## Key Financial Figures(Consolidated)

January 31, 2017
RICOH COMPANY, LTD. (Billions of yen)

| 1.Operating Results | (Fiscal year ended) |  | IFRS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mar.'13 | Mar.'14 | $\begin{gathered} \text { Mar.'15 } \\ (* 1) \\ \hline \end{gathered}$ | Mar.'16 | $\begin{gathered} \text { Mar.'17 } \\ \text { (Forecast) } \end{gathered}$ |
| Sales | 1,924.4 | 2,236.9 | 2,151.4 | 2,209.0 | 2,000.0 |
| (change from the previous corresponding period) | 1.1\% | 16.2\% | 2.0\% | 2.7\% | -9.5\% |
| Domestic sales | 870.3 | 953.5 | 759.5 | 761.5 | 766.0 |
| (change from the previous corresponding period) | -1.8\% | 9.6\% | -7.1\% | 0.3\% | 0.6\% |
| Overseas sales | 1,054.1 | 1,283.3 | 1,391.8 | 1,447.4 | 1,234.0 |
| (change from the previous corresponding period) | 3.6\% | 21.7\% | 7.9\% | 4.0\% | -14.7\% |
| Overseas sales ratio | 54.8\% | 57.4\% | 64.7\% | 65.5\% | 61.7\% |
| Gross profit | 768.6 | 894.3 | 906.9 | 881.9 | 772.0 |
| (change from the previous corresponding period) | 2.1\% | 16.4\% | 3.9\% | -2.8\% | -12.5\% |
| Percentage of sales | 39.9\% | 40.0\% | 42.2\% | 39.9\% | 38.6\% |
| Selling, general and administrative expenses | 705.1 | 773.9 | 791.1 | 779.6 | 732.0 |
| (change from the previous corresponding period) | -8.5\% | 9.7\% | 5.1\% | -1.5\% | -6.1\% |
| Percentage of sales | 36.6\% | 34.6\% | 36.8\% | 35.3\% | 36.6\% |
| Operating profit | 63.4 | 120.3 | 115.7 | 102.2 | 40.0 |
| (change from the previous corresponding period) | --- | 89.8\% | -3.8\% | -11.6\% | -60.9\% |
| Percentage of sales | 3.3\% | 5.4\% | 5.4\% | 4.6\% | 2.0\% |
| Profit before income tax expenses | 58.1 | 117.2 | 112.2 | 95.6 | 38.0 |
| (change from the previous corresponding period) | --- | 101.5\% | -4.9\% | -14.8\% | -60.3\% |
| Percentage of sales | 3.0\% | 5.2\% | 5.2\% | 4.3\% | 1.9\% |
| Profit attributable to owners of the parent | 32.4 | 72.8 | 68.5 | 62.9 | 10.0 |
| (change from the previous corresponding period) | --- | 124.3\% | -5.8\% | -8.1\% | -84.1\% |
| Percentage of sales | 1.7\% | 3.3\% | 3.2\% | 2.8\% | 0.5\% |
| Earnings per share attributable to owners of the parent-basic[ye] | 44.78 | 100.46 | 94.58 | 86.87 | 13.80 |
| (change from the previous corresponding period) | --- | 124.3\% | -5.8\% | -8.2\% | -84.1\% |
| Exchange rate [yen/US\$] | 83.06 | 100.29 | 109.89 | 120.12 | 106.21 |
| [yen/EURO] | 107.08 | 134.47 | 138.85 | 132.68 | 117.27 |
| 2. Other ratios | Mar.'13 | Mar.'14 | Mar.'15 $(* 1)$ | Mar.'16 | Mar.'17 <br> (Forecast) |
| R\&D Expenditure | 112.0 | 116.2 | 118.7 | 118.5 | 118.0 |
| R\&D Expenditure / Sales | 5.8\% | 5.2\% | 5.5\% | 5.4\% | 5.9\% |
| Finance income | 3.0 | 2.5 | 3.9 | 5.0 | - |
| Finance costs | 7.3 | 7.5 | 7.3 | 11.7 | - |
| Financial income(expenses)net | -4.3 | -4.9 | -3.4 | -6.6 | - |
| Interest coverage ratio(※) [times] | 9.0 | 16.3 | 16.2 | 9.1 | - |
| Depreciation for tangible fixed assets | 60.4 | 72.5 | 70.9 | 68.7 | 70.0 |
| Expenditure for plant and equipment | 86.5 | 78.7 | 75.9 | 83.7 | 78.0 |
| Free Cash Flow | 18.0 | 24.7 | -40.9 | -4.2 | - |
| Liquidity at hand | 120.3 | 144.1 | 138.6 | 168.5 | - |
| Liquidity at hand/Averaged sales [months] | 0.75 | 0.77 | 0.77 | 0.9 | - |
| Inventories | 195.3 | 194.7 | 224.4 | 207.0 | - |
| Inventories/Averaged cost of sales [months] | 2.03 | 1.74 | 2.16 | 1.9 | - |
| Debt | 702.7 | 724.4 | 790.5 | 852.8 | - |
| Debt on total assets | 29.8\% | 28.3\% | 29.0\% | 30.7\% | - |
| Total assets | 2,360.6 | 2,556.9 | 2,730.2 | 2,776.4 | - |
| Profit before income tax expenses on total assets | 2.5\% | 4.8\% | 4.2\% | 3.5\% | - |
| Equity attributable to owners of the parent | 897.9 | 1,017.9 | 1,084.1 | 1,077.8 | - |
| Equity ratio | 38.0\% | 39.8\% | 39.7\% | 38.8\% | - |
| Return on equity | 3.8\% | 7.6\% | 6.5\% | 5.8\% | - |
| Number of employees(Japan)(thousand of people) | 37.4 | 36.8 | 36.3 | 35.7 | - |
| Number of employees(Overseas)(thousand of people) | 70.0 | 71.3 | 73.5 | 73.5 | - |
| Number of employees (Total)(thousand of people) | 107.4 | 108.1 | 109.9 | 109.3 | - |

(Nine months ended)

| Dec.'14 | Dec.'15 | Dec.'16 |
| ---: | ---: | ---: |
| $1,571.5$ | $1,643.8$ | $\mathbf{1 , 4 6 9 . 4}$ |
| $3.4 \%$ | $4.6 \%$ | $\mathbf{- 1 0 . 6 \%}$ |
| 552.5 | 549.1 | 546.9 |
| $-3.8 \%$ | $-0.6 \%$ | $\mathbf{- 0 . 4 \%}$ |
| $1,018.9$ | $1,094.7$ | $\mathbf{9 2 2 . 4}$ |
| $7.8 \%$ | $7.4 \%$ | $\mathbf{- 1 5 . 7 \%}$ |
| $64.8 \%$ | $66.6 \%$ | $\mathbf{6 2 . 8 \%}$ |
| 679.1 | 672.7 | $\mathbf{5 8 5 . 5}$ |
| $6.0 \%$ | $-0.9 \%$ | $\mathbf{- 1 3 . 0 \%}$ |
| $43.2 \%$ | $40.9 \%$ | $\mathbf{3 9 . 8 \%}$ |
| 593.0 | 587.2 | $\mathbf{5 5 6 . 9}$ |
| $5.5 \%$ | $-1.0 \%$ | $\mathbf{- 5 . 2 \%}$ |
| $37.7 \%$ | $35.7 \%$ | $\mathbf{3 7 . 9 \%}$ |
| 86.0 | 85.4 | $\mathbf{2 8 . 5}$ |
| $9.8 \%$ | $-0.7 \%$ | $\mathbf{- 6 6 . 6 \%}$ |
| $5.5 \%$ | $5.2 \%$ | $\mathbf{1 . 9 \%}$ |
| 84.8 | 81.1 | $\mathbf{2 6 . 1}$ |
| $11.8 \%$ | $-4.4 \%$ | $\mathbf{- 6 7 . 8 \%}$ |
| $5.4 \%$ | $4.9 \%$ | $\mathbf{1 . 8 \%}$ |
| 52.3 | 51.4 | $\mathbf{4 . 1}$ |
| $20.6 \%$ | $-1.8 \%$ | $\mathbf{- 9 2 . 0 \%}$ |
| $3.3 \%$ | $3.1 \%$ | $\mathbf{0 . 3 \%}$ |
| 72.22 | 70.93 | $\mathbf{5 . 6 8}$ |
| $20.6 \%$ | $\mathbf{- 1 . 8 \%}$ | $\mathbf{- 9 2 . 0 \%}$ |
| 106.84 | 121.67 | $\mathbf{1 0 6 . 6 1}$ |
| $\mathbf{1 4 0 . 2 6}$ | 134.42 | $\mathbf{1 1 8 . 0 3}$ |
|  |  |  |


| Dec.'14 | Dec.'15 | Dec.'16 |
| ---: | ---: | ---: |
| 86.8 | 86.5 | $\mathbf{8 3 . 7}$ |
| $5.5 \%$ | $5.3 \%$ | $\mathbf{5 . 7 \%}$ |
| 4.4 | 3.7 | $\mathbf{3 . 5}$ |
| 5.6 | 8.1 | $\mathbf{6 . 0}$ |
| -1.1 | -4.3 | $\mathbf{- 2 . 4}$ |
| 16.1 | 11.0 | $\mathbf{5 . 3}$ |
| 53.3 | 52.5 | $\mathbf{5 0 . 1}$ |
| 54.9 | 61.6 | $\mathbf{5 3 . 0}$ |
| -74.9 | -42.2 | $\mathbf{- 3 9 . 0}$ |
| 140.2 | 163.1 | $\mathbf{1 9 3 . 8}$ |
| 0.80 | 0.89 | $\mathbf{1 . 1 9}$ |
| 240.5 | 234.8 | $\mathbf{2 3 4 . 7}$ |
| 2.43 | 2.18 | $\mathbf{2 . 3 9}$ |
| 819.8 | 885.4 | $\mathbf{9 4 4 . 9}$ |
| $29.8 \%$ | $31.7 \%$ | $\mathbf{3 3 . 3 \%}$ |
| $2,748.8$ | $2,794.0$ | $\mathbf{2 , 8 3 4 . 9}$ |
| $3.2 \%$ | $2.9 \%$ | $\mathbf{0 . 9 \%}$ |
| $1,109.3$ | $1,109.4$ | $\mathbf{1 , 0 5 6 . 4}$ |
| $40.4 \%$ | $39.7 \%$ | $\mathbf{3 7 . 3 \%}$ |
| $4.9 \%$ | $4.7 \%$ | $\mathbf{0 . 4 \%}$ |
| 36.7 | 36.1 | $\mathbf{3 5 . 8}$ |
| 73.4 | 74.3 | $\mathbf{7 2 . 0}$ |
| 110.2 | 110.5 | $\mathbf{1 0 7 . 9}$ |

Interest coverage ratio $(※)=($ Interest and dividend income + Operating profit $) \div$ Interest expense
*1 Due to the change in lease transaction reporting from FY16/03, sales figures and related indicators of FY15/03 have also been adjusted retroactively to conform to the current year.
$\star$ We have started to adopt International Financial Reporting Standards (IFRS) for the consolidated financial statements from FY March 31, 2014, instead of U.S. GAAP.
(Nine months ended)

| 3. Sales by Category | (Fiscal year ended) |  | IFRS |  |  | IFRS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mar.'13 | Mar.'14 | $\begin{gathered} \text { Mar.'15 } \\ (* 1) \\ \hline \end{gathered}$ | Mar.'16 | Mar.'17 <br> (Forecast) | Dec.'14 | Dec.'15 | Dec.'16 |
| Imaging \& Solutions | 1,685.3 | 1,970.4 | 1,916.6 | 1,974.5 | 1,765.1 | 1,394.1 | 1,468.0 | 1,294.4 |
| (change from the previous corresponding period) | 0.9\% | 16.9\% | -2.5\% | 3.0\% | -10.6\% | 3.5\% | 5.3\% | -11.8\% |
| Percentage of sales | 87.6\% | 88.1\% | 89.0\% | 89.3\% | 88.3\% | 88.7\% | 89.4\% | 88.1\% |
| Office Imaging | 1,329.6 | 1,477.4 | 1,439.7 | 1,432.0 | 1,257.0 | 1,055.1 | 1,068.3 | 929.0 |
| (change from the previous corresponding period) | 0.5\% | 11.1\% | -2.5\% | -0.5\% | -12.2\% | 3.0\% | 1.3\% | -13.0\% |
| Percentage of sales | 69.1\% | 66.0\% | 66.9\% | 64.8\% | 62.9\% | 67.1\% | 65.0\% | 63.2\% |
| Production Printing | 147.0 | 185.0 | 191.9 | 223.8 | 202.8 | 137.9 | 165.4 | 147.9 |
| (change from the previous corresponding period) | -1.0\% | 25.9\% | 6.6\% | 16.6\% | -9.4\% | 6.6\% | 20.0\% | -10.6\% |
| Percentage of sales | 7.6\% | 8.3\% | 8.9\% | 10.1\% | 10.1\% | 8.8\% | 10.1\% | 10.1\% |
| Network System Solutions | 208.7 | 308.0 | 284.9 | 318.6 | 305.3 | 201.0 | 234.2 | 217.5 |
| (change from the previous corresponding period) | 4.8\% | 47.5\% | -7.5\% | 11.8\% | -4.2\% | 4.0\% | 16.5\% | -7.1\% |
| Percentage of sales | 10.8\% | 13.8\% | 13.2\% | 14.4\% | 15.3\% | 12.8\% | 14.3\% | 14.8\% |
| Industrial Products | 93.0 | 105.0 | 117.7 | 125.4 | 124.3 | 87.9 | 94.6 | 91.3 |
| (change from the previous corresponding period) | -5.1\% | 12.8\% | 7.1\% | 6.5\% | -0.9\% | 6.8\% | 7.6\% | -3.5\% |
| Percentage of sales | 4.8\% | 4.7\% | 5.5\% | 5.7\% | 6.2\% | 5.6\% | 5.8\% | 6.2\% |
| Other | 146.0 | 161.4 | 116.9 | 109.0 | 110.5 | 89.4 | 81.1 | 83.6 |
| (change from the previous corresponding period) | 8.7\% | 10.5\% | -3.2\% | -6.8\% | 1.3\% | -0.7\% | -9.3\% | 3.1\% |
| Percentage of sales | 7.7\% | 7.2\% | 5.5\% | 5.0\% | 5.5\% | 5.7\% | 4.8\% | 5.7\% |


| 4. Sales by Geographic Area | Mar.'13 | Mar.'14 | Mar.' 15 $(* 1)$ | Mar.'16 | $\begin{gathered} \text { Mar.'17 } \\ \text { (Forecast) } \end{gathered}$ | Dec.'14 | Dec.'15 | Dec.'16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Japan | 870.3 | 953.5 | 759.5 | 761.5 | 766.0 | 552.5 | 549.1 | 546.9 |
| (change from the previous corresponding period) | -1.8\% | 9.6\% | -7.1\% | 0.3\% | 0.6\% | -3.8\% | -0.6\% | -0.4\% |
| Percentage of sales | 45.2\% | 42.6\% | 35.3\% | 34.5\% | 38.3\% | 35.2\% | 33.4\% | 37.2\% |
| Overseas | 1,054.1 | 1,283.3 | 1,391.8 | 1,447.4 | 1,234.0 | 1,018.9 | 1,094.7 | 922.4 |
| (change from the previous corresponding period) | 3.6\% | 21.7\% | 7.9\% | 4.0\% | -14.7\% | 7.8\% | 7.4\% | -15.7\% |
| Percentage of sales | 54.8\% | 57.4\% | 64.7\% | 65.5\% | 61.7\% | 64.8\% | 66.6\% | 62.8\% |
| The Americas | 496.6 | 591.2 | 648.5 | 693.7 | 594.5 | 473.3 | 524.7 | 443.7 |
| (change from the previous corresponding period) | 5.9\% | 19.1\% | 10.1\% | 7.0\% | -14.3\% | 9.5\% | 10.9\% | -15.4\% |
| Percentage of sales | 25.8\% | 26.4\% | 30.1\% | 31.4\% | 29.7\% | 30.1\% | 31.9\% | 30.2\% |
| Europe, Middle East and Africa | 421.7 | 519.4 | 532.3 | 531.0 | 447.3 | 391.4 | 397.3 | 334.6 |
| (change from the previous corresponding period) | 0.1\% | 23.2\% | 2.6\% | -0.3\% | -15.8\% | 3.9\% | 1.5\% | -15.8\% |
| Percentage of sales | 21.9\% | 23.2\% | 24.7\% | 24.0\% | 22.4\% | 24.9\% | 24.2\% | 22.8\% |
| Other | 135.7 | 172.6 | 210.9 | 222.6 | 192.1 | 154.1 | 172.6 | 144.0 |
| (change from the previous corresponding period) | 6.9\% | 27.2\% | 15.7\% | 5.6\% | -13.7\% | 13.0\% | 12.0\% | -16.5\% |
| Percentage of sales | 7.1\% | 7.7\% | 9.9\% | 10.1\% | 9.6\% | 9.8\% | 10.5\% | 9.8\% |

[^0]| 1.Operating Results | (Three months ended) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | IFRS |  |  |  |  |  |  |  |
|  | Jun.'15 | Sep.'15 | Dec.'15 | Mar.'16 | Jun.'16 | Sep.'16 | Dec.'16 | $\begin{gathered} \text { Mar.'17 } \\ \text { (Forecast) } \end{gathered}$ |
| Sales | 539.1 | 556.0 | 548.6 | 565.1 | 487.7 | 483.7 | 497.9 | 530.6 |
| (change from the previous corresponding period) | 6.4\% | 5.7\% | 1.8\% | -2.5\% | -9.5\% | -13.0\% | -9.2\% | -6.1\% |
| Domestic sales | 179.8 | 187.1 | 182.1 | 212.4 | 179.1 | 185.6 | 182.2 | 219.0 |
| (change from the previous corresponding period) | -3.1\% | -1.1\% | 2.4\% | 2.6\% | -0.4\% | -0.8\% | 0.0\% | 3.1\% |
| Overseas sales | 359.2 | 368.8 | 366.5 | 352.7 | 308.6 | 298.0 | 315.7 | 311.6 |
| (change from the previous corresponding period) | 11.9\% | 9.5\% | 1.5\% | -5.4\% | -14.1\% | -19.2\% | -13.9\% | -11.7\% |
| Overseas sales ratio | 66.6\% | 66.3\% | 66.8\% | 62.4\% | 63.3\% | 61.6\% | 63.4\% | 58.7\% |
| Gross profit | 224.8 | 221.8 | 226.0 | 209.2 | 198.8 | 188.3 | 198.2 | 186.4 |
| (change from the previous corresponding period) | 2.5\% | -2.3\% | -2.9\% | -8.1\% | -11.6\% | -15.1\% | -12.3\% | -10.9\% |
| Percentage of sales | 41.7\% | 39.9\% | 41.2\% | 37.0\% | 40.8\% | 38.9\% | 39.8\% | 35.1\% |
| Selling, general and administrative expenses | 204.1 | 186.4 | 196.6 | 192.3 | 187.9 | 182.7 | 186.2 | 175.0 |
| (change from the previous corresponding period) | 6.3\% | -6.0\% | -2.9\% | -2.9\% | -7.9\% | -2.0\% | -5.3\% | -9.0\% |
| Percentage of sales | 37.9\% | 33.5\% | 35.8\% | 34.0\% | 38.6\% | 37.8\% | 37.4\% | 33.0\% |
| Operating profit | 20.6 | 35.4 | 29.3 | 16.8 | 10.8 | 5.6 | 12.0 | 11.4 |
| (change from the previous corresponding period) | -23.9\% | 23.5\% | -2.9\% | -43.3\% | -47.4\% | -84.0\% | -59.0\% | -32.1\% |
| Percentage of sales | 3.8\% | 6.4\% | 5.3\% | 3.0\% | 2.2\% | 1.2\% | 2.4\% | 2.2\% |
| Profit before income tax expenses | 19.4 | 34.1 | 27.6 | 14.5 | 10.3 | 4.8 | 10.8 | 11.8 |
| (change from the previous corresponding period) | -24.6\% | 14.5\% | -5.7\% | -47.1\% | -46.6\% | -85.6\% | -60.7\% | -18.4\% |
| Percentage of sales | 3.6\% | 6.1\% | 5.0\% | 2.6\% | 2.1\% | 1.0\% | 2.2\% | 2.2\% |
| Profit attributable to owners of the parent | 12.9 | 21.5 | 16.8 | 11.5 | 4.7 | 0.2 | -0.8 | 5.8 |
| (change from the previous corresponding period) | -13.9\% | 14.1\% | -8.2\% | -28.7\% | -63.3\% | -98.9\% | - | -49.1\% |
| Percentage of sales | 2.4\% | 3.9\% | 3.1\% | 2.0\% | 1.0\% | 0.0\% | -0.2\% | 1.1\% |
| Earnings per share attributable to owners of the parent-basic[yen] | 17.91 | 29.74 | 23.28 | 15.95 | 6.58 | 0.32 | -1.23 | 8.12 |
| (change from the previous corresponding period) | -13.9\% | 14.1\% | -8.1\% | -28.7\% | -63.3\% | -98.9\% | - | - |
| Exchange rate [yen/US\$] | 121.31 | 122.29 | 121.42 | 115.44 | 108.08 | 102.45 | 109.33 | 105.00 |
| [yen/EURO] | 134.22 | 136.03 | 133.01 | 127.40 | 121.97 | 114.35 | 117.81 | 115.00 |

2. Other ratios

| R\&D Expenditure | 27.0 | 30.2 | 28.7 | 32.0 |
| :---: | :---: | :---: | :---: | :---: |
| R\&D Expenditure / Sales | 5.0\% | 5.7\% | 5.2\% | 5.7\% |
| Finance income | 0.6 | 2.6 | 0.3 | 1.3 |
| Finance costs | 1.8 | 1.6 | 2.0 | 3.6 |
| Financial income(expenses)net | -1.2 | 1.0 | -1.7 | -2.3 |
| Interest coverage ratio(※) [times] | 11.3 | 19.4 | 14.2 | 5.0 |
| Depreciation for tangible fixed assets | 17.3 | 18.3 | 17.9 | 16.2 |
| Expenditure for plant and equipment | 20.5 | 20.4 | 20.7 | 22.1 |
| Free Cash Flow | -30.1 | -36.1 | -51.7 | 37.9 |
| Liquidity at hand | 150.5 | 137.9 | 163.1 | 168.5 |
| Liquidity at hand/Averaged sales [months] | 0.84 | 0.79 | 0.89 | 0.89 |
| Inventories | 232.3 | 211.8 | 234.8 | 207.0 |
| Inventories/Averaged cost of sales [months] | 2.22 | 2.13 | 2.18 | 1.75 |
| Debt | 844.1 | 773.6 | 885.4 | 852.8 |
| Debt on total assets | 30.1\% | 29.4\% | 31.7\% | 30.7\% |
| Total assets | 2,806.4 | 2,632.5 | 2,794.0 | 2,776.4 |
| Profit before income tax expenses on total assets | 0.7\% | 1.1\% | 1.0\% | 0.5\% |
| Equity attributable to owners of the parent | 1,111.0 | 1,064.4 | 1,109.4 | 1,077.8 |
| Equity ratio | 39.6\% | 40.4\% | 39.7\% | 38.8\% |
| Return on equity | 1.2\% | 1.8\% | 1.5\% | 1.1\% |
| Number of employees(Japan)(thousand of people) | 36.6 | 36.9 | 36.1 | 35.7 |
| Number of employees(Overseas)(thousand of people) | 73.0 | 73.0 | 74.3 | 73.5 |
| Number of employees (Total)(thousand of people) | 109.7 | 109.9 | 110.5 | 109.3 |


| Jun.'16 | Sep.'16 | Dec.'16 | Mar.'17 <br> (Forecast) |
| ---: | ---: | ---: | ---: |
| 26.8 | 30.2 | $\mathbf{2 6 . 6}$ | $\mathbf{3 4 . 3}$ |
| $5.5 \%$ | $6.3 \%$ | $\mathbf{5 . 4 \%}$ | $\mathbf{6 . 5 \%}$ |
| 1.8 | 1.6 | $\mathbf{0 . 1}$ | - |
| 2.2 | 2.4 | $\mathbf{1 . 2}$ | - |
| -0.4 | -0.8 | $\mathbf{- 1 . 1}$ | - |
| 5.6 | 3.0 | $\mathbf{9 . 5}$ | - |
| 16.3 | 16.7 | $\mathbf{1 7 . 0}$ | $\mathbf{1 9 . 9}$ |
| 16.0 | 19.8 | $\mathbf{1 7 . 1}$ | $\mathbf{2 5 . 0}$ |
| 1.7 | -27.2 | $\mathbf{- 1 3 . 4}$ | - |
| 191.4 | 184.8 | $\mathbf{1 9 3 . 8}$ | - |
| 1.18 | 1.15 | $\mathbf{1 . 1 7}$ | - |
| 206.1 | 206.8 | $\mathbf{2 3 4 . 7}$ | - |
| 2.14 | 2.10 | $\mathbf{2 . 3 5}$ | - |
| 881.4 | 905.8 | $\mathbf{9 4 4 . 9}$ | - |
| $32.9 \%$ | $33.8 \%$ | $\mathbf{3 3 . 3} \%$ | - |
| $2,682.1$ | $2,678.4$ | $\mathbf{2 , 8 3 4 . 9}$ | - |
| $0.4 \%$ | $0.2 \%$ | $\mathbf{0 . 4 \%}$ | - |
| 999.2 | 988.3 | $\mathbf{1 , 0 5 6 . 4}$ | - |
| $37.3 \%$ | $36.9 \%$ | $\mathbf{3 7 . 3 \%}$ | - |
| $0.5 \%$ | $0.0 \%$ | $\mathbf{- 0 . 1 \%}$ | - |
| 36.3 | 36.1 | $\mathbf{3 5 . 8}$ | - |
| 73.0 | 73.0 | $\mathbf{7 2 . 0}$ | - |
| 109.3 | 109.1 | $\mathbf{1 0 7 . 9}$ | - |
|  |  |  |  |

[^1]$\star$ We have started to adopt International Financial Reporting Standards (IFRS) for the consolidated financial statements from FY March 31, 2014, instead of U.S. GAAP.

| 3. Sales by Category | (Three months ended) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | IFRS |  |  |  |  |  |  |  |
|  | Jun.'15 | Sep.'15 | Dec.'15 | Mar.'16 | Jun.'16 | Sep.'16 | Dec.'16 | Mar.'17 <br> (Forecast) |
| Imaging \& Solutions | 481.4 | 496.5 | 490.0 | 506.4 | 430.4 | 424.8 | 439.1 | 470.6 |
| (change from the previous corresponding period) | 6.9\% | 6.9\% | 2.3\% | -3.1\% | -10.6\% | -14.4\% | -10.4\% | -7.1\% |
| Percentage of sales | 89.3\% | 89.3\% | 89.3\% | 89.6\% | 88.3\% | 87.8\% | 88.2\% | 88.7\% |
| Office Imaging | 361.3 | 350.0 | 357.0 | 363.7 | 316.5 | 298.5 | 313.9 | 328.0 |
| (change from the previous corresponding period) | 5.3\% | 1.6\% | -2.9\% | -5.4\% | -12.4\% | -14.7\% | -12.1\% | -9.8\% |
| Percentage of sales | 67.0\% | 63.0\% | 65.1\% | 64.4\% | 64.9\% | 61.7\% | 63.0\% | 61.8\% |
| Production Printing | 50.7 | 57.4 | 57.3 | 58.3 | 47.5 | 47.7 | 52.5 | 54.9 |
| (change from the previous corresponding period) | 20.8\% | 22.4\% | 17.0\% | 7.9\% | -6.2\% | -16.8\% | -8.3\% | -5.9\% |
| Percentage of sales | 9.4\% | 10.3\% | 10.4\% | 10.3\% | 9.8\% | 9.9\% | 10.6\% | 10.3\% |
| Network System Solutions | 69.4 | 89.1 | 75.6 | 84.3 | 66.3 | 78.5 | 72.5 | 87.8 |
| (change from the previous corresponding period) | 6.0\% | 22.4\% | 20.7\% | 0.6\% | -4.5\% | -11.9\% | -4.1\% | 4.1\% |
| Percentage of sales | 12.9\% | 16.0\% | 13.8\% | 14.9\% | 13.6\% | 16.2\% | 14.6\% | 16.5\% |
| Industrial Products | 31.0 | 32.3 | 31.2 | 30.7 | 28.8 | 30.3 | 32.1 | 33.0 |
| (change from the previous corresponding period) | 13.5\% | 8.9\% | 1.2\% | 3.3\% | -7.3\% | -6.1\% | 2.9\% | 7.2\% |
| Percentage of sales | 5.8\% | 5.8\% | 5.7\% | 5.4\% | 5.9\% | 6.3\% | 6.4\% | 6.2\% |
| Other | 26.6 | 27.0 | 27.4 | 27.9 | 28.4 | 28.5 | 26.7 | 26.9 |
| (change from the previous corresponding period) | -6.9\% | -15.5\% | -4.9\% | 1.6\% | 6.7\% | 5.2\% | -2.6\% | -3.7\% |
| Percentage of sales | 4.9\% | 4.9\% | 5.0\% | 5.0\% | 5.8\% | 5.9\% | 5.4\% | 5.1\% |
| 4. Sales by Geographic Area | Jun.'15 | Sep.'15 | Dec.'15 | Mar.'16 | Jun.'16 | Sep.'16 | Dec.'16 | $\begin{gathered} \text { Mar.'17 } \\ \text { (Forecast) } \end{gathered}$ |
| Japan | 179.8 | 187.1 | 182.1 | 212.4 | 179.1 | 185.6 | 182.2 | 219.0 |
| (change from the previous corresponding period) | -3.1\% | -1.1\% | 2.4\% | 2.6\% | -0.4\% | -0.8\% | 0.0\% | 3.1\% |
| Percentage of sales | 33.4\% | 33.7\% | 33.2\% | 37.6\% | 36.7\% | 38.4\% | 36.6\% | 41.3\% |
| Overseas | 359.2 | 368.8 | 366.5 | 352.7 | 308.6 | 298.0 | 315.7 | 311.6 |
| (change from the previous corresponding period) | 11.9\% | 9.5\% | 1.5\% | -5.4\% | -14.1\% | -19.2\% | -13.9\% | -11.7\% |
| Percentage of sales | 66.6\% | 66.3\% | 66.8\% | 62.4\% | 63.3\% | 61.6\% | 63.4\% | 58.7\% |
| The Americas | 174.2 | 178.6 | 171.8 | 169.0 | 145.6 | 147.2 | 150.8 | 150.8 |
| (change from the previous corresponding period) | 18.3\% | 13.8\% | 1.7\% | -3.5\% | -16.4\% | -17.6\% | -12.2\% | -10.8\% |
| Percentage of sales | 32.3\% | 32.1\% | 31.3\% | 29.9\% | 29.9\% | 30.4\% | 30.3\% | 28.4\% |
| Europe, Middle East and Africa | 129.8 | 130.1 | 137.3 | 133.6 | 116.5 | 104.3 | 113.7 | 112.7 |
| (change from the previous corresponding period) | 1.3\% | 3.0\% | 0.3\% | -5.2\% | -10.2\% | -19.8\% | -17.2\% | -15.7\% |
| Percentage of sales | 24.1\% | 23.4\% | 25.0\% | 23.7\% | 23.9\% | 21.6\% | 22.8\% | 21.2\% |
| Other | 55.2 | 60.0 | 57.3 | 50.0 | 46.4 | 46.4 | 51.1 | 48.1 |
| (change from the previous corresponding period) | 21.2\% | 12.0\% | 4.3\% | -11.8\% | -15.9\% | -22.7\% | -10.7\% | -3.9\% |
| Percentage of sales | 10.2\% | 10.8\% | 10.5\% | 8.8\% | 9.5\% | 9.6\% | 10.3\% | 9.1\% |

[^2]
[^0]:    *1 Due to the change in lease transaction reporting from FY16/03, sales figures and related indicators of FY15/03 have also been adjusted retroactively to conform to the current year
    $\star$ We have started to adopt International Financial Reporting Standards (IFRS) for the consolidated financial statement from FY March 31, 2014, instead of U.S. GAAP.

[^1]:    Interest coverage ratio( $\because$ ) = (Interest and dividend income + Operating profit) $\div$ Interest expense

[^2]:    $\star$ We have started to adopt International Financial Reporting Standards (IFRS) for the consolidated financial statements from FY March 31, 2014, instead of U.S. GA

