## QUARTERLY REPORT

1st Quarter ended June 30, 2004
(Results for the Period from April 1, 2004 to June 30, 2004)

## Performance Outline (Consolidated)

|  |  |  |  | (Bill | ons of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2004 Results | Three months ended June 30, 2003 Results | Change | Year ending March 31, 2005 Forecast | Change |
| Domestic sales | 233.3 | 224.3 | 4.0\% | 935.0 | 2.3\% |
| Overseas sales | 203.2 | 213.1 | -4.6\% | 875.0 | 1.0\% |
| Net sales | 436.5 | 437.4 | -0.2\% | 1,810.0 | 1.7\% |
| Gross profit | 189.1 | 192.7 | -1.9\% | 785.0 | 2.5\% |
| Operating income | 39.3 | 38.4 | 2.3\% | 175.0 | 16.7\% |
| Income before income taxes | 41.3 | 37.3 | 10.7\% | 165.0 | 15.3\% |
| Net income | 24.8 | 22.3 | 11.4\% | 95.0 | 3.5\% |
| Exchange rate (Yen/US\$) | 109.65 | 118.52 | -8.87 | 106.16 | -6.93 |
| Exchange rate (Yen/EURO) | 132.17 | 134.67 | -2.50 | 130.54 | -2.11 |
| Net income per share (yen) | 33.69 | 30.04 | 3.65 | 128.58 | 4.95 |
| Cash flows from operating activities | 42.2 | 39.8 | 2.3 | - | - |
| Cash flows from investing activities | -10.8 | -7.9 | -2.9 | - | - |
| Cash flows from financing activities | -21.2 | -6.4 | -14.8 | - | - |
| Cash and cash equivalents at end of period | 215.4 | 215.9 | -0.5 | - | - |
| Capital expenditures | 18.6 | 18.6 | -0.0 | 74.5 | -1.0 |
| Depreciation for tangible fixed assets | 15.9 | 17.0 | -1.0 | 69.0 | 1.3 |
| R\&D expenditures | 24.3 | 19.3 | 4.9 | 100.0 | 7.4 |


|  | June 30, 2004 | March 31, 2004 | Change |
| :--- | ---: | ---: | ---: |
| Total assets |  |  |  |
| Shareholders' equity | $1,855.7$ | $1,852.7$ | 2.9 |
| Interest-bearing debt | 812.9 | 795.1 | 17.7 |
| Equity ratio (\%) | 423.7 | 432.7 | -8.9 |
| Shareholder's equity per share (yen) | 43.8 | 42.9 | 0.9 |

## Ricoh Company, Ltd.

[^0]
## Performance

*Overview

Consolidated net sales for the first quarter of fiscal 2005 (the three months period from April 1 to June 30, 2004) decreased by $0.2 \%$ as compared to the previous corresponding period, to $¥ 436.5$ billion. During this quarter, the average yen exchange rates were at $¥ 109.65$ against the U.S. dollar (an appreciation of approximately $7.5 \%$ as compared to the previous corresponding period) and $¥ 132.17$ against the Euro (an appreciation of approximately $1.9 \%$ as compared to the previous corresponding period). Net sales would rise $1.3 \%$ excluding impacts of such foreign currency exchange fluctuations.

In Japan, sales of printing systems such as MFPs (multifunctional printers) and laser printers, especially color model, increased reflecting the market needs of the shift from standalone, analog products to networking and color model. In addition, solutions business such as support and service continued to be favorable. On the other hand, sales of optical disc and semiconductor business decreased owing to sluggish period of demand cycle. Overall domestic sales consequently increased by $4.0 \%$ as compared to the previous corresponding period.

As for overseas, sales of product categories such as color PPCs (plain paper copiers), MFPs and laser printers increased in each region. Although sales in the Americas decreased by $1.4 \%$ as compared to the previous corresponding period due to yen's appreciation against the U.S. dollar ( $6.4 \%$ increase excluding currency exchange impact), sales in Europe increased by $1.7 \%$ with steady growth of sales volume. And sales in other region such as China, Asian and Oceania countries decreased by $30.0 \%$, owing to decline of optical disks demand and the sale of certain consolidated subsidiaries in optical related business. As a result, overall overseas sales decreased by $4.6 \%$, though it would have decreased by $1.6 \%$ excluding impacts of the currency exchange fluctuations.
Gross profit decreased by $1.9 \%$ to $¥ 189.1$ billion due to yen’s appreciation, in spite of increased sales for high-margin, high-value-added products and ongoing cost-cutting activities such as continuous production improvement and so on.
Although strategic spending on research and development increased $¥ 4.9$ billion as compared to the previous corresponding period, to $¥ 24.3$ billion, pension cost was, especially, reduced by the remodel of pension system in Japan in the previous fiscal year. As a result, selling, general and administrative expenses decreased by $2.9 \%$ to $¥ 149.7$ billion.
Consequently, operating income increased by $2.3 \%$ as compared to the previous corresponding period, to $¥ 39.3$ billion.
Other (income) expense improved $¥ 3.0$ billion, especially due to the interest expense decrease resulted from reduced interest-bearing debt and foreign currency exchange gains on the contrary to the exchange loss in the previous corresponding period.
As a result, income before income taxes increased by $10.7 \%$ as compared to the previous corresponding period, to $¥ 41.3$ billion.

The expanded amount of tax exemption on the research and development expenses and spending on Information Technology caused tax expense reduced. As a result, net income increased by $11.4 \%$ as compared to the previous corresponding period, to $¥ 24.8$ billion.

## *Conditions by Product Line

## Office Equipment (Sales up $0.1 \%$ to $¥ 383.9$ billion)

Customer demand has shift more and more from standalone analog products to digital, networking, color and high-speed models in Japan and overseas market place. Ricoh has enforced solution proposal to customers for the optimization of their total printing cost, in order to support their efficient management of TDV (Total Document Volume). As a result, sales volume of color PPCs and Printing Systems category such as MFPs and laser printers continued to grow, though sales of Imaging Solutions category decreased. Sales of Network System Solutions category such as support and service increased, however the sales volume of optical disc business decreased due to sluggish period of demand cycle and the in-between period of model change. In addition, yen's appreciation impacted. The total sales of Office Equipment increased by $0.1 \%$ as compared to the previous corresponding periods, to $¥ 383.9$ billion.

Imaging Solutions (Sales down $14.6 \%$ to $¥ 181.6$ billion)
Digital Imaging Systems

- Shift from standalone products to MFPs all over the world caused the sales decline.
- The sales of color PPCs increased, with new offering to meet growing customer demand.
- As a result, sales in this category decreased by $12.3 \%$ as compared to the previous corresponding period.

Other Imaging Systems

- Sales were down by $21.4 \%$ due to the shift from analog products to MFPs and/or color products.

Network Input/Output Systems (Sales up $23.4 \%$ to $¥ 157.3$ billion)
Printing Systems

- Constant offering new products to cope with the demand shift to networked and color models in Japan and overseas brought about continuous sales increase.
MFPs: Imagio Neo 352 and Imagio Neo 602 in Japan

Aficio 2035e/2045e series and Aficio 2105/2090 series overseas
Color MFPs: Imagio Neo C245 and Imagio Neo C325 in Japan
Aficio 2232C/2238C series overseas

- Sales of laser printers continued to increase.
- The sales volume of office use color printer with Ricoh's original 'GEL JET' technology and strategic low price, launched in February 2004, steadily increased.
- As a result, sales of this category increased by $30.9 \%$.

Other Input/Output Systems
Sales decreased by $52.9 \%$ mainly due to model change influence in the optical discs business in Japan and overseas.
Network System Solutions (Sales up $3.6 \%$ to $¥ 44.9$ billion)

- Solution business such as support and service continued to increase, due primarily to customer acceptance of our solution proposal for the optimization of their total printing cost.

Consequently, overall sales of Office Equipment segment increased by $0.1 \%$ as compared to the previous corresponding period. Operating income increased by $3.9 \%$ to $¥ 50.1$ billion. It can be resulted from the sales increase of Printing Systems category, the continuous offering of new products and ongoing cost-cutting activities by production improvement and so on.

## Other Businesses (Sales down $2.1 \%$ to $¥ 52.5$ billion)

Sales in this segment decreased by $2.1 \%$ as compared to the previous corresponding period, to $¥ 52.5$ billion, due primarily to the sale of certain consolidated subsidiaries in optical related business, and sluggish demand cycle for semiconductor.
As a result, overall operating income for Other Businesses segment decreased to $¥ 1.0$ billion.
*Cash Flows (Three months from April 1, 2004 to June 30, 2004)
Net cash provided by operating activities increased $¥ 2.3$ billion as compared to the previous corresponding period, to $¥ 42.2$ billion. It was due to the fact that net income increased as compared to the previous corresponding period and the decrease of trade receivable due to sales growth in the fourth quarter of fiscal 2004.
Net cash used in investing activities increased $¥ 2.9$ billion as compared to the previous corresponding period, to $¥ 10.8$ billion, due primarily to capital expenditures spending for new production lines and production development.
As a result, free cash flow generated by operating and investing activities totaled $¥ 31.3$ billion, no significant change as compared to the previous corresponding period.
Net cash used in financing activities amounted to $¥ 21.2$ billion due primarily to decrease of interest-bearing debt and payment of dividends.

As a result, cash and cash equivalents at the end of this first quarter were $¥ 12.4$ billion higher than the end of the preceding fiscal year, standing at $¥ 215.4$ billion.
*Forecast for the entire fiscal year

As for the forecast of business results for the fiscal year ended March 31, 2005, we maintain our exchange rates assumption of $¥ 105.00$ against the U.S. dollar and of $¥ 130.00$ against the Euro in and after the second quarter as announced in April 2004.
And we maintain our forecast of sales as announced in April 2004. We intend to implement business strategies such as continuous and effective offering of new products and so on in order to continue to grow in spite of fluctuations of market demand and exchange rate.

As for income, we maintain our forecast of operation income, income before income tax and net income as announced in April 2004, although the results of first quarter was more than our forecast at the beginning of this fiscal year and we intend to improve profitability still more.

Our performance forecasts for fiscal 2005 are as follows:

Exchange Rate Assumptions for the full year ending March 31, 2005
US\$ $1=¥ 106.16$ ( $¥ 113.09$ in previous fiscal year)
EURO $1=¥ 130.54$ ( $¥ 132.65$ in previous fiscal year)

|  |  |  | (Billions of yen) |
| :--- | ---: | ---: | ---: |
|  | Year ending <br> March 31, 2005 <br> Forecast | Year ended <br> March 31, 2004 <br> Results | Change |
| Domestic sales | 935.0 | 914.0 | $2.3 \%$ |
| Overseas sales | 875.0 | 866.1 | $1.0 \%$ |
| Net sales | $1,810.0$ | $1,780.2$ | $1.7 \%(* 1)$ |
| Gross profit | 785.0 | 765.6 | $2.5 \%$ |
| Operating income | 175.0 | 150.0 | $16.7 \%$ |
| Income before income taxes | 165.0 | 143.0 | $15.3 \%$ |
| Net income | 95.0 | 91.7 | $3.5 \%(* 2)$ |

Notes:

* $1 .$. Net sales would be eleventh consecutive year of growth.
*2...Net income would be thirteenth consecutive year of growth and eleventh consecutive year of record high.

[^1]
## Ricoh Company, Ltd. and Consolidated Subsidiaries

Financial Highlights for the 1st Quarter ended June 30, 2004 (U.S. GAAP Financial Information)

1. Items relating to 1 st quarter financial statements
(1) No change in accounting method has been made
(2) Change relating to the scale of consolidation and the application of the equity method:

Consolidated subsidiaries: No addition; 20 removals
Companies accounted for by the equity method: 1 addition; 1 removal
2. Results for the period from April 1, 2004 to June 30, 2004
$\left.\begin{array}{lrrr}\text { (1) Operating Results } & & & \begin{array}{c}\text { Three months ended } \\ \text { (Millions of yen) }\end{array} \\ \hline \text { Tune 30, 2004 }\end{array} \begin{array}{c}\text { Three months ended } \\ \text { June 30, 2003 }\end{array} \quad \begin{array}{c}\text { Year ended } \\ \text { March 31, 2004 }\end{array}\right]$

| (2) Financial Position |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: | ---: |
|  | June 30, 2004 | June 30, 2003 | March 31, 2004 |
| Total assets | $1,855,745$ | $1,924,631$ | $1,852,793$ |
| Shareholders' equity | 812,915 | 685,730 | 795,131 |
| Equity ratio (\%) | 43.8 | 35.6 | 42.9 |
| Equity per share (yen) | $1,100.24$ | 920.97 | $1,076.11$ |


| Cash Flow |  | (Millions of yen) |  |
| :--- | ---: | ---: | ---: |
| Three months ended | Three months ended <br> June 30, 2003 | Year ended <br> March 31, 2004 |  |
| Cash flows from operating activities | 42,2004 | 39,877 | 154,911 |
| Cash flows from investing activities | $-10,899$ | $-7,973$ | $-63,383$ |
| Cash flows from financing activities | $-21,294$ | $-6,404$ | $-74,835$ |
| Cash and cash equivalents at end of period | 215,467 | 215,982 | 203,039 |

## 3. Forecast of operating results from April 1, 2004 to March 31, 2005

Though we maintain our forecast of each period as announced in April 2004, we revised the forecast of net income per share (Consolidated) for the reason that average number of share outstanding has changed with purchase of treasury stocks.

|  |  | (Millions of yen) |
| :--- | ---: | ---: |
| Net sales | Half year ending <br> September 30, 2004 | Yarding <br> March 31, 2005 |
| Operating income | 895,000 | $1,810,000$ |
| Income before income taxes | 78,000 | 175,000 |
| Net income | 74,500 | 165,000 |

Note: Net income per share (Consolidated) 128.58 yen

In accordance with Japanese regulations, Ricoh has issued forecast for its financial results for the fiscal year ending March 2005. These forecast are forward-looking statements based on a number of assumptions and beliefs in light of the information currently available to management and subject to significant risks and uncertainties.

## Consolidated Performance

| 1. Consolidated Statements of Income |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended | Three months ended |  |  |
|  | June 30, 2004 | June 30, 2003 | Change | \% |
| Net sales | 436,550 | 437,453 | -903 | -0.2 |
| Cost of sales | 247,379 | 244,701 | 2,678 | 1.1 |
| Percentage of net sales (\%) | 56.7 | 55.9 |  |  |
| Gross Profit | 189,171 | 192,752 | -3,581 | -1.9 |
| Percentage of net sales (\%) | 43.3 | 44.1 |  |  |
| Selling, general and administrative expenses | 149,784 | 154,268 | -4,484 | -2.9 |
| Percentage of net sales (\%) | 34.3 | 35.3 |  |  |
| Operating income | 39,387 | 38,484 | 903 | 2.3 |
| Percentage of net sales (\%) | 9.0 | 8.8 |  |  |
| Other (income) expense |  |  |  |  |
| Interest and dividend income | 603 | 696 | -93 | -13.4 |
| Percentage of net sales (\%) | 0.1 | 0.1 |  |  |
| Interest expense | 1,230 | 1,524 | -294 | -19.3 |
| Percentage of net sales (\%) | 0.3 | 0.3 |  |  |
| Other, net | -2,559 | 339 | -2,898 |  |
| Percentage of net sales (\%) | -0.7 | 0.1 |  |  |
| Income before income taxes, |  |  |  |  |
| equity income and minority interests Percentage of net sales (\%) | 41,319 9.5 | 37,317 8.5 | 4,002 | 10.7 |
| Provision for income taxes | 15,919 | 14,062 | 1,857 | 13.2 |
| Percentage of net sales (\%) | 3.6 | 3.2 |  |  |
| Minority interests in earnings of subsidiaries | 1,118 | 1,352 | -234 | -17.3 |
| Percentage of net sales (\%) | 0.3 | 0.3 |  |  |
| Equity in earnings of affiliates | 612 | 452 | 160 | 35.4 |
| Percentage of net sales (\%) | 0.1 | 0.1 |  |  |
| Net income | 24,894 | 22,355 | 2,539 | 11.4 |
| Percentage of net sales (\%) | 5.7 | 5.1 |  |  |



## 3. Segment Information

| (1) Industry Segment Information |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2004 | Three months ended June 30, 2003 | Change | \% |
| Office Equipment: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 383,973 | 383,732 | 241 | 0.1 |
| Intersegment | - | - | - | - |
| Total | 383,973 | 383,732 | 241 | 0.1 |
| Operating expenses | 333,863 | 335,487 | -1,624 | -0.5 |
| Operating income | 50,110 | 48,245 | 1,865 | 3.9 |
| Operating income on office equipment sales(\%) | 13.1 | 12.6 |  |  |
| Other Businesses: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 52,577 | 53,721 | -1,144 | -2.1 |
| Intersegment | 668 | 627 | 41 | 6.5 |
| Total | 53,245 | 54,348 | -1,103 | -2.0 |
| Operating expenses | 52,158 | 51,936 | 222 | 0.4 |
| Operating income | 1,087 | 2,412 | -1,325 | -54.9 |
| Operating income on sales in other businesses (\%) | 2.0 | 4.4 |  |  |
| Corporate and Eliminations: |  |  |  |  |
| Net sales: |  |  |  |  |
| Intersegment | -668 | -627 | -41 |  |
| Total | -668 | -627 | -41 |  |
| Operating expenses: |  |  |  |  |
| Intersegment | -678 | -647 | -31 | - |
| Corporate | 11,820 | 12,193 | -373 |  |
| Total | 11,142 | 11,546 | -404 | - |
| Operating income | -11,810 | -12,173 | 363 |  |
| Consolidated: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 436,550 | 437,453 | -903 | -0.2 |
| Intersegment | - | - | - | - |
| Total | 436,550 | 437,453 | -903 | -0.2 |
| Operating expenses | 397,163 | 398,969 | -1,806 | -0.5 |
| Operating income | 39,387 | 38,484 | 903 | 2.3 |
| Operating income on consolidated net sales(\%) | 9.0 | 8.8 |  |  |
| (2) Geographic Segment Information |  |  | (Millions of yen) |  |
|  | Three months ended | Three months ended |  |  |
|  | June 30, 2004 | June 30, 2003 | Change | \% |
| Japan: |  |  |  |  |
| Net sales: |  |  |  |  |
| External customers | 239,663 | 238,338 | 1,325 | 0.6 |
| Intersegment | 96,410 | 97,074 | -664 | -0.7 |
| Total | 336,073 | 335,412 | 661 | 0.2 |
| Operating expenses | 304,421 | 301,568 | 2,853 | 0.9 |
| Operating income | 31,652 | 33,844 | -2,192 | -6.5 |
| Operating income on sales in Japan(\%) | 9.4 | 10.1 |  |  |
| The Americas: |  |  |  |  |
| Net sales: |  |  |  |  |
| External customers | 76,632 | 77,534 | -902 | -1.2 |
| Intersegment | 1,295 | 1,582 | -287 | -18.1 |
| Total | 77,927 | 79,116 | -1,189 | -1.5 |
| Operating expenses | 76,053 | 76,823 | -770 | -1.0 |
| Operating income | 1,874 | 2,293 | -419 | -18.3 |
| Operating income on sales in the Americas(\%) | 2.4 | 2.9 |  |  |
| Europe: |  |  |  |  |
| Net sales: |  |  |  |  |
| External customers | 100,626 | 98,763 | 1,863 | 1.9 |
| Intersegment | 941 | 1,056 | -115 | -10.9 |
| Total | 101,567 | 99,819 | 1,748 | 1.8 |
| Operating expenses | 95,414 | 94,329 | 1,085 | 1.2 |
| Operating income | 6,153 | 5,490 | 663 | 12.1 |
| Operating income on sales in Europe(\%) | 6.1 | 5.5 |  |  |
| Other: |  |  |  |  |
| Net sales: |  |  |  |  |
| External customers | 19,629 | 22,818 | -3,189 | -14.0 |
| Intersegment | 21,010 | 25,115 | -4,105 | -16.3 |
| Total | 40,639 | 47,933 | -7,294 | -15.2 |
| Operating expenses | 38,239 | 45,580 | -7,341 | -16.1 |
| Operating income | 2,400 | 2,353 | 47 | 2.0 |
| Operating income on sales in other(\%) | 5.9 | 4.9 |  |  |
| Corporate and Eliminations: |  |  |  |  |
| Net sales: |  |  |  |  |
| Intersegment | -119,656 | -124,827 | 5,171 | - |
| Total | -119,656 | -124,827 | 5,171 | - |
| Operating expenses: | -116,964 | -119,331 | 2,367 |  |
| Operating income | -2,692 | -5,496 | 2,804 | - |
| Consolidated: |  |  |  |  |
| Net sales: |  |  |  |  |
| External customers | 436,550 | 437,453 | -903 | -0.2 |
| Intersegment | - | - | - | - |
| Total | 436,550 | 437,453 | -903 | -0.2 |
| Operating expenses | 397,163 | 398,969 | -1,806 | -0.5 |
| Operating income | 39,387 | 38,484 | 903 | 2.3 |
| Operating income on consolidated net sales(\%) | 9.0 | 8.8 |  |  |

4. Consolidated Balance Sheets

| Assets |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: |
|  | June 30, 2004 | March 31, 2004 | Change |
| Current Assets |  |  |  |
| Cash and time deposits | 217,598 | 204,001 | 13,597 |
| Trade receivables | 395,163 | 422,244 | $-27,081$ |
| Marketable securities | 45,122 | 45,124 | -2 |
| Inventories | 150,577 | 145,369 | 5,208 |
| Other current assets | 54,656 | 55,079 | -423 |
| Total Current Assets | 863,116 | 871,817 | $-8,701$ |
| Fixed Assets |  |  |  |
| Tangible fixed assets | 237,454 | 238,712 | $-1,258$ |
| Finance receivable | 527,982 | 514,047 | 13,935 |
| Other Investments | 227,193 | 228,217 | $-1,024$ |
| Total Fixed Assets | 992,629 | 980,976 | 11,653 |
| Total Assets | $1,855,745$ | $1,852,793$ | 2,952 |
| Note: |  |  |  |
| Contents of cash and time deposits: |  |  |  |
| Cash and cash equivalents | 215,467 | 203,039 |  |
| Time deposits | 2,131 | 962 |  |


| Liabilities and Shareholders' Investment |  | (Millions of yen) |  |
| :--- | ---: | ---: | ---: |
|  | June 30, 2004 | March 31, 2004 | Change |
| Current Liabilities |  |  |  |
| Trade payables | 283,044 | 297,672 | $-14,628$ |
| Short-term borrowings | 183,217 | 151,162 | 32,055 |
| Other current liabilities | 163,113 | 158,594 | 4,519 |
| Total Current Liabilities | 629,374 | 607,428 | 21,946 |
| Fixed Liabilities |  |  |  |
| Long-term indebtedness | 240,564 | 281,570 | $-41,006$ |
| Retirement benefit obligation | 85,690 | 83,492 | 2,198 |
| Other fixed liabilities | 37,429 | 1,134 |  |
| Total Fixed Liabilities | 363,683 | 401,295 | $-37,674$ |
| Total Liabilities | 993,057 | $1,008,785$ | $-15,728$ |
| Minority Interest | 49,773 | 48,877 | 896 |
| Shareholders' Investment |  |  |  |
| Common stock | 135,364 | 135,364 | - |
| Additional paid-in capital | 186,599 | 186,599 | 0 |
| Retained earnings | 533,654 | 515,372 | 18,282 |
| Accumulated other comprehensive income (loss) | $-30,673$ | $-30,272$ | -401 |
| Treasury stock | $-12,029$ | $-11,932$ | -97 |
| Total Shareholders' Investment | 812,915 | 795,131 | 17,784 |
| Total Liabilities and Shareholders' Investment | $1,855,745$ | $1,852,793$ | 2,952 |

Note: Other comprehensive income;

Net unrealized holding gains on available-for-sale securities
Pension liability adjustments
Net unrealized gains (losses) on derivative instruments
Cumulative translation adjustments

Reference: Exchange rate
US\$ 1
EURO 1

| 4,210 | 4,026 | 184 |
| ---: | ---: | ---: |
| $-17,595$ | $-14,863$ | $-2,732$ |
| -17 | -24 | 7 |
| $-17,271$ | $-19,411$ | 2,140 |

## 5. Consolidated Statements of Cash Flow

(Millions of yen)

|  | Three months ended June 30, 2004 | Three months ended June 30, 2003 |
| :---: | :---: | :---: |
| I. Cash Flows from Operating Activities: |  |  |
| 1. Net income | 24,894 | 22,355 |
| 2. Adjustments to reconcile net income to net cash provided by operating activities- |  |  |
| Depreciation and amortization | 18,790 | 19,673 |
| Equity in earnings of affiliates, net of dividends received | -158 | 2 |
| Deferred income taxes | 2,771 | -3,382 |
| Loss on disposal and sales of tangible fixed assets | 17 | 22 |
| Changes in assets and liabilities- |  |  |
| Decrease in trade receivables | 23,735 | 8,801 |
| Increase in inventories | -7,841 | -14,126 |
| Increase in finance receivables | -13,546 | -8,102 |
| (Decrease) Increase in trade payables | -11,390 | 6,019 |
| Increase in accrued income taxes and |  |  |
| accrued expenses and other | 3,074 | 3,792 |
| Retirement benefit obligation, net | -429 | 6,835 |
| Other, net | 2,351 | -2,012 |
| Net cash provided by operating activities | 42,268 | 39,877 |
| II. Cash Flows from Investing Activities: |  |  |
| 1. Proceeds from sales of plant and equipment | 535 | 7 |
| 2. Expenditures for tangible fixed assets | -18,647 | -18,657 |
| 3. Payments for purchases of available-for-sale securities | -137 | -25,043 |
| 4. Proceeds from sales of available-for-sale securities | 5 | 30,063 |
| 5. (Increase) Decrease in time deposits | -1,182 | 7,176 |
| 6. Other, net | 8,527 | -1,519 |
| Net cash used in investing activities | -10,899 | -7,973 |
| III. Cash Flows from Financing Activities: |  |  |
| 1. Proceeds from long-term indebtedness | 14,734 | 759 |
| 2. Repayment of long-term indebtedness | -18,929 | -8,596 |
| 3. (Decrease) Increase in short-term borrowings, net | -342 | 11,907 |
| 4. Proceeds from issuance of long-term debt securities | 1,000 |  |
| 5. Repayment of long-term debt securities | -10,000 | -5,000 |
| 6. Cash dividends paid | -7,405 | -5,195 |
| 7. Purchase of treasury stocks | -98 | -85 |
| 8. Other, net | -254 | -194 |
| Net cash used in financing activities | -21,294 | -6,404 |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | -122 | 1,239 |
| V. Net Increase in Cash and Cash Equivalents | 9,953 | 26,739 |
| VI. Cash and Cash Equivalents at Beginning of Year | 203,039 | 189,243 |
| VII. Adjustment for Change of Fiscal Period on Consolidated Subsidiaries | 2,475 |  |
| VIII. Cash and Cash Equivalents at End of Period | 215,467 | 215,982 |

## 6. Significant Accounting Policies (Consolidated)

1. Change relating to the scale of consolidation and the application of the equity method from April 1, 2004 to June 30, 2004.

Consolidated subsidiaries:
No addition
20 removals including HANIMEX AUSTRALASIA PTY LTD.
Companies accounted for by the equity method:
Addition:TRIANGLE SPIRIT CORPORATION.
Removal: FOTO ISLAND (NSW) PTY. LTD.

## 2. Consolidated Accounting Policies (Summary)

(1) Principles of Consolidation

The consolidated financial statements include the accounts of Ricoh and its consolidated subsidiaries. Investments in $20 \%$ to $50 \%$ owned companies when the company has the ability to exercise significant influence are accounted for on the equity basis. All significant inter-company balances and transactions have been eliminated in consolidation.
Certain overseas subsidiaries of the company changed the fiscal year end from December 31 to March 31, at the beginning of fiscal 2005. As a result, retained earnings increased by $¥ 777$ million and other comprehensive income (loss) decreased by $¥$ 1,665 million.
(2) Securities

In conformity with SFAS No.115, securities are mainly classified as available-for-sale securities. Available-for-sale securities are reported at fair value with unrealized gains and losses, net of related taxes, excluded from earnings and reported in accumulated other comprehensive income (loss).
The cost of the securities sold is computed based on the average cost of each security held at the time of sale.
(3) Inventories

Inventories are mainly stated at the lower of average cost or market. Inventory costs include raw materials, labor and manufacturing overheads.
(4) Plant and Equipment

Depreciation of plant and equipment is computed principally by using the declining-balance method over the estimated useful lives. Most of the foreign subsidiaries have adopted the straight-line method for computing depreciation.
Certain leased buildings, machinery and equipment are accounted for as capital leases in conformity with SFAS No. 13,
"Accounting for Leases."
(5) Goodwill and Other Intangible Assets

In conformity with SFAS No.142, Goodwill and intangible asset determined to have an indefinite useful life are not amortized. SFAS No. 142 requires annual impairment testing thereof.
(6) Use of Estimates

Management of the Company has made a number of estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, including impairment losses of long-lived assets and the disclosures of fair value of financial instruments and contingent assets and liabilities, to prepare these financial statements in conformity with generally accepted accounting principles. Actual results could differ from those estimates.
-APPENDIX-

## 1. Consolidated Sales by Product Category

| (Millions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2004 | Three months ended June 30, 2003 | Change | \% | Change excluding exchange impact | \% |
| <Office Equipment> |  |  |  |  |  |  |
| Imaging Solutions: |  |  |  |  |  |  |
| Digital Imaging Systems | 139,383 | 158,997 | -19,614 | -12.3 | -16,323 | -10.3 |
| Percentage of net sales (\%) | 31.9 | 36.3 |  |  |  |  |
| Domestic | 59,106 | 65,894 | -6,788 | -10.3 | -6,788 | -10.3 |
| Overseas | 80,277 | 93,103 | -12,826 | -13.8 | -9,535 | -10.2 |
| Other Imaging Systems | 42,246 | 53,771 | -11,525 | -21.4 | -10,775 | -20.0 |
| Percentage of net sales (\%) | 9.7 | 12.3 |  |  |  |  |
| Domestic | 15,995 | 19,282 | -3,287 | -17.0 | -3,287 | -17.0 |
| Overseas | 26,251 | 34,489 | -8,238 | -23.9 | -7,488 | -21.7 |
| Total Imaging Solutions | 181,629 | 212,768 | -31,139 | -14.6 | -27,098 | -12.7 |
| Percentage of net sales (\%) | 41.6 | 48.6 |  |  |  |  |
| Domestic | 75,101 | 85,176 | -10,075 | -11.8 | -10,075 | -11.8 |
| Overseas | 106,528 | 127,592 | -21,064 | -16.5 | -17,023 | -13.3 |
| Network Input/Output Systems: |  |  |  |  |  |  |
| Printing Systems | 151,970 | 116,106 | 35,864 | 30.9 | 38,072 | 32.8 |
| Percentage of net sales (\%) | 34.8 | 26.5 |  |  |  |  |
| Domestic | 66,715 | 52,458 | 14,257 | 27.2 | 14,257 | 27.2 |
| Overseas | 85,255 | 63,648 | 21,607 | 33.9 | 23,815 | 37.4 |
| Other Input/Output Systems | 5,385 | 11,421 | -6,036 | -52.9 | -5,996 | -52.5 |
| Percentage of net sales (\%) | 1.2 | 2.7 |  |  |  |  |
| Domestic | 939 | 1,642 | -703 | -42.8 | -703 | -42.8 |
| Overseas | 4,446 | 9,779 | -5,333 | -54.5 | -5,293 | -54.1 |
| Total Network Input/Output Systems | 157,355 | 127,527 | 29,828 | 23.4 | 32,076 | 25.2 |
| Percentage of net sales (\%) | 36.0 | 29.2 |  |  |  |  |
| Domestic | 67,654 | 54,100 | 13,554 | 25.1 | 13,554 | 25.1 |
| Overseas | 89,701 | 73,427 | 16,274 | 22.2 | 18,522 | 25.2 |
| Network System Solutions | 44,989 | 43,437 | 1,552 | 3.6 | 1,581 | 3.6 |
| Percentage of net sales (\%) | 10.4 | 9.9 |  |  |  |  |
| Domestic | 43,577 | 42,667 | 910 | 2.1 | 910 | 2.1 |
| Overseas | 1,412 | 770 | 642 | 83.4 | 671 | 87.1 |
| Office Equipment Total | 383,973 | 383,732 | 241 | 0.1 | 6,559 | 1.7 |
| Percentage of net sales (\%) | 88.0 | 87.7 |  |  |  |  |
| Domestic | 186,332 | 181,943 | 4,389 | 2.4 | 4,389 | 2.4 |
| Overseas | 197,641 | 201,789 | -4,148 | -2.1 | 2,170 | 1.1 |
| The Americas | 78,225 | 78,908 | -683 | -0.9 | 5,503 | 7.0 |
| Europe | 99,511 | 97,613 | 1,898 | 1.9 | 1,417 | 1.5 |
| Other | 19,905 | 25,268 | -5,363 | -21.2 | -4,750 | -18.8 |
| < Other Businesses > |  |  |  |  |  |  |
| Other Businesses | 52,577 | 53,721 | -1,144 | -2.1 | -951 | -1.8 |
| Percentage of net sales (\%) | 12.0 | 12.3 |  |  |  |  |
| Domestic | 46,980 | 42,392 | 4,588 | 10.8 | 4,588 | 10.8 |
| Overseas | 5,597 | 11,329 | -5,732 | -50.6 | -5,539 | -48.9 |
| The Americas | 176 | 583 | -407 | -69.8 | -393 | -67.4 |
| Europe | 812 | 1,006 | -194 | -19.3 | -181 | -18.0 |
| Other | 4,609 | 9,740 | -5,131 | -52.7 | -4,965 | -51.0 |
| Grand Total | 436,550 | 437,453 | -903 | -0.2 | 5,608 | 1.3 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 233,312 | 224,335 | 8,977 | 4.0 | 8,977 | 4.0 |
| Percentage of net sales (\%) | 53.4 | 51.3 |  |  |  |  |
| Overseas | 203,238 | 213,118 | -9,880 | -4.6 | -3,369 | -1.6 |
| Percentage of net sales (\%) | 46.6 | 48.7 |  |  |  |  |
| The Americas | 78,401 | 79,491 | -1,090 | -1.4 | 5,110 | 6.4 |
| Percentage of net sales (\%) | 18.0 | 18.2 |  |  |  |  |
| Europe | 100,323 | 98,619 | 1,704 | 1.7 | 1,236 | 1.3 |
| Percentage of net sales (\%) | 23.0 | 22.5 |  |  |  |  |
| Other | 24,514 | 35,008 | -10,494 | -30.0 | -9,715 | -27.8 |
| Percentage of net sales (\%) | 5.6 | 8.0 |  |  |  |  |

Each category includes the following product line:
Digital Imaging Systems
Other Imaging Systems
Printing Systems
Other Input/Output Systems
Network System Solutions
Other Businesses
Digital PPCs, color PPCs, digital duplicators and facsimile machines
Analog PPCs, diazo copiers, and thermal paper
MFPs(multifunctional printers), laser printers and software
Optical discs and system scanners
Personal computers, PC servers, network systems and network related software
Optical equipments, measuring equipments and semiconductors
Reference:
Exchange rate
US\$ 1
EURO 1

| Three months ended | Three months ended | Change |
| :---: | :---: | :---: |
| June 30, 2004 | June 30,2003 |  |
| $¥ 109.65$ | $¥ 118.52$ | $¥-8.87$ |
| $¥ 132.17$ | $¥ 134.67$ | $¥-2.50$ |

2. Forecast of Consolidated Performance

|  | Three months ended June 30, 2004 Results | Three months ending |  |  | Half year ending |  | (Billions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Year ending |  |
|  |  | Change <br> \% | Sept. 30, 2004 <br> Forecast | Change <br> \% |  |  | Sept. 30, 2004 <br> Forecast | Change <br> \% | March 31, 2005 <br> Forecast | Change <br> \% |
| Net sales | 436.5 | -0.2 | 458.4 | 1.7 | 895.0 | 0.8 | 1,810.0 | 1.7 |
| Gross profit | 189.1 | -1.9 | 197.6 | 1.2 | 386.8 | -0.3 | 785.0 | 2.5 |
| Operating income | 39.3 | 2.3 | 38.6 | -0.4 | 78.0 | 1.0 | 175.0 | 16.7 |
| Income before income taxes | 41.3 | 10.7 | 33.1 | -2.7 | 74.5 | 4.3 | 165.0 | 15.3 |
| Net income | 24.8 | 11.4 | 18.9 | -5.0 | 43.8 | 3.6 | 95.0 | 3.5 |
| Net income per share (yen) | 33.69 | - | 25.59 | - | 59.28 | - | 128.58 | - |
| Capital expenditure | 18.6 | - | 18.3 | - | 37.0 | - | 74.5 | - |
| Depreciation for tangible fixed assets | 15.9 | - | 18.0 | - | 34.0 | - | 69.0 | - |
| R\&D expenditure | 24.3 | - | 25.6 | - | 50.0 | - | 100.0 | - |
| Exchange rate (Yen/US\$) | 109.65 | - | 105.00 | - | 107.33 | - | 106.16 | - |
| Exchange rate (Yen/EURO) | 132.17 | - | 130.00 | - | 131.09 | - | 130.54 | - |

## 3. Forecast of Consolidated Sales by Product Category

(Billions of yen)

|  | Half year ending September 30, 2004 |  |  |  | Year ending March 31, 2005 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Forecast | Change \% | Forecast(*) | Change \% | Forecast | Change \% | Forecast(*) | Change \% |
| <Office Equipment> |  |  |  |  |  |  |  |  |
| Imaging Solutions: |  |  |  |  |  |  |  |  |
| Digital Imaging Systems | 275.3 | -10.9 | 282.7 | -8.6 | 537.0 | -11.4 | 547.0 | -9.8 |
| Domestic | 114.2 | -8.5 | 114.2 | -8.5 | 225.0 | -11.4 | 225.0 | -11.4 |
| Overseas | 161.1 | -12.6 | 168.5 | -8.6 | 312.0 | -11.5 | 322.0 | -8.6 |
| Other Imaging Systems | 83.7 | -20.9 | 86.2 | -18.6 | 157.3 | -20.2 | 160.5 | -18.7 |
| Domestic | 30.2 | -17.3 | 30.2 | -17.3 | 59.5 | -15.9 | 59.5 | -15.9 |
| Overseas | 53.5 | -22.9 | 56.0 | -19.4 | 97.8 | -22.7 | 101.0 | -20.2 |
| Total Imaging Solutions | 359.1 | -13.5 | 368.9 | -11.1 | 694.4 | -13.6 | 707.5 | -12.0 |
| Domestic | 144.4 | -10.5 | 144.4 | -10.5 | 284.5 | -12.4 | 284.5 | -12.4 |
| Overseas | 214.7 | -15.4 | 224.5 | -11.6 | 409.9 | -14.4 | 423.0 | -11.7 |
| Network Input/Output Systems: |  |  |  |  |  |  |  |  |
| Printing Systems | 307.6 | 31.8 | 315.6 | 35.2 | 654.7 | 28.6 | 666.8 | 30.9 |
| Domestic | 130.1 | 29.6 | 130.1 | 29.6 | 277.3 | 27.1 | 277.3 | 27.1 |
| Overseas | 177.5 | 33.4 | 185.5 | 39.4 | 377.4 | 29.7 | 389.5 | 33.8 |
| Other Input/Output Systems | 18.4 | -37.9 | 19.1 | -35.7 | 45.1 | -7.8 | 46.7 | -4.7 |
| Domestic | 1.5 | -45.3 | 1.5 | -45.3 | 2.7 | -45.8 | 2.7 | -45.8 |
| Overseas | 16.9 | -37.1 | 17.6 | -34.8 | 42.4 | -3.5 | 44.0 | -0.0 |
| Total Network Input/Output Systems | 326.0 | 23.9 | 334.7 | 27.2 | 699.9 | 25.4 | 713.5 | 27.8 |
| Domestic | 131.6 | 27.7 | 131.6 | 27.7 | 280.0 | 25.5 | 280.0 | 25.5 |
| Overseas | 194.4 | 21.5 | 203.1 | 26.9 | 419.9 | 25.3 | 433.5 | 29.4 |
| Network System Solutions | 98.9 | 1.8 | 99.1 | 1.9 | 198.1 | 1.2 | 198.4 | 1.3 |
| Domestic | 95.5 | 0.3 | 95.5 | 0.3 | 190.5 | -0.4 | 190.5 | -0.4 |
| Overseas | 3.4 | 74.6 | 3.6 | 82.6 | 7.6 | 69.4 | 7.9 | 74.8 |
| Office Equipment Total | 784.1 | 1.1 | 802.7 | 3.5 | 1,592.4 | 2.2 | 1,619.4 | 4.0 |
| Domestic | 371.5 | 3.3 | 371.5 | 3.3 | 755.0 | 2.2 | 755.0 | 2.2 |
| Overseas | 412.6 | -0.8 | 431.2 | 3.7 | 837.4 | 2.3 | 864.4 | 5.6 |
| The Americas | 164.7 | -1.2 | 181.3 | 8.7 | 324.5 | -0.2 | 345.9 | 6.4 |
| Europe | 199.7 | 2.6 | 200.9 | 3.2 | 412.0 | 3.5 | 416.3 | 4.6 |
| Other | 48.1 | -11.4 | 49.0 | -9.9 | 100.8 | 5.7 | 102.2 | 7.2 |
| < Other Businesses > |  |  |  |  |  |  |  |  |
| Other Businesses | 110.9 | -1.5 | 111.2 | -1.2 | 217.4 | -2.3 | 217.9 | -2.1 |
| Domestic | 94.5 | 6.2 | 94.5 | 6.2 | 180.0 | 2.8 | 180.0 | 2.8 |
| Overseas | 16.4 | -30.3 | 16.7 | -29.1 | 37.4 | -21.3 | 37.9 | -20.4 |
| The Americas | 0.4 | -47.6 | 0.5 | -42.1 | 1.2 | -3.5 | 1.3 | 2.0 |
| Europe | 2.8 | 26.7 | 2.9 | 28.8 | 5.9 | 38.0 | 6.0 | 40.1 |
| Other | 13.1 | -35.8 | 13.3 | -35.0 | 30.3 | -27.8 | 30.6 | -27.2 |
| Grand Total | 895.0 | 0.8 | 913.9 | 2.9 | 1,810.0 | 1.7 | 1,837.3 | 3.2 |
| Domestic | 466.0 | 3.9 | 466.0 | 3.9 | 935.0 | 2.3 | 935.0 | 2.3 |
| Overseas | 429.0 | -2.4 | 447.9 | 1.9 | 875.0 | 1.0 | 902.3 | 4.2 |
| The Americas | 165.1 | -1.5 | 181.8 | 8.4 | 325.8 | -0.2 | 347.2 | 6.4 |
| Europe | 202.5 | 2.9 | 203.8 | 3.5 | 417.9 | 3.9 | 422.3 | 4.9 |
| Other | 61.3 | -18.1 | 62.3 | -16.8 | 131.1 | -4.6 | 132.8 | -3.3 |

* Excluding foreign exchange impact


[^0]:    * The Company bases the forecast estimates for March 31, 2005 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.

[^1]:    * Ricoh bases the forecast estimates for March 31, 2005 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.

