) of investments accounted for using the equity method | 277 | 141 | (136) | (49.1) |
| Percentage of sales (\%) | 0.1 | 0.0 |  |  |
| Profit (loss) before income tax expenses | 26,820 | 21,622 | $(5,198)$ | (19.4) |
| Percentage of sales (\%) | 5.4 | 4.3 |  |  |
| Income tax expenses | 10,592 | 7,741 | $(2,851)$ | (26.9) |
| Percentage of sales (\%) | 2.1 | 1.6 |  |  |
| Profit (loss) for the period | 16,228 | 13,881 | $(2,347)$ | (14.5) |
| Percentage of sales (\%) | 3.2 | 2.8 |  |  |
| Profit (loss) attributable to: |  |  |  |  |
| Owners of the parent | 14,588 | 12,211 | $(2,377)$ | (16.3) |
| Percentage of sales (\%) | 2.9 | 2.4 |  |  |
| Non-controlling interests | 1,640 | 1,670 | 30 | 1.8 |
| Percentage of sales (\%) | 0.3 | 0.3 |  |  |


|  | Three months ended | Three months ended |  |
| :--- | :--- | ---: | ---: | ---: |
|  | December 31, 2018 | December 31, 2019 | Change |
| Earnings per share attributable to owners of the parent-basic (yen) | 20.13 | 16.86 | $(3.27)$ |
| Earnings per share attributable to owners of the parent-diluted (yen) | - | 16.86 | - |

* Gain on sales of property, plant and equipment was included in "other income."

Condensed Consolidated Statement of Comprehensive Income
Nine months ended December 31, 2018 and 2019
(Millions of yen)

|  | Nine months ended December 31, 2018 | Nine months ended December 31, 2019 | Change |
| :---: | :---: | :---: | :---: |
| Profit (loss) for the period | 55,008 | 46,093 | $(8,915)$ |
| Other comprehensive income (loss): <br> Components that will not be reclassified subsequently to profit or loss: |  |  |  |
| Remeasurement of defined benefit plan | - | $(1,910)$ | $(1,910)$ |
| Net changes in fair value of financial assets measured through other comprehensive income | $(3,067)$ | 1,348 | 4,415 |
| Total components that will not be reclassified subsequently to profit or loss | $(3,067)$ | (562) | 2,505 |
| Components that will be reclassified subsequently to profit or loss: |  |  |  |
| Net gain (loss) on fair value of cash flow hedges | 52 | (455) | (507) |
| Exchange differences on translation of foreign operations | $(5,979)$ | $(9,858)$ | $(3,879)$ |
| Total components that will be reclassified subsequently to profit or loss | $(5,927)$ | $(10,313)$ | $(4,386)$ |
| Total other comprehensive income (loss) | $(8,994)$ | $(10,875)$ | $(1,881)$ |
| Comprehensive income (loss) | 46,014 | 35,218 | $(10,796)$ |
| Comprehensive income (loss) attributable to: |  |  |  |
| Owners of the parent | 41,704 | 30,272 | $(11,432)$ |
| Non-controlling interests | 4,310 | 4,946 | 636 |

Three months ended December 31, 2018 and 2019
(Millions of yen)

|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2018 | Three months ended December 31, 2019 | Change |
| Profit (loss) for the period | 16,228 | 13,881 | $(2,347)$ |
| Other comprehensive income (loss): |  |  |  |
| Components that will not be reclassified subsequently to profit or loss: |  |  |  |
| Remeasurement of defined benefit plan | - | $(1,910)$ | $(1,910)$ |
| Net changes in fair value of financial assets measured through other comprehensive income | $(3,121)$ | 1,155 | 4,276 |
| Total components that will not be reclassified subsequently to profit or loss | $(3,121)$ | (755) | 2,366 |
| Components that will be reclassified subsequently to profit or loss: |  |  |  |
| Net gain (loss) on fair value of cash flow hedges | (215) | (693) | (478) |
| Exchange differences on translation of foreign operations | $(22,426)$ | 18,773 | 41,199 |
| Total components that will be reclassified subsequently to profit or loss | $(22,641)$ | 18,080 | 40,721 |
| Total other comprehensive income (loss) | $(25,762)$ | 17,325 | 43,087 |
| Comprehensive income (loss) | $(9,534)$ | 31,206 | 40,740 |
| Comprehensive income (loss) attributable to: |  |  |  |
| Owners of the parent | $(11,021)$ | 29,168 | 40,189 |
| Non-controlling interests | 1,487 | 2,038 | 551 |

## Consolidated Sales by Product Category

Nine months ended December 31, 2018 and 2019
(Millions of yen)

|  |  |  | , |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2018 | Nine months ended December 31, 2019 | Change | \% |
| <Office Printing> | 809,213 | 760,966 | $(48,247)$ | (6.0) |
| Percentage of sales (\%) | 54.3 | 50.9 |  |  |
| <Office Service> | 348,835 | 408,653 | 59,818 | 17.1 |
| Percentage of sales (\%) | 23.4 | 27.4 |  |  |
| <Commercial Printing> | 135,147 | 133,375 | $(1,772)$ | (1.3) |
| Percentage of sales (\%) | 9.1 | 8.9 |  |  |
| <Industrial Printing> | 15,614 | 17,794 | 2,180 | 14.0 |
| Percentage of sales (\%) | 1.1 | 1.2 |  |  |
| <Thermal Media> | 50,608 | 47,896 | $(2,712)$ | (5.4) |
| Percentage of sales (\%) | 3.4 | 3.2 |  |  |
| <Other> | 130,034 | 125,198 | $(4,836)$ | (3.7) |
| Percentage of sales (\%) | 8.7 | 8.4 |  |  |
| Grand Total | 1,489,451 | 1,493,882 | 4,431 | 0.3 |
| Percentage of sales (\%) | 100.0 | 100.0 |  |  |

Three months ended December 31, 2018 and 2019

|  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2018 | Three months ended December 31, 2019 | Change | \% |
| <Office Printing> | 270,636 | 251,493 | $(19,143)$ | (7.1) |
| Percentage of sales (\%) | 54.0 | 50.4 |  |  |
| <Office Service> | 117,468 | 138,128 | 20,660 | 17.6 |
| Percentage of sales (\%) | 23.4 | 27.7 |  |  |
| <Commercial Printing> | 48,634 | 45,838 | $(2,796)$ | (5.7) |
| Percentage of sales (\%) | 9.7 | 9.2 |  |  |
| <Industrial Printing> | 5,828 | 6,068 | 240 | 4.1 |
| Percentage of sales (\%) | 1.2 | 1.2 |  |  |
| <Thermal Media> | 17,538 | 16,198 | $(1,340)$ | (7.6) |
| Percentage of sales (\%) | 3.5 | 3.2 |  |  |
| <Other> | 41,091 | 41,378 | 287 | 0.7 |
| Percentage of sales (\%) | 8.2 | 8.3 |  |  |
| Grand Total | 501,195 | 499,103 | $(2,092)$ | (0.4) |
| Percentage of sales (\%) | 100 | 100 |  |  |

* Each category includes the following product line:

Office Printing

Commercial Printing
Industrial printing
Thermal Media
Other

Office Service $\quad$ Personal computers, servers, network equipment, related services, support, software and service \& solutions related to documents
Cut sheet printers, continuous feed printer, related parts \& supplies, services, support and software
MFPs (multifunctional printers), copiers, laser printers, digital duplicators, wide format printers, facsimile machine, scanners, related parts \& supplies, services, support and software Inkjet heads, imaging systems and industrial printers
Thermal paper and thermal media
Industrial optical component/module, electronic components, precision mechanical component, digital cameras, 3D printing, ECO, healthcare and financial services

## Consolidated Sales by Geographic Area

Nine months ended December 31, 2018 and 2019
(Millions of yen)

|  | Nine months ended December 31, 2018 | Nine months ended December 31, 2019 | Change | \% |
| :---: | :---: | :---: | :---: | :---: |
| <Domestic> | 587,705 | 637,113 | 49,408 | 8.4 |
| Percentage of sales (\%) | 39.5 | 42.6 |  |  |
| <Overseas> | 901,746 | 856,769 | $(44,977)$ | (5.0) |
| Percentage of sales (\%) | 60.5 | 57.4 |  |  |
| The Americas | 420,364 | 402,810 | $(17,554)$ | (4.2) |
| Percentage of sales (\%) | 28.2 | 27.0 |  |  |
| Europe, Middle East and Africa | 340,727 | 321,835 | $(18,892)$ | (5.5) |
| Percentage of sales (\%) | 22.9 | 21.6 |  |  |
| Other | 140,655 | 132,124 | $(8,531)$ | (6.1) |
| Percentage of sales (\%) | 9.4 | 8.8 |  |  |
| Grand Total | 1,489,451 | 1,493,882 | 4,431 | 0.3 |
| Percentage of sales (\%) | 100.0 | 100.0 |  |  |

Three months ended December 31, 2018 and 2019

|  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2018 | Three months ended December 31, 2019 | Change | \% |
| <Domestic> | 192,610 | 207,522 | 14,912 | 7.7 |
| Percentage of sales (\%) | 38.4 | 41.6 |  |  |
| <Overseas> | 308,585 | 291,581 | $(17,004)$ | (5.5) |
| Percentage of sales (\%) | 61.6 | 58.4 |  |  |
| The Americas | 141,879 | 133,762 | $(8,117)$ | (5.7) |
| Percentage of sales (\%) | 28.3 | 26.8 |  |  |
| Europe, Middle East and Africa | 117,374 | 113,335 | $(4,039)$ | (3.4) |
| Percentage of sales (\%) | 23.4 | 22.7 |  |  |
| Other | 49,332 | 44,484 | $(4,848)$ | (9.8) |
| Percentage of sales (\%) | 9.9 | 8.9 |  |  |
| Grand Total | 501,195 | 499,103 | $(2,092)$ | (0.4) |
| Percentage of sales (\%) | 100.0 | 100.0 |  |  |

(3) Condensed Consolidated Statement of Changes in Equity

|  | CommonStock | Additional paid-in capital | Treasury stock | Other components of equity |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Remeasurement of defined benefit plan | Net changes in fair value of financial assets measured through other comprehensive income | Net gain (loss) on fair value of cash flow hedges |
| Balance as of April 1, 2018 | 135,364 | 186,463 | $(37,329)$ | - | 51,581 | $(13,261)$ |
| Cumulative effects of changes in accounting policy |  |  |  |  | $(41,149)$ | 13,293 |
| Opening Balance reflecting changes in accounting policy Profit (loss) for the period <br> Other comprehensive income (loss) | 135,364 | 186,463 | $(37,329)$ | - | $10,432$ $(2,969)$ | $32$ <br> 29 |
| Comprehensive income (loss) | - | - | - | - | $(2,969)$ | 29 |
| Net change in treasury stock <br> Dividends declared and approved to owners Transfer from other components of equity to retained earnings Equity transactions with non-controlling shareholders Other |  | (341) | (7) (55) |  | (616) |  |
| Total transactions with owners | - | (341) | (62) | - | (616) | - |
| Balance as of December 31, 2018 | 135,364 | 186,122 | $(37,391)$ | - | 6,847 | 61 |


|  | Other components of equity |  | Retained earnings | Equity attributable to owners of the parent | Non-controlling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Exchange differences on translation of foreign operations | Total other components of equity |  |  |  |  |
| Balance as of April 1, 2018 | 76,634 | 114,954 | 510,113 | 909,565 | 79,190 | 988,755 |
| Cumulative effects of changes in accounting policy |  | $(27,856)$ | 33,691 | 5,835 |  | 5,835 |
| Opening Balance reflecting changes in accounting policy <br> Profit (loss) for the period Other comprehensive income (loss) | $\begin{aligned} & 76,634 \\ & (5,989) \end{aligned}$ | $\begin{aligned} & 87,098 \\ & (8,929) \end{aligned}$ | $\begin{array}{r} 543,804 \\ 50,633 \end{array}$ | $\begin{array}{r} 915,400 \\ 50,633 \\ (8,929) \end{array}$ | $\begin{array}{r} 79,190 \\ 4,375 \\ (65) \end{array}$ | $\begin{array}{r} 994,590 \\ 55,008 \\ (8,994) \end{array}$ |
| Comprehensive income (loss) | $(5,989)$ | $(8,929)$ | 50,633 | 41,704 | 4,310 | 46,014 |
| Net change in treasury stock |  |  |  | (7) |  | (7) |
| Dividends declared and approved to owners |  |  | $(12,685)$ | $(12,685)$ | $(1,101)$ | $(13,786)$ |
| Transfer from other components of equity to retained earnings |  | (616) | 616 | - |  | - |
| Equity transactions with non-controlling shareholders Other |  |  |  | $\begin{array}{r} (341) \\ (55) \\ \hline \end{array}$ | 2,490 | $\begin{array}{r} 2,149 \\ (55) \\ \hline \end{array}$ |
| Total transactions with owners | - | (616) | $(12,069)$ | $(13,088)$ | 1,389 | $(11,699)$ |
| Balance as of December 31, 2018 | 70,645 | 77,553 | 582,368 | 944,016 | 84,889 | 1,028,905 |

(Millions of Yen)

|  | CommonStock | Additional paid-in capital | Treasury stock | Other components of equity |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Remeasurement of defined benefit plan | Net changes in fair value of financial assets measured through other comprehensive income | Net gain (loss) on fair value of cash flow hedges |
| $\begin{aligned} & \text { Balance as of April 1, } \\ & 2019 \end{aligned}$ | 135,364 | 186,086 | $(37,394)$ | - | 7,815 | 59 |
| Profit (loss) for the period <br> Other comprehensive income (loss) <br> Comprehensive income (loss) <br> Net change in treasury stock <br> Dividends declared and approved to owners <br> Share-based payment transactions <br> Share-based payment transactions of subsidiaries <br> Transfer from other components of equity to retained earnings <br> Equity transactions with non-controlling shareholders <br> Total transactions with owners |  |  |  | $(1,910)$ | 1,035 | (413) |
|  | - | - | - | $(1,910)$ | 1,035 | (413) |
|  |  |  | (399) |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  | 25 |  |  |  |  |
|  |  |  |  | 1,910 | (58) |  |
|  |  | 44 |  |  |  |  |
|  | - | 69 | (399) | 1,910 | (58) | - |
| Balance as of December $31,2019$ | 135,364 | 186,155 | $(37,793)$ | - | 8,792 | (354) |


|  | Other components of equity |  | Retained earnings | Equity attributable to owners of the parent | Non-controlling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Exchange differences on translation of foreign operations | Total other components of equity |  |  |  |  |
| Balance as of April 1, 2019 | 65,771 | 73,645 | 574,876 | 932,577 | 86,411 | 1,018,988 |
| Profit (loss) for the period Other comprehensive income (loss) | $(9,909)$ | $(11,197)$ | 41,469 | $\begin{gathered} 41,469 \\ (11,197) \end{gathered}$ | 4,624 322 | $\begin{array}{r} 46,093 \\ (10,875) \end{array}$ |
| Comprehensive income (loss) | $(9,909)$ | $(11,197)$ | 41,469 | 30,272 | 4,946 | 35,218 |
| Net change in treasury stock |  |  |  | (399) |  | (399) |
| Dividends declared and approved to owners |  |  | $(18,841)$ | $(18,841)$ | $(1,227)$ | $(20,068)$ |
| Share-based payment transactions |  |  |  | 25 |  | 25 |
| Share-based payment transactions of subsidiaries |  |  |  |  | 21 | 21 |
| Transfer from other components of equity to retained earnings |  | 1,852 | $(1,852)$ | - |  | - |
| Equity transactions with non-controlling shareholders |  |  |  | $44$ | $(1,724)$ | $(1,680)$ |
| Total transactions with owners | - | 1,852 | $(20,693)$ | $(19,171)$ | $(2,930)$ | $(22,101)$ |
| Balance as of December 31, 2019 | 55,862 | 64,300 | 595,652 | 943,678 | 88,427 | 1,032,105 |


|  |  |  |
| :---: | :---: | :---: |
|  | Nine months ended December 31, 2018 | Nine months ended December 31, 2019 |
| I. Cash Flows from Operating Activities: |  |  |
| Profit (loss) for the period | 55,008 | 46,093 |
| Adjustments to reconcile profit for the period to net cash provided by operating activities- |  |  |
| Depreciation and amortization | 71,333 | 91,516 |
| Other income | $(23,064)$ | $(5,313)$ |
| Share of profit (loss) of investments accounted for using the equity method | (507) | (243) |
| Finance income and costs | 2,789 | 1,190 |
| Income tax expenses | 21,889 | 22,375 |
| (Increase) decrease in trade and other receivables | 15,136 | 20,576 |
| (Increase) decrease in inventories | $(40,744)$ | $(31,309)$ |
| (Increase) decrease in lease receivables | $(1,665)$ | $(23,785)$ |
| Increase (decrease) in trade and other payables | $(12,908)$ | $(16,115)$ |
| Increase (decrease) in accrued pension and retirement benefits | $(4,691)$ | $(3,985)$ |
| Other, net | $(18,634)$ | $(15,195)$ |
| Interest and dividends received | 1,957 | 3,928 |
| Interest paid | $(3,698)$ | $(3,655)$ |
| Income taxes paid | $(25,567)$ | $(27,208)$ |
| Net cash provided by (used in) operating activities | 36,634 | 58,870 |
| II. Cash Flows from Investing Activities: |  |  |
| Proceeds from sales of property, plant and equipment | 9,329 | 7,272 |
| Expenditures for property, plant and equipment | $(50,472)$ | $(61,009)$ |
| Proceeds from sales of intangible assets | 919 | 134 |
| Expenditures for intangible assets | $(19,736)$ | $(19,898)$ |
| Payments for purchases of investment securities | $(7,914)$ | $(13,870)$ |
| Proceeds from sales of investment securities | 63,154 | 1,006 |
| Net increase (decrease) of time deposits | 448 | 4 |
| Purchase of business, net of cash acquired | $(5,080)$ | $(16,118)$ |
| Net increase (decrease) due to loss of control of subsidiaries | 10,223 | - |
| Other, net | $(6,686)$ | $(22,723)$ |
| Net cash provided by (used in) investing activities | $(5,815)$ | $(125,202)$ |
| III. Cash Flows from Financing Activities: |  |  |
| Net increase (decrease) of short-term debt | $(12,112)$ | $(11,090)$ |
| Proceeds from long-term debt | 62,627 | 227,845 |
| Repayments of long-term debt | $(59,254)$ | $(154,673)$ |
| Proceeds from issuance of bonds | 40,000 | 72,119 |
| Repayments of bonds | $(10,000)$ | $(32,148)$ |
| Repayments of lease liabilities | - | $(22,605)$ |
| Dividends paid | $(12,685)$ | $(18,841)$ |
| Payments for purchase of treasury stock | (7) | (399) |
| Proceeds from sales of shares of subsidiaries which does not involve changes in the scope of consolidation | 3,006 | - |
| Other, net | $(1,958)$ | $(2,907)$ |
| Net cash provided by (used in) financing activities | 9,617 | 57,301 |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | 286 | $(1,820)$ |
| V. Net Increase (decrease) in Cash and Cash Equivalents | 40,722 | $(10,851)$ |
| VI. Cash and Cash Equivalents at Beginning of Year | 160,568 | 240,099 |
| VII. Cash and Cash Equivalents at End of Period | 201,290 | 229,248 |

(5) Notes on premise going concern

## Not applicable

(6) Changes in significant subsidiaries

Not applicable

## (7) Changes in accounting policies

Significant accounting policies which apply in the condensed consolidated statement of financial position are same as previous fiscal year excepting the table below.

| IFRSs | Title | Summaries of new IFRSs/amendments |
| :---: | :--- | :--- |
| IFRS 16 | Leases | Changes in accounting for leases |

## Adoption of IFRS 16 'Leases'

Ricoh implemented IFRS 16 'Leases' as of April 1, 2019. Ricoh applied this standard retrospectively with the cumulative effect of initially applying this standard recognized at the date of initial application. In applying IFRS 16, Ricoh uses a practical expedient, in which an entity is not required to reassess whether a contract is or contains a lease at date of initial application, and Ricoh also uses practical expedients to the contracts that were previously identified as operating leases stipulated in the previous accounting standard.

For leases that Ricoh as lessee previously classified as operating leases applying IAS 17, right-of-use assets and lease liabilities were recognized at the date of initial application. Lease liabilities have been measured at the present value of outstanding lease payments discounted using the lessee's incremental borrowing rate at the date of initial application. The weighted average of the lessee's incremental borrowing rate is $1.6 \%$. Right-of-use assets are initially measured at the initial measurement amount of the lease liability adjusted for the prepaid lease payments and other factors. Ricoh has elected the exemptions that allow a lessee not to apply the requirements of IFRS 16 to short-term leases (with a lease term of 12 months or less) and leases for low-value assets.

For leases that Ricoh as lessee previously classified as finance leases applying IAS 17, the carrying amounts of right-of-use assets and lease liabilities at the date of initial application were the carrying amounts of lease assets and lease liabilities, respectively, immediately before the date measured applying IAS 17.

The following is a reconciliation of non-cancellable operating lease contracts applying IAS 17 as of March 31, 2019 and lease liabilities recognized in the Condensed Consolidated Statement of Financial Position at the date of initial application.

|  | (Millions of Yen) |
| :--- | ---: |
| Non-cancellable operating lease contracts as of March 31, 2019 | 49,522 |
| Finance lease liabilities as of March 31, 2019 | 3,397 |
| Cancellable operating lease contracts, etc. | 30,359 |
| Lease liabilities as of April 1, 2019 | 83,278 |

Right-of-use assets recognized at the beginning of the current fiscal year was $¥ 79,807$ million. There was no material impact on profit and loss of the third quarter of the current fiscal year from the changes.
(8) Segment Information

Operating Segment Information
Nine months ended December 31, 2018 and 2019

|  |  |  | (Millions of |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2018 | Nine months ended December 31, 2019 | Change | \% |
| Office Printing: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 809,213 | 760,966 | $(48,247)$ | (6.0) |
| Intersegment | - | - | - | - |
| Total | 809,213 | 760,966 | $(48,247)$ | (6.0) |
| Operating expenses | 718,965 | 681,995 | $(36,970)$ | (5.1) |
| Operating profit (loss) | 90,248 | 78,971 | $(11,277)$ | (12.5) |
| Operating profit on sales in Office Printing (\%) | 11.2 | 10.4 |  |  |
| Office Service: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 348,835 | 408,653 | 59,818 | 17.1 |
| Intersegment | - | - | - | - |
| Total | 348,835 | 408,653 | 59,818 | 17.1 |
| Operating expenses | 339,423 | 389,726 | 50,303 | 14.8 |
| Operating profit (loss) | 9,412 | 18,927 | 9,515 | 101.1 |
| Operating profit on sales in Office Service (\%) | 2.7 | 4.6 |  |  |
| Commercial Printing: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 135,147 | 133,375 | $(1,772)$ | (1.3) |
| Intersegment | , | - | (1,772) | (1) |
| Total | 135,147 | 133,375 | $(1,772)$ | (1.3) |
| Operating expenses | 114,911 | 115,320 | 409 | 0.4 |
| Operating profit (loss) | 20,236 | $18,055$ | $(2,181)$ | (10.8) |
| Operating profit on sales in Commercial Printing (\%) | $15.0$ | $13.5$ |  |  |
| Industrial Printing: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 15,614 | 17,794 | 2,180 | 14.0 |
| Intersegment | , | , | - | - |
| Total | 15,614 | 17,794 | 2,180 | 14.0 |
| Operating expenses | 18,613 | 20,354 | 1,741 | 9.4 |
| Operating profit (loss) | $(2,999)$ | $(2,560)$ | 439 | - |
| Operating loss on sales in Industrial Printing (\%) | (19.2) | (14.4) |  |  |
| Thermal Media: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 50,608 | 47,896 | $(2,712)$ | (5.4) |
| Intersegment | , | - | (2) |  |
| Total | 50,608 | 47,896 | $(2,712)$ | (5.4) |
| Operating expenses | 47,970 | 44,967 | $(3,003)$ | (6.3) |
| Operating profit (loss) | 2,638 | 2,929 | 291 | 11.0 |
| Operating profit on sales in Thermal Media (\%) | 5.2 | 6.1 |  |  |
| Other: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 130,034 | 125,198 | $(4,836)$ | (3.7) |
| Intersegment | 35,136 | 19,616 | $(15,520)$ | (44.2) |
| Total | 165,170 | 144,814 | $(20,356)$ | (12.3) |
| Operating expenses | 148,107 | 141,815 | $(6,292)$ | (4.2) |
| Operating profit (loss) | 17,063 | 2,999 | $(14,064)$ | (82.4) |
| Operating profit on sales in Other (\%) | 10.3 | 2.1 |  |  |
| Eliminations and Corporate: |  |  |  |  |
| Sales: |  |  |  |  |
| Intersegment | $(35,136)$ | $(19,616)$ | 15,520 |  |
| Total | $(35,136)$ | $(19,616)$ | 15,520 | - |
| Operating expenses: |  |  |  |  |
| Intersegment | $(35,136)$ | $(19,616)$ | 15,520 |  |
| Corporate | 57,419 | 49,906 | $(7,513)$ |  |
| Total | 22,283 | 30,290 | 8,007 | - |
| Operating profit (loss) | $(57,419)$ | $(49,906)$ | 7,513 | - |
| Consolidated: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 1,489,451 | 1,493,882 | 4,431 | 0.3 |
| Intersegment | 1,489,451 | 1,493,882 | 431 | - |
| Total | 1,489,451 | 1,493,882 | 4,431 | 0.3 |
| Operating expenses | 1,410,272 | 1,424,467 | 14,195 | 1.0 |
| Operating profit (loss) | 79,179 | 69,415 | $(9,764)$ | (12.3) |
| Operating profit on consolidated sales (\%) | 5.3 | 4.6 |  |  |

(Supplemental information)
Finance business included in the above is as follows:

|  |  |  | (Millions of yen) |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Nine months ended <br> December 31, 2018 | Nine months ended <br> December 31, 2019 | Change | $\%$ |
| Sales | 115,402 | 124,579 | 9,177 | 8.0 |
| Operating expenses | 91,335 | 98,575 | 7,240 | 7.9 |
| Operating profit (loss) | 24,067 | 26,004 | 1,937 | 8.0 |
| Operating profit on sales in Finance Business (\%) | 20.9 | 20.9 |  |  |

Three months ended December 31, 2018 and 2019

|  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31,2018 | Three months ended December 31, 2019 | Change | \% |
| Office Printing: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 270,636 | 251,493 | $(19,143)$ | (7.1) |
| Intersegment | - | - |  | - |
| Total | 270,636 | 251,493 | $(19,143)$ | (7.1) |
| Operating expenses | 237,627 | 227,894 | $(9,733)$ | (4.1) |
| Operating profit (loss) | 33,009 | 23,599 | $(9,410)$ | (28.5) |
| Operating profit on sales in Office Printing (\%) | 12.2 | 9.4 |  |  |
| Office Service: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 117,468 | 138,128 | 20,660 | 17.6 |
| Intersegment | - | - | - | - |
| Total | 117,468 | 138,128 | 20,660 | 17.6 |
| Operating expenses | 114,279 | 132,606 | 18,327 | 16.0 |
| Operating profit (loss) | 3,189 | 5,522 | 2,333 | 73.2 |
| Operating profit on sales in Office Service (\%) | 2.7 | 4.0 |  |  |
| Commercial Printing: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 48,634 | 45,838 | $(2,796)$ | (5.7) |
| Intersegment | - | - |  | - |
| Total | 48,634 | 45,838 | $(2,796)$ | (5.7) |
| Operating expenses | 39,588 | 39,425 | (163) | (0.4) |
| Operating profit (loss) | 9,046 | 6,413 | $(2,633)$ | (29.1) |
| Operating profit on sales in Commercial Printing (\%) | 18.6 | 14.0 |  |  |
| Industrial Printing: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 5,828 | 6,068 | 240 | 4.1 |
| Intersegment | - | - | - | - |
| Total | 5,828 | 6,068 | 240 | 4.1 |
| Operating expenses | 6,807 | 6,579 | (228) | (3.3) |
| Operating profit (loss) | (979) | (511) | 468 | - |
| Operating loss on sales in Industrial Printing (\%) | (16.8) | (8.4) |  |  |
| Thermal Media: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 17,538 | 16,198 | $(1,340)$ | (7.6) |
| Intersegment | - | - | - | - |
| Total | 17,538 | 16,198 | $(1,340)$ | (7.6) |
| Operating expenses | 16,653 | 14,849 | $(1,804)$ | (10.8) |
| Operating profit (loss) | 885 | 1,349 | 464 | 52.4 |
| Operating profit on sales in Thermal Media (\%) | 5.0 | 8.3 |  |  |
| Other: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 41,091 | 41,378 | 287 | 0.7 |
| Intersegment | 6,994 | 6,592 | (402) | (5.7) |
| Total | 48,085 | 47,970 | (115) | (0.2) |
| Operating expenses | 46,817 | 47,570 | 753 | 1.6 |
| Operating profit (loss) | 1,268 | 400 | (868) | (68.5) |
| Operating profit on sales in Other (\%) | 2.6 | 0.8 |  |  |
| Eliminations and Corporate: Sales: |  |  |  |  |
|  |  |  |  |  |
| Intersegment | $(6,994)$ | $(6,592)$ | 402 |  |
| Total | $(6,994)$ | $(6,592)$ | 402 | - |
| Operating expenses: |  |  |  |  |
| Intersegment | $(6,994)$ | $(6,592)$ | 402 |  |
| Corporate | 19,247 | 16,005 | $(3,242)$ |  |
| Total | 12,253 | 9,413 | $(2,840)$ | - |
| Operating profit (loss) | $(19,247)$ | $(16,005)$ | 3,242 | - |
| Consolidated: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 501,195 | 499,103 | $(2,092)$ | (0.4) |
| Intersegment | - | - | - | - |
| Total | 501,195 | 499,103 | $(2,092)$ | (0.4) |
| Operating expenses | 474,024 | 478,336 | 4,312 | 0.9 |
| Operating profit (loss) | 27,171 | 20,767 | $(6,404)$ | (23.6) |
| Operating profit on consolidated sales (\%) | 5.4 | 4.2 |  |  |

(Supplemental information)
Finance business included in the above is as follows:

|  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2018 | Three months ended December 31, 2019 | Change | \% |
| Sales | 37,533 | 40,620 | 3,087 | 8.2 |
| Operating expenses | 28,879 | 31,391 | 2,512 | 8.7 |
| Operating profit (loss) | 8,654 | 9,229 | 575 | 6.6 |
| Operating profit on sales in Finance Business (\%) | 23.1 | 22.7 |  |  |

-APPENDIX- (Nine months ended December 31, 2019)

1. Consolidated Sales by Product Category

Nine months ended December 31, 2018 and 2019

| (Millions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Nine months } \\ \text { ended } \\ \text { December 31, } \\ 2018 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Nine months } \\ \text { ended } \\ \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ | Change | \% | Change excluding exchange impact | \% |
| <Office Printing> |  |  |  |  |  |  |
| Office Printing | 809,213 | 760,966 | $(48,247)$ | (6.0) | $(26,187)$ | (3.2) |
| Percentage of sales (\%) | 54.3 | 50.9 |  |  |  |  |
| Domestic | 255,679 | 254,187 | $(1,492)$ | (0.6) | $(1,492)$ | (0.6) |
| Overseas | 553,534 | 506,779 | $(46,755)$ | (8.4) | $(24,695)$ | (4.5) |
| The Americas | 245,167 | 231,243 | $(13,924)$ | (5.7) | $(8,716)$ | (3.6) |
| Europe, Middle East and Africa | 222,956 | 196,470 | $(26,486)$ | (11.9) | $(12,818)$ | (5.7) |
| Other | 85,411 | 79,066 | $(6,345)$ | (7.4) | $(3,161)$ | (3.7) |
| <Office Service> |  |  |  |  |  |  |
| Office Service | 348,835 | 408,653 | 59,818 | 17.1 | 67,011 | 19.2 |
| Percentage of sales (\%) | 23.4 | 27.4 |  |  |  |  |
| Domestic | 192,076 | 245,592 | 53,516 | 27.9 | 53,516 | 27.9 |
| Overseas | 156,759 | 163,061 | 6,302 | 4.0 | 13,495 | 8.6 |
| The Americas | 83,655 | 80,526 | $(3,129)$ | (3.7) | $(1,313)$ | (1.6) |
| Europe, Middle East and Africa | 59,465 | 70,130 | 10,665 | 17.9 | 15,544 | 26.1 |
| Other | 13,639 | 12,405 | $(1,234)$ | (9.0) | (736) | (5.4) |
| <Commercial Printing> |  |  |  |  |  |  |
| Commercial Printing | 135,147 | 133,375 | $(1,772)$ | (1.3) | 2,757 | 2.0 |
| Percentage of sales (\%) | 9.1 | 8.9 |  |  |  |  |
| Domestic | 19,462 | 18,823 | (639) | (3.3) | (639) | (3.3) |
| Overseas | 115,685 | 114,552 | $(1,133)$ | (1.0) | 3,396 | 2.9 |
| The Americas | 70,052 | 69,411 | (641) | (0.9) | 929 | 1.3 |
| Europe, Middle East and Africa | 36,627 | 35,928 | (699) | (1.9) | 1,799 | 4.9 |
| Other | 9,006 | 9,213 | 207 | 2.3 | 668 | 7.4 |
| <Industrial Printing> |  |  |  |  |  |  |
| Industrial Printing | 15,614 | 17,794 | 2,180 | 14.0 | 2,468 | 15.8 |
| Percentage of sales (\%) | 1.1 | 1.2 |  |  |  |  |
| Domestic | 2,023 | 3,116 | 1,093 | 54.0 | 1,093 | 54.0 |
| Overseas | 13,591 | 14,678 | 1,087 | 8.0 | 1,375 | 10.1 |
| The Americas | 4,539 | 4,902 | 363 | 8.0 | 488 | 10.8 |
| Europe, Middle East and Africa | 4,014 | 3,446 | (568) | (14.2) | (412) | (10.3) |
| Other | 5,038 | 6,330 | 1,292 | 25.6 | 1,299 | 25.8 |
| <Thermal Media> |  |  |  |  |  |  |
| Thermal Media | 50,608 | 47,896 | $(2,712)$ | (5.4) | (890) | (1.8) |
| Percentage of sales (\%) | 3.4 | 3.2 |  |  |  |  |
| Domestic | 10,492 | 10,017 | (475) | (4.5) | (475) | (4.5) |
| Overseas | 40,116 | 37,879 | $(2,237)$ | (5.6) | (415) | (1.0) |
| The Americas | 14,713 | 14,510 | (203) | (1.4) | 124 | 0.8 |
| Europe, Middle East and Africa | 13,296 | 11,990 | $(1,306)$ | (9.8) | (471) | (3.5) |
| Other | 12,107 | 11,379 | (728) | (6.0) | (68) | (0.6) |
| <Other> |  |  |  |  |  |  |
| Other | 130,034 | 125,198 | $(4,836)$ | (3.7) | $(4,421)$ | (3.4) |
| Percentage of sales (\%) | 8.7 | 8.4 |  |  |  |  |
| Domestic | 107,973 | 105,378 | $(2,595)$ | (2.4) | $(2,595)$ | (2.4) |
| Overseas | 22,061 | 19,820 | $(2,241)$ | (10.2) | $(1,826)$ | (8.3) |
| The Americas | 2,238 | 2,218 | (20) | (0.9) | 31 | 1.4 |
| Europe, Middle East and Africa | 4,369 | 3,871 | (498) | (11.4) | (249) | (5.7) |
| Other | 15,454 | 13,731 | $(1,723)$ | (11.1) | $(1,608)$ | (10.4) |
| Grand Total | 1,489,451 | 1,493,882 | 4,431 | 0.3 | 40,738 | 2.7 |
| Percentage of sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 587,705 | 637,113 | 49,408 | 8.4 | 49,408 | 8.4 |
| Percentage of sales (\%) | 39.5 | 42.6 |  |  |  |  |
| Overseas | 901,746 | 856,769 | $(44,977)$ | (5.0) | $(8,670)$ | (1.0) |
| Percentage of sales (\%) | 60.5 | 57.4 |  |  |  |  |
| The Americas | 420,364 | 402,810 | $(17,554)$ | (4.2) | $(8,457)$ | (2.0) |
| Percentage of sales (\%) | 28.2 | 27.0 |  |  |  |  |
| Europe, Middle East and Africa | 340,727 | 321,835 | $(18,892)$ | (5.5) | 3,393 | 1.0 |
| Percentage of sales (\%) | 22.9 | 21.6 |  |  |  |  |
| Other | 140,655 | 132,124 | $(8,531)$ | (6.1) | $(3,606)$ | (2.6) |
| Percentage of sales (\%) | 9.4 | 8.8 |  |  |  |  |

2. Consolidated Sales by Product Category

Three months ended December 31, 2018 and 2019

| (Millions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Three months } \\ \text { ended } \\ \text { December 31, } \\ 2018 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Three months } \\ & \text { ended } \\ & \text { December 31, } \\ & 2019 \\ & \hline \end{aligned}$ | Change | \% | Change excluding exchange impact | \% |
| <Office Printing> Office Printing | 270,636 | 251,493 | $(19,143)$ | (7.1) | $(10,416)$ | (3.8) |
| Percentage of sales (\%) | 54.0 | 50.4 |  |  |  |  |
| Domestic | 85,605 | 81,100 | $(4,505)$ | (5.3) | $(4,505)$ | (5.3) |
| Overseas | 185,031 | 170,393 | $(14,638)$ | (7.9) | $(5,911)$ | (3.2) |
| The Americas | 80,730 | 76,032 | $(4,698)$ | (5.8) | $(1,796)$ | (2.2) |
| Europe, Middle East and Africa | 75,677 | 67,371 | $(8,306)$ | (11.0) | $(3,568)$ | (4.7) |
| Other | 28,624 | 26,990 | $(1,634)$ | (5.7) | (547) | (1.9) |
| <Office Service> |  |  |  |  |  |  |
| Office Service | 117,468 | 138,128 | 20,660 | 17.6 | 23,734 | 20.2 |
| Percentage of sales (\%) | 23.4 | 27.7 |  |  |  |  |
| Domestic | 62,497 | 79,836 | 17,339 | 27.7 | 17,339 | 27.7 |
| Overseas | 54,971 | 58,292 | 3,321 | 6.0 | 6,395 | 11.6 |
| The Americas | 28,303 | 26,782 | $(1,521)$ | (5.4) | (504) | (1.8) |
| Europe, Middle East and Africa | 21,555 | 27,043 | 5,488 | 25.5 | 7,378 | 34.2 |
| Other | 5,113 | 4,467 | (646) | (12.6) | (479) | (9.4) |
| <Commercial Printing> |  |  |  |  |  |  |
| Commercial Printing | 48,634 | 45,838 | $(2,796)$ | (5.7) | (870) | (1.8) |
| Percentage of sales (\%) | 9.7 | 9.2 |  |  |  |  |
| Domestic | 6,644 | 6,424 | (220) | (3.3) | (220) | (3.3) |
| Overseas | 41,990 | 39,414 | $(2,576)$ | (6.1) | (650) | (1.5) |
| The Americas | 25,571 | 23,766 | $(1,805)$ | (7.1) | (920) | (3.6) |
| Europe, Middle East and Africa | 12,957 | 12,598 | (359) | (2.8) | 521 | 4.0 |
| Other | 3,462 | 3,050 | (412) | (11.9) | (251) | (7.3) |
| <Industrial Printing> |  |  |  |  |  |  |
| Industrial Printing | 5,828 | 6,068 | 240 | 4.1 | 368 | 6.3 |
| Percentage of sales (\%) | 1.2 | 1.2 |  |  |  |  |
| Domestic | 452 | 1,229 | 777 | 171.9 | 777 | 171.9 |
| Overseas | 5,376 | 4,839 | (537) | (10.0) | (409) | (7.6) |
| The Americas | 1,652 | 1,511 | (141) | (8.5) | (75) | (4.5) |
| Europe, Middle East and Africa | 1,279 | 1,177 | (102) | (8.0) | (44) | (3.4) |
| Other | 2,445 | 2,151 | (294) | (12.0) | (290) | (11.9) |
| <Thermal Media> |  |  |  |  |  |  |
| Thermal Media | 17,538 | 16,198 | $(1,340)$ | (7.6) | (685) | (3.9) |
| Percentage of sales (\%) | 3.5 | 3.2 |  |  |  |  |
| Domestic | 3,814 | 3,507 | (307) | (8.0) | (307) | (8.0) |
| Overseas | 13,724 | 12,691 | $(1,033)$ | (7.5) | (378) | (2.8) |
| The Americas | 4,933 | 4,938 | 5 | 0.1 | 189 | 3.8 |
| Europe, Middle East and Africa | 4,434 | 3,741 | (693) | (15.6) | (430) | (9.7) |
| Other | 4,357 | 4,012 | (345) | (7.9) | (137) | (3.1) |
| <Other> |  |  |  |  |  |  |
| Other | 41,091 | 41,378 | 287 | 0.7 | 434 | 1.1 |
| Percentage of sales (\%) | 8.2 | 8.3 |  |  |  |  |
| Domestic | 33,598 | 35,426 | 1,828 | 5.4 | 1,828 | 5.4 |
| Overseas | 7,493 | 5,952 | $(1,541)$ | (20.6) | $(1,394)$ | (18.6) |
| The Americas | 690 | 733 | 43 | 6.2 | 69 | 10.0 |
| Europe, Middle East and Africa | 1,472 | 1,405 | (67) | (4.6) | 24 | 1.6 |
| Other | 5,331 | 3,814 | $(1,517)$ | (28.5) | $(1,487)$ | (27.9) |
| Grand Total | 501,195 | 499,103 | $(2,092)$ | (0.4) | 12,565 | 2.5 |
| Percentage of sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 192,610 | 207,522 | 14,912 | 7.7 | 14,912 | 7.7 |
| Percentage of sales (\%) | 38.4 | 41.6 |  |  |  |  |
| Overseas | 308,585 | 291,581 | $(17,004)$ | (5.5) | $(2,347)$ | (0.8) |
| Percentage of sales (\%) | 61.6 | 58.4 |  |  |  |  |
| The Americas | 141,879 | 133,762 | $(8,117)$ | (5.7) | $(3,037)$ | (2.1) |
| Percentage of sales (\%) | 28.3 | 26.8 |  |  |  |  |
| Europe, Middle East and Africa | 117,374 | 113,335 | $(4,039)$ | (3.4) | 3,881 | 3.3 |
| Percentage of sales (\%) | 23.4 | 22.7 |  |  |  |  |
| Other | 49,332 | 44,484 | $(4,848)$ | (9.8) | $(3,191)$ | (6.5) |
| Percentage of sales (\%) | 9.9 | 8.9 |  |  |  |  |

* Each category includes the following product line:

Office Printing
MFPs (multifunctional printers), copiers, laser printers, digital duplicators, wide format printers, facsimile machine, scanners, related parts \& supplies, services, support and software
Office Service
Commercial Printing
Industrial printing
Thermal Media
Other

Personal computers, servers, network equipment, related services, support, software and service \& solutions related to documents
Cut sheet printers, continuous feed printer, related parts \& supplies, services, support and software Inkjet heads, imaging systems and industrial printers
Thermal paper and thermal media
Industrial optical component/module, electronic components, precision mechanical component, digital cameras, 3D printing, ECO, Healthcare and financial services
3. Forecast of Consolidated Performance
(Billions of yen)

| (Billions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Nine months } \\ \text { ended } \\ \text { December 31, } \\ 2019 \\ \text { Results } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Change } \\ \% \end{gathered}$ | Three months ending March 31, 2020 Forecast | Change <br> \% | Year ending <br> March 31, <br> 2020 <br> Forecast | Change <br> \% |
| Sales | 1,493.8 | 0.3 | 516.1 | (1.5) | 2,010.0 | (0.2) |
| Gross profit | 549.3 | (4.5) | 190.6 | (0.6) | 740.0 | (3.5) |
| Operating profit (loss) | 69.4 | (12.3) | 30.5 | 299.3 | 100.0 | 15.2 |
| Profit (loss) before income tax expenses | 68.4 | (11.0) | 29.5 | 317.9 | 98.0 | 16.7 |
| Profit (loss) attributable to owners of the parent | 41.4 | (18.1) | 20.5 | - | 62.0 | 25.2 |
| Earnings per share attributable to owners of the parent-basic (yen) | 57.23 | - | 28.30 | - | 85.53 |  |
| Earnings per share attributable to owners of the parent- diluted (yen) | 57.23 | - | 28.30 | - | 85.53 |  |
| Capital expenditures* | 61.0 |  | 12.9 |  | 74.0 |  |
| Depreciation* | 48.5 |  | 18.4 |  | 67.0 |  |
| R\&D expenditures | 75.6 |  | 36.3 |  | 112.0 |  |
| Exchange rate (Yen/US\$) | 108.73 |  | 110.00 |  | 109.05 |  |
| Exchange rate (Yen/EURO) | 121.11 |  | 120.00 |  | 120.84 |  |

*The amounts presented in capital expenditures and depreciation are for property, plant and equipment.
4. Forecast of Consolidated Sales by Product Category
(Billions of yen)

|  | $\begin{gathered} \hline \text { Year ended } \\ \text { March 31, } \\ 2019 \\ \hline \end{gathered}$ | Three months ending March 31, 2020 |  | Year ending March 31, 2020 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results | Forecast | Forecast excluding exchange impact | Forecast | $\begin{gathered} \text { Change } \\ \% \\ \hline \end{gathered}$ | Forecast excluding exchange impact | $\begin{gathered} \text { Change } \\ \% \\ \hline \end{gathered}$ |
| <Office Printing> | 1,086.4 | 265.4 | 274.0 | 1,026.4 | (5.5) | 1,057.0 | (2.7) |
| Domestic | 346.0 | 90.4 | 90.4 | 344.6 | (0.4) | 344.6 | (0.4) |
| Overseas | 740.3 | 175.0 | 183.6 | 681.8 | (7.9) | 712.4 | (3.8) |
| The Americas | 331.0 | 82.5 | 85.6 | 313.8 | (5.2) | 322.1 | (2.7) |
| Europe, Middle East and Africa | 299.8 | 68.0 | 72.6 | 264.5 | (11.8) | 282.7 | (5.7) |
| Other | 109.5 | 24.4 | 25.3 | 103.5 | (5.5) | 107.5 | (1.8) |
| <Office Service> | 481.3 | 137.4 | 140.1 | 546.1 | 13.4 | 555.9 | 15.5 |
| Domestic | 272.6 | 84.3 | 84.3 | 329.9 | 21.0 | 329.9 | 21.0 |
| Overseas | 208.7 | 53.1 | 55.8 | 216.2 | 3.6 | 226.0 | 8.3 |
| The Americas | 111.2 | 27.0 | 28.1 | 107.6 | (3.3) | 110.4 | (0.7) |
| Europe, Middle East and Africa | 80.2 | 22.6 | 24.1 | 92.8 | 15.6 | 99.2 | 23.6 |
| Other | 17.2 | 3.3 | 3.5 | 15.8 | (8.6) | 16.4 | (4.9) |
| <Commercial Printing> | 185.2 | 48.9 | 50.9 | 182.3 | (1.6) | 188.8 | 1.9 |
| Domestic | 25.8 | 6.3 | 6.3 | 25.2 | (2.7) | 25.2 | (2.7) |
| Overseas | 159.3 | 42.5 | 44.5 | 157.1 | (1.4) | 163.6 | 2.6 |
| The Americas | 96.7 | 25.8 | 26.8 | 95.3 | (1.5) | 97.8 | 1.2 |
| Europe, Middle East and Africa | 50.1 | 13.2 | 14.1 | 49.2 | (1.9) | 52.5 | 4.8 |
| Other | 12.4 | 3.3 | 3.4 | 12.6 | 1.1 | 13.1 | 5.5 |
| <Industrial Printing> | 20.6 | 5.5 | 5.7 | 23.3 | 12.6 | 23.8 | 15.4 |
| Domestic | 2.8 | 1.2 | 1.2 | 4.4 | 56.1 | 4.4 | 56.1 |
| Overseas | 17.8 | 4.2 | 4.5 | 18.9 | 5.7 | 19.4 | 8.9 |
| The Americas | 6.1 | 1.6 | 1.7 | 6.6 | 7.7 | 6.7 | 10.7 |
| Europe, Middle East and Africa | 5.1 | 0.9 | 1.0 | 4.4 | (14.3) | 4.6 | (9.5) |
| Other | 6.6 | 1.5 | 1.7 | 7.9 | 19.5 | 8.0 | 21.7 |
| <Thermal Media> | 66.3 | 15.5 | 16.0 | 63.4 | (4.5) | 65.7 | (0.9) |
| Domestic | 13.6 | 3.1 | 3.1 | 13.2 | (3.4) | 13.2 | (3.4) |
| Overseas | 52.7 | 12.3 | 12.8 | 50.2 | (4.8) | 52.5 | (0.3) |
| The Americas | 19.4 | 4.7 | 4.9 | 19.3 | (0.8) | 19.8 | 1.8 |
| Europe, Middle East and Africa | 17.8 | 4.1 | 4.3 | 16.1 | (9.6) | 17.2 | (3.3) |
| Other | 15.4 | 3.4 | 3.4 | 14.8 | (4.2) | 15.5 | 0.6 |
| <Other> | 173.0 | 43.3 | 43.6 | 168.5 | (2.6) | 169.2 | (2.2) |
| Domestic | 144.7 | 37.3 | 37.3 | 142.7 | (1.4) | 142.7 | (1.4) |
| Overseas | 28.3 | 5.9 | 6.3 | 25.8 | (8.9) | 26.5 | (6.1) |
| The Americas | 2.8 | 0.6 | 0.7 | 2.9 | 1.1 | 2.9 | 3.9 |
| Europe, Middle East and Africa | 5.6 | 0.7 | 0.7 | 4.6 | (18.7) | 4.9 | (13.3) |
| Other | 19.7 | 4.5 | 4.8 | 18.3 | (7.5) | 18.7 | (5.4) |
| Grand Total | 2,013.2 | 516.1 | 530.5 | 2,010.0 | (0.2) | 2,060.7 | 2.4 |
| Domestic | 805.7 | 222.8 | 222.8 | 860.0 | 6.7 | 860.0 | 6.7 |
| Overseas | 1,207.4 | 293.2 | 307.6 | 1,150.0 | (4.8) | 1,200.7 | (0.6) |
| The Americas | 567.4 | 142.6 | 148.1 | 545.5 | (3.9) | 560.0 | (1.3) |
| Europe, Middle East and Africa | 458.8 | 109.7 | 117.1 | 431.6 | (5.9) | 461.3 | 0.5 |
| Other | 181.1 | 40.7 | 42.3 | 172.9 | (4.5) | 179.4 | (0.9) |

