## RICOH

# QUARTERLY REPORT 

Third Quarter ended December 31, 2016
(Results for the Period from April 1, 2016 to December 31, 2016)

## Performance Outline (Consolidated)

(1) Nine months ended December 31, 2015 and 2016(Actual result) and Year ending March 31, 2017 (Forecast)

|  | Nine months ended December 31, 2015 Results | Nine months ended December 31, 2016 Results | Change |
| :---: | :---: | :---: | :---: |
| Domestic sales | 549.1 | 546.9 | -0.4\% |
| Overseas sales | 1,094.7 | 922.4 | -15.7\% |
| Sales | 1,643.8 | 1,469.4 | -10.6\% |
| Gross profit | 672.7 | 585.5 | -13.0\% |
| Operating profit | 85.4 | 28.5 | -66.6\% |
| Profit before income tax expenses | 81.1 | 26.1 | -67.8\% |
| Profit attributable to owners of the parent | 51.4 | 4.1 | -92.0\% |
| Exchange rate (Yen/US\$) | 121.67 | 106.61 | -15.06 |
| Exchange rate (Yen/EURO) | 134.42 | 118.03 | -16.39 |
| Earnings per share attributable to owners of the parent-basic (yen). | 70.93 | 5.68 | -65.25 |
| Earnings per share attributable to owners of the parent-diluted (yen). | - | - | - |
| Cash flows from operating activities | 33.1 | 24.1 | -8.9 |
| Cash flows from investing activities | -75.3 | -63.2 | 12.1 |
| Cash flows from financing activities | 68.3 | 61.5 | -6.8 |
| Cash and cash equivalents at end of period | 162.6 | 193.1 | 30.4 |
| Capital expenditures | 61.6 | 53.0 | -8.5 |
| Depreciation | 52.5 | 50.1 | -2.3 |
| R\&D expenditures | 86.5 | 83.7 | -2.7 |
|  | March 31, 2016 | $\begin{gathered} \hline \text { December 31, } \\ 2016 \\ \hline \end{gathered}$ | Change |
| Total assets | 2,776.4 | 2,834.9 | 58.4 |
| Equity attributable to owners of the parent | 1,077.8 | 1,056.4 | -21.3 |
| Interest-bearing debt | 852.8 | 944.9 | 92.1 |
| Equity attributable to owners of the parent ratio (\%) | 38.8 | 37.3 | -1.5 |
| Equity per share attributable to owners of the parent (yen) | 1,486.87 | 1,457.43 | -29.44 |


| (Billions of yen) |  |  |
| ---: | ---: | :---: |
| Year ending <br> March 31, 2017 <br> Forecast | Change |  |
| 766.0 | $0.6 \%$ |  |
| $1,234.0$ | $-14.7 \%$ |  |
| $2,000.0$ | $-9.5 \%$ |  |
| 772.0 | $-12.5 \%$ |  |
| 40.0 | $-60.9 \%$ |  |
| 38.0 | $-60.3 \%$ |  |
| 10.0 | $-84.1 \%$ |  |
| 106.21 | -13.91 |  |
| 117.27 | -15.41 |  |
|  |  |  |
| 13.80 | -73.07 |  |
|  | - |  |
|  | - |  |
|  | - |  |
| - | - |  |
|  | - |  |
| 78.0 | -5.7 |  |
| 70.0 | 1.2 |  |
| 118.0 | -0.5 |  |

(2) Three months ended December 31, 2015 and 2016

|  | (Billions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2015 Results | Three months ended December 31, 2016 Results | Change |
| Domestic sales | 182.1 | 182.2 | 0.0\% |
| Overseas sales | 366.5 | 315.7 | -13.9\% |
| Sales | 548.6 | 497.9 | -9.2\% |
| Gross profit | 226.0 | 198.2 | -12.3\% |
| Operating profit | 29.3 | 12.0 | -59.0\% |
| Profit before income tax expenses | 27.6 | 10.8 | -60.7\% |
| Profit attributable to owners of the parent | 16.8 | -0.8 | - |
| Exchange rate (Yen/US\$) | 121.42 | 109.33 | -12.09 |
| Exchange rate (Yen/EURO) | 133.01 | 117.81 | -15.20 |
| Earnings per share attributable to owners of the parent-basic (yen). | 23.28 | -1.23 | -24.51 |
| Earnings per share attributable to owners of the parent-diluted (yen). | - | - | - |
| Capital expenditures | 20.7 | 17.1 | -3.5 |
| Depreciation | 17.9 | 17.0 | -0.9 |
| R\&D expenditures | 28.7 | 26.6 | -2.1 |

## Ricoh Company, Ltd.

* The results forecasts and forward-looking statements included in this document are based on information available to the Company as at to date and certain assumptions that the Company considers reasonable. The Company makes no guarantees with respect to the achievement of its results forecasts or forward-looking statements. Actual results might be significantly different from the forecasts in the document, depending on various factors. For the assumptions for forecast and other related information, please refer to "3. Qualitative Information on Forecasted Consolidated Financial Results" on page 6.


## Ricoh Company, Ltd. and Consolidated Subsidiaries

Financial Highlights for the nine months ended December 31, 2016
[Prepared on the basis of International Financial Reporting Standards]

1. Results for the Period from April 1, 2016 to December 31, 2016
(1) Operating Results
(Millions of yen)

|  | (Millions of yen) |  |
| :---: | :---: | :---: |
|  | Nine months ended December 31, 2015 | Nine months ended December 31, 2016 |
| Sales | 1,643,856 | 1,469,426 |
| (\% change from the previous corresponding period) | 4.6 | -10.6 |
| Operating profit | 85,460 | 28,575 |
| (\% change from the previous corresponding period) | -0.7 | -66.6 |
| Profit before income tax expenses | 81,183 | 26,162 |
| (\% change from the previous corresponding period) | -4.4 | -67.8 |
| Profit for the period | 55,465 | 8,623 |
| (\% change from the previous corresponding period) | -2.5 | -84.5 |
| Profit attributable to owners of the parent | 51,415 | 4,114 |
| (\% change from the previous corresponding period) | -1.8 | -92.0 |
| Comprehensive income | 53,650 | 12,038 |
| (\% change from the previous corresponding period) | -50.9 | -77.6 |
| Earnings per share attributable to owners of the parent-basic (yen) | 70.93 | 5.68 |
| Earnings per share attributable to owners of the parent-diluted (yen) | - | - |

tes. Earnings per share attributable to owners of the parent (basic and diluted) are based on Proft attributable to owners of the parent.
(2) Financial Position

|  | (Millions of yen) |  |
| :--- | ---: | ---: |
| Total assets | March 31, 2016 | December 31, 2016 |
| Total equity | $2,776,461$ | $2,834,906$ |
| Equity attributable to owners of the parent | $1,147,764$ | $1,129,936$ |
| Equity attributable to owners of the parent ratio (\%) | $1,077,813$ | $1,056,470$ |

## 2. Dividend Information

|  | Year ended <br> March 31, 2016 <br> (Actual) | Year ending <br> March 31, 2017 <br> (Forecast) |
| :--- | ---: | ---: |
| Cash dividends, applicable to the year (yen) | 35.00 | 35.00 |
| Interim (yen) | 17.50 | 22.50 |
| Year-end (yen) | 17.50 | 12.50 |

Notes: Revision of expected dividends during this period: Yes
Notes: The interim dividends are included ordinary dividends of $¥ 17.50$ and 80 th anniversary dividends of $¥ 5.00$.
The year-end dividends (forecast) are included ordinary dividends of $¥ 7.50$ and 80 th anniversary dividends of $¥ 5.00$.
3. Forecast of Operating Results from April 1, 2016 to March 31, 2017

|  | (Millions of yen) |
| :---: | :---: |
|  | Year ending March 31, 2017 |
| Sales | 2,000,000 |
| (\% change from the previous corresponding period) | -9.5 |
| Operating profit | 40,000 |
| (\% change from the previous corresponding period) | -60.9 |
| Profit before income tax expenses | 38,000 |
| (\% change from the previous corresponding period) | -60.3 |
| Profit attributable to owners of the parent | 10,000 |
| (\% change from the previous corresponding period) | -84.1 |
| Earnings per share attributable to owners of the parent-basic (yen) | 13.80 |

Notes: Revision of forecast of consolidated operating results during this period: Yes

## 4. Others

(1) Changes in significant subsidiaries: No
(2) Changes in accounting policies and accounting estimate
(i) Changes in accounting policies required by IFRS: Yes
(ii) Other changes: No
(iii) Changes in accounting estimate: No

* For details, please refer to "4.Others" on page 6.
(3) Number of common stock outstanding (including treasury stock):

As of December 31, 2016 : 744,912,078 shares; As of March 31, 2016 : 744,912,078 shares
(4) Number of treasury stock:

As of December 31, 2016 : 20,028,097 shares ; As of March 31, 2016 : 20,023,429 shares
(5) Average number of common stock:

Nine months ended December 31, 2016 : 724,886,905 shares; Nine months ended December 31, $2015: 724,895,623$ shares

# Qualitative Information on Consolidated Financial Results for the Quarter under Review <br> <br> 1. Qualitative Information on Consolidated Business Results 

 <br> <br> 1. Qualitative Information on Consolidated Business Results}

## * Overview of the nine months of Fiscal 2016 (April 1 - December 31, 2016)

Ricoh’s sales for the nine months decreased by $10.6 \%$ as compared to the previous corresponding period, to $¥ 1,469.4$ billion, mainly due to the decrease in sales in both the Imaging \& Solutions and the Industrial Products segment.
During this period, the average exchange rates of Japanese yen against U.S. dollar and Euro were $¥ 106.61$ (up $¥ 15.06$ from previous year) and $¥ 118.03$ (up $¥ 16.39$ from previous year) respectively. Sales would have decreased by $2.8 \%$ as compared to the previous corresponding period when excluding the impact of such foreign currency exchange fluctuation.

While the Japanese economy showed some signs of a gradual recovery, the future of the Japanese economy has been unpredictable caused by increasing geopolitical risk. Under such market conditions, sales in the Industrial Products segment and the Other segment increased but was offset by the sales decrease in the Imaging \& Solutions segment. As a result, the sales in the domestic market decreased by $0.4 \%$ as compared to the previous corresponding period.

As for the overseas market, the U.S. economy become uncertain because of the result of president election, also the European economy remains uncertain with the Brexit. China and other developing countries in Asia are showing signs of an economic slowdown. Under such market conditions, the Other segment increased but was offset by the sales decrease in the Imaging \& Solutions segment and the Industrial Products segment. As for overseas sales by region, sales in the Americas decreased by $15.4 \%$ (a decrease of $3.5 \%$ excluding foreign currency exchange fluctuation), sales in Europe, Middle East and Africa decreased by 15.8\% (a decrease of $4.1 \%$ as above) and sales in Other region, which includes China, South East Asia and Oceania, decreased by $16.5 \%$ (a decrease of $5.0 \%$ as above). As a result, sales in the overseas market decreased by $15.7 \%$ as compared to the previous corresponding period. Excluding effects of foreign currency fluctuations, sales in overseas would have decreased by $4.0 \%$ as compared to the previous corresponding period.

Gross profit decreased by $13.0 \%$ as compared to the previous corresponding period, to $¥ 585.5$ billion, mainly due to the decrease in sales.
Selling, general and administrative expenses decreased by $7.6 \%$ as compared to the previous corresponding period, to $¥ 559.1$ billion. Though there was an increase of cost relating structural reforms for future business growth, the effects of foreign currency fluctuations and continuous group-wide activities to reduce costs have contributed in controlling these expenses. Other income decreased significantly as compared to the previous corresponding period.

As a result, operating profit decreased by $66.6 \%$ as compared to the previous corresponding period, to $¥ 28.5$ billion.
As for finance income and costs, foreign exchange profit increased as compared to the previous corresponding period.
Profit before income tax expenses decreased by $67.8 \%$ as compared to the previous corresponding period, to $¥ 26.1$ billion.
Income tax expenses include expenses related to reaching an agreement of Advance Pricing Arrangement (APA) which determines the transfer pricing methodology between Japan and U.S. tax authorities.

As a result, profit attributable to owners of the parent decreased by $92.0 \%$ as compared to the previous corresponding period, to $¥ 4.1$ billion.
Comprehensive income decreased by $77.6 \%$ as compared to the previous corresponding period, to $¥ 12.0$ billion due to the decrease in profit for the period.

In the third quarter, Ricoh recorded a loss of $¥ 6.9$ billion, including the loss that was recorded by our subsidiary listed in India, whose disclosure was delayed, in the financial closing for the year ended March 31, 2016.

## * Review by Business Segment

## Imaging \& Solutions

Office Imaging
Sales in this category decreased by $13.0 \%$ to $¥ 929.0$ billion. Sales in Other region increased, but was offset by the impact of the strengthening of the yen and low sales in the Americas and in Europe, Middle East and Africa.

## Production Printing

Sales in this category decreased by $10.6 \%$ to $¥ 147.9$ billion. Sales of color cut sheet printers increased in the domestic market and related parts \& supplies and services of that increased in both domestic and overseas, but was offset by the impact of the strengthening of the yen and the decrease in sales volume in Europe, Middle East and Africa.

Network System Solutions
Sales in this category decreased by $7.1 \%$ to $¥ 217.5$ billion. In the domestic market, sales of IT products increased. In the overseas market, sales of IT services increased in the Americas and Europe, Middle East and Africa, but was offset by the sales decrease in Other region such as India.

As a result of the above, overall sales in the Imaging \& Solutions segment decreased by $11.8 \%$ as compared to the previous corresponding period, to $¥ 1,294.4$ billion. Operating profit decreased by $50.1 \%$ as compared to the previous corresponding period, to $¥ 59.5$ billion mainly due to the decrease in sales and the incurring costs related to our subsidiary listed in India.

## Industrial Products

Sales in the Industrial Products segment decreased by $3.5 \%$ to $¥ 91.3$ billion as compared to the previous corresponding period. Industrial Products segment increased mainly in the domestic market, but was offset by the impact of the strengthening of the yen at overseas. As a result, operating profit in this segment decreased by $15.1 \%$ to $¥ 7.1$ billion as compared to the previous corresponding period.

Other
Sales in the Other segment increased by $3.1 \%$ as compared to the previous corresponding period, to $¥ 83.6$ billion due to the increase in income and profit at Leasing business. Camera business has expanded the products lineup such as Spherical cameras and Digital SLR (Single-lens reflex). As a result, operating profit in the Other segment increased by $53.2 \%$ as compared to the previous corresponding period, to $¥ 3.1$ billion.

## 2. Analysis of Consolidated Financial Position

## *Assets, Liabilities and Equity

Total assets increased by $¥ 58.4$ billion as compared to the previous corresponding period, to $¥ 2,834.9$ billion, mainly due to the increase in "Cash and cash equivalents" and "Inventories".
Total liabilities increased by $¥ 76.2$ billion as compared to the previous corresponding period, to $¥ 1,704.9$ billion, mainly due to the increase in "Bonds and borrowings".
Total Equity decreased by $¥ 17.8$ billion as compared to the previous corresponding period, to $¥ 1,129.9$ billion, mainly due to the decrease in "Retained earnings".

## *Cash Flows (Nine months ended December 31, 2016)

Net cash provided by operating activities decreased by $¥ 8.9$ billion as compared to the previous corresponding period, to $¥ 24.1$ billion, mainly due to the decrease in profit for the period.
Net cash used in investing activities decreased by $¥ 12.1$ billion as compared to the previous corresponding period, to $¥ 63.2$ billion, mainly due to the decrease in expenditures for property, plant and equipment.
Net cash provided by financing activities decreased by $¥ 6.8$ billion as compared to the previous corresponding period, to $¥ 61.5$ billion, mainly due to the increase in repayments of long-term debt.
As a result, the balance of cash and cash equivalent at the end of period increased by $¥ 25.6$ billion as compared to the end of previous year, to $¥ 193.1$ billion

## 3. Qualitative Information on Forecasted Consolidated Financial Results

Based upon the business results in the third quarter and the changes in the business environment, Ricoh revised downward its forecast of sales, gross profit and profit attributable to owners of the parent from those previously announced in October.
Ricoh will maintain the assumed exchange rates set forth in October of $¥ 105.00$ against U.S. dollar and of $¥ 115.00$ against Euro in the fourth quarter, and has incorporated the actual exchange rates during the nine months ended in the annual exchange rates assumption.

Along with revision of forecast for the fiscal year ending March 31, 2017, Ricoh truly regrets to announce that it has decided to change forecasted dividend at the year end from $¥ 22.50$ (ordinary dividends of $¥ 17.50$ and 80 th anniversary dividends of $¥ 5.00$ ), which were announced in October 2016, downward to $¥ 12.50$ (ordinary dividends of $¥ 7.50$ and 80 th anniversary dividends of $¥ 5.00$ ). Consequently, total dividends for the fiscal year ending March, 2017 are revised to $¥ 35.00$ includes $¥ 22.50$ paid in December 2016 .

Our performance forecast for fiscal year ending March 31, 2017 is as follows:
Exchange Rate Assumptions for the full year ending March 31, 2017
US\$ $1 \quad=¥ 106.21 \quad$ ( $¥ 120.12$ in previous fiscal year)
EURO $1=¥ 117.27$ ( $¥ 132.68$ in previous fiscal year)
(Billions of yen)

* The results forecasts and forward-looking statements included in this document are based on information available to the Company as at to date and certain assumptions that the Company considers reasonable. The Company makes no guarantees with respect to the achievement of its results forecasts or forward-looking statements. Actual results might be significantly different from the forecasts in the document, depending on various factors. Factors which may affect the actual business results include but are not limited to the economic situation in the geographic areas where Ricoh conducts business, including Japan, the Americas, Europe, Middle East, Africa, China and Asia, market environment, and currency exchange rates.


## 4. Others

(1) Changes in significant subsidiaries

Not applicable

## (2) Changes in accounting policies

Ricoh did not change the accounting policies from the previous fiscal year, with the exception of the following.
The adoption of the following IFRSs has no material impact on Ricoh's condensed consolidated financial statements.

| IFRSs | Title | Summaries of new IFRSs/amendments |
| :--- | :--- | :--- |
| IFRS 7 | Financial Instruments: <br> Disclosures | Clarifying the criteria on whether a servicing contract is continuing <br> involvement in a transferred financial asset <br> Clarifying the applicability of the offset disclosure of financial assets <br> and financial liabilities to condensed interim financial statements |
| IAS 1 | Presentation of <br> Financial Statements | Clarifying disclosure requirement regarding materiality considerations |
| IAS 19 | Employee Benefits | Clarifying the method to determine the discount rate for <br> post-employment benefit obligations |
| IAS 34 | Interim Financial <br> Reporting | Clarifying disclosure requirement for information "elsewhere in the <br> interim financial report" |
| IAS 16 <br> IAS 38 <br> Equipmenty <br> Intangible Assets and | Clarifying that a revenue-based method is not considered to be an <br> acceptable method of depreciation and amortization in principle |  |

## 5. Condensed Consolidated Financial Statements

(1) Condensed Consolidated Statement of Financial Position

Assets

|  | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | March 31, 2016 | December 31, 2016 | Change |
| Current Assets |  |  |  |
| Cash and cash equivalents | 167,547 | 193,154 | 25,607 |
| Time deposits | 973 | 658 | -315 |
| Trade and other receivables | 564,204 | 542,450 | -21,754 |
| Other financial assets | 272,347 | 277,251 | 4,904 |
| Inventories | 207,092 | 234,717 | 27,625 |
| Other current assets | 61,032 | 60,600 | -432 |
| Total Current Assets | 1,273,195 | 1,308,830 | 35,635 |
| Non-current assets |  |  |  |
| Property, plant and equipment | 276,551 | 274,912 | -1,639 |
| Goodwill and intangible assets | 413,836 | 405,615 | -8,221 |
| Other financial assets | 620,171 | 636,416 | 16,245 |
| Investments accounted for using the equity method | 935 | 971 | 36 |
| Other investments | 67,084 | 78,968 | 11,884 |
| Other non-current assets | 38,905 | 39,815 | 910 |
| Deferred tax assets | 85,784 | 89,379 | 3,595 |
| Total Non-current Assets | 1,503,266 | 1,526,076 | 22,810 |
| Total Assets | 2,776,461 | 2,834,906 | 58,445 |

Liabilities and Equity

|  | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | March 31, 2016 | December 31, 2016 | Change |
| Current Liabilities |  |  |  |
| Bonds and borrowings | 260,755 | 345,100 | 84,345 |
| Trade and other payables | 286,123 | 275,110 | -11,013 |
| Other financial liabilities | 1,820 | 1,532 | -288 |
| Income tax payables | 15,220 | 13,441 | -1,779 |
| Other current liabilities | 242,950 | 253,439 | 10,489 |
| Total Current Liabilities | 806,868 | 888,622 | 81,754 |
| Non-current Liabilities |  |  |  |
| Bonds and borrowings | 592,045 | 599,899 | 7,854 |
| Other financial liabilities | 3,745 | 2,542 | -1,203 |
| Accrued pension and retirement benefits | 139,049 | 132,893 | -6,156 |
| Other non-current liabilities | 82,392 | 72,456 | -9,936 |
| Deferred tax liabilities | 4,598 | 8,558 | 3,960 |
| Total Non-current Liabilities | 821,829 | 816,348 | -5,481 |
| Total Liabilities | 1,628,697 | 1,704,970 | 76,273 |
| Equity |  |  |  |
| Common stock | 135,364 | 135,364 | - |
| Additional paid-in capital | 186,423 | 186,423 | - |
| Treasury stock | -37,312 | -37,315 | -3 |
| Other components of equity | 114,914 | 118,610 | 3,696 |
| Retained earnings | 678,424 | 653,388 | -25,036 |
| Equity attributable to owners of the parent | 1,077,813 | 1,056,470 | -21,343 |
| Non-controlling interests | 69,951 | 73,466 | 3,515 |
| Total Equity | 1,147,764 | 1,129,936 | -17,828 |
| Total Liabilities and Equity | 2,776,461 | 2,834,906 | 58,445 |

(2) Condensed Consolidated Statement of Profit or Loss and Condensed Consolidated Statement of Comprehensive Income

Condensed Consolidated Statement of Profit or Loss
Nine months ended December 31, 2015 and 2016

|  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Nine months } \\ \text { ended } \\ \text { December 31, } \\ 2015 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Nine months } \\ \text { ended } \\ \text { December 31, } \\ 2016 \\ \hline \end{gathered}$ | Change | \% |
| Sales | 1,643,856 | 1,469,426 | -174,430 | -10.6 |
| Cost of sales | 971,113 | 883,918 | -87,195 | -9.0 |
| Percentage of sales (\%) | 59.1 | 60.2 |  |  |
| Gross profit | 672,743 | 585,508 | -87,235 | -13.0 |
| Percentage of sales (\%) | 40.9 | 39.8 |  |  |
| Selling, general and administrative expenses | 605,231 | 559,138 | -46,093 | -7.6 |
| Percentage of sales (\%) | 36.8 | 38.1 |  |  |
| Other income | 17,948 | 2,205 | -15,743 | -87.7 |
| Percentage of sales (\%) | 1.1 | 0.2 |  |  |
| Operating profit | 85,460 | 28,575 | -56,885 | -66.6 |
| Percentage of sales (\%) | 5.2 | 1.9 |  |  |
| Finance income | 3,784 | 3,599 | -185 | -4.9 |
| Percentage of sales (\%) | 0.2 | 0.3 |  |  |
| Finance costs | 8,127 | 6,045 | -2,082 | -25.6 |
| Percentage of sales (\%) | 0.5 | 0.4 |  |  |
| Share of profit (loss) of investments accounted for using the equity method | 66 | 33 | -33 | -50.0 |
| Percentage of sales (\%) | 0.0 | 0.0 |  |  |
| Profit before income tax expenses | 81,183 | 26,162 | -55,021 | -67.8 |
| Percentage of sales (\%) | 4.9 | 1.8 |  |  |
| Income tax expenses | 25,718 | 17,539 | -8,179 | -31.8 |
| Percentage of sales (\%) | 1.5 | 1.2 |  |  |
| Profit for the period | 55,465 | 8,623 | -46,842 | -84.5 |
| Percentage of sales (\%) | 3.4 | 0.6 |  |  |
| Profit attributable to: |  |  |  |  |
| Owners of the parent | 51,415 | 4,114 | -47,301 | -92.0 |
| Percentage of sales (\%) | 3.1 | 0.3 |  |  |
| Non-controlling interests | 4,050 | 4,509 | 459 | 11.3 |
| Percentage of sales (\%) | 0.3 | 0.3 |  |  |


|  | Nine months ended <br> December 31, 2015 | Nine months ended <br> December 31, 2016 | Change |
| :--- | ---: | ---: | ---: | ---: |
| Earnings per share attributable to owners of the parent-basic (yen) | 70.93 | 5.68 | -65.25 |
| Earnings per share attributable to owners of the parent-diluted (yen) | - | - | - |

* Gain on sales of property, plant and equipment and others are included in "other income".

Three months ended December 31, 2015 and 2016

|  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Three months } \\ \text { ended } \\ \text { December 31, } \\ 2015 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Three months } \\ \text { ended } \\ \text { December 31, } \\ 2016 \\ \hline \end{gathered}$ | Change | \% |
| Sales | 548,678 | 497,983 | -50,695 | -9.2 |
| Cost of sales | 322,671 | 299,700 | -22,971 | -7.1 |
| Percentage of sales (\%) | 58.8 | 60.2 |  |  |
| Gross profit | 226,007 | 198,283 | -27,724 | -12.3 |
| Percentage of sales (\%) | 41.2 | 39.8 |  |  |
| Selling, general and administrative expenses | 197,070 | 186,844 | -10,226 | -5.2 |
| Percentage of sales (\%) | 36.0 | 37.5 |  |  |
| Other income | 405 | 586 | 181 | 44.7 |
| Percentage of sales (\%) | 0.1 | 0.1 |  |  |
| Operating profit | 29,342 | 12,025 | -17,317 | -59.0 |
| Percentage of sales (\%) | 5.3 | 2.4 |  |  |
| Finance income | 353 | 149 | -204 | -57.8 |
| Percentage of sales (\%) | 0.1 | 0.1 |  |  |
| Finance costs | 2,092 | 1,288 | -804 | -38.4 |
| Percentage of sales (\%) | 0.4 | 0.3 |  |  |
| Share of profit (loss) of investments accounted for using the equity method | 18 | -18 | -36 | - |
| Percentage of sales (\%) | 0.0 | -0.0 |  |  |
| Profit before income tax expenses | 27,621 | 10,868 | -16,753 | -60.7 |
| Percentage of sales (\%) | 5.0 | 2.2 |  |  |
| Income tax expenses | 9,533 | 10,238 | 705 | 7.4 |
| Percentage of sales (\%) | 1.7 | 2.1 |  |  |
| Profit for the period | 18,088 | 630 | -17,458 | -96.5 |
| Percentage of sales (\%) | 3.3 | 0.1 |  |  |
| Profit attributable to: |  |  |  |  |
| Owners of the parent | 16,872 | -888 | -17,760 | - |
| Percentage of sales (\%) | 3.1 | -0.2 |  |  |
| Non-controlling interests | 1,216 | 1,518 | 302 | 24.8 |
| Percentage of sales (\%) | 0.2 | 0.3 |  |  |


|  | Three months ended <br>  <br> December 31, 2015 | Three months ended <br> December 31, 2016 | Change |
| :--- | :--- | ---: | ---: | ---: |
| Earnings per share attributable to owners of the parent-basic (yen) | 23.28 | -1.23 | -24.51 |
| Earnings per share attributable to owners of the parent-diluted (yen) | - | - | - |

* Gain on sales of property, plant and equipment and others are included in "other income".

Condensed Consolidated Statement of Comprehensive Income
Nine months ended December 31, 2015 and 2016

|  | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2015 | Nine months ended December 31, 2016 | Change |
| Profit for the period | 55,465 | 8,623 | -46,842 |
| Other comprehensive income (loss): <br> Components that will not be reclassified subsequently to profit or loss: |  |  |  |
| Remeasurement of defined benefit plan | 1,505 | -154 | -1,659 |
| Total components that will not be reclassified subsequently to profit or loss | 1,505 | -154 | -1,659 |
| Components that will be reclassified subsequently to profit or loss: |  |  |  |
| Net gain on fair value of available-for-sale financial assets | 4,047 | 8,519 | 4,472 |
| Net gain (loss) on fair value of cash flow hedges | -157 | 398 | 555 |
| Exchange differences on translation of foreign operations | -7,210 | -5,348 | 1,862 |
| Total components that will be reclassified subsequently to profit or loss | -3,320 | 3,569 | 6,889 |
| Total other comprehensive income (loss) | -1,815 | 3,415 | 5,230 |
| Comprehensive income | 53,650 | 12,038 | -41,612 |
| Comprehensive income attributable to: |  |  |  |
| Owners of the parent | 50,011 | 7,656 | -42,355 |
| Non-controlling interests | 3,639 | 4,382 | 743 |

Three months ended December 31, 2015 and 2016

|  |  |  |  |
| :--- | ---: | ---: | ---: |
|  | Three months ended <br> December 31, 2015 | Three months ended <br> December 31, 2016 | Change |

Consolidated Sales by Product Category
Nine months ended December 31, 2015 and 2016
(Millions of yen)

|  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2015 | Nine months ended December 31, 2016 | Change | \% |
| <Imaging \& Solutions> |  |  |  |  |
| Office Imaging | 1,068,342 | 929,054 | -139,288 | -13.0 |
| Percentage of sales (\%) | 65.0 | 63.2 |  |  |
| Production Printing | 165,475 | 147,911 | -17,564 | -10.6 |
| Percentage of sales (\%) | 10.1 | 10.1 |  |  |
| Network System Solutions | 234,258 | 217,513 | -16,745 | -7.1 |
| Percentage of sales (\%) | 14.3 | 14.8 |  |  |
| Imaging \& Solutions Total | 1,468,075 | 1,294,478 | -173,597 | -11.8 |
| Percentage of sales (\%) | 89.4 | 88.1 |  |  |
| <Industrial Products> |  |  |  |  |
| Industrial Products | 94,674 | 91,332 | -3,342 | -3.5 |
| Percentage of sales (\%) | 5.8 | 6.2 |  |  |
| <Other> |  |  |  |  |
| Other | 81,107 | 83,616 | 2,509 | 3.1 |
| Percentage of sales (\%) | 4.8 | 5.7 |  |  |
| Grand Total | 1,643,856 | 1,469,426 | -174,430 | -10.6 |
| Percentage of sales (\%) | 100.0 | 100.0 |  |  |

Three months ended December 31, 2015 and 2016
(Millions of yen)
$\left.\begin{array}{lrrrc}\hline & & & \text { (Millions of yen) } \\ & \begin{array}{rl}\text { Three months ended } \\ \text { December 31, } 2015\end{array} & \begin{array}{l}\text { Three months ended } \\ \text { December 31, 2016 }\end{array} & \text { Change }\end{array}\right]$ \%

* Each category includes the following product line:

Office Imaging
Production Printing
Network System Solutions
Industrial Products related parts \& supplies, services, support and software
Cut sheet printer, continuous feed printer, related parts \& supplies, services, support and software
Personal computers, servers, network equipment, related services, support and software
Thermal media, optical equipment, electronic components, semiconductor devices and inkjet head Digital cameras

Consolidated Sales by Geographic Area
Nine months ended December 31, 2015 and 2016
(Millions of yen)

|  | Nine months ended December 31, 2015 | Nine months ended December 31, 2016 | Change | \% |
| :---: | :---: | :---: | :---: | :---: |
| <Domestic> | 549,146 | 546,996 | -2,150 | -0.4 |
| Percentage of sales (\%) | 33.4 | 37.2 |  |  |
| <Overseas> | 1,094,710 | 922,430 | -172,280 | -15.7 |
| Percentage of sales (\%) | 66.6 | 62.8 |  |  |
| The Americas | 524,758 | 443,704 | -81,054 | -15.4 |
| Percentage of sales (\%) | 31.9 | 30.2 |  |  |
| Europe, Middle East and Africa | 397,330 | 334,654 | -62,676 | -15.8 |
| Percentage of sales (\%) | 24.2 | 22.8 |  |  |
| Other | 172,622 | 144,072 | -28,550 | -16.5 |
| Percentage of sales (\%) | 10.5 | 9.8 |  |  |
| Grand Total | 1,643,856 | 1,469,426 | -174,430 | -10.6 |
| Percentage of sales (\%) | 100.0 | 100.0 |  |  |

Three months ended December 31, 2015 and 2016

|  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2015 | Three months ended December 31, 2016 | Change | \% |
| <Domestic> | 182,125 | 182,205 | 80 | 0.0 |
| Percentage of sales (\%) | 33.2 | 36.6 |  |  |
| <Overseas> | 366,553 | 315,778 | -50,775 | -13.9 |
| Percentage of sales (\%) | 66.8 | 63.4 |  |  |
| The Americas | 171,888 | 150,859 | -21,029 | -12.2 |
| Percentage of sales (\%) | 31.3 | 30.3 |  |  |
| Europe, Middle East and Africa | 137,346 | 113,726 | -23,620 | -17.2 |
| Percentage of sales (\%) | 25.0 | 22.8 |  |  |
| Other | 57,319 | 51,193 | -6,126 | -10.7 |
| Percentage of sales (\%) | 10.5 | 10.3 |  |  |
| Grand Total | 548,678 | 497,983 | -50,695 | -9.2 |
| Percentage of sales (\%) | 100.0 | 100.0 |  |  |

(3) Condensed Consolidated Statement of Changes in Equity

|  | CommonStock | Additional paid-in capital | Treasury stock | Other components of equity |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Remeasurement of defined benefit plan | Net gain (loss) on fair value of available-forsale financial assets | Net gain (loss) on fair value of cash flow hedges |
| Balance as of April 1, 2015 | 135,364 | 186,083 | -37,295 | - | 17,082 | 803 |
| Profit for the period Other comprehensive income (loss) |  |  |  | 1,505 | 4,120 | -45 |
| Comprehensive income | - | - | - | 1,505 | 4,120 | -45 |
| Net change in treasury stock <br> Dividends declared and approved to owners Transfer from other components of equity to retained earnings Acquisition of non-controlling interests |  | 340 | -15 | -1,505 |  |  |
| Total transactions with owners | - | 340 | -15 | -1,505 | - | - |
| Balance as of December $\text { 31, } 2015$ | 135,364 | 186,423 | -37,310 | - | 21,202 | 758 |


|  | Other components of equity |  | Retained earnings | Equity attributable to owners of the parent | Non-controlling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Exchange differences on translation of foreign operations | Total other components of equity |  |  |  |  |
| Balance as of April 1, 2015 | 135,662 | 153,547 | 646,468 | 1,084,167 | 70,145 | 1,154,312 |
| Profit for the period Other comprehensive income (loss) | -6,984 | -1,404 | 51,415 | $\begin{aligned} & \hline 51,415 \\ & -1,404 \end{aligned}$ | 4,050 -411 | $\begin{aligned} & \hline 55,465 \\ & -1,815 \end{aligned}$ |
| Comprehensive income | -6,984 | -1,404 | 51,415 | 50,011 | 3,639 | 53,650 |
| Net change in treasury stock |  |  |  | -15 |  | -15 |
| Dividends declared and approved to owners |  |  | -25,009 | -25,009 | -882 | -25,891 |
| Transfer from other components of equity to retained earnings |  | -1,505 | 1,505 | - |  | - |
| Acquisition of non-controlling interests |  |  |  | 340 | -2,608 | -2,268 |
| Total transactions with owners | - | -1,505 | -23,504 | -24,684 | -3,490 | -28,174 |
| Balance as of December 31, 2015 | 128,678 | 150,638 | 674,379 | 1,109,494 | 70,294 | 1,179,788 |

(Millions of Yen)

|  | $\begin{aligned} & \text { Common } \\ & \text { Stock } \end{aligned}$ | Additional paid-in capital | Treasury stock | Other components of equity |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Remeasurement of defined benefit plan | Net gain (loss) on fair value of available-forsale financial assets | Net gain (loss) on fair value of cash flow hedges |
| Balance as of April 1, 2016 | 135,364 | 186,423 | -37,312 | - | 23,617 | -267 |
| Profit for the period Other comprehensive income (loss) |  |  |  | -154 | 8,524 | 399 |
| Comprehensive income | - | - | - | -154 | 8,524 | 399 |
| Net change in treasury stock <br> Dividends declared and approved to owners Transfer from other components of equity to retained earnings Acquisition of non-controlling interests |  |  | -3 | 154 |  |  |
| Total transactions with owners | - | - | -3 | 154 | - | - |
| Balance as of December 31, 2016 | 135,364 | 186,423 | -37,315 | - | 32,141 | 132 |


|  | Other components of equity |  | Retained earnings | Equity attributable to owners of the parent | Non-controlling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Exchange differences on translation of foreign operations | Total other components of equity |  |  |  |  |
| Balance as of April 1, 2016 | 91,564 | 114,914 | 678,424 | 1,077,813 | 69,951 | 1,147,764 |
| Profit for the period |  |  | 4,114 | 4,114 | 4,509 | 8,623 |
| Other comprehensive income (loss) | -5,227 | 3,542 |  | 3,542 | -127 | 3,415 |
| Comprehensive income | -5,227 | 3,542 | 4,114 | 7,656 | 4,382 | 12,038 |
| Net change in treasury stock |  |  |  | -3 |  | -3 |
| Dividends declared and approved to owners |  |  | -28,996 | -28,996 | -867 | -29,863 |
| Transfer from other components of equity to retained earnings Acquisition of non-controlling interests |  | 154 | -154 | - |  | - |
| Total transactions with owners | - | 154 | -29,150 | -28,999 | -867 | -29,866 |
| Balance as of December $\text { 31, } 2016$ | 86,337 | 118,610 | 653,388 | 1,056,470 | 73,466 | 1,129,936 |

(4) Condensed Consolidated Statement of Cash Flows
(Millions of yen)

|  | Nine months ended December 31, 2015 | Nine months ended December 31, 2016 |
| :---: | :---: | :---: |
| I. Cash Flows from Operating Activities: |  |  |
| Profit for the period | 55,465 | 8,623 |
| Adjustments to reconcile profit for the period to net cash provided by operating activities- |  |  |
| Depreciation and amortization | 81,201 | 78,997 |
| Other income | -17,948 | -2,205 |
| Share of profit (loss) of investments accounted for using the equity method | -66 | -33 |
| Finance income and costs | 4,343 | 2,446 |
| Income tax expenses | 25,718 | 17,539 |
| Decrease in trade and other receivables | 6,022 | 16,444 |
| Increase in inventories | -11,333 | -26,126 |
| Increase in lease receivables | -27,336 | -18,485 |
| Decrease in trade and other payables | -31,327 | -11,339 |
| Decrease in accrued pension and retirement benefits | -9,763 | -6,128 |
| Other, net | -16,958 | -9,878 |
| Interest and dividends received | 1,711 | 1,962 |
| Interest paid | -4,604 | -5,521 |
| Income taxes paid | -21,977 | -22,100 |
| Net cash provided by operating activities | 33,148 | 24,196 |
| II. Cash Flows from Investing Activities: |  |  |
| Proceeds from sales of property, plant and equipment | 18,011 | 12,906 |
| Expenditures for property, plant and equipment | -61,622 | -53,049 |
| Expenditures for intangible assets | -20,526 | -18,121 |
| Payments for purchases of available-for-sale securities | -623 | -386 |
| Proceeds from sales of available-for-sale securities | 2,450 | 755 |
| Decrease in time deposits | 404 | 222 |
| Purchase of business, net of cash acquired | -4,820 | -287 |
| Other, net | -8,655 | -5,250 |
| Net cash used in investing activities | -75,381 | -63,210 |
| III. Cash Flows from Financing Activities: |  |  |
| Net proceeds of short-term debt | 44,071 | 38,916 |
| Proceeds from long-term debt | 151,587 | 233,019 |
| Repayments of long-term debt | -59,130 | -202,093 |
| Proceeds from issuance of bonds | 20,000 | 31,567 |
| Repayments of bonds | -60,000 | -10,000 |
| Dividends paid | -25,009 | -28,996 |
| Payments for purchase of treasury stock | -14 | -5 |
| Other, net | -3,150 | -887 |
| Net cash provided by financing activities | 68,355 | 61,521 |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | -1,172 | 3,100 |
| V. Net Increase in Cash and Cash Equivalents | 24,950 | 25,607 |
| VI. Cash and Cash Equivalents at Beginning of Year | 137,722 | 167,547 |
| VII. Cash and Cash Equivalents at End of Period | 162,672 | 193,154 |

(5) Notes on premise going concern

Not applicable
(6) Segment Information
(a) Operating Segment Information

Nine months ended December 31, 2015 and 2016

|  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2015 | Nine months ended December 31, 2016 | Change | \% |
| Imaging \& Solutions: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 1,468,075 | 1,294,478 | -173,597 | -11.8 |
| Intersegment | - | - | - |  |
| Total | 1,468,075 | 1,294,478 | -173,597 | -11.8 |
| Operating expenses | 1,348,620 | 1,234,913 | -113,707 | -8.4 |
| Operating profit | 119,455 | 59,565 | -59,890 | -50.1 |
| Operating profit on sales in Imaging \& Solutions (\%) | 8.1 | 4.6 |  |  |
| Industrial Products: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 94,674 | 91,332 | -3,342 | -3.5 |
| Intersegment | 9,279 | 8,643 | -636 | -6.9 |
| Total | 103,953 | 99,975 | -3,978 | -3.8 |
| Operating expenses | 95,521 | 92,818 | -2,703 | -2.8 |
| Operating profit | 8,432 | 7,157 | -1,275 | -15.1 |
| Operating profit on sales in Industrial Products (\%) | 8.1 | 7.2 |  |  |
| Other: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 81,107 | 83,616 | 2,509 | 3.1 |
| Intersegment | - | - | - |  |
| Total | 81,107 | 83,616 | 2,509 | 3.1 |
| Operating expenses | 79,022 | 80,421 | 1,399 | 1.8 |
| Operating profit | 2,085 | 3,195 | 1,110 | 53.2 |
| Operating profit on sales in Other (\%) | 2.6 | 3.8 |  |  |
| Corporate and Eliminations: |  |  |  |  |
| Sales: |  |  |  |  |
| Intersegment | -9,279 | -8,643 | 636 |  |
| Total | -9,279 | -8,643 | 636 | - |
| Operating expenses: |  |  |  |  |
| Intersegment | -9,279 | -8,643 | 636 |  |
| Corporate | 44,512 | 41,342 | -3,170 |  |
| Total | 35,233 | 32,699 | -2,534 | - |
| Operating loss | -44,512 | -41,342 | 3,170 | - |
| Consolidated: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 1,643,856 | 1,469,426 | -174,430 | -10.6 |
| Intersegment | - | - | - |  |
| Total | 1,643,856 | 1,469,426 | -174,430 | -10.6 |
| Operating expenses | 1,558,396 | 1,440,851 | -117,545 | -7.5 |
| Operating profit | 85,460 | 28,575 | -56,885 | -66.6 |
| Operating profit on consolidated sales (\%) | 5.2 | 1.9 |  |  |

(Supplemental information)
Finance business included in the above is as follows:
(Millions of yen)

|  | Nine months ended <br> December 31, 2015 | Nine months ended <br> December 31, 2016 | Change | $\%$ |
| :--- | ---: | ---: | ---: | ---: |
| Sales | 104,897 | 103,259 | $-1,638$ | -1.6 |
| Operating expenses | 81,735 | 80,082 | $-1,653$ | -2.0 |
| Operating profit | 23,162 | 23,177 | 15 | 0.1 |
| Operating profit on sales in Finance Business (\%) | 22.1 | 22.4 |  |  |

Three months ended December 31, 2015 and 2016

|  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2015 | Three months ended December 31, 2016 | Change | \% |
| Imaging \& Solutions: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 490,021 | 439,129 | -50,892 | -10.4 |
| Intersegment | - | - | - |  |
| Total | 490,021 | 439,129 | -50,892 | -10.4 |
| Operating expenses | 449,262 | 415,022 | -34,240 | -7.6 |
| Operating profit | 40,759 | 24,107 | -16,652 | -40.9 |
| Operating profit on sales in Imaging \& Solutions (\%) | 8.3 | 5.5 |  |  |
| Industrial Products: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 31,254 | 32,150 | 896 | 2.9 |
| Intersegment | 3,282 | 3,141 | -141 | -4.3 |
| Total | 34,536 | 35,291 | 755 | 2.2 |
| Operating expenses | 32,207 | 32,608 | 401 | 1.2 |
| Operating profit | 2,329 | 2,683 | 354 | 15.2 |
| Operating profit on sales in Industrial Products (\%) | 6.7 | 7.6 |  |  |
| Other: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 27,403 | 26,704 | -699 | -2.6 |
| Intersegment | - | - | - |  |
| Total | 27,403 | 26,704 | -699 | -2.6 |
| Operating expenses | 26,639 | 26,204 | -435 | -1.6 |
| Operating profit | 764 | 500 | -264 | -34.6 |
| Operating profit on sales in Other (\%) | 2.8 | 1.9 |  |  |
| Corporate and Eliminations: |  |  |  |  |
| Sales: |  |  |  |  |
| Intersegment | -3,282 | -3,141 | 141 |  |
| Total | -3,282 | -3,141 | 141 | - |
| Operating expenses: |  |  |  |  |
| Intersegment | -3,282 | -3,141 | 141 |  |
| Corporate | 14,510 | 15,265 | 755 |  |
| Total | 11,228 | 12,124 | 896 | - |
| Operating loss | -14,510 | -15,265 | -755 | - |
| Consolidated: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 548,678 | 497,983 | -50,695 | -9.2 |
| Intersegment | - | - | - |  |
| Total | 548,678 | 497,983 | -50,695 | -9.2 |
| Operating expenses | 519,336 | 485,958 | -33,378 | -6.4 |
| Operating profit | 29,342 | 12,025 | -17,317 | -59.0 |
| Operating profit on consolidated sales (\%) | 5.3 | 2.4 |  |  |

(Supplemental information)
Finance business included in the above is as follows:
(Millions of yen)
$\left.\begin{array}{lrrrr}\hline & & & \text { (Millions of yen) } \\ & \begin{array}{c}\text { Three months } \\ \text { ended } \\ \text { December 31, 2015 }\end{array} & \begin{array}{c}\text { Three months } \\ \text { ended } \\ \text { December 31, 2016 }\end{array} & \text { Change }\end{array}\right] \%$ \%
(b) Geographic Segment Information

Nine months ended December 31, 2015 and 2016

|  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2015 | Nine months ended December 31, 2016 | Change | \% |
| Japan: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 574,013 | 569,677 | -4,336 | -0.8 |
| Intersegment | 357,530 | 328,603 | -28,927 | -8.1 |
| Total | 931,543 | 898,280 | -33,263 | -3.6 |
| Operating expenses | 899,664 | 894,665 | -4,999 | -0.6 |
| Operating profit | 31,879 | 3,615 | -28,264 | -88.7 |
| Operating profit on sales in Japan (\%) | 3.4 | 0.4 |  |  |
| The Americas: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 524,646 | 443,464 | -81,182 | -15.5 |
| Intersegment | 4,766 | 4,695 | -71 | -1.5 |
| Total | 529,412 | 448,159 | -81,253 | -15.3 |
| Operating expenses | 513,965 | 439,856 | -74,109 | -14.4 |
| Operating profit | 15,447 | 8,303 | -7,144 | -46.2 |
| Operating profit on sales in the Americas (\%) | 2.9 | 1.9 |  |  |
| Europe, Middle East and Africa: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 393,650 | 332,199 | -61,451 | -15.6 |
| Intersegment | 783 | 716 | -67 | -8.6 |
| Total | 394,433 | 332,915 | -61,518 | -15.6 |
| Operating expenses | 378,406 | 321,628 | -56,778 | -15.0 |
| Operating profit | 16,027 | 11,287 | -4,740 | -29.6 |
| Operating profit on sales in Europe, Middle East and Africa (\%) | 4.1 | 3.4 |  |  |
| Other: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 151,547 | 124,086 | -27,461 | -18.1 |
| Intersegment | 207,753 | 182,867 | -24,886 | -12.0 |
| Total | 359,300 | 306,953 | -52,347 | -14.6 |
| Operating expenses | 335,120 | 294,599 | -40,521 | -12.1 |
| Operating profit | 24,180 | 12,354 | -11,826 | -48.9 |
| Operating profit on sales in Other (\%) | 6.7 | 4.0 |  |  |
| Corporate and Eliminations: |  |  |  |  |
|  |  |  |  |  |
| Intersegment | -570,832 | -516,881 | 53,951 |  |
| Total | -570,832 | -516,881 | 53,951 | - |
| Operating expenses | -568,759 | -509,897 | 58,862 | - |
| Operating loss | -2,073 | -6,984 | -4,911 | - |
| Consolidated: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 1,643,856 | 1,469,426 | -174,430 | -10.6 |
| Intersegment | - | - | - |  |
| Total | 1,643,856 | 1,469,426 | -174,430 | -10.6 |
| Operating expenses | 1,558,396 | 1,440,851 | -117,545 | -7.5 |
| Operating profit | 85,460 | 28,575 | -56,885 | -66.6 |
| Operating profit on consolidated sales (\%) | 5.2 | 1.9 |  |  |

Three months ended December 31, 2015 and 2016

| yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2015 | Three months ended December 31, 2016 | Change | \% |
| Japan: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 190,557 | 189,368 | -1,189 | -0.6 |
| Intersegment | 118,440 | 119,538 | 1,098 | 0.9 |
| Total | 308,997 | 308,906 | -91 | -0.0 |
| Operating expenses | 299,907 | 303,080 | 3,173 | 1.1 |
| Operating profit | 9,090 | 5,826 | -3,264 | -35.9 |
| Operating profit on sales in Japan (\%) | 2.9 | 1.9 |  |  |
| The Americas: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 171,874 | 150,798 | -21,076 | -12.3 |
| Intersegment | 1,745 | 1,906 | 161 | 9.2 |
| Total | 173,619 | 152,704 | -20,915 | -12.0 |
| Operating expenses | 167,572 | 149,741 | -17,831 | -10.6 |
| Operating profit | 6,047 | 2,963 | -3,084 | -51.0 |
| Operating profit on sales in the Americas (\%) | 3.5 | 1.9 |  |  |
| Europe, Middle East and Africa: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 136,080 | 113,097 | -22,983 | -16.9 |
| Intersegment | 333 | 254 | -79 | -23.7 |
| Total | 136,413 | 113,351 | -23,062 | -16.9 |
| Operating expenses | 129,676 | 109,424 | -20,252 | -15.6 |
| Operating profit | 6,737 | 3,927 | -2,810 | -41.7 |
| Operating profit on sales in Europe, Middle East and Africa (\%) | 4.9 | 3.5 |  |  |
| Other: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 50,167 | 44,720 | -5,447 | -10.9 |
| Intersegment | 70,345 | 62,183 | -8,162 | -11.6 |
| Total | 120,512 | 106,903 | -13,609 | -11.3 |
| Operating expenses | 111,580 | 100,081 | -11,499 | -10.3 |
| Operating profit | 8,932 | 6,822 | -2,110 | -23.6 |
| Operating profit on sales in Other (\%) | 7.4 | 6.4 |  |  |
| Corporate and Eliminations: |  |  |  |  |
| Sales: |  |  |  |  |
| Intersegment | -190,863 | -183,881 | 6,982 |  |
| Total | -190,863 | -183,881 | 6,982 | - |
| Operating expenses | -189,399 | -176,368 | 13,031 | - |
| Operating loss | -1,464 | -7,513 | -6,049 | - |
| Consolidated: |  |  |  |  |
| Sales: |  |  |  |  |
| Unaffiliated customers | 548,678 | 497,983 | -50,695 | -9.2 |
| Intersegment | - | - | - |  |
| Total | 548,678 | 497,983 | -50,695 | -9.2 |
| Operating expenses | 519,336 | 485,958 | -33,378 | -6.4 |
| Operating profit | 29,342 | 12,025 | -17,317 | -59.0 |
| Operating profit on consolidated sales (\%) | 5.3 | 2.4 |  |  |

## -APPENDIX-

1. Consolidated Sales by Product Category

Nine months ended December 31, 2015 and 2016

| (Millions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months <br> ended <br> December 31, <br> 2015 | Nine months ended December 31, 2016 | Change | \% | Change excluding exchange impact | \% |
| <Imaging \& Solutions> |  |  |  |  |  |  |
| Office Imaging | 1,068,342 | 929,054 | -139,288 | -13.0 | -45,973 | -4.3 |
| Percentage of sales (\%) | 65.0 | 63.2 |  |  |  |  |
| Domestic | 282,466 | 270,661 | -11,805 | -4.2 | -11,805 | -4.2 |
| Overseas | 785,876 | 658,393 | -127,483 | -16.2 | -34,168 | -4.3 |
| Production Printing | 165,475 | 147,911 | -17,564 | -10.6 | 164 | 0.1 |
| Percentage of sales (\%) | 10.1 | 10.1 |  |  |  |  |
| Domestic | 22,331 | 23,155 | 824 | 3.7 | 824 | 3.7 |
| Overseas | 143,144 | 124,756 | -18,388 | -12.8 | -660 | -0.5 |
| Network System Solutions | 234,258 | 217,513 | -16,745 | -7.1 | -6,664 | -2.8 |
| Percentage of sales (\%) | 14.3 | 14.8 |  |  |  |  |
| Domestic | 145,006 | 147,859 | 2,853 | 2.0 | 2,853 | 2.0 |
| Overseas | 89,252 | 69,654 | -19,598 | -22.0 | -9,517 | -10.7 |
| Imaging \& Solutions Total | 1,468,075 | 1,294,478 | -173,597 | -11.8 | -52,473 | -3.6 |
| Percentage of sales (\%) | 89.4 | 88.1 |  |  |  |  |
| Domestic | 449,803 | 441,675 | -8,128 | -1.8 | -8,128 | -1.8 |
| Overseas | 1,018,272 | 852,803 | -165,469 | -16.3 | -44,345 | -4.4 |
| The Americas | 502,863 | 424,838 | -78,025 | -15.5 | -18,019 | -3.6 |
| Europe, Middle East and Africa | 377,805 | 315,973 | -61,832 | -16.4 | -17,913 | -4.7 |
| Other | 137,604 | 111,992 | -25,612 | -18.6 | -8,413 | -6.1 |
| <Industrial Products> |  |  |  |  |  |  |
| Industrial Products | 94,674 | 91,332 | -3,342 | -3.5 | 2,823 | 3.0 |
| Percentage of sales (\%) | 5.8 | 6.2 |  |  |  |  |
| Domestic | 29,621 | 33,936 | 4,315 | 14.6 | 4,315 | 14.6 |
| Overseas | 65,053 | 57,396 | -7,657 | -11.8 | -1,492 | -2.3 |
| The Americas | 18,927 | 15,948 | -2,979 | -15.7 | -761 | -4.0 |
| Europe, Middle East and Africa | 15,416 | 13,789 | -1,627 | -10.6 | 3 | 0.0 |
| Other | 30,710 | 27,659 | -3,051 | -9.9 | -734 | -2.4 |
| <Other> |  |  |  |  |  |  |
| Other | 81,107 | 83,616 | 2,509 | 3.1 | 4,037 | 5.0 |
| Percentage of sales (\%) | 4.8 | 5.7 |  |  |  |  |
| Domestic | 69,722 | 71,385 | 1,663 | 2.4 | 1,663 | 2.4 |
| Overseas | 11,385 | 12,231 | 846 | 7.4 | 2,374 | 20.9 |
| The Americas | 2,968 | 2,918 | -50 | -1.7 | 371 | 12.5 |
| Europe, Middle East and Africa | 4,109 | 4,892 | 783 | 19.1 | 1,462 | 35.6 |
| Other | 4,308 | 4,421 | 113 | 2.6 | 541 | 12.6 |
| Grand Total | 1,643,856 | 1,469,426 | -174,430 | -10.6 | -45,613 | -2.8 |
| Percentage of sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 549,146 | 546,996 | -2,150 | -0.4 | -2,150 | -0.4 |
| Percentage of sales (\%) | 33.4 | 37.2 |  |  |  |  |
| Overseas | 1,094,710 | 922,430 | -172,280 | -15.7 | -43,463 | -4.0 |
| Percentage of sales (\%) | 66.6 | 62.8 |  |  |  |  |
| The Americas | 524,758 | 443,704 | -81,054 | -15.4 | -18,409 | -3.5 |
| Percentage of sales (\%) | 31.9 | 30.2 |  |  |  |  |
| Europe, Middle East and Africa | 397,330 | 334,654 | -62,676 | -15.8 | -16,448 | -4.1 |
| Percentage of sales (\%) | 24.2 | 22.8 |  |  |  |  |
| Other | 172,622 | 144,072 | -28,550 | -16.5 | -8,606 | -5.0 |
| Percentage of sales (\%) | 10.5 | 9.8 |  |  |  |  |

* Each category includes the following product line:

Office Imaging
MFPs (multifunctional printers), copiers, laser printers, digital duplicators, facsimile, scanners, related parts \& supplies, services, support and software
Cut sheet printer, continuous feed printer, related parts \& supplies, services, support and software
Personal computers, servers, network equipment, related services, support and software
Production Printing
Network System Solutions
Industrial Products
Thermal media, optical equipment, electronic components, semiconductor devices and inkjet head Digital cameras

Three months ended December 31, 2015 and 2016

| (Millions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2015 | Three months ended December 31, 2016 | Change | \% | Change excluding exchange impact | \% |
| <Imaging \& Solutions> |  |  |  |  |  |  |
| Office Imaging | 357,012 | 313,943 | -43,069 | -12.1 | -17,207 | -4.8 |
| Percentage of sales (\%) | 65.1 | 63.0 |  |  |  |  |
| Domestic | 96,819 | 92,436 | -4,383 | -4.5 | -4,383 | -4.5 |
| Overseas | 260,193 | 221,507 | -38,686 | -14.9 | -12,824 | -4.9 |
| Production Printing | 57,338 | 52,597 | -4,741 | -8.3 | 613 | 1.1 |
| Percentage of sales (\%) | 10.4 | 10.6 |  |  |  |  |
| Domestic | 7,183 | 7,762 | 579 | 8.1 | 579 | 8.1 |
| Overseas | 50,155 | 44,835 | -5,320 | -10.6 | 34 | 0.1 |
| Network System Solutions | 75,671 | 72,589 | -3,082 | -4.1 | 207 | 0.3 |
| Percentage of sales (\%) | 13.8 | 14.6 |  |  |  |  |
| Domestic | 44,711 | 46,797 | 2,086 | 4.7 | 2,086 | 4.7 |
| Overseas | 30,960 | 25,792 | -5,168 | -16.7 | -1,879 | -6.1 |
| Imaging \& Solutions Total | 490,021 | 439,129 | -50,892 | -10.4 | -16,387 | -3.3 |
| Percentage of sales (\%) | 89.3 | 88.2 |  |  |  |  |
| Domestic | 148,713 | 146,995 | -1,718 | -1.2 | -1,718 | -1.2 |
| Overseas | 341,308 | 292,134 | -49,174 | -14.4 | -14,669 | -4.3 |
| The Americas | 165,028 | 144,485 | -20,543 | -12.4 | -4,626 | -2.8 |
| Europe, Middle East and Africa | 130,849 | 107,630 | -23,219 | -17.7 | -9,264 | -7.1 |
| Other | 45,431 | 40,019 | -5,412 | -11.9 | -779 | -1.7 |
| <Industrial Products> |  |  |  |  |  |  |
| Industrial Products | 31,254 | 32,150 | 896 | 2.9 | 2,576 | 8.2 |
| Percentage of sales (\%) | 5.7 | 6.4 |  |  |  |  |
| Domestic | 10,005 | 12,125 | 2,120 | 21.2 | 2,120 | 21.2 |
| Overseas | 21,249 | 20,025 | -1,224 | -5.8 | 456 | 2.1 |
| The Americas | 5,609 | 5,632 | 23 | 0.4 | 647 | 11.5 |
| Europe, Middle East and Africa | 5,117 | 4,450 | -667 | -13.0 | -164 | -3.2 |
| Other | 10,523 | 9,943 | -580 | -5.5 | -27 | -0.3 |
| <Other> |  |  |  |  |  |  |
| Other | 27,403 | 26,704 | -699 | -2.6 | -308 | -1.1 |
| Percentage of sales (\%) | 5.0 | 5.4 |  |  |  |  |
| Domestic | 23,407 | 23,085 | -322 | -1.4 | -322 | -1.4 |
| Overseas | 3,996 | 3,619 | -377 | -9.4 | 14 | 0.4 |
| The Americas | 1,251 | 742 | -509 | -40.7 | -439 | -35.1 |
| Europe, Middle East and Africa | 1,380 | 1,646 | 266 | 19.3 | 479 | 34.7 |
| Other | 1,365 | 1,231 | -134 | -9.8 | -26 | -1.9 |
| Grand Total | 548,678 | 497,983 | -50,695 | -9.2 | -14,119 | -2.6 |
| Percentage of sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 182,125 | 182,205 | 80 | 0.0 | 80 | 0.0 |
| Percentage of sales (\%) | 33.2 | 36.6 |  |  |  |  |
| Overseas | 366,553 | 315,778 | -50,775 | -13.9 | -14,199 | -3.9 |
| Percentage of sales (\%) | 66.8 | 63.4 |  |  |  |  |
| The Americas | 171,888 | 150,859 | -21,029 | -12.2 | -4,418 | -2.6 |
| Percentage of sales (\%) | 31.3 | 30.3 |  |  |  |  |
| Europe, Middle East and Africa | 137,346 | 113,726 | -23,620 | -17.2 | -8,949 | -6.5 |
| Percentage of sales (\%) | 25.0 | 22.8 |  |  |  |  |
| Other | 57,319 | 51,193 | -6,126 | -10.7 | -832 | -1.5 |
| Percentage of sales (\%) | 10.5 | 10.3 |  |  |  |  |

* Each category includes the following product line:

Office Imaging
Production Printing
Network System Solutions
Industrial Products
Other

MFPs (multifunctional printers), copiers, laser printers, digital duplicators, facsimile, scanners, related parts \& supplies, services, support and software
Cut sheet printer, continuous feed printer, related parts \& supplies, services, support and software Personal computers, servers, network equipment, related services, support and software Thermal media, optical equipment, electronic components, semiconductor devices and inkjet head Digital cameras
2. Forecast of Consolidated Performance

3. Forecast of Consolidated Sales by Product Category
(Billions of yen)

|  | Year ended <br> March 31, <br> 2016 <br> Results | Three months ending <br> March 31, 2017 |  | Year ending March 31, 2017 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  |  | Forecast | Forecast (Note) | Forecast | $\begin{gathered} \text { Change } \\ \% \end{gathered}$ | Forecast (Note) | $\begin{gathered} \hline \text { Change } \\ \% \end{gathered}$ |
| <Imaging \& Solutions> |  |  |  |  |  |  |  |
| Office Imaging | 1,432.0 | 328.0 | 350.4 | 1,257.0 | -12.2 | 1,372.8 | -4.1 |
| Domestic | 391.2 | 108.4 | 108.4 | 379.0 | -3.1 | 379.0 | -3.1 |
| Overseas | 1,040.8 | 219.6 | 242.0 | 877.9 | -15.6 | 993.7 | -4.5 |
| Production Printing | 223.8 | 54.9 | 59.5 | 202.8 | -9.4 | 225.1 | 0.6 |
| Domestic | 31.1 | 9.0 | 9.0 | 32.1 | 3.4 | 32.1 | 3.4 |
| Overseas | 192.7 | 45.9 | 50.5 | 170.6 | -11.4 | 192.9 | 0.1 |
| Network System Solutions | 318.6 | 87.8 | 90.3 | 305.3 | -4.2 | 317.8 | -0.2 |
| Domestic | 203.7 | 63.8 | 63.8 | 211.6 | 3.9 | 211.6 | 3.9 |
| Overseas | 114.8 | 24.0 | 26.5 | 93.6 | -18.5 | 106.2 | -7.5 |
| Imaging \& Solutions Total | 1,974.5 | 470.7 | 500.2 | 1,765.1 | -10.6 | 1,915.8 | -3.0 |
| Domestic | 626.0 | 181.2 | 181.2 | 622.8 | -0.5 | 622.8 | -0.5 |
| Overseas | 1,348.4 | 289.5 | 319.0 | 1,142.3 | -15.3 | 1,292.9 | -4.1 |
| The Americas | 665.0 | 144.1 | 158.3 | 568.9 | -14.5 | 643.2 | -3.3 |
| Europe, Middle East and Africa | 505.4 | 106.9 | 118.3 | 422.8 | -16.3 | 478.2 | -5.4 |
| Other | 177.9 | 38.5 | 42.3 | 150.4 | -15.4 | 171.4 | -3.6 |
| <Industrial Products> |  |  |  |  |  |  |  |
| Industrial Products | 125.4 | 33.0 | 34.9 | 124.3 | -0.9 | 132.3 | 5.5 |
| Domestic | 41.4 | 13.6 | 13.6 | 47.5 | 14.6 | 47.5 | 14.6 |
| Overseas | 83.9 | 19.4 | 21.3 | 76.7 | -8.6 | 84.8 | 1.1 |
| The Americas | 24.8 | 6.2 | 6.8 | 22.1 | -11.0 | 24.9 | 0.3 |
| Europe, Middle East and Africa | 20.3 | 4.7 | 5.2 | 18.4 | -9.0 | 20.6 | 1.5 |
| Other | 38.7 | 8.5 | 9.3 | 36.1 | -6.7 | 39.2 | 1.3 |
| <Other> |  |  |  |  |  |  |  |
| Other | 109.0 | 26.9 | 27.2 | 110.5 | 1.3 | 112.3 | 3.0 |
| Domestic | 94.0 | 24.2 | 24.2 | 95.5 | 1.7 | 95.5 | 1.7 |
| Overseas | 15.0 | 2.7 | 3.0 | 14.9 | -0.6 | 16.7 | 11.5 |
| The Americas | 3.8 | 0.5 | 0.6 | 3.4 | -11.1 | 3.9 | 2.4 |
| Europe, Middle East and Africa | 5.2 | 1.1 | 1.2 | 5.9 | 14.0 | 6.7 | 28.8 |
| Other | 5.9 | 1.1 | 1.2 | 5.5 | -6.8 | 6.0 | 2.1 |
| Grand Total | 2,209.0 | 530.6 | 562.3 | 2,000.0 | -9.5 | 2,160.5 | -2.2 |
| Domestic | 761.5 | 219.0 | 219.0 | 766.0 | 0.6 | 765.9 | 0.6 |
| Overseas | 1,447.4 | 311.6 | 343.3 | 1,234.0 | -14.7 | 1,394.6 | -3.7 |
| The Americas | 693.7 | 150.8 | 165.7 | 594.5 | -14.3 | 672.2 | -3.1 |
| Europe, Middle East and Africa | 531.0 | 112.7 | 124.7 | 447.3 | -15.8 | 505.6 | -4.8 |
| Other | 222.6 | 48.1 | 52.8 | 192.1 | -13.7 | 216.8 | -2.6 |

(Note) Excluding foreign exchange impact

