## QUARTERLY REPORT

First Quarter ended June 30， 2005
（Results for the Period from April 1， 2005 to June 30，2005）

## Performance Outline（Consolidated）

|  |  |  |  | （Bill | ons of yen） |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30， 2005 Results | Three months ended June 30， 2004 Results | Change | Year ending March 31， 2006 Forecast | Change |
| Domestic sales | 233.9 | 233.3 | 0．3\％ | 999.7 | 2．7\％ |
| Overseas sales | 218.9 | 203.2 | 7．8\％ | 886.3 | 5．4\％ |
| Net sales | 452.9 | 436.5 | 3．8\％ | 1，886．0 | 4．0\％ |
| Gross profit | 194.7 | 189.1 | 2．9\％ | 800.0 | 6．0\％ |
| Operating income | 37.2 | 39.3 | －5．3\％ | 160.0 | 18．1\％ |
| Income before income taxes | 38.0 | 41.3 | －7．8\％ | 160.0 | 18．2\％ |
| Net income | 23.7 | 24.8 | －4．7\％ | 97.0 | 16．7\％ |
| Exchange rate（Yen／US\＄） | 107.60 | 109.65 | －2．05 | 105.65 | －1．93 |
| Exchange rate（Yen／EURO） | 135.55 | 132.17 | 3.38 | 131.39 | －3．86 |
| Net income per share（yen） | 32.32 | 33.69 | －1．37 | 132.16 | 19.52 |
| Cash flows from operating activities | 48.3 | 42.2 | 6.0 | － |  |
| Cash flows from investing activities | －36．0 | －10．8 | －25．1 | － | － |
| Cash flows from financing activities | －52．4 | －21．2 | －31．1 | － | － |
| Cash and cash equivalents at end of period | 144.6 | 215.4 | －70．8 | － | － |
| Capital expenditures | 34.7 | 18.6 | 16.0 | 114.0 | 29.2 |
| Depreciation for tangible fixed assets | 15.6 | 15.9 | －0．3 | 69.0 | 2.2 |
| R\＆D expenditures | 25.5 | 24.3 | 1.1 | 116.0 | 5.5 |


|  | June 30，2005 | March 31，2005 | Change |
| :--- | ---: | ---: | ---: |
| Total assets |  |  |  |
| Shareholders＇equity | $1,899.9$ | $1,953.6$ | -53.6 |
| Interest－bearing debt | 879.6 | 862.9 | 16.6 |
|  | 366.4 | 410.0 | -43.6 |
| Equity ratio（\％） | 46.3 | 44.2 | 2.1 |
| Shareholders＇equity per share（yen） | $1,198.48$ | $1,175.67$ | 22.81 |

## Ricoh Company，Ltd．

[^0]
## Performance

*Overview

Consolidated net sales for the first quarter of fiscal 2006 (the three months period from April 1 to June 30, 2005) increased by $3.8 \%$ as compared to the previous corresponding period, to $¥ 452.9$ billion. During this quarter, the average yen exchange rates were $¥ 107.60$ against the U.S. dollar (up $¥ 2.05$ ) and $¥ 135.55$ against the Euro (down $¥ 3.38$ ). Net sales would rise $3.5 \%$ excluding impact of such foreign currency exchange fluctuation.

As for Japan, sales of product categories such as PPCs (plain paper copiers), MFPs (multifunctional printers) and laser printers, especially color model, increased. On the other hand, sales of personal computers and PC servers decreased and sales of optical equipments and semiconductor businesses decreased due to sluggish demand or its cycle. Consequently, overall domestic sales increased by $0.3 \%$ as compared to the previous corresponding period.

As for overseas, sales of product categories such as digital PPCs, color PPCs, MFPs and laser printers increased in each region. Sales in the Americas increased by $11.2 \%$ as compared to the previous corresponding period, in spite of yen's appreciation against the U.S. dollar. Sales in Europe increased by $4.1 \%$ with steady growth of sales volume. And sales in other region such as China, Asian and Oceania increased by $11.6 \%$, owing to the growth of MFPs sales. Consequently, overall overseas sales increased by $7.8 \%$.

Gross profit increased by $2.9 \%$ to $¥ 194.7$ billion owing to increased sales of high-margin, high-value-added products in the Office Solution Business segment and ongoing cost-cutting activities for logistic, manufacturing and so on.

In terms of selling, general and administrative expenses, $\mathrm{R} \& \mathrm{D}$ expenses were $¥ 25.5$ billion, up $¥ 1.1$ billion from the previous corresponding period and $5.6 \%$ of net sales. A part of expenses was spent for reorganization of domestic bases and restructuring or integration of group companies in Japan and overseas. Consequently, selling, general and administrative expenses increased by $5.1 \%$ to $¥ 157.4$ billion.
As a result, operating income decreased by $5.3 \%$ as compared to the previous corresponding period, to $¥ 37.2$ billion.

In terms of other (income) expenses, the interest expense decreased due to the interest-bearing debt reduction, yet Ricoh recorded a gain on sale of certain consolidated subsidiary in the previous corresponding period. As a result, income before income taxes decreased by $7.8 \%$ as compared to the previous corresponding period, to $¥ 38.0$ billion.

The expanded amount of tax exemption on the R\&D expenses and investing in Information Technology caused effective tax rate reduced. As a result, net income decreased by $4.7 \%$ as compared to the previous corresponding period, to $¥ 23.7$ billion.

## *Conditions by Product Line

Office Solution Business (Sales up $5.5 \%$ to $¥ 388.0$ billion)
Sales in the Imaging Solution as our core business increased as compared to the previous corresponding period due primarily to the continuously increase in domestic and overseas sales of color PPCs, MFPs and laser printers. On the other hand, net sales in the Network System Solution decreased as compared to the previous corresponding period due primarily to the decrease in sales of personal computers and PC servers. As a result, net sales in the Office Solution Business increased by $5.5 \%$ as compared to the previous corresponding period, to $¥ 388.0$ billion.

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Imaging Solution (Sales up 7.7% to ¥349.4 billion)
- Although domestic sales of digital PPCs decreased due primarily to the shift in customer demands to MFPs from stand-alone
products, overseas sales of digital PPCs continued to perform well.
- Color PPCs increased by introducing a new series of products to the market in responding to the increase of customer demands.
- In response to the demands for high speed, networking and coloration, sales of MFPs continued to increase by offering new
product lineups in Japan and overseas.
    MFPs: Imagio Neo 603 in Japan
    Aficio 2015 overseas
    Color MFPs: Imagio Neo C246 in Japan
    Aficio 2228C/2235C/2245C series overseas
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- Sales of laser printers continued to increase.
- As a result, sales in this category increased by $7.7 \%$.


## Network System Solution (Sales down $10.8 \%$ to $¥ 38.5$ billion)

- Sales in this category decreased due primarily to the decrease in sales of personal computers and PC servers.

As a result, sales in the Office Solution Business increased by $5.5 \%$ as compared to the previous corresponding period. Net operating income in this segment decreased by $1.7 \%$ as compared to the previous corresponding period, to $¥ 48.6$ billion. Despite the effect of the sales increase and new product offering, and the continuous cost cutting activities with respect to the improvements on logistics and manufacturing and so on, it was offset by the costs incurred by reorganization and integration of domestic bases and overseas subsidiaries and affiliates.

## Industry Business (Sales down $11.8 \%$ to $¥ 26.0$ billion)

Sales in the Industry Business decreased by $11.8 \%$ as compared to the previous corresponding period, to $¥ 26.0$ billion. This was due primarily to the decrease in demand and the demand cycle of semiconductor and optical equipments businesses.
As a result, net operating loss for this segment was $¥ 0.5$ billion.

## Other Business (Sales down $1.0 \%$ to $¥ 38.8$ billion)

Sales in the Other Business decreased by $1.0 \%$ as compared to the previous corresponding period, to $¥ 38.8$ billion, due primarily to the decrease of optical discs business in overseas. On the other hand, financing and logistics businesses performed well in profits. As a result, net operating income for this segment increased as compared to the previous corresponding period, to $¥ 0.9$ billion.

Note: Effective from this financial period, our business segment is changed into three categories such as "Office Solution", "Industry" and "Other".
*Cash Flows (Three months from April 1, 2005 to June 30, 2005)
Net cash provided by operating activities increased by $¥ 6.0$ billion as compared to the previous corresponding period, to $¥ 48.3$ billion. It was due to the fact that the decrease of trade receivables and effective control of inventories level despite trade payables decreased.
Net cash used in investing activities increased by $¥ 25.1$ billion as compared to the previous corresponding period, to $¥ 36.0$ billion, due primarily to capital expenditures for $\mathrm{R} \& \mathrm{D}$ and production.
As a result, free cash flow generated by operating and investing activities decreased by $¥ 19.0$ billion as compared to the previous corresponding period, to $¥ 12.3$ billion.

Net cash used in financing activities amounted to $¥ 52.4$ billion due primarily to the repayment of interest-bearing debt such as bonds and the payment of dividend.

As a result, cash and cash equivalents at the end of this first quarter decreased by $¥ 42.2$ billion as compared to the end of the preceding fiscal year, to $¥ 144.6$ billion.
*Forecast for the entire fiscal year
As for the forecast of business results for the fiscal year ending March 31, 2006, we have revised downward our forecast of sales, gross profit, operating income, and income before income taxes from announced in April 2005. This revision reflects the first quarter result, intense market competition, and expected changes of business environment. We, however, intend to maintain our forecast for net income in the current fiscal year. We maintain our exchange rates assumption of $¥ 105.00$ against the U.S. dollar and of $¥ 130.00$ against the Euro in and after the second quarter as announced in April 2005.

Compared to the previous fiscal year, on the other hand, we forecast improvement both of sales and income. We believe the fluctuations of market demand and exchange rate will be able to be managed by implementing business strategies, such as the continuous and effective introduction of new products in Japan and overseas.

Our performance forecast for fiscal 2006 is as follows:
Exchange Rate Assumptions for the full year ending March 31, 2006
US\$ $1=¥ 105.65$ ( $¥ 107.58$ in previous fiscal year)
EURO $1=¥ 131.39$ ( $¥ 135.25$ in previous fiscal year)

|  | Year ending <br> March 31, 2006 <br> (Forecast) | Year ended <br> March 31, 2005 <br> (Results) | Change |
| :--- | ---: | ---: | ---: |
| Domestic sales | 999.7 | 972.9 | $2.7 \%$ |
| Overseas sales | 886.3 | 841.1 | $5.4 \%$ |
| Net sales | $1,886.0$ | $1,814.1$ | $4.0 \%$ |
| Gross profit | 800.0 | 754.5 | $6.0 \%$ |
| Operating income | 160.0 | 135.5 | $18.1 \%$ |
| Income before income taxes | 160.0 | 135.3 | $18.2 \%$ |
| Net income | 97.0 | 83.1 | $16.7 \%$ |

[^1]
## Ricoh Company, Ltd. and Consolidated Subsidiaries

## Financial Highlights for the First Quarter Ended June 30, 2005 (U.S. GAAP Financial Information)

1. Items Relating to First Quarter Financial Statements
(1) No change in accounting method has been made.
(2) No change relating to the scale of consolidation and the application of the equity method has been made.
2. Results for the Period from April 1, 2005 to June 30, 2005

| (1) Operating Results |  | Three months ended <br> (Mune 30, 2005 | Three months ended <br> June 30, 2004 |
| :--- | ---: | ---: | ---: |
| Year ended <br> March 31, 2005) |  |  |  |
| Net sales | 452,982 | 436,550 | $1,814,108$ |
| (\% change from the previous corresponding period) | 3.8 | -0.2 | 1.9 |
| Operating income | 37,282 | 39,387 | 135,506 |
| (\% change from the previous corresponding period) | -5.3 | 2.3 | -9.7 |
| Income before income taxes | 38,095 | 41,319 | 135,383 |
| (\% change from the previous corresponding period) | -7.8 | 10.7 | -5.4 |
| Net income | 23,723 | 24,894 | 83,143 |
| (\% change from the previous corresponding period) | -4.7 | 11.4 | -9.4 |
| Net income per share-basic (yen) | 32.32 | 33.69 | 112.64 |
| Net income per share-diluted $(y e n)$ | - | - | - |


| (2) Financial Position |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: |
| Total assets | June 30, 2005 | June 30, 2004 | March 31, 2005 |
| Shareholders' equity | $1,899,986$ | $1,855,745$ | $1,953,669$ |
| Equity ratio (\%) | 879,665 | 812,915 | 862,998 |
| Equity per share (yen) | 46.3 | 43.8 | 44.2 |


| Cash Flows |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: | ---: |
|  | Three months ended <br> June 30, 2005 | Three months ended <br> June 30, 2004 | Year ended <br> March 31, 2005 |
| Cash flows from operating activities | 48,350 | 42,268 | 132,780 |
| Cash flows from investing activities | $-36,038$ | $-10,899$ | $-96,198$ |
| Cash flows from financing activities | $-52,430$ | $-21,294$ | $-56,439$ |
| Cash and cash equivalents at end of period | 144,617 | 215,467 | 186,857 |

3. Forecast of Operating Results from April 1, 2005 to March 31, 2006

|  |  | (Millions of yen) |
| :--- | ---: | ---: |
|  | Half year ending | Year ending |
| Net sales | September 30, 2005 | March 31, 2006 |
| Operating income | 918,000 | $1,886,000$ |
| Income before income taxes | 70,800 | 160,000 |
| Net income | 71,300 | 160,000 |

Note: Net income per share (Consolidated) $¥ 132.16$

In accordance with Japanese regulations, Ricoh has issued forecast for its financial results for the fiscal year ending March 31, 2006. These forecast are forward-looking statements based on a number of assumptions and beliefs in light of the information.

Consolidated Performance

1. Consolidated Statements of Income

| (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2005 | Three months ended June 30, 2004 | Change | \% |
| Net sales | 452,982 | 436,550 | 16,432 | 3.8 |
| Cost of sales | 258,260 | 247,379 | 10,881 | 4.4 |
| Percentage of net sales (\%) | 57.0 | 56.7 |  |  |
| Gross Profit | 194,722 | 189,171 | 5,551 | 2.9 |
| Percentage of net sales (\%) | 43.0 | 43.3 |  |  |
| Selling, general and administrative expenses | 157,440 | 149,784 | 7,656 | 5.1 |
| Percentage of net sales (\%) | 34.8 | 34.3 |  |  |
| Operating income | 37,282 | 39,387 | -2,105 | -5.3 |
| Percentage of net sales (\%) | 8.2 | 9.0 |  |  |
| Other (income) expense |  |  |  |  |
| Interest and dividend income | 685 | 603 | 82 | 13.6 |
| Percentage of net sales (\%) | 0.2 | 0.1 |  |  |
| Interest expense | 1,009 | 1,230 | -221 | -18.0 |
| Percentage of net sales (\%) | 0.2 | 0.3 |  |  |
| Other, net | -1,137 | -2,559 | 1,422 | -55.6 |
| Percentage of net sales (\%) | -0.2 | -0.7 |  |  |
| Income before income taxes, equity income and minority interests | 38,095 | 41,319 | -3,224 | -7.8 |
| Percentage of net sales (\%) | 8.4 | 9.5 |  |  |
| Provision for income taxes | 13,509 | 15,919 | -2,410 | -15.1 |
| Percentage of net sales (\%) | 3.0 | 3.6 |  |  |
| Minority interests in earnings of subsidiaries | 1,226 | 1,118 | 108 | 9.7 |
| Percentage of net sales (\%) | 0.3 | 0.3 |  |  |
| Equity in earnings of affiliates | 363 | 612 | -249 | -40.7 |
| Percentage of net sales (\%) | 0.1 | 0.1 |  |  |
| Net income | 23,723 | 24,894 | -1,171 | -4.7 |
| Percentage of net sales (\%) | 5.2 | 5.7 |  |  |
| Reference : Exchange rate |  |  |  |  |
| US\$ 1 | $¥ 107.60$ | ¥109.65 |  |  |
| EURO 1 | $¥ 135.55$ | $¥ 132.17$ |  |  |

## 2-1. Consolidated Sales by Product Category

$\left.\left.\begin{array}{lcccc}\hline & & & \text { Three months ended } \\ \text { June 30, } 2005\end{array}\right) \begin{array}{c}\text { Three months ended } \\ \text { June 30, 2004 }\end{array}\right)$

Note: Effective from this financial period, our business segment is changed into three categories such as "Office Solution", "Industry" and "Other". Accordingly, information for the previous corresponding period has been reclassified to conform with the current classification.
Each category includes the following product line:
Imaging Solution Business Digital PPCs, color PPCs, digital duplicators, facsimile machines, analog PPCs, diazo copiers, scanners, MFPs(multifunctional printers), laser printers and software
Network system Solution Business Personal computers, PC servers, network systems and network related software
Industry Business Thermal media, optical equipments, semiconductors, electronic component and measuring equipments Optical discs and digital camera

## 2-2. Consolidated Sales by Geographic Area

| (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2005 | Three months ended June 30, 2004 | Change | \% |
| <Domestic> | 233,991 | 233,312 | 679 | 0.3 |
| Percentage of net sales (\%) | 51.7 | 53.4 |  |  |
| <Overseas> | 218,991 | 203,238 | 15,753 | 7.8 |
| Percentage of net sales (\%) | 48.3 | 46.6 |  |  |
| The Americas | 87,156 | 78,401 | 8,755 | 11.2 |
| Percentage of net sales (\%) | 19.2 | 18.0 |  |  |
| Europe | 104,479 | 100,323 | 4,156 | 4.1 |
| Percentage of net sales (\%) | 23.1 | 23.0 |  |  |
| Other | 27,356 | 24,514 | 2,842 | 11.6 |
| Percentage of net sales (\%) | 6.0 | 5.6 |  |  |
| Grand Total | 452,982 | 436,550 | 16,432 | 3.8 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |

## 3. Consolidated Balance Sheets

| Assets |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: |
|  | June 30, 2005 | March 31, 2005 | Change |
| Current Assets |  |  |  |
| Cash and time deposits | 146,312 | 188,311 | $-41,999$ |
| Trade receivables | 589,987 | 620,568 | $-30,581$ |
| Marketable securities | 132 | 138 | -6 |
| Inventories | 170,526 | 167,365 | 3,161 |
| Other current assets | 53,790 | 53,365 | 425 |
| Total Current Assets | 960,747 | $1,029,747$ | $-69,000$ |
| Fixed Assets |  |  |  |
| Tangible fixed assets | 262,204 | 247,410 | 14,794 |
| Finance receivables | 395,273 | 391,947 | 3,326 |
| Other Investments | 281,762 | 284,565 | $-2,803$ |
| Total Fixed Assets | 939,239 | 923,922 | 15,317 |
| Total Assets | $1,899,986$ | $1,953,669$ | $-53,683$ |

## Note:

Contents of cash and time deposits:

| Cash and cash equivalents | 144,617 | 186,857 |
| :--- | ---: | ---: |
| Time deposits | 1,695 | 1,454 |


| Liabilities and Shareholders' Investment | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | June 30, 2005 | March 31, 2005 | Change |
| Current Liabilities |  |  |  |
| Trade payables | 302,147 | 336,499 | -34,352 |
| Short-term borrowings | 158,956 | 183,518 | -24,562 |
| Other current liabilities | 158,991 | 151,497 | 7,494 |
| Total Current Liabilities | 620,094 | 671,514 | -51,420 |
| Fixed Liabilities |  |  |  |
| Long-term indebtedness | 207,499 | 226,567 | -19,068 |
| Accrued pension and severance costs | 93,576 | 92,672 | 904 |
| Other fixed liabilities | 46,974 | 48,767 | -1,793 |
| Total Fixed Liabilities | 348,049 | 368,006 | -19,957 |
| Total Liabilities | 968,143 | 1,039,520 | -71,377 |
| Minority Interest | 52,178 | 51,151 | 1,027 |
| Shareholders' Investment |  |  |  |
| Common stock | 135,364 | 135,364 | - |
| Additional paid-in capital | 186,548 | 186,551 | -3 |
| Retained earnings | 600,890 | 584,515 | 16,375 |
| Accumulated other comprehensive income (loss) | -21,597 | -21,963 | 366 |
| Treasury stock | -21,540 | -21,469 | -71 |
| Total Shareholders' Investment | 879,665 | 862,998 | 16,667 |
| Total Liabilities and Shareholders' Investment | 1,899,986 | 1,953,669 | -53,683 |
| Note: Other comprehensive income; |  |  |  |
| Net unrealized holding gains on available-for-sale securities | 5,007 | 4,791 | 216 |
| Pension liability adjustments | -14,773 | -14,652 | -121 |
| Net unrealized gains (losses) on derivative instruments | 122 | 117 | 5 |
| Cumulative translation adjustments | -11,953 | -12,219 | 266 |
| Reference: Exchange rate | June 30, 2005 | March 31, 2005 |  |
| US\$ 1 | $¥ 110.62$ | $¥ 107.39$ |  |
| EURO 1 | $¥ 133.63$ | $¥ 138.87$ |  |

4. Consolidated Statements of Cash Flows
(Millions of yen)

|  | Three months ended June 30, 2005 | Three months ended June 30, 2004 |
| :---: | :---: | :---: |
| I. Cash Flows from Operating Activities: |  |  |
| 1. Net income | 23,723 | 24,894 |
| 2. Adjustments to reconcile net income to net cash provided by operating activities- |  |  |
| Depreciation and amortization | 19,632 | 18,790 |
| Equity in earnings of affiliates, net of dividends received | 113 | -158 |
| Deferred income taxes | 653 | 2,771 |
| Loss on disposals and sales of tangible fixed assets | 405 | 17 |
| Changes in assets and liabilities- |  |  |
| Decrease in trade receivables | 32,314 | 23,735 |
| Increase in inventories | -2,209 | -7,841 |
| Increase in finance receivables | -6,166 | -13,546 |
| Decrease in trade payables | -32,329 | -11,390 |
| Increase in accrued income taxes and accrued expenses and other | 7,241 | 3,074 |
| Increase (Decrease) accrued pension and severance costs | 883 | -429 |
| Other, net | 4,090 | 2,351 |
| Net cash provided by operating activities | 48,350 | 42,268 |
| II. Cash Flows from Investing Activities: |  |  |
| 1. Proceeds from sales of property, plant and equipment | 21 | 535 |
| 2. Expenditures for tangible fixed assets | -34,720 | -18,647 |
| 3. Payments for purchases of available-for-sale securities | -36,105 | -137 |
| 4. Proceeds from sales of available-for-sale securities | 36,542 | 5 |
| 5. Increase in time deposits | -196 | -1,182 |
| 6. Other, net | -1,580 | 8,527 |
| Net cash used in investing activities | -36,038 | -10,899 |
| III. Cash Flows from Financing Activities: |  |  |
| 1. Proceeds from long-term indebtedness | 13,366 | 14,734 |
| 2. Repayment of long-term indebtedness | -20,420 | -18,929 |
| 3. Increase (Decrease) in short-term borrowings, net | 3,308 | -342 |
| 4. Proceeds from issuance of long-term debt securities | - | 1,000 |
| 5. Repayment of long-term debt securities | -41,000 | -10,000 |
| 6. Dividends paid | -7,348 | -7,405 |
| 7. Payment for purchase of treasury stock | -100 | -98 |
| 8. Other, net | -236 | -254 |
| Net cash used in financing activities | -52,430 | -21,294 |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | -2,122 | -122 |
| V. Net Increase (Decrease) in Cash and Cash Equivalents | -42,240 | 9,953 |
| VI. Cash and Cash Equivalents at Beginning of Year | 186,857 | 203,039 |
| VII. Adjustment for Change in Fiscal Year End of Consolidated Subsidiaries | - | 2,475 |
| VIII. Cash and Cash Equivalents at End of Period | 144,617 | 215,467 |

## 5. Segment Information

(1) Industry Segment Information

|  |  |  |  | (Millions of yen) |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended <br> June 30,2005 | Three months ended <br> June 30,2004 | Change | $\%$ |
| Office |  |  |  |  |

Office Solution Business:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| $\quad$ Unaffiliated customers | 388,073 | 367,745 | 20,328 | 5.5 |
| $\quad$ Intersegment | - | - | - | - |
| $\quad$ Total | 388,073 | 367,745 | 20,328 | 5.5 |
| Operating expenses | 339,394 | 318,210 | 21,184 | 6.7 |
| Operating income | 48,679 | 49,535 | -856 | -1.7 |
| $\quad$ Operating income on sales in Office Solution Business (\%) | 12.5 | 13.5 |  |  |

## Industry Business:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| $\quad$ Unaffiliated customers | 26,078 | 29,583 | $-3,505$ | -11.8 |
| Intersegment | 586 | 668 | -82 | -12.3 |
| $\quad$ Total | 26,664 | 30,251 | $-3,587$ | -11.9 |
| Operating expenses | 27,188 | 29,220 | $-2,032$ | -7.0 |
| Operating income | -524 | 1,031 | $-1,555$ | - |
| $\quad$ Operating income on sales in Industry Business (\%) | -2.0 | 3.4 |  |  |
| Other |  |  |  |  |


| Other Business: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Net sales: |  |  |  |  |
| $\quad$ Unaffiliated customers | 38,831 | - | 39,222 | -391 |
| $\quad$ Intersegment | - | - | - | -1.0 |
| $\quad$ Total | 38,831 | 39,222 | -391 | -1.0 |
| Operating expenses | 37,873 | 38,591 | -718 | -1.9 |
| Operating income | 958 | 631 | 327 | 51.8 |
| $\quad$ Operating income on sales in Other Business (\%) | 2.5 | 1.6 |  |  |

## Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Intersegment | -586 | -668 | 82 |  |
| $\quad$ Total | -586 | -668 | 82 | - |
| Operating expenses: |  |  |  |  |
| $\quad$ Intersegment | -594 | -678 | 84 | - |
| Corporate | 11,839 | 11,820 | 19 | - |
| Total | 11,245 | 11,142 | 103 | - |
| Operating income | $-11,831$ | $-11,810$ | -21 | - |
| Consolidated: |  |  |  |  |
| Net sales: | 452,982 | 436,550 | 16,432 | 3.8 |
| $\quad$ Unaffiliated customers | - | - | - | - |
| $\quad$ Intersegment | 452,982 | 436,550 | 16,432 | 3.8 |
| $\quad$ Total | 415,700 | 397,163 | 18,537 | 4.7 |
| Operating expenses | 37,282 | 39,387 | $-2,105$ | -5.3 |
| Operating income | 8.2 | 9.0 |  |  |
| $\quad$ Operating income on consolidated net sales $(\%)$ |  |  |  |  |

[^2]|  |  |  | (Millions of yen) |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |

-APPENDIX- (Three months ended June 30, 2005)

## 1. Consolidated Sales by Product Category

| (Millions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2005 | Three months ended June 30, 2004 | Change | \% | Change excluding exchange impact | \% |
| <Office Solution Business> |  |  |  |  |  |  |
| Imaging Solution Business | 349,487 | 324,494 | 24,993 | 7.7 | 24,043 | 7.4 |
| Percentage of net sales (\%) | 77.2 | 74.3 |  |  |  |  |
| Domestic | 149,622 | 139,352 | 10,270 | 7.4 | 10,270 | 7.4 |
| Overseas | 199,865 | 185,142 | 14,723 | 8.0 | 13,773 | 7.4 |
| Network System Solution Business | 38,586 | 43,251 | -4,665 | -10.8 | -4,687 | -10.8 |
| Percentage of net sales (\%) | 8.5 | 9.9 |  |  |  |  |
| Domestic | 36,599 | 41,839 | -5,240 | -12.5 | -5,240 | -12.5 |
| Overseas | 1,987 | 1,412 | 575 | 40.7 | 553 | 39.2 |
| Office Solution Business Total | 388,073 | 367,745 | 20,328 | 5.5 | 19,356 | 5.3 |
| Percentage of net sales (\%) | 85.7 | 84.2 |  |  |  |  |
| Domestic | 186,221 | 181,191 | 5,030 | 2.8 | 5,030 | 2.8 |
| Overseas | 201,852 | 186,554 | 15,298 | 8.2 | 14,326 | 7.7 |
| The Americas | 82,966 | 74,145 | 8,821 | 11.9 | 10,404 | 14.0 |
| Europe | 98,671 | 93,979 | 4,692 | 5.0 | 2,353 | 2.5 |
| Other | 20,215 | 18,430 | 1,785 | 9.7 | 1,569 | 8.5 |
| <Industry Business> |  |  |  |  |  |  |
| Industry Business | 26,078 | 29,583 | -3,505 | -11.8 | -3,526 | -11.9 |
| Percentage of net sales (\%) | 5.8 | 6.8 |  |  |  |  |
| Domestic | 15,858 | 20,278 | -4,420 | -21.8 | -4,420 | -21.8 |
| Overseas | 10,220 | 9,305 | 915 | 9.8 | 894 | 9.6 |
| The Americas | 3,139 | 2,342 | 797 | 34.0 | 857 | 36.6 |
| Europe | 3,945 | 3,549 | 396 | 11.2 | 305 | 8.6 |
| Other | 3,136 | 3,414 | -278 | -8.1 | -268 | -7.9 |
| <Other Business> |  |  |  |  |  |  |
| Other Business | 38,831 | 39,222 | -391 | -1.0 | -404 | -1.0 |
| Percentage of net sales (\%) | 8.5 | 9.0 |  |  |  |  |
| Domestic | 31,912 | 31,843 | 69 | 0.2 | 69 | 0.2 |
| Overseas | 6,919 | 7,379 | -460 | -6.2 | -473 | -6.4 |
| The Americas | 1,051 | 1,914 | -863 | -45.1 | -859 | -44.9 |
| Europe | 1,863 | 2,795 | -932 | -33.3 | -965 | -34.5 |
| Other | 4,005 | 2,670 | 1,335 | 50.0 | 1,351 | 50.6 |
| Grand Total | 452,982 | 436,550 | 16,432 | 3.8 | 15,426 | 3.5 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 233,991 | 233,312 | 679 | 0.3 | 679 | 0.3 |
| Percentage of net sales (\%) | 51.7 | 53.4 |  |  |  |  |
| Overseas | 218,991 | 203,238 | 15,753 | 7.8 | 14,747 | 7.3 |
| Percentage of net sales (\%) | 48.3 | 46.6 |  |  |  |  |
| The Americas | 87,156 | 78,401 | 8,755 | 11.2 | 10,402 | 13.3 |
| Percentage of net sales (\%) | 19.2 | 18.0 |  |  |  |  |
| Europe | 104,479 | 100,323 | 4,156 | 4.1 | 1,693 | 1.7 |
| Percentage of net sales (\%) | 23.1 | 23.0 |  |  |  |  |
| Other | 27,356 | 24,514 | 2,842 | 11.6 | 2,652 | 10.8 |
| Percentage of net sales (\%) | 6.0 | 5.6 |  |  |  |  |
| Reference: Exchange rate |  |  |  |  |  |  |
| US\$ 1 | $¥ 107.60$ | $¥ 109.65$ | ¥-2.05 |  |  |  |
| EURO 1 | $¥ 135.55$ | $¥ 132.17$ | $¥ 3.38$ |  |  |  |

Each category includes the following product line:
Imaging Solution Business Digital PPCs, color PPCs, digital duplicators, facsimile machines, analog PPCs, diazo copiers, scanners, MFPs(multifunctional printers), laser printers and software
Personal computers, PC servers, network systems and network related software
Thermal media, optical equipments, semiconductors, electronic component and measuring equipments Optical discs and digital camera

## 2. Consolidated Sales by Previous Product Category (for reference)

(Millions of yen)

|  | Three months ended June 30, 2005 | Three months ended June 30, 2004 | Change | \% | Change excluding exchange impact | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <Office Equipment> |  |  |  |  |  |  |
| Imaging Solutions: |  |  |  |  |  |  |
| Digital Imaging Systems | 140,270 | 139,383 | 887 | 0.6 | 867 | 0.6 |
| Percentage of net sales (\%) | 31.0 | 31.9 |  |  |  |  |
| Domestic | 56,811 | 59,106 | -2,295 | -3.9 | -2,295 | -3.9 |
| Overseas | 83,459 | 80,277 | 3,182 | 4.0 | 3,162 | 3.9 |
| Other Imaging Systems | 39,498 | 42,246 | -2,748 | -6.5 | -2,913 | -6.9 |
| Percentage of net sales (\%) | 8.7 | 9.7 |  |  |  |  |
| Domestic | 15,441 | 15,995 | -554 | -3.5 | -554 | -3.5 |
| Overseas | 24,057 | 26,251 | -2,194 | -8.4 | -2,359 | -9.0 |
| Total Imaging Solutions | 179,768 | 181,629 | -1,861 | -1.0 | -2,046 | -1.1 |
| Percentage of net sales (\%) | 39.7 | 41.6 |  |  |  |  |
| Domestic | 72,252 | 75,101 | -2,849 | -3.8 | -2,849 | -3.8 |
| Overseas | 107,516 | 106,528 | 988 | 0.9 | 803 | 0.8 |
| Network Input/Output Systems: |  |  |  |  |  |  |
| Printing Systems | 180,221 | 151,970 | 28,251 | 18.6 | 27,468 | 18.1 |
| Percentage of net sales (\%) | 39.8 | 34.8 |  |  |  |  |
| Domestic | 80,062 | 66,715 | 13,347 | 20.0 | 13,347 | 20.0 |
| Overseas | 100,159 | 85,255 | 14,904 | 17.5 | 14,121 | 16.6 |
| Other Input/Output Systems | 3,209 | 5,385 | -2,176 | -40.4 | -2,182 | -40.5 |
| Percentage of net sales (\%) | 0.7 | 1.2 |  |  |  |  |
| Domestic | 727 | 939 | -212 | -22.6 | -212 | -22.6 |
| Overseas | 2,482 | 4,446 | -1,964 | -44.2 | -1,970 | -44.3 |
| Total Network Input/Output Systems | 183,430 | 157,355 | 26,075 | 16.6 | 25,286 | 16.1 |
| Percentage of net sales (\%) | 40.5 | 36.0 |  |  |  |  |
| Domestic | 80,789 | 67,654 | 13,135 | 19.4 | 13,135 | 19.4 |
| Overseas | 102,641 | 89,701 | 12,940 | 14.4 | 12,151 | 13.5 |
| Network System Solutions | 40,210 | 44,989 | -4,779 | -10.6 | -4,801 | -10.7 |
| Percentage of net sales (\%) | 8.9 | 10.4 |  |  |  |  |
| Domestic | 38,223 | 43,577 | -5,354 | -12.3 | -5,354 | -12.3 |
| Overseas | 1,987 | 1,412 | 575 | 40.7 | 553 | 39.2 |
| Office Equipment Total | 403,408 | 383,973 | 19,435 | 5.1 | 18,439 | 4.8 |
| Percentage of net sales (\%) | 89.1 | 88.0 |  |  |  |  |
| Domestic | 191,264 | 186,332 | 4,932 | 2.6 | 4,932 | 2.6 |
| Overseas | 212,144 | 197,641 | 14,503 | 7.3 | 13,507 | 6.8 |
| The Americas | 86,960 | 78,225 | 8,735 | 11.2 | 10,378 | 13.3 |
| Europe | 102,971 | 99,511 | 3,460 | 3.5 | 1,028 | 1.0 |
| Other | 22,213 | 19,905 | 2,308 | 11.6 | 2,101 | 10.6 |
| < Other Business > |  |  |  |  |  |  |
| Other Business | 49,574 | 52,577 | -3,003 | -5.7 | -3,013 | -5.7 |
| Percentage of net sales (\%) | 10.9 | 12.0 |  |  |  |  |
| Domestic | 42,727 | 46,980 | -4,253 | -9.1 | -4,253 | -9.1 |
| Overseas | 6,847 | 5,597 | 1,250 | 22.3 | 1,240 | 22.2 |
| The Americas | 196 | 176 | 20 | 11.4 | 24 | 13.6 |
| Europe | 1,508 | 812 | 696 | 85.7 | 665 | 81.9 |
| Other | 5,143 | 4,609 | 534 | 11.6 | 551 | 12.0 |
| Grand Total | 452,982 | 436,550 | 16,432 | 3.8 | 15,426 | 3.5 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 233,991 | 233,312 | 679 | 0.3 | 679 | 0.3 |
| Percentage of net sales (\%) | 51.7 | 53.4 |  |  |  |  |
| Overseas | 218,991 | 203,238 | 15,753 | 7.8 | 14,747 | 7.3 |
| Percentage of net sales (\%) | 48.3 | 46.6 |  |  |  |  |
| The Americas | 87,156 | 78,401 | 8,755 | 11.2 | 10,402 | 13.3 |
| Percentage of net sales (\%) | 19.2 | 18.0 |  |  |  |  |
| Europe | 104,479 | 100,323 | 4,156 | 4.1 | 1,693 | 1.7 |
| Percentage of net sales (\%) | 23.1 | 23.0 |  |  |  |  |
| Other | 27,356 | 24,514 | 2,842 | 11.6 | 2,652 | 10.8 |
| Percentage of net sales (\%) | 6.0 | 5.6 |  |  |  |  |
| Reference: Exchange rate |  |  |  |  |  |  |
| US\$ 1 | $¥ 107.60$ | ¥109.65 | ¥-2.05 |  |  |  |
| EURO 1 | $¥ 135.55$ | $¥ 132.17$ | ¥3.38 |  |  |  |

Each category includes the following product line:
Digital Imaging Systems
Other Imaging Systems
Printing Systems
Other Input/Output Systems
Network System Solutions
Digital PPCs, color PPCs, digital duplicators and facsimile machines MFPs(multifunctional printers), laser printers and software
Optical discs and system scanners
Personal computers, PC servers, network systems and network related software Optical equipments, metering equipments and semiconductors

## 3. Forecast of Consolidated Performance

(Billions of yen)

|  | Three months ended | Three months ending |  |  | Half year ending |  | Year ending |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2005 <br> Results | Change <br> \% | Sept. 30, 2005 <br> Forecast | Change <br> \% | Sept. 30, 2005 <br> Forecast | Change <br> \% | Mar. 31, 2006 <br> Forecast | Change <br> \% |
| Net sales | 452.9 | 3.8 | 465.0 | 5.8 | 918.0 | 4.8 | 1,886.0 | 4.0 |
| Gross profit | 194.7 | 2.9 | 192.6 | 10.3 | 387.4 | 6.5 | 800.0 | 6.0 |
| Operating income | 37.2 | -5.3 | 33.5 | 82.5 | 70.8 | 22.6 | 160.0 | 18.1 |
| Income before income taxes | 38.0 | -7.8 | 33.2 | 77.1 | 71.3 | 18.7 | 160.0 | 18.2 |
| Net income | 23.7 | -4.7 | 19.2 | 76.4 | 43.0 | 20.0 | 97.0 | 16.7 |
| Net income per share (yen) | 32.32 | - | 26.26 | - | 58.58 | - | 132.16 |  |
| Capital expenditures | 34.7 | - | 23.7 | - | 58.5 | - | 114.0 |  |
| Depreciation for tangible fixed assets | 15.6 | - | 17.3 | - | 33.0 | - | 69.0 |  |
| R\&D expenditures | 25.5 | - | 29.9 | - | 55.5 | - | 116.0 | - |
| Exchange rate (Yen/US\$) | 107.60 | - | 105.00 | - | 106.30 | - | 105.65 |  |
| Exchange rate (Yen/EURO) | 135.55 | - | 130.00 | - | 132.78 | - | 131.39 | - |

## 4. Forecast of Consolidated Sales by Product Category

(Billions of yen)

| ) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Half year ending September 30, 2005 |  |  |  | Year ending March 31, 2006 |  |  |  |
|  | Forecast | $\begin{gathered} \text { Change } \\ \% \end{gathered}$ | Forecast(*) | $\begin{gathered} \text { Change } \\ \% \\ \hline \end{gathered}$ | Forecast | Change <br> \% | Forecast(*) | Change <br> \% |
| <Office Solution Business> |  |  |  |  |  |  |  |  |
| Imaging Solution Business | 694.6 | 8.7 | 701.0 | 9.7 | 1,410.9 | 5.9 | 1,429.2 | 7.3 |
| Domestic | 293.6 | 9.6 | 293.6 | 9.6 | 600.0 | 6.4 | 600.0 | 6.4 |
| Overseas | 401.0 | 8.0 | 407.4 | 9.7 | 810.8 | 5.6 | 829.2 | 8.0 |
| Network System Solution Business | 90.9 | -4.9 | 90.9 | -4.9 | 201.7 | 1.3 | 201.7 | 1.3 |
| Domestic | 86.9 | -6.2 | 86.9 | -6.2 | 193.4 | 0.6 | 193.4 | 0.6 |
| Overseas | 3.9 | 36.4 | 3.9 | 35.6 | 8.2 | 21.4 | 8.2 | 21.2 |
| Office Solution Business Total | 785.6 | 6.9 | 791.9 | 7.8 | 1,612.7 | 5.3 | 1,631.0 | 6.5 |
| Domestic | 380.5 | 5.6 | 380.5 | 5.6 | 793.5 | 4.9 | 793.5 | 4.9 |
| Overseas | 405.0 | 8.2 | 411.3 | 9.9 | 819.1 | 5.7 | 837.4 | 8.1 |
| The Americas | 170.0 | 10.6 | 175.6 | 14.3 | 338.7 | 8.5 | 344.9 | 10.5 |
| Europe | 189.4 | 4.4 | 190.1 | 4.8 | 391.5 | 1.5 | 403.3 | 4.6 |
| Other | 45.5 | 16.7 | 45.5 | 16.9 | 88.8 | 15.2 | 89.1 | 15.7 |
| <Industry Business> |  |  |  |  |  |  |  |  |
| Industry Business | 56.4 | -4.0 | 56.5 | -3.7 | 116.1 | -2.7 | 116.7 | -2.2 |
| Domestic | 36.4 | -8.1 | 36.4 | -8.1 | 76.4 | -5.4 | 76.4 | -5.4 |
| Overseas | 19.9 | 4.5 | 20.0 | 5.5 | 39.7 | 3.0 | 40.2 | 4.5 |
| The Americas | 5.8 | 14.1 | 5.9 | 17.3 | 11.8 | 17.1 | 11.9 | 18.7 |
| Europe | 7.5 | 4.6 | 7.5 | 4.7 | 14.5 | -5.2 | 14.9 | -2.5 |
| Other | 6.5 | -2.8 | 6.5 | -2.7 | 13.3 | 1.6 | 13.3 | 1.7 |
| <Other Business> |  |  |  |  |  |  |  |  |
| Other Business | 75.9 | -8.0 | 76.1 | -7.8 | 157.0 | -3.8 | 157.7 | -3.4 |
| Domestic | 63.3 | -8.3 | 63.3 | -8.3 | 129.6 | -4.4 | 129.6 | -4.4 |
| Overseas | 12.6 | -6.9 | 12.8 | -5.6 | 27.4 | -0.6 | 28.1 | 1.9 |
| The Americas | 1.6 | -33.6 | 1.6 | -33.5 | 1.8 | -43.9 | 1.8 | -43.9 |
| Europe | 3.4 | -19.4 | 3.4 | -20.2 | 8.7 | 11.2 | 9.0 | 15.1 |
| Other | 7.5 | 10.9 | 7.7 | 13.9 | 16.8 | 2.4 | 17.2 | 4.8 |
| Grand Total | 918.0 | 4.8 | 924.6 | 5.6 | 1,886.0 | 4.0 | 1,905.6 | 5.0 |
| Domestic | 480.4 | 2.4 | 480.4 | 2.4 | 999.7 | 2.7 | 999.7 | 2.7 |
| Overseas | 437.6 | 7.6 | 444.2 | 9.2 | 886.3 | 5.4 | 905.9 | 7.7 |
| The Americas | 177.5 | 10.1 | 183.3 | 13.6 | 352.4 | 8.2 | 358.7 | 10.2 |
| Europe | 200.4 | 3.9 | 201.1 | 4.2 | 414.8 | 1.5 | 427.3 | 4.5 |
| Other | 59.5 | 13.4 | 59.8 | 14.0 | 118.9 | 11.6 | 119.7 | 12.3 |

* Excluding foreign exchange impact

Each category includes the following product line:
Imaging Solution Business Digital PPCs, color PPCs, digital duplicators, facsimile machines, analog PPCs, diazo copiers, scanners, MFPs(multifunctional printers), laser printers and software
Network System Solution Business Personal computers, PC servers, network systems and network related software
Industry Business
Thermal media, optical equipments, semiconductors, electronic component and measuring equipments
Other Business


[^0]:    ＊The Company bases the forecast estimates for the fiscal year ending March 31， 2006 above upon information currently available to management， which involves risks and uncertainties that could cause actual results to differ materially from those projected．

[^1]:    * Ricoh bases the forecast estimates for the year ending March 31, 2006 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.

[^2]:    Note: Effective from this financial period, our business segment is changed into three categories such as "Office Solution", "Industry" and "Other". Accordingly, information for the previous corresponding period has been reclassified to conform with the current classification.

