## QUARTERLY REPORT

Third Quarter Ended December 31， 2004
（Results for the Period from October 1， 2004 to December 31，2004）

## Performance Outline（Consolidated）

（1）Three Months Ended December 31， 2004 and 2003

|  | （Billions of yen） |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Three months ended <br> December 31，2004 | Three months ended <br> December 31，2003 | Change |
| Domestic sales | 231.3 | 212.9 | $8.6 \%$ |
| Overseas sales | 212.4 | 207.9 | $2.2 \%$ |
| Net sales | 443.7 | 420.9 | $5.4 \%$ |
| Gross profit | 192.1 | 185.7 | $3.4 \%$ |
| Operating income | 38.7 | 36.2 | $6.9 \%$ |
| Income before income taxes | 34.6 | 33.2 | $4.2 \%$ |
| Net income | 22.2 | 19.6 | $13.0 \%$ |
| Exchange rate（Yen／US\＄） | 106.01 | 108.92 | -2.91 |
| Exchange rate（Yen／EURO） | 137.16 | 129.58 | 7.58 |
| Net income per share（yen） | 30.08 | 26.53 | 3.55 |
| Capital expenditures | 20.5 | 15.5 | 4.9 |
| Depreciation for tangible fixed assets | 16.9 | 15.7 | 1.2 |
| R\＆D expenditures | 26.1 | 24.2 | 1.9 |

（2）Nine Months Ended December 31，2004， 2003 and Year Ending March 31， 2005

|  | Nine months ended December 31， 2004 （Results） |  | Change | （Billions of yen） |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nine months ended December 31， 2003 （Results） |  | Year ending March 31， 2005 （Forecast） | Change |
| Domestic sales | 700.4 | 661.5 | 5．9\％ | 972.9 | 6．4\％ |
| Overseas sales | 619.3 | 647.4 | －4．3\％ | 842.1 | －2．8\％ |
| Net sales | 1，319．8 | 1，308．9 | 0．8\％ | 1，815．0 | 2．0\％ |
| Gross profit | 555.9 | 573.8 | －3．1\％ | 764.0 | －0．2\％ |
| Operating income | 96.4 | 113.4 | －15．0\％ | 147.0 | －2．0\％ |
| Income before income taxes | 94.7 | 104.6 | －9．5\％ | 141.0 | －1．4\％ |
| Net income | 58.0 | 61.9 | －6．3\％ | 85.0 | －7．4\％ |
| Exchange rate（Yen／US\＄） | 108.55 | 115.00 | －6．45 | 107.67 | －5．42 |
| Exchange rate（Yen／EURO） | 134.60 | 132.17 | 2.43 | 133.45 | 0.80 |
| Net income per share（yen） | 78.56 | 83.32 | －4．76 | 115.07 | －8．56 |
| Total assets | 1，899．8 | 1，922．1 | －22．2 | － |  |
| Shareholders＇equity | 841.9 | 708.8 | 133.1 | － | － |
| Interest－bearing debt | 446.4 | 513.1 | －66．6 | － | － |
| Equity ratio（\％） | 44.3 | 36.9 | 7.4 | － | － |
| Shareholder＇s equity per share（yen） | 1，139．87 | 958.20 | 181.67 | － | － |
| Cash flows from operating activities | 74.3 | 81.6 | －7．3 | － | － |
| Cash flows from investing activities | －90．5 | －40．4 | －50．1 | － | － |
| Cash flows from financing activities | －22．9 | 9.2 | －32．1 | － | － |
| Cash and cash equivalents at end of period | 168.1 | 238.3 | －70．2 | － | － |
| Capital expenditures | 58.7 | 51.8 | 6.8 | 79.0 | 0.4 |
| Depreciation for tangible fixed assets | 48.0 | 49.4 | －1．3 | 67.5 | －0．1 |
| R\＆D expenditures | 79.6 | 68.4 | 11.1 | 107.0 | 14.4 |

## Ricoh Company，Ltd．

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## Performance

*Overview

Consolidated net sales for the third quarter of fiscal 2005 (the three months period from October 1 to December 31, 2004) increased by $5.4 \%$ as compared to the previous corresponding period, to $¥ 443.7$ billion. During this quarter, the average yen exchange rates were at $¥ 106.01$ against the U.S. dollar (up $¥ 2.91$ ) and $¥ 137.16$ against the euro (down $¥ 7.58$ ). Net sales would rise $4.8 \%$ excluding impacts of such foreign currency exchange fluctuations.

In Japan, Printing Systems such as MFPs (multifunctional printers) and laser printers increased its sales, and also solution business such as support and service continued its sales raised. Moreover, Ricoh Printing Systems, Ltd. which is a newly acquired printing company contributed substantially to our sales.
In the result of taking effective countermeasures against the changes in terms of multifunction, networking and colorizing, net sales was $8.6 \%$ up from the previous corresponding period.

As for overseas, product categories such as color PPCs (plain paper copiers), MFPs and laser printers, especially color models, increased its sales in each region. Although sales in the Americas increased by $3.0 \%$ ( $5.9 \%$ increase excluding currency exchange impact) and in Europe also increased by $8.2 \%$ as compared to the previous corresponding period, sales in other region such as China, Asian and Oceania countries decreased by $18.4 \%$ due primarily to sales decline of optical disc business and the sale of certain consolidated subsidiaries in optical related business.
As a result, net sales was $2.2 \%$ up from the previous corresponding period. Excluding the impact of the currency exchange fluctuations, it figures net sales would be increased by $0.9 \%$.

Operating income increased by $6.9 \%$ as compared to the previous corresponding period, to $¥ 38.7$ billion. It was provided positive effect by increasing of sales on high value-added products such as color PPCs, MFPs and printers that yield a high profit, launching new products and ongoing cost-cutting activities, in spite of expansion of strategic costs such as research and development and establishment of core operating system.
As a result, income before income taxes increased by $4.2 \%$ as compared to the previous corresponding period, to $¥ 34.6$ billion, although foreign exchange losses incurred in other expense.

The effective tax rate consequently dropped down due to the amount of tax exemption on research and development expenses which was expanded by the change of the Corporate Tax Law in Japan, and overall profitability improvement has been executed.
As a result, net income increased by $13.0 \%$ as compared to the previous corresponding period, to $¥ 22.2$ billion.

## *Conditions by Product Line

## Office Equipment (Sales up $6.7 \%$ to $¥ 393.1$ billion)

Customer demands have been shifting more to digital, networked and color models from standalone analog products both in Japan and overseas market place. Ricoh enforced a solution proposal to customers for the optimization of their total printing costs in order to assist their efficient management of TDV (Total Document Volume). As a result, sales of color PPCs and Printing Systems such as MFPs and laser printers continued to grow and sales of Network System Solutions such as support and service increased while sales of Imaging Solutions decreased. Sales of optical disc business decreased as per continuous reduction in key module business such as independent developed disc drive and its related component, except media.

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Imaging Solutions (Sales down 5.7% to ¥178.3 billion)
Digital Imaging Systems
- Sales of color PPCs increased by new product in response to growth in customer demand.
- Shift from standalone products to MFPs all over the world
- As a result, sales in this category decreased by 2.1%.
Other Imaging Systems
- Sales were down by 17.1% due to the shift from analog products to MFPs and color products.
Network Input/Output Systems (Sales up 24.2% to ¥171.3 billion)
Printing Systems
- Continuous sales growth by introducing new offering products to cope with the shift to networked and color models both in
Japan and overseas.
MFPs: Imagio Neo 352 and Imagio Neo 602 in Japan
                                    Aficio 2035/2045 series and Aficio 2105/2090 series overseas
Color MFPs: Imagio Neo C245 and Imagio Neo C385 in Japan
Aficio 2232C/2238C series overseas
- Sales volume of printers increased especially color laser printer and color printers for office use utilizing Ricoh's original
'GELJET' technology with strategic low price.
- Ricoh Printing Systems, Ltd. became a subsidiary and contributed to our performances.
- As a result, sales in this category increased by 35.9%.
Other Input/Output Systems
- Optical disc business that advanced to focus on media decreased its sales.
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Network System Solutions (Sales up $4.6 \%$ to $¥ 43.5$ billion)

- Solution business such as support and service continued to increase due primarily to customer acceptance of our solution proposal to optimize their total printing cost.

Consequently, net sales of Office Equipment segment increased by $6.7 \%$ as compared to the previous corresponding period, to $¥$ 393.1 billion. Operating income increased by $9.1 \%$ to $¥ 54.5$ billion. It was particularly resulted from sales increase and new products of Printing Systems and continuous cost reduction.

## Other Businesses (Sales down $3.2 \%$ to $¥ 50.6$ billion)

Net sales of Other Business segment decreased by $3.2 \%$ as compared to the previous corresponding period, to $¥ 50.6$ billion, due primarily to the sales of certain consolidated subsidiaries in optical related business and sluggish demand cycle of semiconductor business.
As a result, operating income in this segment decreased to $¥ 0.1$ billion.
*Cash Flows (Nine months from April 1, 2004 to December 31, 2004)
Net cash provided by operating activities decreased $¥ 7.3$ billion as compared to the previous corresponding period, to $¥ 74.3$ billion. Although the collection of trade receivables progressed, inventories increased in response to sales expansion in overseas markets. Income tax and bonus were paid, and retirement benefit obligation decreased due to the maintenance of the pension plan last fiscal year.
Net cash used in investing activities was $¥ 90.5$ billion due to capital investment in new product lines, product development and the acquisition of new printer company, Ricoh Printing Systems, Ltd.
As a result, free cash flow generated by operating and investing activities, which provided $¥ 41.2$ billion in the previous corresponding period, used $¥ 16.2$ billion.
Net cash used in financing activities amounted to $¥ 22.9$ billion due primarily to cutback interest-bearing debt by means of reinforcement of cash management in each region and payment of dividends.
As a result, cash and cash equivalents at the end of the third quarter decreased $¥ 34.8$ billion as compared to the end of the preceding year, to $¥ 168.1$ billion.

## *Forecast for the entire fiscal year

As for the forecast of business results for the fiscal year ending March 31, 2005, we have revised our sales forecast as announced in October 2004, up to $¥ 1,815.0$ billion with $2.0 \%$ growth as compared to the previous fiscal year.
We forecast the sales volume of Office Equipment will increase both in Japan and overseas in consideration of positive effect showed up in regard to the promotion for color models and the reform of non-core businesses, which were conducted during this first half of fiscal year. For the fourth quarter, we predict an exchange rate of $¥ 105.00$ against the US dollar, and of $¥ 130.00$ against the euro, without change.

As for income, we revised downward our forecast to operating income of $¥ 147.0$ billion and income before income taxes of $¥ 141.0$ billion, from $¥ 151.0$ billion and $¥ 145.5$ billion of which we announced in October 2004 , respectively. It is due primarily to strategic investment for 15 th medium-term plan that will start from next fiscal year.
Forecast net income of $¥ 85.0$ billion has not been revised and same as announced in October 2004.

Our performance forecasts for fiscal 2005 are as follows:
Exchange Rate Assumptions for the full year ending March 31, 2005
US\$ $1=¥ 107.67$ ( $¥ 113.09$ in previous fiscal year)
EURO $1=¥ 133.45$ ( $¥ 132.65$ in previous fiscal year)

|  |  |  |  |
| :--- | ---: | ---: | ---: |
|  | Year ending <br> March 31, 2005 <br> (Forecast) | Year ended <br> March 31, 2004 <br> (Results) | Change |

*Note: As for net income for the year ended March 31, 2004, ¥7.3 billion of net realized gains of the certain marketable securities, which were contributed to the employee retirement benefit trust, were incorporated as cumulative effect of accounting change.

[^1]
## Ricoh Company, Ltd. and Consolidated Subsidiaries

Financial Highlights for the Third Quarter Ended December 31, 2004 (U.S. GAAP Financial Information)

## 1. Items Relating to Third Quarter Financial Statements

(1) No change in accounting method has been made.
(2) Change relating to the scale of consolidation and the application of the equity method:

Consolidated subsidiaries: 12 additions; No change
Companies accounted for by the equity method: 2 additions; 1 removal
2. Results for the Period from October 1, 2004 to December 31, 2004

| (1) Operating Results | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2004 | Three months ended December 31, 2003 | Year ended March 31, 2004 |
| Net sales | 443,799 | 420,903 | 1,780,245 |
| (\% change from the previous corresponding period) | 5.4 | 0.0 | 2.4 |
| Operating income | 38,709 | 36,214 | 150,006 |
| (\% change from the previous corresponding period) | 6.9 | 8.4 | 12.2 |
| Income before income taxes | 34,661 | 33,266 | 143,063 |
| (\% change from the previous corresponding period) | 4.2 | 10.9 | 15.9 |
| Net income | 22,223 | 19,664 | 91,766 |
| (\% change from the previous corresponding period) | 13.0 | 10.5 | 26.6 |
| Net income per share-basic (yen) | 30.08 | 26.53 | 123.63 |
| Net income per share-diluted (yen) | - | - | - |

Net income per share-diluted (yen)
Note: Equity in earnings of affiliates: $¥ 1,532$ million ( $¥ 932$ million in previous corresponding period)
(2) Financial Position (Millions of yen)

|  | December 31, 2004 | December 31, 2003 | March 31, 2004 |
| :--- | ---: | ---: | ---: |
| Total assets | $1,899,898$ | $1,922,150$ | $1,852,793$ |
| Shareholders' equity | 841,998 | 708,888 | 795,131 |
| Equity ratio (\%) | 44.3 | 36.9 | 42.9 |
| Equity per share (yen) | $1,139.87$ | 958.20 | $1,076.11$ |


| Cash Flow |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: |
|  | Nine months ended | Nine months ended | Year ended |
| Mecember 31, 2004 | December 31, 2003 | March 31, 2004 |  |
| Cash flows from operating activities | 74,318 | 81,698 | 154,911 |
| Cash flows from investing activities | $-90,576$ | $-40,400$ | $-63,383$ |
| Cash flows from financing activities | $-22,949$ | 9,223 | $-74,835$ |
| Cash and cash equivalents at end of period | 168,173 | 238,389 | 203,039 |

3. Forecast of Operating Results from April 1, 2004 to March 31, 2005
(Millions of yen)

| Net sales | $1,815,000$ |
| :--- | ---: |
| Operating income | 147,000 |
| Income before income taxes | 141,000 |
| Net income | 85,000 |

Note: Net income per share (Consolidated) $¥ 115.07$

In accordance with Japanese regulations, Ricoh has issued forecast for its financial results for the fiscal year ending March 31, 2005. These forecast are forward-looking statements based on a number of assumptions and beliefs in light of the information currently available to management and subject to significant risks and uncertainties.

## Consolidated Performance

1. Consolidated Statements of Income

| (Three months ended December 31, 2004 and | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2004 | Three months ended December 31, 2003 | Change | \% |
| Net sales | 443,799 | 420,903 | 22,896 | 5.4 |
| Cost of sales <br> Percentage of net sales (\%) | $\begin{array}{r} 251,696 \\ 56.7 \end{array}$ | $\begin{array}{r} 235,124 \\ 55.9 \end{array}$ | 16,572 | 7.0 |
| Gross Profit <br> Percentage of net sales (\%) | $\begin{array}{r} 192,103 \\ 43.3 \end{array}$ | $\begin{array}{r} 185,779 \\ 44.1 \end{array}$ | 6,324 | 3.4 |
| Selling, general and administrative expenses Percentage of net sales (\%) | $\begin{array}{r} 153,394 \\ 34.6 \end{array}$ | $\begin{array}{r} 149,565 \\ 35.5 \end{array}$ | 3,829 | 2.6 |
| Operating income <br> Percentage of net sales (\%) | $\begin{array}{r} 38,709 \\ 8.7 \end{array}$ | $\begin{array}{r} 36,214 \\ 8.6 \end{array}$ | 2,495 | 6.9 |
| Other (income) expense |  |  |  |  |
| Interest and dividend income Percentage of net sales (\%) | $\begin{gathered} 358 \\ 0.1 \end{gathered}$ | 434 0.1 | -76 | -17.5 |
| Interest expense <br> Percentage of net sales (\%) | $\begin{array}{r} 1,276 \\ 0.3 \end{array}$ | $\begin{array}{r} 1,337 \\ 0.3 \end{array}$ | -61 | -4.6 |
| Other, net <br> Percentage of net sales (\%) | $\begin{array}{r} 3,130 \\ 0.7 \end{array}$ | $\begin{array}{r} 2,045 \\ 0.5 \end{array}$ | 1,085 | 53.1 |
| Income before income taxes, equity income and minority interests Percentage of net sales (\%) | $\begin{array}{r} 34,661 \\ 7.8 \end{array}$ | $\begin{array}{r} 33,266 \\ 7.9 \end{array}$ | 1,395 | 4.2 |
| Provision for income taxes Percentage of net sales (\%) | $\begin{array}{r} 12,500 \\ 2.8 \end{array}$ | $\begin{array}{r} 13,473 \\ 3.2 \end{array}$ | -973 | -7.2 |
| Minority interests in earnings of subsidiaries Percentage of net sales (\%) | $\begin{gathered} 1,470 \\ 0.3 \end{gathered}$ | $\begin{gathered} 1,061 \\ 0.2 \end{gathered}$ | 409 | 38.5 |
| Equity in earnings of affiliates <br> Percentage of net sales (\%) | $\begin{array}{r} 1,532 \\ 0.3 \end{array}$ | 932 0.2 | 600 | 64.4 |
| Net income <br> Percentage of net sales (\%) | $\begin{array}{r} 22,223 \\ 5.0 \\ \hline \end{array}$ | $\begin{array}{r} 19,664 \\ 4.7 \\ \hline \end{array}$ | 2,559 | 13.0 |
| Reference : Exchange rate US\$ 1 EURO 1 | $\begin{aligned} & ¥ 106.01 \\ & ¥ 137.16 \end{aligned}$ | $\begin{aligned} & ¥ 108.92 \\ & ¥ 129.58 \end{aligned}$ |  |  |


| (Nine months ended December 31, 2004 and 2003 and Year ended March 31, 2004) |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2004 | Nine months ended December 31, 2003 | Change | \% | Year ended March 31, 2004 |
| Net sales | 1,319,802 | 1,308,993 | 10,809 | 0.8 | 1,780,245 |
| Cost of sales | 763,819 | 735,107 | 28,712 | 3.9 | 1,014,619 |
| Percentage of net sales (\%) | 57.9 | 56.2 |  |  | 57.0 |
| Gross Profit | 555,983 | 573,886 | -17,903 | -3.1 | 765,626 |
| Percentage of net sales (\%) | 42.1 | 43.8 |  |  | 43.0 |
| Selling, general and administrative expenses | 459,516 | 460,417 | -901 | -0.2 | 615,620 |
| Percentage of net sales (\%) | 34.8 | 35.1 |  |  | 34.6 |
| Operating income | 96,467 | 113,469 | -17,002 | -15.0 | 150,006 |
| Percentage of net sales (\%) | 7.3 | 8.7 |  |  | 8.4 |
| Other (income) expense |  |  |  |  |  |
| Interest and dividend income | 1,431 | 1,747 | -316 | -18.1 | 1,925 |
| Percentage of net sales (\%) | 0.1 | 0.1 |  |  | 0.1 |
| Interest expense | 3,592 | 4,200 | -608 | -14.5 | 5,290 |
| Percentage of net sales (\%) | 0.3 | 0.3 |  |  | 0.3 |
| Other, net | -419 | 6,334 | -6,753 | - | 3,578 |
| Percentage of net sales (\%) | -0.1 | 0.5 |  |  | 0.2 |
| Income before income taxes, |  |  |  |  |  |
| equity income and minority interests | 94,725 | 104,682 | -9,957 | -9.5 | 143,063 |
| Percentage of net sales (\%) | 7.2 | 8.0 |  |  | 8.0 |
| Provision for income taxes | 36,279 | 41,897 | -5,618 | -13.4 | 56,641 |
| Percentage of net sales (\%) | 2.7 | 3.2 |  |  | 3.2 |
| Minority interests in earnings of subsidiaries | 3,368 | 2,760 | 608 | 22.0 | 4,094 |
| Percentage of net sales (\%) | 0.3 | 0.2 |  |  | 0.2 |
| Equity in earnings of affiliates | 2,966 | 1,904 | 1,062 | 55.8 | 2,065 |
| Percentage of net sales (\%) | 0.2 | 0.1 |  |  | 0.1 |
| Income before cumulative effect of accounting changes | 58,044 | 61,929 | -3,885 | -6.3 | 84,393 |
| Percentage of net sales (\%) | 4.4 | 4.7 |  |  | 4.7 |
| Cumulative effect of accounting change, net of tax | - | - | - | - | 7,373 |
| Percentage of net sales (\%) | - | - |  |  | 0.5 |
| Net income | 58,044 | 61,929 | -3,885 | -6.3 | 91,766 |
| Percentage of net sales (\%) | 4.4 | 4.7 |  |  | 5.2 |
| Reference : Exchange rate |  |  |  |  |  |
| US\$ 1 | $¥ 108.55$ | $¥ 115.00$ |  |  | $¥ 113.09$ |
| EURO 1 | $¥ 134.60$ | $¥ 132.17$ |  |  | $¥ 132.65$ |


| (Three months ended December 31, |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2004 | Three months ended December 31, 2003 | Change | \% |
| <Office Equipment> |  |  |  |  |
| Imaging Solutions: |  |  |  |  |
| Digital Imaging Systems | 140,909 | 143,882 | -2,973 | -2.1 |
| Percentage of net sales (\%) | 31.8 | 34.2 |  |  |
| Other Imaging Systems | 37,408 | 45,151 | -7,743 | -17.1 |
| Percentage of net sales (\%) | 8.4 | 10.7 |  |  |
| Total Imaging Solutions | 178,317 | 189,033 | -10,716 | -5.7 |
| Percentage of net sales (\%) | 40.2 | 44.9 |  |  |
| Network Input/Output Systems: |  |  |  |  |
| Printing Systems | 169,281 | 124,564 | 44,717 | 35.9 |
| Percentage of net sales (\%) | 38.1 | 29.6 |  |  |
| Other Input/Output Systems | 2,043 | 13,372 | -11,329 | -84.7 |
| Percentage of net sales (\%) | 0.5 | 3.2 |  |  |
| Total Network Input/Output Systems | 171,324 | 137,936 | 33,388 | 24.2 |
| Percentage of net sales (\%) | 38.6 | 32.8 |  |  |
| Network System Solutions | 43,531 | 41,623 | 1,908 | 4.6 |
| Percentage of net sales (\%) | 9.8 | 9.9 |  |  |
| Office Equipment Total | 393,172 | 368,592 | 24,580 | 6.7 |
| Percentage of net sales (\%) | 88.6 | 87.6 |  |  |
| < Other Businesses > |  |  |  |  |
| Other Businesses | 50,627 | 52,311 | -1,684 | -3.2 |
| Percentage of net sales (\%) | 11.4 | 12.4 |  |  |
| Grand Total | 443,799 | 420,903 | 22,896 | 5.4 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |
| Reference : Exchange rate |  |  |  |  |
| US\$ 1 | $¥ 106.01$ | $¥ 108.92$ |  |  |
| EURO 1 | $¥ 137.16$ | $¥ 129.58$ |  |  |


| (Nine months ended December 31, 2004 and 2003 and Year ended March 31, 2004) |  |  |  |
| :--- | :--- | :--- | :--- |
|  | Nine months ended | Nine months ended |  |
| December 31, 2004 | December 31, 2003 | Change | Year ended |

<Office Equipment>

| Imaging Solutions: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Digital Imaging Systems | 416,440 | 453,040 | -36,600 | -8.1 | 606,270 |
| Percentage of net sales (\%) | 31.6 | 34.6 |  |  | 34.1 |
| Other Imaging Systems | 118,482 | 151,087 | -32,605 | -21.6 | 197,304 |
| Percentage of net sales (\%) | 8.9 | 11.6 |  |  | 11.0 |
| Total Imaging Solutions | 534,922 | 604,127 | -69,205 | -11.5 | 803,574 |
| Percentage of net sales (\%) | 40.5 | 46.2 |  |  | 45.1 |
| Network Input/Output Systems: |  |  |  |  |  |
| Printing Systems | 470,624 | 358,021 | 112,603 | 31.5 | 509,212 |
| Percentage of net sales (\%) | 35.7 | 27.4 |  |  | 28.6 |
| Other Input/Output Systems | 11,022 | 43,097 | -32,075 | -74.4 | 49,025 |
| Percentage of net sales (\%) | 0.8 | 3.2 |  |  | 2.8 |
| Total Network Input/Output Systems | 481,646 | 401,118 | 80,528 | 20.1 | 558,237 |
| Percentage of net sales (\%) | 36.5 | 30.6 |  |  | 31.4 |
| Network System Solutions | 142,569 | 138,855 | 3,714 | 2.7 | 195,822 |
| Percentage of net sales (\%) | 10.8 | 10.6 |  |  | 11.0 |
| Office Equipment Total | 1,159,137 | 1,144,100 | 15,037 | 1.3 | 1,557,633 |
| Percentage of net sales (\%) | 87.8 | 87.4 |  |  | 87.5 |
| < Other Businesses > |  |  |  |  |  |
| Other Businesses | 160,665 | 164,893 | -4,228 | -2.6 | 222,612 |
| Percentage of net sales (\%) | 12.2 | 12.6 |  |  | 12.5 |
| Grand Total | 1,319,802 | 1,308,993 | 10,809 | 0.8 | 1,780,245 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  | 100.0 |
| Reference : Exchange rate |  |  |  |  |  |
| US\$ 1 | ¥108.55 | $¥ 115.00$ |  |  | ¥113.09 |
| EURO 1 | $¥ 134.60$ | $¥ 132.17$ |  |  | ¥132.65 |

Each category includes the following product line:
Digital Imaging Systems
Other Imaging Systems
Printing Systems
Other Input/Output Systems
Network System Solutions
Other Businesses

Digital PPCs, color PPCs, digital duplicators and facsimile machines
Analog PPCs, diazo copiers, and thermal paper
MFPs(multifunctional printers), laser printers and software
Optical discs and system scanners
Personal computers, PC servers, network systems and network related software
Optical equipments, metering equipments and semiconductors

2-2. Consolidated Sales by Geographic Area
(Three months ended December 31, 2004 and 2003)
(Millions of yen)

|  | Three months ended December 31, 2004 | Three months ended December 31, 2003 | Change | \% |
| :---: | :---: | :---: | :---: | :---: |
| <Domestic> | 231,321 | 212,908 | 18,413 | 8.6 |
| Percentage of net sales (\%) | 52.1 | 50.6 |  |  |
| <Overseas> | 212,478 | 207,995 | 4,483 | 2.2 |
| Percentage of net sales (\%) | 47.9 | 49.4 |  |  |
| The Americas | 78,246 | 75,933 | 2,313 | 3.0 |
| Percentage of net sales (\%) | 17.6 | 18.0 |  |  |
| Europe | 107,610 | 99,422 | 8,188 | 8.2 |
| Percentage of net sales (\%) | 24.2 | 23.6 |  |  |
| Other | 26,622 | 32,640 | -6,018 | -18.4 |
| Percentage of net sales (\%) | 6.1 | 7.8 |  |  |
| Grand Total | 443,799 | 420,903 | 22,896 | 5.4 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |
| Reference : Exchange rate |  |  |  |  |
| US\$ 1 | $¥ 106.01$ | $¥ 108.92$ |  |  |
| EURO 1 | $¥ 137.16$ | $¥ 129.58$ |  |  |


| (Nine months ended December 3 | d Year ended Marc | , 2004) |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2004 | Nine months ended <br> December 31, 2003 | Change | \% | Year ended March 31, 2004 |
| <Domestic> | 700,497 | 661,544 | 38,953 | 5.9 | 914,060 |
| Percentage of net sales (\%) | 53.1 | 50.5 |  |  | 51.3 |
| <Overseas> | 619,305 | 647,449 | -28,144 | -4.3 | 866,185 |
| Percentage of net sales (\%) | 46.9 | 49.5 |  |  | 48.7 |
| The Americas | 239,576 | 243,597 | -4,021 | -1.7 | 326,380 |
| Percentage of net sales (\%) | 18.2 | 18.6 |  |  | 18.3 |
| Europe | 300,597 | 296,373 | 4,224 | 1.4 | 402,392 |
| Percentage of net sales (\%) | 22.8 | 22.6 |  |  | 22.6 |
| Other | 79,132 | 107,479 | -28,347 | -26.4 | 137,413 |
| Percentage of net sales (\%) | 5.9 | 8.3 |  |  | 7.8 |
| Grand Total | 1,319,802 | 1,308,993 | 10,809 | 0.8 | 1,780,245 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  | 100.0 |
| Reference : Exchange rate |  |  |  |  |  |
| US\$ 1 | $¥ 108.55$ | $¥ 115.00$ |  |  | $¥ 113.09$ |
| EURO 1 | $¥ 134.60$ | $¥ 132.17$ |  |  | $¥ 132.65$ |

## 3. Consolidated Balance Sheets

(December 31, 2004 and March 31, 2004)

| Assets |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: |
|  | December 31, 2004 | March 31, 2004 | Change |
| Current Assets |  |  |  |
| Cash and time deposits | 169,028 | 204,001 | $-34,973$ |
| Trade receivables | 415,977 | 422,244 | $-6,267$ |
| Marketable securities | 33,136 | 45,124 | $-11,988$ |
| Inventories | 168,994 | 145,369 | 23,625 |
| Other current assets | 53,739 | 55,079 | $-1,340$ |
| Total Current Assets | 840,874 | 871,817 | $-30,943$ |
| Fixed Assets |  |  |  |
| Tangible fixed assets | 245,061 | 238,712 | 6,349 |
| Finance receivables | 545,697 | 514,047 | 31,650 |
| Other Investments | 268,266 | 228,217 | 40,049 |
| Total Fixed Assets | $1,059,024$ | 980,976 | 78,048 |
| Total Assets | $1,899,898$ | $1,852,793$ | 47,105 |
| Note: |  |  |  |
| Contents of cash and time deposits: | 168,173 | 203,039 |  |
| Cash and cash equivalents | 855 | 962 |  |
| Time deposits |  |  |  |


| Liabilities and Shareholders' Investment |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: |
|  | December 31, 2004 | March 31, 2004 | Change |
| Current Liabilities |  |  |  |
| Trade payables | 285,944 | 297,672 | $-11,728$ |
| Short-term borrowings | 216,088 | 151,162 | 64,926 |
| Other current liabilities | 140,637 | 158,594 | $-17,957$ |
| Total Current Liabilities | 642,669 | 607,428 | 35,241 |
| Fixed Liabilities |  |  |  |
| Long-term indebtedness | 230,409 | 281,570 | $-51,161$ |
| Accrued pension and severance costs | 94,597 | 83,492 | 11,105 |
| Other fixed liabilities | 39,564 | 36,295 | 3,269 |
| Total Fixed Liabilities | 364,570 | 401,357 | $-36,787$ |
| Total Liabilities | $1,007,239$ | $1,008,785$ | $-1,546$ |
| Minority Interest | 50,661 | 48,877 | 1,784 |
| Shareholders' Investment |  |  |  |
| Common stock | 135,364 | 135,364 | - |
| Additional paid-in capital | 186,599 | 186,599 | 0 |
| Retained earnings | 559,416 | 515,372 | 44,044 |
| Accumulated other comprehensive income (loss) | $-27,008$ | $-30,272$ | 3,264 |
| Treasury stock | $-12,373$ | $-11,932$ | -441 |
| Total Shareholders' Investment | 841,998 | 795,131 | 46,867 |
| Total Liabilities and Shareholders' Investment | $1,899,898$ | $1,852,793$ | 47,105 |
| Note: Other comprehensive income; |  |  |  |
| Net unrealized holding gains on available-for-sale securities | 4,340 | 4,026 | 314 |
| Pension liability adjustments | $-16,953$ | $-14,863$ | $-2,090$ |
| Net unrealized gains (losses) on derivative instruments | -21 | -24 | 3 |
| Cumulative translation adjustments | $-14,374$ | $-19,411$ | 5,037 |

Reference: Exchange rate
US\$ 1
EURO 1

December 31, 2004 March 31, 2004
$¥ 104.21 \quad ¥ 105.69$
$¥ 141.61 \quad ¥ 128.88$

## 4. Consolidated Statements of Cash Flow

| (Nine months ended December 31, 2004 and 2003 and Year ended March 31, 2004) |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2004 | Nine months ended December 31, 2003 | Year ended March 31, 2004 |
| I. Cash Flows from Operating Activities: |  |  |  |
| 1. Net income | 58,044 | 61,929 | 91,766 |
| 2. Adjustments to reconcile net income to net cash provided by operating activities- |  |  |  |
| Depreciation and amortization | 57,498 | 56,381 | 76,968 |
| Equity in earnings of affiliates, net of dividends received | -2,163 | -1,162 | -1,001 |
| Deferred income taxes | 5,731 | 1,026 | 3,338 |
| Losses on disposal and sales of tangible fixed assets | 1,600 | 1,094 | 2,035 |
| Cumulative effect of accounting change, net of tax | - | - | -7,373 |
| Changes in assets and liabilities, net of effects from acquisition(Increase) decrease in trade receivables | 23,847 | 10,563 | -11,367 |
| Increase in inventories | -14,111 | -21,209 | -4,317 |
| Increase in finance receivables | -19,659 | -22,666 | -32,650 |
| (Decrease) increase in trade payables | -23,282 | -6,111 | 21,316 |
| Decrease in accrued income taxes and accrued expenses and other | -24,387 | -28,587 | -5,913 |
| (Decrease) Increase in accrued pension and severance costs | 2,454 | 15,455 | -609 |
| Other, net | 8,746 | 14,985 | 22,718 |
| Net cash provided by operating activities | 74,318 | 81,698 | 154,911 |
| II. Cash Flows from Investing Activities: |  |  |  |
| 1. Proceeds from sales of property, plant and equipment | 1,631 | 134 | 190 |
| 2. Expenditures for tangible fixed assets | -58,253 | -51,830 | -75,432 |
| 3. Payments for purchases of available-for-sale securities | -27,161 | -25,200 | -35,518 |
| 4. Proceeds from sales of available-for-sale securities | 39,024 | 34,047 | 45,464 |
| 5. Decrease in time deposits, net | 108 | 10,192 | 9,915 |
| 6. Other, net | -45,925 | -7,743 | -8,002 |
| Net cash used in investing activities | -90,576 | -40,400 | -63,383 |
| III. Cash Flows from Financing Activities: |  |  |  |
| 1. Proceeds from long-term indebtedness | 45,053 | 1,104 | 13,349 |
| 2. Repayment of long-term indebtedness | -37,522 | -25,788 | -31,509 |
| 3. (Decrease) increase in short-term borrowings, net | -1,628 | 68,169 | -10,728 |
| 4. Proceeds from issuance of long-term debt securities | 9,000 | 1,000 | 1,000 |
| 5. Repayment of long-term debt securities | -22,000 | -14,000 | -23,910 |
| 6. Dividends paid | -14,793 | -11,136 | -11,136 |
| 7. Payment for purchase of treasury stock | -480 | -9,634 | -11,411 |
| 8. Other, net | -579 | -492 | -490 |
| Net cash used in financing activities | -22,949 | 9,223 | -74,835 |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | 1,866 | -1,375 | -2,897 |
| V. Net Increase (Decrease) in Cash and Cash Equivalents | -37,341 | 49,146 | 13,796 |
| VI. Cash and Cash Equivalents at Beginning of Year | 203,039 | 189,243 | 189,243 |
| VII. Adjustment for Change of Fiscal Period on Consolidated Subsidiaries | 2,475 | - | - |
| VIII. Cash and Cash Equivalents at End of Period | 168,173 | 238,389 | 203,039 |

## 5. Segment Information

(1) Industry Segment Information


| (Nine months ended December 31, 2004 and 2003 | ear ended March | , 2004) |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2004 | Nine months ended December 31, 2003 | Change | \% | Year ended March 31, 2004 |
| Office Equipment: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| Unaffiliated customers | 1,159,137 | 1,144,100 | 15,037 | 1.3 | 1,557,633 |
| Intersegment | - | - | - | - | - |
| Total | 1,159,137 | 1,144,100 | 15,037 | 1.3 | 1,557,633 |
| Operating expenses | 1,022,415 | 991,438 | 30,977 | 3.1 | 1,353,304 |
| Operating income | 136,722 | 152,662 | -15,940 | -10.4 | 204,329 |
| Operating income on office equipment sales(\%) | 11.8 | 13.3 |  |  | 13.1 |

Other Businesses:

| Net sales: |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| $\quad$ Unaffiliated customers | 160,665 | 164,893 | $-4,228$ | -2.6 | 222,612 |
| Intersegment | 1,862 | 1,740 | 122 | 7.0 | 2,462 |
| Total | 162,527 | 166,633 | $-4,106$ | -2.5 | 225,074 |
| Operating expenses | 161,166 | 162,639 | $-1,473$ | -0.9 | 220,391 |
| Operating income | 1,361 | 3,994 | $-2,633$ | -65.9 | 4,683 |
| $\quad$ Operating income on sales in other businesses $(\%)$ | 0.8 | 2.4 |  |  | 2.1 |

Corporate and Eliminations:

| Net sales: |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $\quad$ Intersegment | $-1,862$ | $-1,740$ | -122 | - | $-2,462$ |
| Total | $-1,862$ | $-1,740$ | -122 | - | $-2,462$ |
| Operating expenses: |  |  |  |  |  |
| Intersegment | $-1,860$ | $-1,764$ | -96 | - | $-2,494$ |
| Corporate | 41,614 | 43,211 | $-1,597$ | - | 59,038 |
| Total | 39,754 | 41,447 | $-1,693$ | - | 56,544 |
| Operating income | $-41,616$ | $-43,187$ | 1,571 | - | $-59,006$ |


| Consolidated: |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net sales: | $1,319,802$ | $1,308,993$ | 10,809 | 0.8 | $1,780,245$ |
| $\quad$ Unaffiliated customers | - | - | - | - |  |
| $\quad$ Intersegment | $1,319,802$ | $1,308,993$ | 10,809 | 0.8 | $1,780,245$ |
| $\quad$ Total | $1,223,335$ | $1,195,524$ | 27,811 | 2.3 | $1,630,239$ |
| Operating expenses | 96,467 | 113,469 | $-17,002$ | -15.0 | 150,006 |
| Operating income | 7.3 | 8.7 |  |  | 8.4 |
| $\quad$ Operating income on consolidated net sales $(\%)$ |  |  |  |  |  |

(2) Geographic Segment Information

| (Three months ended December 31, 2004 and 2003) |  | (Millions of yen) |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Three months ended | Three months ended |  |  |
|  | December 31, 2004 | December 31, 2003 | Change | $\%$ |

## Japan: Net sales:

| External customers | 236,003 | 224,398 | 11,605 | 5.2 |
| :--- | ---: | ---: | ---: | ---: |
| Intersegment | 104,719 | 83,101 | 21,618 | 26.0 |
| Total | 340,722 | 307,499 | 33,223 | 10.8 |
| Operating expenses | 311,668 | 286,985 | 24,683 | 8.6 |
| Operating income | 29,054 | 20,514 | 8,540 | 41.6 |
| $\quad$ Operating income on sales in Japan $(\%)$ | 8.5 | 6.7 |  |  |

The Americas:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| External customers | 78,146 | 72,323 | 5,823 | 8.1 |
| Intersegment | 1,327 | 872 | 455 | 52.2 |
| Total | 79,473 | 73,195 | 6,278 | 8.6 |
| Operating expenses | 77,846 | 71,067 | 6,779 | 9.5 |
| Operating income | 1,627 | 2,128 | -501 | -23.5 |
| Operating income on sales in the Americas(\%) | 2.0 | 2.9 |  |  |
| Europe: |  |  |  |  |
| Net sales: | 108,085 |  |  |  |
| External customers | 747 | 98,864 | 9,221 | 9.3 |
| Intersegment | 108,832 | 1,036 | -289 | -27.9 |
| Total | 103,620 | 99,900 | 8,932 | 8.9 |
| Operating expenses | 5,212 | 93,998 | 9,622 | 10.2 |
| Operating income | 4.8 | 5,902 | -690 | -11.7 |
| Operating income on sales in Europe(\%) |  | 5.9 |  |  |
| Other |  |  |  |  |


| Other: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Net sales: | 21,565 |  |  |  |
| $\quad$ External customers | 21,501 | 20,318 | $-3,753$ | -14.8 |
| Intersegment | 43,066 | 45,545 | $-2,274$ | 6.3 |
| $\quad$ Total | 39,925 | 42,923 | $-2,998$ | -5.4 |
| Operating expenses | 3,141 | 2,622 | 519 | -7.0 |
| Operating income | 7.3 | 5.8 |  |  |
| $\quad$ Operating income on sales in other $(\%)$ |  |  |  |  |

## Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Intersegment | $-128,294$ | $-105,236$ | $-23,058$ | - |
| Total | $-128,294$ | $-105,236$ | $-23,058$ | - |
| Operating expenses: | $-127,969$ | $-110,284$ | $-17,685$ | - |
| Operating income | -325 | 5,048 | $-5,373$ | - |
| Consolidated: |  |  |  |  |
| Net sales: | 443,799 |  |  |  |
| External customers | - | 420,903 | 22,896 | 5.4 |
| Intersegment | 443,799 | - | - | - |
| Total | 405,090 | 420,903 | 22,896 | 5.4 |
| Operating expenses | 38,709 | 384,689 | 20,401 | 5.3 |
| Operating income | 86,214 | 2,495 | 6.9 |  |
| $\quad$ Operating income on consolidated net sales(\%) | 8.7 | 8.6 |  |  |


| (Nine months ended December 31, 2004 and 2003 and Year ended March 31, 2004) |  |  |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2004 | Nine months ended December 31, 2003 | Change | \% | $\begin{gathered} \text { Year ended } \\ \text { March 31, } 2004 \\ \hline \end{gathered}$ |
| Japan: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| External customers | 717,476 | 703,320 | 14,156 | 2.0 | 962,127 |
| Intersegment | 294,539 | 267,432 | 27,107 | 10.1 | 351,070 |
| Total | 1,012,015 | 970,752 | 41,263 | 4.3 | 1,313,197 |
| Operating expenses | 943,269 | 893,451 | 49,818 | 5.6 | 1,215,875 |
| Operating income | 68,746 | 77,301 | -8,555 | -11.1 | 97,322 |
| Operating income on sales in Japan(\%) | 6.8 | 8.0 |  |  | 7.4 |
| The Americas: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| External customers | 237,330 | 234,288 | 3,042 | 1.3 | 315,504 |
| Intersegment | 6,141 | 3,864 | 2,277 | 58.9 | 5,249 |
| Total | 243,471 | 238,152 | 5,319 | 2.2 | 320,753 |
| Operating expenses | 235,711 | 228,341 | 7,370 | 3.2 | 305,284 |
| Operating income | 7,760 | 9,811 | -2,051 | -20.9 | 15,469 |
| Operating income on sales in the Americas(\%) | 3.2 | 4.1 |  |  | 4.8 |
| Europe: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| External customers | 302,026 | 295,424 | 6,602 | 2.2 | 400,646 |
| Intersegment | 2,536 | 2,807 | -271 | -9.7 | 3,770 |
| Total | 304,562 | 298,231 | 6,331 | 2.1 | 404,416 |
| Operating expenses | 288,388 | 282,817 | 5,571 | 2.0 | 382,383 |
| Operating income | 16,174 | 15,414 | 760 | 4.9 | 22,033 |
| Operating income on sales in Europe(\%) | 5.3 | 5.2 |  |  | 5.4 |
| Other: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| External customers | 62,970 | 75,961 | -12,991 | -17.1 | 101,968 |
| Intersegment | 65,319 | 69,452 | -4,133 | -6.0 | 91,373 |
| Total | 128,289 | 145,413 | -17,124 | -11.8 | 193,341 |
| Operating expenses | 119,713 | 138,225 | -18,512 | -13.4 | 182,870 |
| Operating income | 8,576 | 7,188 | 1,388 | 19.3 | 10,471 |
| Operating income on sales in other(\%) | 6.7 | 4.9 |  |  | 5.4 |
| Corporate and Eliminations: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| Intersegment | -368,535 | -343,555 | -24,980 | - | -451,462 |
| Total | -368,535 | -343,555 | -24,980 | - | -451,462 |
| Operating expenses: | -363,746 | -347,310 | -16,436 | - | -456,173 |
| Operating income | -4,789 | 3,755 | -8,544 | - | 4,711 |
| Consolidated: |  |  |  |  |  |
| Net sales: |  |  |  |  |  |
| External customers | 1,319,802 | 1,308,993 | 10,809 | 0.8 | 1,780,245 |
| Intersegment | - | - | - | - | - |
| Total | 1,319,802 | 1,308,993 | 10,809 | 0.8 | 1,780,245 |
| Operating expenses | 1,223,335 | 1,195,524 | 27,811 | 2.3 | 1,630,239 |
| Operating income | 96,467 | 113,469 | -17,002 | -15.0 | 150,006 |
| Operating income on consolidated net sales(\%) | 7.3 | 8.7 |  |  | 8.4 |

## 6. Significant Accounting Policies (Consolidated)

1. Change relating to the scale of consolidation and the application of the equity method from October 1, 2004 to December 31, 2004.
Consolidated subsidiaries:
12 additions including Ricoh Printing Systems, Ltd. and Shanghai Ricoh Digital Equipment Co., Ltd.
No removal
Companies accounted for by the equity method:
2 additions including Santama Sougou Jimukiki Co., Ltd.
Removal: Shanghai Ricoh Digital Equipment Co., Ltd.

## 2. Consolidated Accounting Policies (Summary)

(1) Principles of Consolidation

The consolidated financial statements include the accounts of Ricoh and its consolidated subsidiaries. Investments in $20 \%$ to $50 \%$ owned companies when the company has the ability to exercise significant influence are accounted for on the equity basis. All significant inter-company balances and transactions have been eliminated in consolidation.
Certain overseas subsidiaries of the company changed their fiscal year end from December 31 to March 31, at the beginning of fiscal 2005. As a result, retained earnings increased by $¥ 777$ million and other comprehensive income (loss) decreased by $¥ 1,665$ million.
(2) Securities

In conformity with SFAS No.115, securities are mainly classified as available-for-sale securities. Available-for-sale securities are reported at fair value with unrealized gains and losses, net of related taxes, excluded from earnings and reported in accumulated other comprehensive income (loss).
The cost of the securities sold is computed based on the average cost of each security held at the time of sale.
(3) Inventories

Inventories are mainly stated at the lower of average cost or market. Inventory costs include raw materials, labor and manufacturing overheads.
(4) Plant and Equipment

Depreciation of plant and equipment is computed principally by using the declining-balance method over the estimated useful lives. Most of the foreign subsidiaries have adopted the straight-line method for computing depreciation.
Certain leased buildings, machinery and equipment are accounted for as capital leases in conformity with SFAS No. 13,
"Accounting for Leases."
(5) Goodwill and Other Intangible Assets

In conformity with SFAS No.142, Goodwill and intangible asset determined to have an indefinite useful life are not amortized. SFAS No. 142 requires annual impairment testing thereof.
(6) Use of Estimates

Management of the Company has made a number of estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, including impairment losses of long-lived assets and the disclosures of fair value of financial instruments and contingent assets and liabilities, to prepare these financial statements in conformity with generally accepted accounting principles. Actual results could differ from those estimates.
-APPENDIX- (Third Quarter Ended December 31, 2004)

## 1. Consolidated Quarterly Performance Outline



| Fiscal 2004 |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | Change(\%) | 2Q | Change(\%) | 3Q | Change(\%) | 4Q | Change(\%) |
| Net sales | 437,453 | 2.1 | 450,637 | 5.2 | 420,903 | 0.0 | 471,252 | 2.3 |
| Gross profit | 192,752 | 3.4 | 195,355 | 12.2 | 185,779 | 0.5 | 191,740 | -4.0 |
| Operating income | 38,484 | 7.1 | 38,771 | 52.6 | 36,214 | 8.4 | 36,537 | -6.2 |
| Income before income taxes | 37,317 | 15.6 | 34,099 | 45.7 | 33,266 | 10.9 | 38,381 | 1.5 |
| Net income | 22,355 | 14.5 | 19,910 | 42.2 | 19,664 | 10.5 | 29,837 | 40.8 |
| Net income per share (yen) | 30.04 | - | 26.75 | - | 26.53 | - | 40.31 |  |
| Total assets | 1,924,631 | - | 1,912,162 | - | 1,922,150 | - | 1,852,793 | - |
| Shareholders' equity | 685,730 | - | 703,075 | - | 708,888 | - | 795,131 | - |
| Shareholders' equity per share (yen) | 920.97 | - | 946.38 | - | 958.20 | - | 1,076.11 | - |


|  | Three months ended December 31, 2004 | Three months ended December 31, 2003 | Change | \% | Change excluding exchange impact | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <Office Equipment> |  |  |  |  |  |  |
| Imaging Solutions: |  |  |  |  |  |  |
| Digital Imaging Systems | 140,909 | 143,882 | -2,973 | -2.1 | -3,864 | -2.7 |
| Percentage of net sales (\%) | 31.8 | 34.2 |  |  |  |  |
| Domestic | 56,640 | 60,016 | -3,376 | -5.6 | -3,376 | -5.6 |
| Overseas | 84,269 | 83,866 | 403 | 0.5 | -488 | -0.6 |
| Other Imaging Systems | 37,408 | 45,151 | -7,743 | -17.1 | -8,075 | -17.9 |
| Percentage of net sales (\%) | 8.4 | 10.7 |  |  |  |  |
| Domestic | 15,470 | 17,291 | -1,821 | -10.5 | -1,821 | -10.5 |
| Overseas | 21,938 | 27,860 | -5,922 | -21.3 | -6,254 | -22.4 |
| Total Imaging Solutions | 178,317 | 189,033 | -10,716 | -5.7 | -11,939 | -6.3 |
| Percentage of net sales (\%) | 40.2 | 44.9 |  |  |  |  |
| Domestic | 72,110 | 77,307 | -5,197 | -6.7 | -5,197 | -6.7 |
| Overseas | 106,207 | 111,726 | -5,519 | -4.9 | -6,742 | -6.0 |
| Network Input/Output Systems: |  |  |  |  |  |  |
| Printing Systems | 169,281 | 124,564 | 44,717 | 35.9 | 43,403 | 34.8 |
| Percentage of net sales (\%) | 38.1 | 29.6 |  |  |  |  |
| Domestic | 73,923 | 53,559 | 20,364 | 38.0 | 20,364 | 38.0 |
| Overseas | 95,358 | 71,005 | 24,353 | 34.3 | 23,039 | 32.4 |
| Other Input/Output Systems | 2,043 | 13,372 | -11,329 | -84.7 | -11,372 | -85.0 |
| Percentage of net sales (\%) | 0.5 | 3.2 |  |  |  |  |
| Domestic | 431 | 1,052 | -621 | -59.0 | -621 | -59.0 |
| Overseas | 1,612 | 12,320 | -10,708 | -86.9 | -10,751 | -87.3 |
| Total Network Input/Output Systems | 171,324 | 137,936 | 33,388 | 24.2 | 32,031 | 23.2 |
| Percentage of net sales (\%) | 38.6 | 32.8 |  |  |  |  |
| Domestic | 74,354 | 54,611 | 19,743 | 36.2 | 19,743 | 36.2 |
| Overseas | 96,970 | 83,325 | 13,645 | 16.4 | 12,288 | 14.7 |
| Network System Solutions | 43,531 | 41,623 | 1,908 | 4.6 | 1,879 | 4.5 |
| Percentage of net sales (\%) | 9.8 | 9.9 |  |  |  |  |
| Domestic | 41,824 | 40,540 | 1,284 | 3.2 | 1,284 | 3.2 |
| Overseas | 1,707 | 1,083 | 624 | 57.6 | 595 | 54.9 |
| Office Equipment Total | 393,172 | 368,592 | 24,580 | 6.7 | 21,971 | 6.0 |
| Percentage of net sales (\%) | 88.6 | 87.6 |  |  |  |  |
| Domestic | 188,288 | 172,458 | 15,830 | 9.2 | 15,830 | 9.2 |
| Overseas | 204,884 | 196,134 | 8,750 | 4.5 | 6,141 | 3.1 |
| The Americas | 78,056 | 75,643 | 2,413 | 3.2 | 4,577 | 6.1 |
| Europe | 105,862 | 98,428 | 7,434 | 7.6 | 2,559 | 2.6 |
| Other | 20,966 | 22,063 | -1,097 | -5.0 | -995 | -4.5 |
| < Other Businesses > |  |  |  |  |  |  |
| Other Businesses | 50,627 | 52,311 | -1,684 | -3.2 | -1,634 | -3.1 |
| Percentage of net sales (\%) | 11.4 | 12.4 |  |  |  |  |
| Domestic | 43,033 | 40,450 | 2,583 | 6.4 | 2,583 | 6.4 |
| Overseas | 7,594 | 11,861 | -4,267 | -36.0 | -4,217 | -35.6 |
| The Americas | 190 | 290 | -100 | -34.5 | -95 | -32.8 |
| Europe | 1,748 | 994 | 754 | 75.9 | 695 | 69.9 |
| Other | 5,656 | 10,577 | -4,921 | -46.5 | -4,817 | -45.5 |
| Grand Total | 443,799 | 420,903 | 22,896 | 5.4 | 20,337 | 4.8 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 231,321 | 212,908 | 18,413 | 8.6 | 18,413 | 8.6 |
| Percentage of net sales (\%) | 52.1 | 50.6 |  |  |  |  |
| Overseas | 212,478 | 207,995 | 4,483 | 2.2 | 1,924 | 0.9 |
| Percentage of net sales (\%) | 47.9 | 49.4 |  |  |  |  |
| The Americas | 78,246 | 75,933 | 2,313 | 3.0 | 4,482 | 5.9 |
| Percentage of net sales (\%) | 17.6 | 18.0 |  |  |  |  |
| Europe | 107,610 | 99,422 | 8,188 | 8.2 | 3,254 | 3.3 |
| Percentage of net sales (\%) | 24.2 | 23.6 |  |  |  |  |
| Other | 26,622 | 32,640 | -6,018 | -18.4 | -5,812 | -17.8 |
| Percentage of net sales (\%) | 6.1 | 7.8 |  |  |  |  |
| Reference: Exchange rate |  |  |  |  |  |  |
| US\$ 1 | $¥ 106.01$ | $¥ 108.92$ | ¥-2.91 |  |  |  |
| EURO 1 | $¥ 137.16$ | $¥ 129.58$ | $¥ 7.58$ |  |  |  |

Each category includes the following product line:
Digital Imaging Systems

| (Nine months ended December 31, 2004 and 2003 and Year ended March 31, 2004) |  |  |  |  |  |  | (Millions of yen)Year endedMarch 31, 2004 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2004 | Nine months ended December 31, 2003 | Change | \% | Change excluding exchange impact | \% |  |
| <Office Equipment> |  |  |  |  |  |  |  |
| Imaging Solutions: |  |  |  |  |  |  |  |
| Digital Imaging Systems | 416,440 | 453,040 | -36,600 | -8.1 | -31,466 | -6.9 | 606,270 |
| Percentage of net sales (\%) | 31.6 | 34.6 |  |  |  |  | 34.1 |
| Domestic | 170,564 | 184,789 | -14,225 | -7.7 | -14,225 | -7.7 | 253,830 |
| Overseas | 245,876 | 268,251 | -22,375 | -8.3 | -17,241 | -6.4 | 352,440 |
| Other Imaging Systems | 118,482 | 151,087 | -32,605 | -21.6 | -31,594 | -20.9 | 197,304 |
| Percentage of net sales (\%) | 8.9 | 11.6 |  |  |  |  | 11.0 |
| Domestic | 46,382 | 53,788 | -7,406 | -13.8 | -7,406 | -13.8 | 70,762 |
| Overseas | 72,100 | 97,299 | -25,199 | -25.9 | -24,188 | -24.9 | 126,542 |
| Total Imaging Solutions | 534,922 | 604,127 | -69,205 | -11.5 | -63,060 | -10.4 | 803,574 |
| Percentage of net sales (\%) | 40.5 | 46.2 |  |  |  |  | 45.1 |
| Domestic | 216,946 | 238,577 | -21,631 | -9.1 | -21,631 | -9.1 | 324,592 |
| Overseas | 317,976 | 365,550 | -47,574 | -13.0 | -41,429 | -11.3 | 478,982 |
| Network Input/Output Systems: |  |  |  |  |  |  |  |
| Printing Systems | 470,624 | 358,021 | 112,603 | 31.5 | 115,581 | 32.3 | 509,212 |
| Percentage of net sales (\%) | 35.7 | 27.4 |  |  |  |  | 28.6 |
| Domestic | 201,898 | 153,910 | 47,988 | 31.2 | 47,988 | 31.2 | 218,165 |
| Overseas | 268,726 | 204,111 | 64,615 | 31.7 | 67,593 | 33.1 | 291,047 |
| Other Input/Output Systems | 11,022 | 43,097 | -32,075 | -74.4 | -32,100 | -74.5 | 49,025 |
| Percentage of net sales (\%) | 0.8 | 3.2 |  |  |  |  | 2.8 |
| Domestic | 1,921 | 3,795 | -1,874 | -49.4 | -1,874 | -49.4 | 4,981 |
| Overseas | 9,101 | 39,302 | -30,201 | -76.8 | -30,226 | -76.9 | 44,044 |
| Total Network Input/Output Systems | 481,646 | 401,118 | 80,528 | 20.1 | 83,481 | 20.8 | 558,237 |
| Percentage of net sales (\%) | 36.5 | 30.6 |  |  |  |  | 31.4 |
| Domestic | 203,819 | 157,705 | 46,114 | 29.2 | 46,114 | 29.2 | 223,146 |
| Overseas | 277,827 | 243,413 | 34,414 | 14.1 | 37,367 | 15.4 | 335,091 |
| Network System Solutions | 142,569 | 138,855 | 3,714 | 2.7 | 3,743 | 2.7 | 195,822 |
| Percentage of net sales (\%) | 10.8 | 10.6 |  |  |  |  | 11.0 |
| Domestic | 137,939 | 135,800 | 2,139 | 1.6 | 2,139 | 1.6 | 191,302 |
| Overseas | 4,630 | 3,055 | 1,575 | 51.6 | 1,604 | 52.5 | 4,520 |
| Office Equipment Total | 1,159,137 | 1,144,100 | 15,037 | 1.3 | 24,164 | 2.1 | 1,557,633 |
| Percentage of net sales (\%) | 87.8 | 87.4 |  |  |  |  | 87.5 |
| Domestic | 558,704 | 532,082 | 26,622 | 5.0 | 26,622 | 5.0 | 739,040 |
| Overseas | 600,433 | 612,018 | -11,585 | -1.9 | -2,458 | -0.4 | 818,593 |
| The Americas | 239,000 | 242,443 | -3,443 | -1.4 | 10,622 | 4.4 | 325,106 |
| Europe | 297,051 | 293,128 | 3,923 | 1.3 | -2,532 | -0.9 | 398,109 |
| Other | 64,382 | 76,447 | -12,065 | -15.8 | -10,548 | -13.8 | 95,378 |
| < Other Businesses > |  |  |  |  |  |  |  |
| Other Businesses | 160,665 | 164,893 | -4,228 | -2.6 | -3,845 | -2.3 | 222,612 |
| Percentage of net sales (\%) | 12.2 | 12.6 |  |  |  |  | 12.5 |
| Domestic | 141,793 | 129,462 | 12,331 | 9.5 | 12,331 | 9.5 | 175,020 |
| Overseas | 18,872 | 35,431 | -16,559 | -46.7 | -16,176 | -45.7 | 47,592 |
| The Americas | 576 | 1,154 | -578 | -50.1 | -542 | -47.0 | 1,274 |
| Europe | 3,546 | 3,245 | 301 | 9.3 | 243 | 7.5 | 4,283 |
| Other | 14,750 | 31,032 | -16,282 | -52.5 | -15,877 | -51.2 | 42,035 |
| Grand Total | 1,319,802 | 1,308,993 | 10,809 | 0.8 | 20,319 | 1.6 | 1,780,245 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  | 100.0 |
| Domestic | 700,497 | 661,544 | 38,953 | 5.9 | 38,953 | 5.9 | 914,060 |
| Percentage of net sales (\%) | 53.1 | 50.5 |  |  |  |  | 51.3 |
| Overseas | 619,305 | 647,449 | -28,144 | -4.3 | -18,634 | -2.9 | 866,185 |
| Percentage of net sales (\%) | 46.9 | 49.5 |  |  |  |  | 48.7 |
| The Americas | 239,576 | 243,597 | -4,021 | -1.7 | 10,080 | 4.1 | 326,380 |
| Percentage of net sales (\%) | 18.2 | 18.6 |  |  |  |  | 18.3 |
| Europe | 300,597 | 296,373 | 4,224 | 1.4 | -2,289 | -0.8 | 402,392 |
| Percentage of net sales (\%) | 22.8 | 22.6 |  |  |  |  | 22.6 |
| Other | 79,132 | 107,479 | -28,347 | -26.4 | -26,425 | -24.6 | 137,413 |
| Percentage of net sales (\%) | 5.9 | 8.3 |  |  |  |  | 7.8 |
| Reference: Exchange rate |  |  |  |  |  |  |  |
| US\$ 1 | $¥ 108.55$ | $¥ 115.00$ | $¥-6.4$ |  |  |  | $¥ 113.09$ |
| EURO 1 | $¥ 134.60$ | $¥ 132.17$ | $¥ 2.4$ |  |  |  | $¥ 132.65$ |
| Each category includes the following product line: |  |  |  |  |  |  |  |
| Digital Imaging Systems | Digital PPCs, color PPCs, | , digital duplicators and | acsimile mac |  |  |  |  |
| Other Imaging Systems | Analog PPCs, diazo copi | ers, and thermal paper |  |  |  |  |  |
| Printing Systems | MFPs(multifunctional pris | inters), laser printers and | software |  |  |  |  |
| Other Input/Output Systems | Optical discs and system | scanners |  |  |  |  |  |
| Network System Solutions | Personal computers, PC | servers, network systems | and network | lated so | ware |  |  |
| Other Businesses | Optical equipments, met | ering equipments and sen | iconductors |  |  |  |  |

## 3. Forecast of Consolidated Performance

(Billions of yen)

|  | Half year ended Sept. 30, 2004 Results |  Three months ended <br> Change Dec. 31, 2004 |  | Three months ending |  |  | Year ending |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Change <br> \% | Mar. 31, 2005 <br> Forecast | Change <br> \% | Mar. 31, 2005 <br> Forecast | Change <br> \% |
| Net sales | 876.0 | -1.4 | 443.7 | 5.4 | 495.1 | 5.1 | 1,815.0 | 2.0 |
| Gross profit | 363.8 | -6.2 | 192.1 | 3.4 | 208.0 | 8.5 | 764.0 | -0.2 |
| Operating income | 57.7 | -25.2 | 38.7 | 6.9 | 50.5 | 38.3 | 147.0 | -2.0 |
| Income before income taxes | 60.0 | -15.9 | 34.6 | 4.2 | 46.2 | 20.6 | 141.0 | -1.4 |
| Net income | 35.8 | -15.2 | 22.2 | 13.0 | 26.9 | -9.7 | 85.0 | -7.4 |
| Net income per share (yen) | 48.48 | - | 30.08 | - | 36.51 | - | 115.07 |  |
| Capital expenditure | 38.2 | - | 20.5 | - | 20.2 | - | 79.0 |  |
| Depreciation for tangible fixed assets | 31.0 | - | 16.9 | - | 19.4 | - | 67.5 |  |
| R\&D expenditure | 53.4 | - | 26.1 | - | 27.3 | - | 107.0 | - |
| Exchange rate (Yen/US\$) | 109.83 | - | 106.01 | - | 105.00 | - | 107.67 |  |
| Exchange rate (Yen/EURO) | 133.31 | - | 137.16 | - | 130.00 | - | 133.45 | - |

## 4. Forecast of Consolidated Sales by Product Category

(Billions of yen)

| (Billions of yen) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ending March 31, 2005 |  |  |  | Year ending March 31, 2005 |  |  |  |
|  | Forecast | $\begin{gathered} \text { Change } \\ \% \\ \hline \end{gathered}$ | Forecast(*) | $\begin{gathered} \text { Change } \\ \% \\ \hline \end{gathered}$ | Forecast | $\begin{gathered} \text { Change } \\ \% \end{gathered}$ | Forecast(*) | $\begin{gathered} \text { Change } \\ \% \\ \hline \end{gathered}$ |
| <Office Equipment> |  |  |  |  |  |  |  |  |
| Imaging Solutions: |  |  |  |  |  |  |  |  |
| Digital Imaging Systems | 136.6 | -10.8 | 137.3 | -10.4 | 553.1 | -8.8 | 558.9 | -7.8 |
| Domestic | 60.6 | -12.2 | 60.6 | -12.2 | 231.2 | -8.9 | 231.2 | -8.9 |
| Overseas | 76.0 | -9.7 | 76.6 | -8.9 | 321.9 | -8.7 | 327.7 | -7.0 |
| Other Imaging Systems | 36.0 | -22.0 | 36.7 | -20.6 | 154.5 | -21.7 | 156.2 | -20.8 |
| Domestic | 14.1 | -16.8 | 14.1 | -16.8 | 60.5 | -14.5 | 60.5 | -14.5 |
| Overseas | 21.9 | -25.1 | 22.5 | -22.8 | 94.0 | -25.7 | 95.7 | -24.4 |
| Total Imaging Solutions | 172.7 | -13.4 | 174.0 | -12.7 | 707.6 | -11.9 | 715.1 | -11.0 |
| Domestic | 74.7 | -13.1 | 74.7 | -13.1 | 291.7 | -10.1 | 291.7 | -10.1 |
| Overseas | 97.9 | -13.6 | 99.2 | -12.5 | 415.9 | -13.2 | 423.4 | -11.6 |
| Network Input/Output Systems: |  |  |  |  |  |  |  |  |
| Printing Systems | 209.5 | 38.6 | 213.4 | 41.2 | 680.1 | 33.6 | 687.0 | 34.9 |
| Domestic | 95.1 | 48.0 | 95.1 | 48.0 | 297.0 | 36.1 | 297.0 | 36.1 |
| Overseas | 114.4 | 31.6 | 118.3 | 36.1 | 383.1 | 31.6 | 390.0 | 34.0 |
| Other Input/Output Systems | 2.7 | -52.9 | 2.8 | -52.2 | 13.8 | -71.8 | 13.8 | -71.8 |
| Domestic | 0.6 | -42.7 | 0.6 | -42.7 | 2.6 | -47.8 | 2.6 | -47.8 |
| Overseas | 2.1 | -55.4 | 2.1 | -54.6 | 11.2 | -74.5 | 11.2 | -74.5 |
| Total Network Input/Output Systems | 212.2 | 35.1 | 216.2 | 37.6 | 693.9 | 24.3 | 700.8 | 25.5 |
| Domestic | 95.7 | 46.4 | 95.7 | 46.4 | 299.6 | 34.3 | 299.6 | 34.3 |
| Overseas | 116.5 | 27.1 | 120.4 | 31.4 | 394.3 | 17.7 | 401.2 | 19.7 |
| Network System Solutions | 56.1 | -1.5 | 56.2 | -1.3 | 198.6 | 1.5 | 198.8 | 1.5 |
| Domestic | 53.6 | -3.3 | 53.6 | -3.3 | 191.6 | 0.2 | 191.6 | 0.2 |
| Overseas | 2.4 | 66.8 | 2.5 | 73.4 | 7.0 | 56.5 | 7.2 | 59.3 |
| Office Equipment Total | 441.1 | 6.7 | 446.4 | 8.0 | 1,600.2 | 2.7 | 1,614.7 | 3.7 |
| Domestic | 224.1 | 8.3 | 224.1 | 8.3 | 782.9 | 5.9 | 782.9 | 5.9 |
| Overseas | 216.9 | 5.0 | 222.2 | 7.6 | 817.3 | -0.2 | 831.8 | 1.6 |
| The Americas | 88.2 | 6.7 | 90.1 | 9.1 | 327.2 | 0.6 | 343.2 | 5.6 |
| Europe | 107.2 | 2.1 | 110.6 | 5.4 | 404.2 | 1.5 | 401.2 | 0.8 |
| Other | 21.4 | 13.5 | 21.5 | 13.7 | 85.8 | -10.0 | 87.4 | -8.3 |
| < Other Businesses > |  |  |  |  |  |  |  |  |
| Other Businesses | 54.0 | -6.2 | 54.2 | -6.0 | 214.8 | -3.5 | 215.3 | -3.3 |
| Domestic | 48.2 | 5.8 | 48.2 | 5.8 | 190.0 | 8.6 | 190.0 | 8.6 |
| Overseas | 5.8 | -51.2 | 6.0 | -50.3 | 24.8 | -47.9 | 25.3 | -46.8 |
| The Americas | 0.6 | 463.3 | 0.6 | 475.8 | 1.2 | -1.7 | 1.3 | 2.0 |
| Europe | 1.4 | 41.2 | 1.5 | 45.7 | 5.0 | 17.0 | 5.0 | 16.7 |
| Other | 3.7 | -65.5 | 3.8 | -65.1 | 18.5 | -55.9 | 19.0 | -54.8 |
| Grand Total | 495.1 | 5.1 | 500.7 | 6.3 | 1,815.0 | 2.0 | 1,830.0 | 2.8 |
| Domestic | 272.4 | 7.9 | 272.4 | 7.9 | 972.9 | 6.4 | 972.9 | 6.4 |
| Overseas | 222.7 | 1.9 | 228.3 | 4.4 | 842.1 | -2.8 | 857.1 | -1.0 |
| The Americas | 88.8 | 7.4 | 90.8 | 9.7 | 328.4 | 0.6 | 344.5 | 5.6 |
| Europe | 108.6 | 2.5 | 112.1 | 5.7 | 409.2 | 1.7 | 406.2 | 0.9 |
| Other | 25.2 | -15.7 | 25.3 | -15.2 | 104.4 | -24.0 | 106.4 | -22.5 |

[^2]
[^0]:    ＊The Company bases the forecast estimates for the year ending March 31， 2005 above upon information currently available to management，which involves risks and uncertainties that could cause actual results to differ materially from those projected．

[^1]:    * Ricoh bases the forecast estimates for the year ending March 31, 2005 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.

[^2]:    * Excluding foreign exchange impact

