# QUARTERLY REPORT 

Third Quarter Ended December 31, 2005
(Results for the Period from October 1, 2005 to December 31, 2005)

## Performance Outline (Consolidated)

(1) Three Months Ended December 31, 2005 and 2004

|  | (Billions of yen) |  |  |
| :--- | ---: | ---: | ---: |
|  | Three months ended <br> December 31, | Three months ended <br> December 31, 2004 | Change |
| Domestic sales | 230.8 | 231.3 | $-0.2 \%$ |
| Overseas sales | 244.8 | 212.4 | $15.3 \%$ |
| Net sales | 475.7 | 443.7 | $7.2 \%$ |
| Gross profit | 201.1 | 192.1 | $4.7 \%$ |
| Operating income | 37.0 | 38.7 | $-4.2 \%$ |
| Income before income taxes | 38.7 | 34.6 | $11.7 \%$ |
| Net income | 23.0 | 22.2 | $3.5 \%$ |
| Exchange rate (Yen/US\$) | 117.24 | 106.01 | 11.23 |
| Exchange rate (Yen/EURO) | 139.41 | 137.16 | 2.25 |
| Net income per share (yen) | 31.34 | 30.08 | 1.26 |
| Capital expenditures | 21.2 | 20.5 | 0.7 |
| Depreciation for tangible fixed assets | 17.6 | 16.9 | 0.6 |
| R\&D expenditures | 27.2 | 26.1 | 1.0 |

(2) Nine Months Ended December 31, 2005, 2004 and Year Ending March 31, 2006

|  |  |  |  | (Bil | ons of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2005 (Results) | Nine months ended December 31, 2004 (Results) | Change | Year ending March 31, 2006 (Forecast) | Change |
| Domestic sales | 711.8 | 700.4 | 1.6\% | 990.0 | 1.7\% |
| Overseas sales | 686.9 | 619.3 | 10.9\% | 920.0 | 9.4\% |
| Net sales | 1,398.7 | 1,319.8 | 6.0\% | 1,910.0 | 5.3\% |
| Gross profit | 589.4 | 555.9 | 6.0\% | 802.0 | 6.3\% |
| Operating income | 103.9 | 96.4 | 7.8\% | 153.0 | 12.9\% |
| Income before income taxes | 108.1 | 94.7 | 14.1\% | 157.5 | 16.3\% |
| Net income | 65.8 | 58.0 | 13.5\% | 97.0 | 16.7\% |
| Exchange rate (Yen/US\$) | 112.04 | 108.55 | 3.49 | 111.52 | 3.94 |
| Exchange rate (Yen/EURO) | 136.92 | 134.60 | 2.32 | 136.44 | 1.19 |
| Net income per share (yen) | 89.74 | 78.56 | 11.18 | 132.10 | 19.46 |
| Total assets | 1,990.8 | 1,899.8 | 90.9 | - | - |
| Shareholders' equity | 929.5 | 841.9 | 87.5 | - | - |
| Interest-bearing debt | 397.4 | 446.4 | -49.0 | - | - |
| Equity ratio (\%) | 46.7 | 44.3 | 2.4 | - | - |
| Shareholders' equity per share (yen) | 1,265.83 | 1,139.87 | 125.96 | - | - |
| Cash flows from operating activities | 93.5 | 74.3 | 19.2 | - | - |
| Cash flows from investing activities | -91.2 | -90.5 | -0.6 | - | - |
| Cash flows from financing activities | -32.0 | -22.9 | -9.1 | - | - |
| Cash and cash equivalents at end of period | 154.8 | 168.1 | -13.3 | - | - |
| Capital expenditures | 79.4 | 58.7 | 20.6 | 110.0 | 25.2 |
| Depreciation for tangible fixed assets | 48.7 | 48.0 | 0.7 | 67.0 | 0.2 |
| R\&D expenditures | 82.1 | 79.6 | 2.5 | 116.0 | 5.5 |

## Ricoh Company, Ltd.

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## Performance

## *Overview

The Ricoh groups' consolidated net sales for the third quarter of fiscal 2006 (the three months period from October 1 to December 31,2005 ) increased by $7.2 \%$ as compared to the previous corresponding period, to $¥ 475.7$ billion. During this quarter, the average yen exchange rates were $¥ 117.24$ against the U.S. dollar (down $¥ 11.23$ ) and $¥ 139.41$ against the Euro (down $¥ 2.25$ ). Net sales would increase by $4.2 \%$ excluding impact of such foreign currency exchange fluctuations.

As for Japan, net sales of product categories such as PPCs (plain paper copiers), MFPs (multifunctional printers) and laser printers and net sales of solution business such as support service increased. Moreover, Industry Business and Other Business achieved steady sales growth. On the other hand, net sales of stand-alone products, and personal computers and PC servers decreased. As a result, domestic sales decreased by $0.2 \%$ as compared to the previous corresponding period.

As for overseas, net sales of digital PPCs increased in the Americas and China. Net sales of MFPs and laser printers increased in each region. Net sales increased by $25.5 \%$ ( $13.4 \%$ excluding exchange fluctuation impact) in the Americas, $7.0 \%(5.0 \%)$ in Europe and $18.7 \%(11.9 \%)$ in Other area such as China and Asia. As a result for overseas, net sales increased by $15.3 \%$ as compared to the previous corresponding period and would increase by $9.0 \%$, excluding impact of currency exchange fluctuations.

Gross profit increased by $4.7 \%$ due primarily to increased sales in the Imaging Solution as our core business such as digital PPCs, MFPs and laser printers.
As for operating income, it decreased by $4.2 \%$ as compared to the previous corresponding period, to $¥ 37.0$ billion due primarily to an increase of selling, general and administrative expenses that consists of R\&D expenses (increased $¥ 1.0$ billion, $5.7 \%$ of net sales), the reorganization of domestic bases and integration of group companies in Japan and overseas.

A gain from foreign currency exchange was included in the other (income) expenses. As a result, income before income taxes increased by $11.7 \%$ as compared to the previous corresponding period, to $¥ 38.7$ billion.

As for provision for income taxes, effective tax rate during this quarter raised temporarily due to the recognition of deferred income tax accompanied with integration of group companies. A decrease in minority interests in earnings of subsidiaries and equity in earnings of affiliates were due to decreased income of subsidiaries and affiliates.

As a result, net income increased by $3.5 \%$ as compared to the previous corresponding period, to $¥ 23.0$ billion.

Office Solution Business (Sales up $7.4 \%$ to $¥ 407.9$ billion)

Net sales in the Imaging Solution as our core business increased as compared to the previous corresponding period due primarily to a continuously sales increase of color PPCs, MFPs and laser printers in Japan and overseas. On the other hand, net sales in the Network System Solution decreased due primarily to a decrease in sales of personal computers and PC servers. As a result, net sales in the Office Solution Business increased by $7.4 \%$ to $¥ 407.9$ billion.

Imaging Solution (Sales up $8.6 \%$ to $¥ 367.2$ billion)

- Although domestic sales of digital PPCs decreased due primarily to a shift in customer demands to MFPs from stand-alone products, overseas sales of digital PPCs continued performing well.
- Color PPCs increased by introducing a new series of products to the market in responding to an increase of customer demands.
- In response to customer demands for high speed, networking and coloration, sales of MFPs continued to increase by offering new product lineups in Japan and overseas.

MFPs: Imagio Neo 250, Imagio Neo 453 in Japan
Aficio 2020/2020D series overseas
Color MFPs: Imagio Neo C246 in Japan
Aficio 3260C overseas

- Sales of laser printers continued to increase.
- As a result, sales in this category increased by $8.6 \%$.


## Network System Solution (Sales down $2.6 \%$ to $¥ 40.7$ billion)

- Net sales in this category decreased due primarily to a decline in sales of personal computers and PC servers as compared to the previous corresponding period, although net sales of solution business such as support service increased.

Operating income in this segment decreased by $6.2 \%$ as compared to the previous corresponding period, to $¥ 51.3$ billion. Despite the profit effect of increased sales and new product offering, it was offset by R\&D expenses and costs incurred by the reorganization of domestic bases and integration of group companies.

## Industry Business (Sales up $13.9 \%$ to $¥ 29.7$ billion)

Net sales in the Industry Business increased by $13.9 \%$ as compared to the previous corresponding period, to $¥ 29.7$ billion. Despite a decrease in demand of optical equipments business, sales in thermal business and electronic component business increased, and semiconductor business also increased its sales as compared to the previous corresponding period. However, the Industry Business resulted losses of $¥ 0.7$ billion in operating income due primarily to countermeasures to the market of measuring equipments business.

## Other Business (Sales up $0.8 \%$ to $¥ 38.0$ billion)

Net sales in the Other Business increased by $0.8 \%$ as compared to the previous corresponding period, to $¥ 38.0$ billion. Despite decreased sales of optical discs business in overseas and sales of non-core business subsidiary, financing and logistics businesses performed well and contributed in profits.
As a result, operating income in this segment increased to $¥ 2.4$ billion.

Note: Effective from the year ending March 31, 2006, our business segment is changed into three categories such as "Office Solution", "Industry" and "Other".
*Cash Flows (Nine months ended December 31, 2005)
Net cash provided by operating activities increased $¥ 19.2$ billion as compared to the previous corresponding period, to $¥ 93.5$ billion. It was due mainly to the fact that net income and depreciation increased and trade receivables were collected, despite a decrease in trade payables and increase in finance receivables.
Net cash used in investing activities increased $¥ 0.6$ billion to $¥ 91.2$ billion, due to capital expenditure on research and development facilities and new plants.
As a result, free cash flows generated by operating and investing activities increased $¥ 18.5$ billion as compared to the previous corresponding period, to $¥ 2.2$ billion.
Net cash used in financing activities amounted to $¥ 32.0$ billion due primarily to the repayment of interest-bearing debt and dividend payments.
As a result, cash and cash equivalents at the end of this third quarter decreased by $¥ 32.0$ billion as compared to the end of the preceding fiscal year, to $¥ 154.8$ billion.
*Forecast for the entire fiscal year

As for consolidated operating results forecast for the fiscal year ending March 31, 2006, we have revised our sales forecast as announced in October 2005, up to $¥ 1,910.0$ billion in view of increased sales for nine months ended December 31, 2005. Assumed foreign exchange rates for the fourth quarter of $¥ 110.00$ to the U.S. dollar and $¥ 135.00$ to the Euro have been unchanged.
As for income, we revised downward our forecast to operating income of $¥ 153.0$ billion and income before income taxes of $¥$ 157.5 billion, from $¥ 160.0$ billion and $¥ 160.0$ billion of which we announced in October 2005, respectively. It is due primarily to the activities of which include production and sales promotion for new core products in the Imaging Solutions in the second half of this fiscal year, additional spending for the integration of domestic bases and group companies, and building of core operating system.
Net income forecast of $¥ 97.0$ billion has been unchanged.

Our performance forecasts for fiscal 2006 are as follows:
Exchange rate assumptions for the fiscal year ending March 31, 2006
US\$ $1=¥ 111.52 \quad(¥ 107.58$ in previous fiscal year)
EURO $1=¥ 136.44 \quad$ ( $¥ 135.25$ in previous fiscal year)

|  | Year ending <br> March 31, 2006 <br> (Forecast) | Year ended <br> March 31, 2005 <br> (Results) | Change |
| :--- | ---: | ---: | ---: |

[^1]
## Ricoh Company, Ltd. and Consolidated Subsidiaries

Financial Highlights for the Third Quarter Ended December 31, 2005 (U.S. GAAP Financial Information)

## 1. Items Relating to Third Quarter Financial Statements

(1) No change in accounting method has been made.
(2) Change relating to the scale of consolidation and the application of the equity method:

Consolidated subsidiaries: 2 additions; 13 removals
Companies accounted for by the equity method: No change
2. Results for the Period from October 1, 2005 to December 31, 2005

| (1) Operating Results | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2005 | Three months ended December 31, 2004 | Year ended March 31, 2005 |
| Net sales | 475,770 | 443,799 | 1,814,108 |
| (\% change from the previous corresponding period) | 7.2 | 5.4 | 1.9 |
| Operating income | 37,086 | 38,709 | 135,506 |
| (\% change from the previous corresponding period) | -4.2 | 6.9 | -9.7 |
| Income before income taxes | 38,707 | 34,661 | 135,383 |
| (\% change from the previous corresponding period) | 11.7 | 4.2 | -5.4 |
| Net income | 23,000 | 22,223 | 83,143 |
| (\% change from the previous corresponding period) | 3.5 | 13.0 | -9.4 |
| Net income per share-basic (yen) | 31.34 | 30.08 | 112.64 |
| Net income per share-diluted (yen) | - | - | - |

Note: Equity in earnings of affiliates: $¥ 762$ million ( $¥ 1,532$ million in previous corresponding period)
(2) Financial Position (Millions of yen)

|  | December 31, 2005 | December 31, 2004 | March 31, 2005 |
| :--- | ---: | ---: | ---: |
| Total assets | $1,990,802$ | $1,899,898$ | $1,953,669$ |
| Shareholders' equity | 929,508 | 841,998 | 862,998 |
| Equity ratio (\%) | 46.7 | 44.3 | 44.2 |
| Equity per share (yen) | $1,265.83$ | $1,139.87$ | $1,175.67$ |


| Cash Flows |  |  |  |
| :--- | ---: | ---: | ---: |
|  | Nine months ended | Nine months ended | Year ended |
|  | December 31, 2005 | December 31, 2004 | March 31, 2005 |
| Cash flows from operating activities | 93,524 | 74,318 | 132,780 |
| Cash flows from investing activities | $-91,252$ | $-90,576$ | $-96,198$ |
| Cash flows from financing activities | $-32,063$ | $-22,949$ | $-56,439$ |
| Cash and cash equivalents at end of period | 154,840 | 168,173 | 186,857 |

3. Forecast of Operating Results from April 1, 2005 to March 31, 2006 (Millions of yen)

| Net sales | $1,910,000$ |
| :--- | ---: |
| Operating income | 153,000 |
| Income before income taxes | 157,500 |
| Net income | 97,000 |

Note: Net income per share (Consolidated) $¥ 132.10$

In accordance with Japanese regulations, Ricoh has issued forecast for its financial results for the fiscal year ending March 31, 2006. These forecast are forward-looking statements based on a number of assumptions and beliefs in light of the information currently available to management and subject to significant risks and uncertainties.

## Consolidated Performance

## 1. Consolidated Statements of Income

| (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2005 | Three months ended December 31, 2004 | Change | \% |
| Net sales | 475,770 | 443,799 | 31,971 | 7.2 |
| Cost of sales | 274,616 | 251,696 | 22,920 | 9.1 |
| Percentage of net sales (\%) | 57.7 | 56.7 |  |  |
| Gross Profit | 201,154 | 192,103 | 9,051 | 4.7 |
| Percentage of net sales (\%) | 42.3 | 43.3 |  |  |
| Selling, general and administrative expenses | 164,068 | 153,394 | 10,674 | 7.0 |
| Percentage of net sales (\%) | 34.5 | 34.6 |  |  |
| Operating income | 37,086 | 38,709 | -1,623 | -4.2 |
| Percentage of net sales (\%) | 7.8 | 8.7 |  |  |
| Other (income) expense |  |  |  |  |
| Interest and dividend income | 886 | 358 | 528 | 147.5 |
| Percentage of net sales (\%) | 0.2 | 0.1 |  |  |
| Interest expense | 1,450 | 1,276 | 174 | 13.6 |
| Percentage of net sales (\%) | 0.3 | 0.3 |  |  |
| Other, net | -2,185 | 3,130 | -5,315 | - |
| Percentage of net sales (\%) | -0.4 | 0.7 |  |  |
|  |  |  |  | 11.7 |
| Percentage of net sales (\%) | $8.1$ | 34,661 7.8 | 4,046 | 11.7 |
| Provision for income taxes | 15,470 | 12,500 | 2,970 | 23.8 |
| Percentage of net sales (\%) | 3.3 | 2.8 |  |  |
| Minority interests in earnings of subsidiaries | 999 | 1,470 | -471 | -32.0 |
| Percentage of net sales (\%) | 0.2 | 0.3 |  |  |
| Equity in earnings of affiliates | 762 | 1,532 | -770 | -50.3 |
| Percentage of net sales (\%) | 0.2 | 0.3 |  |  |
| Net income | 23,000 | 22,223 | 777 | 3.5 |
| Percentage of net sales (\%) | 4.8 | 5.0 |  |  |
| Reference : Exchange rate |  |  |  |  |
| US\$ 1 | $¥ 117.24$ | ¥106.01 |  |  |
| EURO 1 | $¥ 139.41$ | $¥ 137.16$ |  |  |


| (Nine months ended December 31, 2005 and 2004 and Year ended March 31, 2005) |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2005 | Nine months ended December 31, 2004 | Change | \% | Year ended March 31, 2005 |
| Net sales | 1,398,790 | 1,319,802 | 78,988 | 6.0 | 1,814,108 |
| Cost of sales | 809,383 | 763,819 | 45,564 | 6.0 | 1,059,531 |
| Percentage of net sales (\%) | 57.9 | 57.9 |  |  | 58.4 |
| Gross Profit | 589,407 | 555,983 | 33,424 | 6.0 | 754,577 |
| Percentage of net sales (\%) | 42.1 | 42.1 |  |  | 41.6 |
| Selling, general and administrative expenses | 485,414 | 459,516 | 25,898 | 5.6 | 619,071 |
| Percentage of net sales (\%) | 34.7 | 34.8 |  |  | 34.1 |
| Operating income | 103,993 | 96,467 | 7,526 | 7.8 | 135,506 |
| Percentage of net sales (\%) | 7.4 | 7.3 |  |  | 7.5 |
| Other (income) expense |  |  |  |  |  |
| Interest and dividend income | 2,270 | 1,431 | 839 | 58.6 | 2,240 |
| Percentage of net sales (\%) | 0.2 | 0.1 |  |  | 0.1 |
| Interest expense | 3,645 | 3,592 | 53 | 1.5 | 4,684 |
| Percentage of net sales (\%) | 0.3 | 0.3 |  |  | 0.3 |
| Other, net | -5,496 | -419 | -5,077 | - | -2,321 |
| Percentage of net sales (\%) | -0.4 | -0.1 |  |  | -0.2 |
| Income before income taxes, |  |  |  |  |  |
| equity income and minority interests | 108,114 | 94,725 | 13,389 | 14.1 | 135,383 |
| Percentage of net sales (\%) | 7.7 | 7.2 |  |  | 7.5 |
| Provision for income taxes | 40,255 | 36,279 | 3,976 | 11.0 | 50,634 |
| Percentage of net sales (\%) | 2.8 | 2.7 |  |  | 2.8 |
| Minority interests in earnings of subsidiaries | 3,689 | 3,368 | 321 | 9.5 | 4,726 |
| Percentage of net sales (\%) | 0.3 | 0.3 |  |  | 0.3 |
| Equity in earnings of affiliates | 1,697 | 2,966 | -1,269 | -42.8 | 3,120 |
| Percentage of net sales (\%) | 0.1 | 0.2 |  |  | 0.2 |
| Net income | 65,867 | 58,044 | 7,823 | 13.5 | 83,143 |
| Percentage of net sales (\%) | 4.7 | 4.4 |  |  | 4.6 |
| Reference : Exchange rate |  |  |  |  |  |
| US\$ 1 | $¥ 112.04$ | $¥ 108.55$ |  |  | $¥ 107.58$ |
| EURO 1 | ¥136.92 | $¥ 134.60$ |  |  | ¥135.25 |

2-1. Consolidated Sales by Product Category


| (Nine months ended December 31, 2005 and 2004 and Year ended March 31, 2005) |  |  |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2005 | Nine months ended December 31, 2004 | Change | \% | Year ended March 31, 2005 |
| <Office Solution Business> |  |  |  |  |  |
| Imaging Solution Business | 1,060,337 | 977,130 | 83,207 | 8.5 | 1,332,299 |
| Percentage of net sales (\%) | 75.8 | 74.0 |  |  | 73.4 |
| Network System Solution Business | 133,930 | 137,458 | -3,528 | -2.6 | 199,129 |
| Percentage of net sales (\%) | 9.6 | 10.5 |  |  | 11.0 |
| Total Office Solution Business | 1,194,267 | 1,114,588 | 79,679 | 7.1 | 1,531,428 |
| Percentage of net sales (\%) | 85.4 | 84.5 |  |  | 84.4 |
| <Industry Business> |  |  |  |  |  |
| Industry Business | 88,174 | 84,851 | 3,323 | 3.9 | 119,408 |
| Percentage of net sales (\%) | 6.3 | 6.4 |  |  | 6.6 |
| <Other Business> |  |  |  |  |  |
| Other Business | 116,349 | 120,363 | -4,014 | -3.3 | 163,272 |
| Percentage of net sales (\%) | 8.3 | 9.1 |  |  | 9.0 |
| Grand Total | 1,398,790 | 1,319,802 | 78,988 | 6.0 | 1,814,108 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  | 100.0 |
| Reference : Exchange rate |  |  |  |  |  |
| US\$ 1 | $¥ 112.04$ | $¥ 108.55$ |  |  | $¥ 107.58$ |
| EURO 1 | $¥ 136.92$ | $¥ 134.60$ |  |  | $¥ 135.25$ |

[^2]2-2. Consolidated Sales by Geographic Area
(Three months ended December 31, 2005 and 2004)
(Millions of yen)

|  | Three months ended December 31, 2005 | Three months ended December 31, 2004 | Change | \% |
| :---: | :---: | :---: | :---: | :---: |
| <Domestic> | 230,885 | 231,321 | -436 | -0.2 |
| Percentage of net sales (\%) | 48.5 | 52.1 |  |  |
| <Overseas> | 244,885 | 212,478 | 32,407 | 15.3 |
| Percentage of net sales (\%) | 51.5 | 47.9 |  |  |
| The Americas | 98,176 | 78,246 | 19,930 | 25.5 |
| Percentage of net sales (\%) | 20.6 | 17.6 |  |  |
| Europe | 115,109 | 107,610 | 7,499 | 7.0 |
| Percentage of net sales (\%) | 24.2 | 24.2 |  |  |
| Other | 31,600 | 26,622 | 4,978 | 18.7 |
| Percentage of net sales (\%) | 6.7 | 6.1 |  |  |
| Grand Total | 475,770 | 443,799 | 31,971 | 7.2 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |
| Reference : Exchange rate |  |  |  |  |
| US\$ 1 | ¥117.24 | $¥ 106.01$ |  |  |
| EURO 1 | $¥ 139.41$ | $¥ 137.16$ |  |  |


| (Nine months ended December 31, 2005 and 2004 and Year ended March 31, 2005) |  |  |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2005 | Nine months ended December 31, 2004 | Change | \% | Year ended March 31, 2005 |
| <Domestic> | 711,802 | 700,497 | 11,305 | 1.6 | 972,975 |
| Percentage of net sales (\%) | 50.9 | 53.1 |  |  | 53.6 |
| <Overseas> | 686,988 | 619,305 | 67,683 | 10.9 | 841,133 |
| Percentage of net sales (\%) | 49.1 | 46.9 |  |  | 46.4 |
| The Americas | 282,091 | 239,576 | 42,515 | 17.7 | 325,597 |
| Percentage of net sales (\%) | 20.2 | 18.2 |  |  | 17.9 |
| Europe | 316,508 | 300,597 | 15,911 | 5.3 | 408,906 |
| Percentage of net sales (\%) | 22.6 | 22.8 |  |  | 22.5 |
| Other | 88,389 | 79,132 | 9,257 | 11.7 | 106,630 |
| Percentage of net sales (\%) | 6.3 | 5.9 |  |  | 6.0 |
| Grand Total | 1,398,790 | 1,319,802 | 78,988 | 6.0 | 1,814,108 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  | 100.0 |
| Reference : Exchange rate |  |  |  |  |  |
| US\$ 1 | ¥112.04 | $¥ 108.55$ |  |  | $¥ 107.58$ |
| EURO 1 | $¥ 136.92$ | $¥ 134.60$ |  |  | $¥ 135.25$ |

## 3. Consolidated Balance Sheets

(December 31, 2005 and March 31, 2005)

| Assets |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: |
| Current Assets | December 31, 2005 | March 31, 2005 | Change |
| Cash and time deposits |  |  |  |
| Trade receivables | 156,552 | 188,311 | $-31,759$ |
| Marketable securities | 622,651 | 620,568 | 2,083 |
| Inventories | 159 | 138 | 21 |
| Other current assets | 171,703 | 167,365 | 4,338 |
| Total Current Assets | 56,536 | 53,365 | 3,171 |
| Fixed Assets | $1,007,601$ | $1,029,747$ | $-22,146$ |
| Tangible fixed assets |  |  |  |
| Finance receivables | 264,192 | 247,410 | 16,782 |
| Other Investments | 415,063 | 391,947 | 23,116 |
| Total Fixed Assets | 303,946 | 284,565 | 19,381 |
| Total Assets | 983,201 | 923,922 | 59,279 |
| Note: | $1,990,802$ | $1,953,669$ | 37,133 |
| Contents of cash and time deposits: |  |  |  |
| Cash and cash equivalents |  |  |  |
| Time deposits | 154,840 | 186,857 |  |


| Liabilities and Shareholders' Investment |  | (Millions of yen) |  |
| :--- | ---: | ---: | ---: |
| Current Liabilities | December 31,2005 | March 31,2005 | Change |
| Trade payables |  |  |  |
| Short-term borrowings | 311,927 | 336,499 | $-24,572$ |
| Other current liabilities | 158,703 | 183,518 | $-24,815$ |
| Total Current Liabilities | 154,892 | 151,497 | 3,395 |
| Fixed Liabilities | 625,522 | 671,514 | $-45,992$ |
| Long-term indebtedness |  |  |  |
| Accrued pension and severance costs | 238,745 | 226,567 | 12,178 |
| Other fixed liabilities | 95,503 | 92,672 | 2,831 |
| Total Fixed Liabilities | 48,776 | 9 |  |
| Total Liabilities | 383,024 | 368,006 | 15,018 |
| Minority Interest | $1,008,546$ | $1,039,520$ | $-30,974$ |
| Shareholders' Investment | 52,748 | 51,151 | 1,597 |
| Common stock |  |  |  |
| Additional paid-in capital | 135,364 | 135,364 | - |
| Retained earnings | 186,450 | 186,551 | -101 |
| Accumulated other comprehensive income (loss) | 634,204 | 584,515 | 49,689 |
| Treasury stock | $-5,616$ | $-21,963$ | 16,347 |
| Total Shareholders' Investment | $-20,894$ | $-21,469$ | 575 |
| Total Liabilities and Shareholders' Investment | 929,508 | 862,998 | 66,510 |
| Note: Other comprehensive income; | $1,990,802$ | $1,953,669$ | 37,133 |
| Net unrealized holding gains on available-for-sale securities |  |  |  |
| Pension liability adjustments | 7,855 | 3,064 |  |
| Net unrealized gains (losses) on derivative instruments | $-13,953$ | 699 |  |
| Cumulative translation adjustments | 6,791 | -50 |  |

Reference: Exchange rate
US\$ 1
EURO 1

December 31, 2005 March 31, 2005
$¥ 118.07 \quad ¥ 107.39$

## 4. Consolidated Statements of Cash Flows



## 5. Segment Information

(1) Industry Segment Information

| (Three months ended December 31, 2005 and 2004) |  | (Millions of yen) |  |
| :--- | :--- | :--- | :--- |
|  | Three months ended <br> December 31, 2005 | Three months ended <br> December 31, 2004 | Change |


| Office Solution Business: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Net sales: | 407,986 | 379,926 | 28,060 | 7.4 |
| $\quad$ Unaffiliated customers | - | - | - | - |
| Intersegment | 407,986 | 379,926 | 28,060 | 7.4 |
| $\quad$ Total | 356,613 | 325,162 | 31,451 | 9.7 |
| Operating expenses | 51,373 | 54,764 | $-3,391$ | -6.2 |
| Operating income | 12.6 | 14.4 |  |  |
| $\quad$ Operating income on sales in Office Solution Business (\%) |  |  |  |  |

## Industry Business:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Unaffiliated customers | 29,715 | 26,091 | 3,624 | 13.9 |
| Intersegment | 658 | 596 | 62 | 10.4 |
| Total | 30,373 | 26,687 | 3,686 | 13.8 |
| Operating expenses | 31,074 | 27,179 | 3,895 | 14.3 |
| Operating income | -701 | -492 | -209 | - |
| Operating income on sales in Industry Business (\%) | -2.3 | -1.8 |  |  |
| Ol |  |  |  |  |


| Other Business: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Net sales: | 38,069 | 37,782 | 287 | 0.8 |
| $\quad$ Unaffiliated customers | - | - | - | - |
| Intersegment | 38,069 | 37,782 | 287 | 0.8 |
| $\quad$ Total | 35,587 | 37,434 | $-1,847$ | -4.9 |
| Operating expenses | 2,482 | 348 | 2,134 | 613.2 |
| Operating income | 6.5 | 0.9 |  |  |
| $\quad$ Operating income on sales in Other Business (\%) |  |  |  |  |

## Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| $\quad$ Intersegment | -658 | -596 | -62 |  |
| $\quad$ Total | -658 | -596 | -62 | - |
| Operating expenses: |  |  |  |  |
| $\quad$ Intersegment | -662 | -592 | -70 | - |
| Corporate | 16,072 | 15,907 | 165 | - |
| $\quad$ Total | 15,410 | 15,315 | 95 | - |
| Operating income | $-16,068$ | $-15,911$ | -157 | - |
| Consolidated: |  |  |  |  |
| Net sales: | 475,770 | 443,799 | 31,971 | 7.2 |
| $\quad$ Unaffiliated customers | - | - | - | - |
| Intersegment | 475,770 | 443,799 | 31,971 | 7.2 |
| $\quad$ Total | 438,684 | 405,090 | 33,594 | 8.3 |
| Operating expenses | 37,086 | 38,709 | $-1,623$ | -4.2 |
| Operating income | 7.8 | 8.7 |  |  |
| $\quad$ Operating income on consolidated net sales $(\%)$ |  |  |  |  |

Note: Effective from the year ending March 31, 2006, our business segment is changed into three categories such as "Office Solution", "Industry" and "Other". Accordingly, information for the previous corresponding period has been reclassified to conform with the current classification.

| (Nine months ended December 31, 2005 and 2004 and Year ended March 31, 2005) |  |  |  |  | $\frac{\text { (Millions of yen) }}{\text { Year ended }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2005 | Nine months ended December 31, 2004 | Change | \% |  |
| Office Solution Business: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| Unaffiliated customers | 1,194,267 | 1,114,588 | 79,679 | 7.1 | 1,531,428 |
| Intersegment | - | - | - | - | - |
| Total | 1,194,267 | 1,114,588 | 79,679 | 7.1 | 1,531,428 |
| Operating expenses | 1,052,462 | 975,903 | 76,559 | 7.8 | 1,335,059 |
| Operating income | 141,805 | 138,685 | 3,120 | 2.2 | 196,369 |
| Operating income on sales in Office Solution Business (\%) | 11.9 | 12.4 |  |  | 12.8 |
| Industry Business: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| Unaffiliated customers | 88,174 | 84,851 | 3,323 | 3.9 | 119,408 |
| Intersegment | 1,902 | 1,862 | 40 | 2.1 | 2,506 |
| Total | 90,076 | 86,713 | 3,363 | 3.9 | 121,914 |
| Operating expenses | 90,948 | 86,424 | 4,524 | 5.2 | 121,872 |
| Operating income | -872 | 289 | -1,161 | - | 42 |
| Operating income on sales in Industry Business (\%) | -1.0 | 0.3 |  |  | 0.0 |
| Other Business: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| Unaffiliated customers | 116,349 | 120,363 | -4,014 | -3.3 | 163,272 |
| Intersegment | - | - | - | - | - |
| Total | 116,349 | 120,363 | -4,014 | -3.3 | 163,272 |
| Operating expenses | 111,739 | 121,254 | -9,515 | -7.8 | 167,431 |
| Operating income | 4,610 | -891 | 5,501 | - | -4,159 |
| Operating income on sales in Other Business (\%) | 4.0 | -0.7 |  |  | -2.5 |
| Corporate and Eliminations: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| Intersegment | -1,902 | -1,862 | -40 | - | -2,506 |
| Total | -1,902 | -1,862 | -40 | - | -2,506 |
| Operating expenses: |  |  |  |  |  |
| Intersegment | -1,941 | -1,860 | -81 | - | -2,475 |
| Corporate | 41,589 | 41,614 | -25 | - | 56,715 |
| Total | 39,648 | 39,754 | -106 | - | 54,240 |
| Operating income | -41,550 | -41,616 | 66 | - | -56,746 |
| Consolidated: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| Unaffiliated customers | 1,398,790 | 1,319,802 | 78,988 | 6.0 | 1,814,108 |
| Intersegment | - | - | - | - | - |
| Total | 1,398,790 | 1,319,802 | 78,988 | 6.0 | 1,814,108 |
| Operating expenses | 1,294,797 | 1,223,335 | 71,462 | 5.8 | 1,678,602 |
| Operating income | 103,993 | 96,467 | 7,526 | 7.8 | 135,506 |
| Operating income on consolidated net sales (\%) | 7.4 | 7.3 |  |  | 7.5 |

[^3](2) Geographic Segment Information


| (Nine months ended December 31, 2005 and 2004 and Year ended March 31, 2005) |  |  |  |  | $\frac{\text { (Millions of yen) }}{\text { Year ended }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2005 | Nine months ended December 31, 2004 | Change | \% |  |
| Japan: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| External customers | 732,761 | 717,476 | 15,285 | 2.1 | 994,499 |
| Intersegment | 308,643 | 294,539 | 14,104 | 4.8 | 392,216 |
| Total | 1,041,404 | 1,012,015 | 29,389 | 2.9 | 1,386,715 |
| Operating expenses | 966,641 | 943,269 | 23,372 | 2.5 | 1,298,640 |
| Operating income | 74,763 | 68,746 | 6,017 | 8.8 | 88,075 |
| Operating income on sales in Japan(\%) | 7.2 | 6.8 |  |  | 6.4 |
| The Americas: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| External customers | 280,441 | 237,330 | 43,111 | 18.2 | 322,975 |
| Intersegment | 7,158 | 6,141 | 1,017 | 16.6 | 7,486 |
| Total | 287,599 | 243,471 | 44,128 | 18.1 | 330,461 |
| Operating expenses | 279,335 | 235,711 | 43,624 | 18.5 | 316,651 |
| Operating income | 8,264 | 7,760 | 504 | 6.5 | 13,810 |
| Operating income on sales in the Americas(\%) | 2.9 | 3.2 |  |  | 4.2 |
| Europe: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| External customers | 315,747 | 302,026 | 13,721 | 4.5 | 412,333 |
| Intersegment | 3,315 | 2,536 | 779 | 30.7 | 3,310 |
| Total | 319,062 | 304,562 | 14,500 | 4.8 | 415,643 |
| Operating expenses | 304,660 | 288,388 | 16,272 | 5.6 | 391,271 |
| Operating income | 14,402 | 16,174 | -1,772 | -11.0 | 24,372 |
| Operating income on sales in Europe(\%) | 4.5 | 5.3 |  |  | 5.9 |
| Other: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| External customers | 69,841 | 62,970 | 6,871 | 10.9 | 84,301 |
| Intersegment | 73,354 | 65,319 | 8,035 | 12.3 | 89,647 |
| Total | 143,195 | 128,289 | 14,906 | 11.6 | 173,948 |
| Operating expenses | 132,963 | 119,713 | 13,250 | 11.1 | 162,042 |
| Operating income | 10,232 | 8,576 | 1,656 | 19.3 | 11,906 |
| Operating income on sales in Other(\%) | 7.1 | 6.7 |  |  | 6.8 |
| Corporate and Eliminations: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| Intersegment | -392,470 | -368,535 | -23,935 | - | -492,659 |
| Total | -392,470 | -368,535 | -23,935 | - | -492,659 |
| Operating expenses | -388,802 | -363,746 | -25,056 | - | -490,002 |
| Operating income | -3,668 | -4,789 | 1,121 | - | -2,657 |
| Consolidated: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| External customers | 1,398,790 | 1,319,802 | 78,988 | 6.0 | 1,814,108 |
| Intersegment | - | - | - | - |  |
| Total | 1,398,790 | 1,319,802 | 78,988 | 6.0 | 1,814,108 |
| Operating expenses | 1,294,797 | 1,223,335 | 71,462 | 5.8 | 1,678,602 |
| Operating income | 103,993 | 96,467 | 7,526 | 7.8 | 135,506 |
| Operating income on consolidated net sales(\%) | 7.4 | 7.3 |  |  | 7.5 |

-APPENDIX- (Third Quarter Ended December 31, 2005)

## 1. Consolidated Quarterly Performance Outline

| Fiscal 2006 |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | Change(\%) | 2Q | Change(\%) | 3Q | Change(\%) |
| Net sales | 452,982 | 3.8 | 470,038 | 7.0 | 475,770 | 7.2 |
| Gross profit | 194,722 | 2.9 | 193,531 | 10.8 | 201,154 | 4.7 |
| Operating income | 37,282 | -5.3 | 29,625 | 61.3 | 37,086 | -4.2 |
| Income before income taxes | 38,095 | -7.8 | 31,312 | 67.0 | 38,707 | 11.7 |
| Net income | 23,723 | -4.7 | 19,144 | 75.2 | 23,000 | 3.5 |
| Net income per share (yen) | 32.32 | - | 26.08 | - | 31.34 |  |
| Total assets | 1,899,986 | - | 1,948,587 | - | 1,990,802 |  |
| Shareholders' equity | 879,665 | - | 905,674 | - | 929,508 | - |
| Shareholders' equity per share (yen) | 1,198.48 | - | 1,233.08 | - | 1,265.83 |  |


| Fiscal 2005 |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | Change(\%) | 2Q | Change(\%) | 3Q | Change(\%) | 4Q | Change(\%) |
| Net sales | 436,550 | -0.2 | 439,453 | -2.5 | 443,799 | 5.4 | 494,306 | 4.9 |
| Gross profit | 189,171 | -1.9 | 174,709 | -10.6 | 192,103 | 3.4 | 198,594 | 3.6 |
| Operating income | 39,387 | 2.3 | 18,371 | -52.6 | 38,709 | 6.9 | 39,039 | 6.8 |
| Income before income taxes | 41,319 | 10.7 | 18,745 | -45.0 | 34,661 | 4.2 | 40,658 | 5.9 |
| Net income | 24,894 | 11.4 | 10,927 | -45.1 | 22,223 | 13.0 | 25,099 | -15.9 |
| Net income per share (yen) | 33.69 | - | 14.79 | - | 30.08 | - | 34.08 |  |
| Total assets | 1,855,745 | - | 1,877,455 | - | 1,899,898 | - | 1,953,669 | - |
| Shareholders' equity | 812,915 | - | 830,280 | - | 841,998 | - | 862,998 | - |
| Shareholders' equity per share (yen) | 1,100.24 | - | 1,123.84 | - | 1,139.87 | - | 1,175.67 | - |

[^4]2. Consolidated Sales by Product Category
(Three months ended December 31, 2005 and 2004)
(Millions of yen)

|  | Three months ended December 31, 2005 | Three months ended December 31, 2004 | Change | \% | Change excluding exchange impact | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <Office Solution Business> |  |  |  |  |  |  |
| Imaging Solution Business | 367,207 | 338,074 | 29,133 | 8.6 | 16,659 | 4.9 |
| Percentage of net sales (\%) | 77.2 | 76.2 |  |  |  |  |
| Domestic | 143,304 | 143,259 | 45 | 0.0 | 45 | 0.0 |
| Overseas | 223,903 | 194,815 | 29,088 | 14.9 | 16,614 | 8.5 |
| Network System Solution Business | 40,779 | 41,852 | -1,073 | -2.6 | -1,168 | -2.8 |
| Percentage of net sales (\%) | 8.6 | 9.4 |  |  |  |  |
| Domestic | 38,396 | 40,145 | -1,749 | -4.4 | -1,749 | -4.4 |
| Overseas | 2,383 | 1,707 | 676 | 39.6 | 581 | 34.0 |
| Office Solution Business Total | 407,986 | 379,926 | 28,060 | 7.4 | 15,491 | 4.1 |
| Percentage of net sales (\%) | 85.8 | 85.6 |  |  |  |  |
| Domestic | 181,700 | 183,404 | -1,704 | -0.9 | -1,704 | -0.9 |
| Overseas | 226,286 | 196,522 | 29,764 | 15.1 | 17,195 | 8.7 |
| The Americas | 93,969 | 75,560 | 18,409 | 24.4 | 9,420 | 12.5 |
| Europe | 109,300 | 102,215 | 7,085 | 6.9 | 5,030 | 4.9 |
| Other | 23,017 | 18,747 | 4,270 | 22.8 | 2,745 | 14.6 |
| <Industry Business> |  |  |  |  |  |  |
| Industry Business | 29,715 | 26,091 | 3,624 | 13.9 | 3,147 | 12.1 |
| Percentage of net sales (\%) | 6.2 | 5.9 |  |  |  |  |
| Domestic | 17,662 | 16,725 | 937 | 5.6 | 937 | 5.6 |
| Overseas | 12,053 | 9,366 | 2,687 | 28.7 | 2,210 | 23.6 |
| The Americas | 3,921 | 2,409 | 1,512 | 62.8 | 1,104 | 45.8 |
| Europe | 4,073 | 3,873 | 200 | 5.2 | 143 | 3.7 |
| Other | 4,059 | 3,084 | 975 | 31.6 | 963 | 31.2 |
| <Other Business> |  |  |  |  |  |  |
| Other Business | 38,069 | 37,782 | 287 | 0.8 | -36 | -0.1 |
| Percentage of net sales (\%) | 8.0 | 8.5 |  |  |  |  |
| Domestic | 31,523 | 31,192 | 331 | 1.1 | 331 | 1.1 |
| Overseas | 6,546 | 6,590 | -44 | -0.7 | -367 | -5.6 |
| The Americas | 286 | 277 | 9 | 3.1 | -13 | -4.6 |
| Europe | 1,736 | 1,522 | 214 | 14.1 | 187 | 12.3 |
| Other | 4,524 | 4,791 | -267 | -5.6 | -541 | -11.3 |
| Grand Total | 475,770 | 443,799 | 31,971 | 7.2 | 18,602 | 4.2 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 230,885 | 231,321 | -436 | -0.2 | -436 | -0.2 |
| Percentage of net sales (\%) | 48.5 | 52.1 |  |  |  |  |
| Overseas | 244,885 | 212,478 | 32,407 | 15.3 | 19,038 | 9.0 |
| Percentage of net sales (\%) | 51.5 | 47.9 |  |  |  |  |
| The Americas | 98,176 | 78,246 | 19,930 | 25.5 | 10,511 | 13.4 |
| Percentage of net sales (\%) | 20.6 | 17.6 |  |  |  |  |
| Europe | 115,109 | 107,610 | 7,499 | 7.0 | 5,360 | 5.0 |
| Percentage of net sales (\%) | 24.2 | 24.2 |  |  |  |  |
| Other | 31,600 | 26,622 | 4,978 | 18.7 | 3,167 | 11.9 |
| Percentage of net sales (\%) | 6.7 | 6.1 |  |  |  |  |
| Reference: Exchange rate |  |  |  |  |  |  |
| US\$ 1 | $¥ 117.24$ | $¥ 106.01$ | $¥ 11.2$ |  |  |  |
| EURO 1 | $¥ 139.41$ | $¥ 137.16$ | $¥ 2.25$ |  |  |  |

Each category includes the following product line:
Imaging Solution Business
Network System Solution Business
Industry Business

| (Nine months ended December 31, 2005 and 2004 and Year ended March 31, 2005) |  |  |  |  |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended <br> December 31, 2005 | Nine months ended <br> December 31, 2004 | Change | \% | Change excluding exchange impact | \% | Year ended <br> March 31, 2005 |
| <Office Solution Business> |  |  |  |  |  |  |  |
| Imaging Solution Business | 1,060,337 | 977,130 | 83,207 | 8.5 | 67,440 | 6.9 | 1,332,299 |
| Percentage of net sales (\%) | 75.8 | 74.0 |  |  |  |  | 73.4 |
| Domestic | 432,545 | 411,029 | 21,516 | 5.2 | 21,516 | 5.2 | 564,163 |
| Overseas | 627,792 | 566,101 | 61,691 | 10.9 | 45,924 | 8.1 | 768,136 |
| Network System Solution Business | 133,930 | 137,458 | -3,528 | -2.6 | -3,666 | -2.7 | 199,129 |
| Percentage of net sales (\%) | 9.6 | 10.5 |  |  |  |  | 11.0 |
| Domestic | 127,380 | 132,828 | -5,448 | -4.1 | -5,448 | -4.1 | 192,304 |
| Overseas | 6,550 | 4,630 | 1,920 | 41.5 | 1,782 | 38.5 | 6,825 |
| Office Solution Business Total | 1,194,267 | 1,114,588 | 79,679 | 7.1 | 63,774 | 5.7 | 1,531,428 |
| Percentage of net sales (\%) | 85.4 | 84.5 |  |  |  |  | 84.4 |
| Domestic | 559,925 | 543,857 | 16,068 | 3.0 | 16,068 | 3.0 | 756,467 |
| Overseas | 634,342 | 570,731 | 63,611 | 11.1 | 47,706 | 8.4 | 774,961 |
| The Americas | 268,342 | 229,287 | 39,055 | 17.0 | 30,714 | 13.4 | 312,188 |
| Europe | 300,364 | 283,691 | 16,673 | 5.9 | 11,449 | 4.0 | 385,689 |
| Other | 65,636 | 57,753 | 7,883 | 13.6 | 5,543 | 9.6 | 77,084 |
| <Industry Business> |  |  |  |  |  |  |  |
| Industry Business | 88,174 | 84,851 | 3,323 | 3.9 | 2,772 | 3.3 | 119,408 |
| Percentage of net sales (\%) | 6.3 | 6.4 |  |  |  |  | 6.6 |
| Domestic | 53,740 | 56,429 | -2,689 | -4.8 | -2,689 | -4.8 | 80,833 |
| Overseas | 34,434 | 28,422 | 6,012 | 21.2 | 5,461 | 19.2 | 38,575 |
| The Americas | 12,142 | 7,525 | 4,617 | 61.4 | 4,240 | 56.3 | 10,112 |
| Europe | 11,546 | 11,087 | 459 | 4.1 | 279 | 2.5 | 15,338 |
| Other | 10,746 | 9,810 | 936 | 9.5 | 942 | 9.6 | 13,125 |
| <Other Business> |  |  |  |  |  |  |  |
| Other Business | 116,349 | 120,363 | -4,014 | -3.3 | -4,422 | -3.7 | 163,272 |
| Percentage of net sales (\%) | 8.3 | 9.1 |  |  |  |  | 9.0 |
| Domestic | 98,137 | 100,211 | -2,074 | -2.1 | -2,074 | -2.1 | 135,675 |
| Overseas | 18,212 | 20,152 | -1,940 | -9.6 | -2,348 | -11.7 | 27,597 |
| The Americas | 1,607 | 2,764 | -1,157 | -41.9 | -1,178 | -42.6 | 3,297 |
| Europe | 4,598 | 5,819 | -1,221 | -21.0 | -1,288 | -22.1 | 7,879 |
| Other | 12,007 | 11,569 | 438 | 3.8 | 118 | 1.0 | 16,421 |
| Grand Total | 1,398,790 | 1,319,802 | 78,988 | 6.0 | 62,124 | 4.7 | 1,814,108 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  | 100.0 |
| Domestic | 711,802 | 700,497 | 11,305 | 1.6 | 11,305 | 1.6 | 972,975 |
| Percentage of net sales (\%) | 50.9 | 53.1 |  |  |  |  | 53.6 |
| Overseas | 686,988 | 619,305 | 67,683 | 10.9 | 50,819 | 8.2 | 841,133 |
| Percentage of net sales (\%) | 49.1 | 46.9 |  |  |  |  | 46.4 |
| The Americas | 282,091 | 239,576 | 42,515 | 17.7 | 33,776 | 14.1 | 325,597 |
| Percentage of net sales (\%) | 20.2 | 18.2 |  |  |  |  | 17.9 |
| Europe | 316,508 | 300,597 | 15,911 | 5.3 | 10,440 | 3.5 | 408,906 |
| Percentage of net sales (\%) | 22.6 | 22.8 |  |  |  |  | 22.5 |
| Other | 88,389 | 79,132 | 9,257 | 11.7 | 6,603 | 8.3 | 106,630 |
| Percentage of net sales (\%) | 6.3 | 5.9 |  |  |  |  | 6.0 |
| Reference: Exchange rate |  |  |  |  |  |  |  |
| US\$ 1 | $¥ 112.04$ | $¥ 108.55$ | ¥3.49 |  |  |  | $¥ 107.58$ |
| EURO 1 | $¥ 136.92$ | $¥ 134.60$ | ¥2.32 |  |  |  | $¥ 135.25$ |

Each category includes the following product line:
Imaging Solution Business
Network System Solution Business
Industry Business
Other Business

## 3. Consolidated Sales by Previous Product Category (for reference)

| (Three months ended December 31, 2005 and 2004) |  |  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended | Three months ended |  |  | Change excluding |  |
|  | December 31, 2005 | December 31, 2004 | Change | \% | exchange impact | \% |
| <Office Equipment> |  |  |  |  |  |  |
| Imaging Solutions: |  |  |  |  |  |  |
| Digital Imaging Systems | 140,060 | 140,909 | -849 | -0.6 | -6,291 | -4.5 |
| Percentage of net sales (\%) | 29.4 | 31.8 |  |  |  |  |
| Domestic | 54,789 | 56,640 | -1,851 | -3.3 | -1,851 | -3.3 |
| Overseas | 85,271 | 84,269 | 1,002 | 1.2 | -4,440 | -5.3 |
| Other Imaging Systems | 38,019 | 37,408 | 611 | 1.6 | -469 | -1.3 |
| Percentage of net sales (\%) | 8.0 | 8.4 |  |  |  |  |
| Domestic | 15,277 | 15,470 | -193 | -1.2 | -193 | -1.2 |
| Overseas | 22,742 | 21,938 | 804 | 3.7 | -276 | -1.3 |
| Total Imaging Solutions | 178,079 | 178,317 | -238 | -0.1 | -6,760 | -3.8 |
| Percentage of net sales (\%) | 37.4 | 40.2 |  |  |  |  |
| Domestic | 70,066 | 72,110 | -2,044 | -2.8 | -2,044 | -2.8 |
| Overseas | 108,013 | 106,207 | 1,806 | 1.7 | -4,716 | -4.4 |
| Network Input/Output Systems: |  |  |  |  |  |  |
| Printing Systems | 200,082 | 169,281 | 30,801 | 18.2 | 24,494 | 14.5 |
| Percentage of net sales (\%) | 42.1 | 38.1 |  |  |  |  |
| Domestic | 76,198 | 73,923 | 2,275 | 3.1 | 2,275 | 3.1 |
| Overseas | 123,884 | 95,358 | 28,526 | 29.9 | 22,219 | 23.3 |
| Other Input/Output Systems | 2,020 | 2,043 | -23 | -1.1 | -41 | -2.0 |
| Percentage of net sales (\%) | 0.4 | 0.5 |  |  |  |  |
| Domestic | 768 | 431 | 337 | 78.2 | 337 | 78.2 |
| Overseas | 1,252 | 1,612 | -360 | -22.3 | -378 | -23.4 |
| Total Network Input/Output Systems | 202,102 | 171,324 | 30,778 | 18.0 | 24,453 | 14.3 |
| Percentage of net sales (\%) | 42.5 | 38.6 |  |  |  |  |
| Domestic | 76,966 | 74,354 | 2,612 | 3.5 | 2,612 | 3.5 |
| Overseas | 125,136 | 96,970 | 28,166 | 29.0 | 21,841 | 22.5 |
| Network System Solutions | 42,305 | 43,531 | -1,226 | -2.8 | -1,321 | -3.0 |
| Percentage of net sales (\%) | 8.9 | 9.8 |  |  |  |  |
| Domestic | 39,922 | 41,824 | -1,902 | -4.5 | -1,902 | -4.5 |
| Overseas | 2,383 | 1,707 | 676 | 39.6 | 581 | 34.0 |
| Office Equipment Total | 422,486 | 393,172 | 29,314 | 7.5 | 16,372 | 4.2 |
| Percentage of net sales (\%) | 88.8 | 88.6 |  |  |  |  |
| Domestic | 186,954 | 188,288 | -1,334 | -0.7 | -1,334 | -0.7 |
| Overseas | 235,532 | 204,884 | 30,648 | 15.0 | 17,706 | 8.6 |
| The Americas | 97,074 | 78,056 | 19,018 | 24.4 | 9,727 | 12.5 |
| Europe | 113,323 | 105,862 | 7,461 | 7.0 | 5,346 | 5.0 |
| Other | 25,135 | 20,966 | 4,169 | 19.9 | 2,633 | 12.6 |
| < Other Businesses > |  |  |  |  |  |  |
| Other Businesses | 53,284 | 50,627 | 2,657 | 5.2 | 2,230 | 4.4 |
| Percentage of net sales (\%) | 11.2 | 11.4 |  |  |  |  |
| Domestic | 43,931 | 43,033 | 898 | 2.1 | 898 | 2.1 |
| Overseas | 9,353 | 7,594 | 1,759 | 23.2 | 1,332 | 17.5 |
| The Americas | 1,102 | 190 | 912 | 480.0 | 784 | 412.6 |
| Europe | 1,786 | 1,748 | 38 | 2.2 | 14 | 0.8 |
| Other | 6,465 | 5,656 | 809 | 14.3 | 534 | 9.4 |
| Grand Total | 475,770 | 443,799 | 31,971 | 7.2 | 18,602 | 4.2 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 230,885 | 231,321 | -436 | -0.2 | -436 | -0.2 |
| Percentage of net sales (\%) | 48.5 | 52.1 |  |  |  |  |
| Overseas | 244,885 | 212,478 | 32,407 | 15.3 | 19,038 | 9.0 |
| Percentage of net sales (\%) | 51.5 | 47.9 |  |  |  |  |
| The Americas | 98,176 | 78,246 | 19,930 | 25.5 | 10,511 | 13.4 |
| Percentage of net sales (\%) | 20.6 | 17.6 |  |  |  |  |
| Europe | 115,109 | 107,610 | 7,499 | 7.0 | 5,360 | 5.0 |
| Percentage of net sales (\%) | 24.2 | 24.2 |  |  |  |  |
| Other | 31,600 | 26,622 | 4,978 | 18.7 | 3,167 | 11.9 |
| Percentage of net sales (\%) | 6.7 | 6.1 |  |  |  |  |
| Reference: Exchange rate |  |  |  |  |  |  |
| US\$ 1 | ¥117.24 | $¥ 106.01$ | $¥ 11.2$ |  |  |  |
| EURO 1 | $¥ 139.41$ | $¥ 137.16$ | ¥2.25 |  |  |  |

Each category includes the following product line:

Digital Imaging Systems
Other Imaging Systems
Printing Systems
Other Input/Output Systems
Network System Solutions
Other Businesses

Digital PPCs, color PPCs, digital duplicators and facsimile machines Analog PPCs, diazo copiers, and thermal paper
MFPs(multifunctional printers), laser printers and software
Optical discs and system scanners
Personal computers, PC servers, network systems and network related software
Optical equipments, metering equipments and semiconductors

| (Nine months ended December 31, 2005 and 2004 and Year ended March 31, 2005) |  |  |  |  |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2005 | Nine months ended December 31, 2004 | Change | \% | Change excluding exchange impact | \% | Year ended <br> March 31, 2005 |
| <Office Equipment> |  |  |  |  |  |  |  |
| Imaging Solutions: |  |  |  |  |  |  |  |
| Digital Imaging Systems | 416,289 | 416,440 | -151 | -0.0 | -6,460 | -1.6 | 559,023 |
| Percentage of net sales (\%) | 29.8 | 31.6 |  |  |  |  | 30.8 |
| Domestic | 166,198 | 170,564 | -4,366 | -2.6 | -4,366 | -2.6 | 231,526 |
| Overseas | 250,091 | 245,876 | 4,215 | 1.7 | -2,094 | -0.9 | 327,497 |
| Other Imaging Systems | 113,573 | 118,482 | -4,909 | -4.1 | -6,387 | -5.4 | 156,074 |
| Percentage of net sales (\%) | 8.1 | 8.9 |  |  |  |  | 8.6 |
| Domestic | 45,434 | 46,382 | -948 | -2.0 | -948 | -2.0 | 59,371 |
| Overseas | 68,139 | 72,100 | -3,961 | -5.5 | -5,439 | -7.5 | 96,703 |
| Total Imaging Solutions | 529,862 | 534,922 | -5,060 | -0.9 | -12,847 | -2.4 | 715,097 |
| Percentage of net sales (\%) | 37.9 | 40.5 |  |  |  |  | 39.4 |
| Domestic | 211,632 | 216,946 | -5,314 | -2.4 | -5,314 | -2.4 | 290,897 |
| Overseas | 318,230 | 317,976 | 254 | 0.1 | -7,533 | -2.4 | 424,200 |
| Network Input/Output Systems: |  |  |  |  |  |  |  |
| Printing Systems | 561,811 | 470,624 | 91,187 | 19.4 | 82,777 | 17.6 | 655,328 |
| Percentage of net sales (\%) | 40.2 | 35.7 |  |  |  |  | 36.1 |
| Domestic | 229,175 | 201,898 | 27,277 | 13.5 | 27,277 | 13.5 | 283,141 |
| Overseas | 332,636 | 268,726 | 63,910 | 23.8 | 55,500 | 20.7 | 372,187 |
| Other Input/Output Systems | 7,862 | 11,022 | -3,160 | -28.7 | -3,191 | -29.0 | 15,508 |
| Percentage of net sales (\%) | 0.5 | 0.8 |  |  |  |  | 0.9 |
| Domestic | 2,110 | 1,921 | 189 | 9.8 | 189 | 9.8 | 3,247 |
| Overseas | 5,752 | 9,101 | -3,349 | -36.8 | -3,380 | -37.1 | 12,261 |
| Total Network Input/Output Systems | 569,673 | 481,646 | 88,027 | 18.3 | 79,586 | 16.5 | 670,836 |
| Percentage of net sales (\%) | 40.7 | 36.5 |  |  |  |  | 37.0 |
| Domestic | 231,285 | 203,819 | 27,466 | 13.5 | 27,466 | 13.5 | 286,388 |
| Overseas | 338,388 | 277,827 | 60,561 | 21.8 | 52,120 | 18.8 | 384,448 |
| Network System Solutions | 138,656 | 142,569 | -3,913 | -2.7 | -4,051 | -2.8 | 205,895 |
| Percentage of net sales (\%) | 9.9 | 10.8 |  |  |  |  | 11.3 |
| Domestic | 132,106 | 137,939 | -5,833 | -4.2 | -5,833 | -4.2 | 199,070 |
| Overseas | 6,550 | 4,630 | 1,920 | 41.5 | 1,782 | 38.5 | 6,825 |
| Office Equipment Total | 1,238,191 | 1,159,137 | 79,054 | 6.8 | 62,688 | 5.4 | 1,591,828 |
| Percentage of net sales (\%) | 88.5 | 87.8 |  |  |  |  | 87.7 |
| Domestic | 575,023 | 558,704 | 16,319 | 2.9 | 16,319 | 2.9 | 776,355 |
| Overseas | 663,168 | 600,433 | 62,735 | 10.4 | 46,369 | 7.7 | 815,473 |
| The Americas | 278,300 | 239,000 | 39,300 | 16.4 | 30,679 | 12.8 | 324,853 |
| Europe | 312,333 | 297,051 | 15,282 | 5.1 | 9,871 | 3.3 | 403,574 |
| Other | 72,535 | 64,382 | 8,153 | 12.7 | 5,819 | 9.0 | 87,046 |
| < Other Businesses > |  |  |  |  |  |  |  |
| Other Businesses | 160,599 | 160,665 | -66 | -0.0 | -564 | -0.4 | 222,280 |
| Percentage of net sales (\%) | 11.5 | 12.2 |  |  |  |  | 12.3 |
| Domestic | 136,779 | 141,793 | -5,014 | -3.5 | -5,014 | -3.5 | 196,620 |
| Overseas | 23,820 | 18,872 | 4,948 | 26.2 | 4,450 | 23.6 | 25,660 |
| The Americas | 3,791 | 576 | 3,215 | 558.2 | 3,097 | 537.7 | 744 |
| Europe | 4,175 | 3,546 | 629 | 17.7 | 569 | 16.0 | 5,332 |
| Other | 15,854 | 14,750 | 1,104 | 7.5 | 784 | 5.3 | 19,584 |
| Grand Total | 1,398,790 | 1,319,802 | 78,988 | 6.0 | 62,124 | 4.7 | 1,814,108 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  | 100.0 |
| Domestic | 711,802 | 700,497 | 11,305 | 1.6 | 11,305 | 1.6 | 972,975 |
| Percentage of net sales (\%) | 50.9 | 53.1 |  |  |  |  | 53.6 |
| Overseas | 686,988 | 619,305 | 67,683 | 10.9 | 50,819 | 8.2 | 841,133 |
| Percentage of net sales (\%) | 49.1 | 46.9 |  |  |  |  | 46.4 |
| The Americas | 282,091 | 239,576 | 42,515 | 17.7 | 33,776 | 14.1 | 325,597 |
| Percentage of net sales (\%) | 20.2 | 18.2 |  |  |  |  | 17.9 |
| Europe | 316,508 | 300,597 | 15,911 | 5.3 | 10,440 | 3.5 | 408,906 |
| Percentage of net sales (\%) | 22.6 | 22.8 |  |  |  |  | 22.5 |
| Other | 88,389 | 79,132 | 9,257 | 11.7 | 6,603 | 8.3 | 106,630 |
| Percentage of net sales (\%) | 6.3 | 5.9 |  |  |  |  | 6.0 |
| Reference: Exchange rate |  |  |  |  |  |  |  |
| US\$ 1 | $¥ 112.04$ | $¥ 108.55$ | $¥ 3.4$ |  |  |  | $¥ 107.58$ |
| EURO 1 | $¥ 136.92$ | $¥ 134.60$ | $¥ 2.3$ |  |  |  | $¥ 135.25$ |

Each category includes the following product line:
Digital Imaging Systems
Other Imaging Systems
Printing Systems
Other Input/Output Systems
Network System Solutions
Digital PPCs, color PPCs, digital duplicators and facsimile machines Analog PPCs, diazo copiers, and thermal paper

Other Businesses

MFPs(multionctional pinters), laser printers and software
Optical discs and system scanners
Personal computers, PC servers, network systems and network related software Optical equipments, metering equipments and semiconductors

## 4. Forecast of Consolidated Performance

(Billions of yen)


## 5. Forecast of Consolidated Sales by Product Category

(Billions of yen)

| (Billions of yen) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ending March 31, 2006 |  |  |  | Year ending March 31, 2006 |  |  |  |
|  | Forecast | Change <br> \% | Forecast(*) | Change $\%$ | Forecast | Change <br> \% | Forecast(*) | Change <br> \% |
| <Office Solution Business> |  |  |  |  |  |  |  |  |
| Imaging Solution Business | 373.6 | 5.2 | 371.1 | 4.5 | 1,433.9 | 7.6 | 1,415.6 | 6.3 |
| Domestic | 162.2 | 5.9 | 162.2 | 5.9 | 594.7 | 5.4 | 594.7 | 5.4 |
| Overseas | 211.3 | 4.6 | 208.8 | 3.4 | 839.1 | 9.2 | 820.9 | 6.9 |
| Network System Solution Business | 64.6 | 4.7 | 64.6 | 4.7 | 198.5 | -0.3 | 198.3 | -0.4 |
| Domestic | 62.2 | 4.6 | 62.2 | 4.6 | 189.5 | -1.4 | 189.5 | -1.4 |
| Overseas | 2.4 | 9.3 | 2.4 | 9.3 | 8.9 | 31.1 | 8.8 | 29.1 |
| Office Solution Business Total | 438.2 | 5.1 | 435.7 | 4.5 | 1,632.4 | 6.6 | 1,614.0 | 5.4 |
| Domestic | 224.4 | 5.6 | 224.4 | 5.6 | 784.3 | 3.7 | 784.3 | 3.7 |
| Overseas | 213.7 | 4.7 | 211.2 | 3.5 | 848.1 | 9.4 | 829.7 | 7.1 |
| The Americas | 90.1 | 8.7 | 85.8 | 3.5 | 358.4 | 14.8 | 345.8 | 10.8 |
| Europe | 103.4 | 1.4 | 105.2 | 3.1 | 403.7 | 4.7 | 400.3 | 3.8 |
| Other | 20.2 | 5.0 | 20.2 | 5.0 | 85.9 | 11.5 | 83.5 | 8.4 |
| <Industry Business> |  |  |  |  |  |  |  |  |
| Industry Business | 31.6 | -8.6 | 31.5 | -8.8 | 119.7 | 0.3 | 119.1 | -0.2 |
| Domestic | 19.0 | -22.1 | 19.0 | -22.1 | 72.7 | -10.0 | 72.7 | -10.0 |
| Overseas | 12.6 | 24.1 | 12.5 | 23.1 | 47.0 | 21.9 | 46.3 | 20.2 |
| The Americas | 4.0 | 54.6 | 3.8 | 46.9 | 16.1 | 59.6 | 15.5 | 53.9 |
| Europe | 4.5 | 5.9 | 4.6 | 8.2 | 16.0 | 4.6 | 15.9 | 4.1 |
| Other | 4.1 | 23.7 | 4.1 | 23.7 | 14.8 | 13.1 | 14.8 | 13.2 |
| <Other Business> |  |  |  |  |  |  |  |  |
| Other Business | 41.4 | -3.5 | 41.3 | -3.6 | 157.7 | -3.4 | 157.3 | -3.6 |
| Domestic | 34.7 | -1.9 | 34.7 | -1.9 | 132.9 | -2.0 | 132.9 | -2.0 |
| Overseas | 6.6 | -11.1 | 6.6 | -11.3 | 24.8 | -10.0 | 24.4 | -11.6 |
| The Americas | 0.1 | -81.2 | 0.1 | -81.2 | 1.7 | -48.2 | 1.6 | -48.9 |
| Europe | 3.1 | 50.5 | 3.1 | 50.5 | 7.6 | -2.3 | 7.6 | -3.1 |
| Other | 3.4 | -29.5 | 3.4 | -29.9 | 15.4 | -6.1 | 15.0 | -8.1 |
| Grand Total | 511.2 | 3.4 | 508.5 | 2.9 | 1,910.0 | 5.3 | 1,890.5 | 4.2 |
| Domestic | 278.1 | 2.1 | 278.1 | 2.1 | 990.0 | 1.7 | 990.0 | 1.7 |
| Overseas | 233.0 | 5.0 | 230.3 | 3.9 | 920.0 | 9.4 | 900.5 | 7.1 |
| The Americas | 94.2 | 9.5 | 89.7 | 4.3 | 376.2 | 15.6 | 363.0 | 11.5 |
| Europe | 111.0 | 2.5 | 112.9 | 4.2 | 427.5 | 4.5 | 423.9 | 3.7 |
| Other | 27.8 | 1.2 | 27.7 | 1.1 | 116.2 | 9.0 | 113.5 | 6.5 |

[^5]
[^0]:    * Ricoh bases the forecast estimates for the year ending March 31, 2006 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.

[^1]:    * Ricoh bases the forecast estimates for the year ending March 31, 2006 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.

[^2]:    Note: Effective from the year ending March 31, 2006, our business segment is changed into three categories such as "Office Solution", "Industry" and
    "Other". Accordingly, information for the previous corresponding period has been reclassified to conform with the current classification.
    Each category includes the following product line:
    Imaging Solution Business

    Network System Solution Business
    Industry Business
    Digital PPCs, color PPCs, digital duplicators, facsimile machines, analog PPCs, diazo copiers, scanners, MFPs(multifunctional printers), laser printers and software
    Personal computers, PC servers, network systems and network related software
    Thermal media, optical equipments, semiconductors, electronic component and measuring equipments
    Optical discs and digital camera

[^3]:    Note: Effective from the year ending March 31, 2006, our business segment is changed into three categories such as "Office Solution", "Industry" and
    "Other". Accordingly, information for the previous corresponding period has been reclassified to conform with the current classification.

[^4]:    Note: Fiscal year refers to Ricoh's fiscal year ended March 31.

[^5]:    * Excluding foreign exchange impact

