

Consolidated Results for the 3 months ended December 31, 2003

February 4, 2004 Ricoh Company, Ltd.

* The Company bases the estimates in this presentation on information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.

Ricoh Company, Ltd. and Consolidated Subsidiaries

Financial Highlights for the 3rd Quarter ended December 31, 2003 (U.S. GAAP Financial Information)

1. Items relating to 3rd quarter financial statements

- (1) No change in accounting method has been made.
- (2) Change relating to the scale of consolidation and the application of the equity method:

Consolidated subsidiaries: No change

Companies accounted for by the equity method: No addition; 1 removal

2. Results for the period from October 1, 2003 to December 31, 2003

(1) Operating Results			(Millions of yen)
	Three months ended	Three months ended	Year ended
	December 31, 2003	December 31, 2002	March 31, 2003
Net sales	420,903	420,739	1,738,358
(% change from the previous corresponding period)	0.0	4.8	3.9
Operating income	36,214	33,394	133,654
(% change from the previous corresponding period)	8.4	12.3	3.1
Income before income taxes	33,266	29,987	123,470
(% change from the previous corresponding period)	10.9	15.9	8.4
Net income	19,664	17,801	72,513
(% change from the previous corresponding period)	10.5	19.5	17.7
Net income per share-basic (yen)	26.53	24.51	99.79
Net income per share-diluted (yen)	-	23.74	96.81

Note: Equity in earnings of affiliates: ¥932 million (¥459 million in previous corresponding period)

(2) Financial Position			(Millions of yen)
	December 31, 2003	December 31, 2002	March 31, 2003
Total assets	1,922,150	1,807,267	1,884,922
Shareholders' equity	708,888	671,132	657,514
Equity ratio (%)	36.9	37.1	34.9
Equity per share (yen)	958.20	925.98	885.41

Note: Number of shares outstanding as of December 31, 2003: 739,813,149 shares (724,777,428 shares as of December 31, 2002)

Cash Flow			(Millions of yen)
	Nine months ended	Nine months ended	Year ended
	December 31, 2003	December 31, 2002	March 31, 2003
Cash flows from operating activities	81,698	112,173	185,742
Cash flows from investing activities	(3) (-40,400)	-76,695	-98,199
Cash flows from financing activities	9,223	-26,212	-67,143
Cash and cash equivalents at end of period	238,389	177,564	189,243

3. Forecast of operating results from April 1, 2003 to March 31, 2004		(Millions of yen)
Net sales	1,777,000	
Operating income	153,000	
Income before income taxes	144,000	
Net income	85,000	

Note: Net income per share (Consolidated) 114.89 yen

In accordance with Japanese regulations, Ricoh has issued forecast for its financial results for the fiscal year ending March 2004. These forecast are forward-looking statements based on a number of assumptions and beliefs in light of the information currently available to management and subject to significant risks and uncertainties.

Forex excluded growth rate +1.3% -0.1% +0.6%

- (1) Sales of printing systems increased in both Japan and overseas. By the impact of depreciation of U.S. dollar, the decrease of optical disc business and analog camera business, net sales growth +0.0%.
- (2) Net income continued double digit growth by 10.5%.
- (3) Free cash flow generated continuously.

Comparison with FY03/3 Q3 and latest forecast of FY04/3 Q3

(billions of yen)

Net sales	Change +2.7 -2.5 +0.1 +0.8 - +2.8	with last year Change(%) +1.3% -1.2% +0.0% +0.5% - +8.4%
Net sales (Japan) 210.1 214.0 212.9 -1.1 (Overseas) 210.5 222.5 207.9 -14.6	+2.7 -2.5 +0.1 +0.8 - +2.8	+1.3% -1.2% +0.0% +0.5%
Coverseas 210.5 222.5 207.9 -14.6 Total 420.7 436.5 420.9 -15.6 Gross profit 184.9 189.7 185.7 -4.0 Percentage of net sales 44.0% 43.5% 44.1% Operating income 33.3 35.7 36.2 +0.5 Percentage of net sales 7.9% 8.2% 8.6% Income before income taxes 29.9 34.7 33.2 -1.5 Percentage of net sales 7.1% 7.9% 7.9% Net income 17.8 20.0 19.6 -0.4 Percentage of net sales 4.2% 4.6% 4.7% Exchange rate US \$1 122.59 108.00 108.92 +0.92 Covernment 12.5 108.00 108.92 -0.92 Covernment 12.5 108.00 108.92 -0.92	-2.5 +0.1 +0.8 - +2.8	-1.2% +0.0% +0.5%
Total 420.7 436.5 420.9 -15.6 Gross profit 184.9 189.7 185.7 -4.0 Percentage of net sales 44.0% 43.5% 44.1% - Operating income 33.3 35.7 36.2 +0.5 Percentage of net sales 7.9% 8.2% 8.6% - Income before income taxes 29.9 34.7 33.2 -1.5 Percentage of net sales 7.1% 7.9% 7.9% - Net income 17.8 20.0 19.6 -0.4 Percentage of net sales 4.2% 4.6% 4.7% - Exchange rate US \$1 122.59 108.00 108.92 +0.92	+0.1 +0.8 - +2.8	+0.0%
Gross profit 184.9 189.7 185.7 -4.0 Percentage of net sales 44.0% 43.5% 44.1% - Operating income 33.3 35.7 36.2 +0.5 Percentage of net sales 7.9% 8.2% 8.6% - Income before income taxes 29.9 34.7 33.2 -1.5 Percentage of net sales 7.1% 7.9% 7.9% - Net income 17.8 20.0 19.6 -0.4 Percentage of net sales 4.2% 4.6% 4.7% - Exchange rate US \$1 122.59 108.00 108.92 +0.92	+0.8 - +2.8	+0.5%
Gross profit 184.9 189.7 185.7 -4.0 Percentage of net sales 44.0% 43.5% 44.1% - Operating income 33.3 35.7 36.2 +0.5 Percentage of net sales 7.9% 8.2% 8.6% - Income before income taxes 29.9 34.7 33.2 -1.5 Percentage of net sales 7.1% 7.9% 7.9% - Net income 17.8 20.0 19.6 -0.4 Percentage of net sales 4.2% 4.6% 4.7% - Exchange rate US \$1 122.59 108.00 108.92 +0.92	- +2.8 -	-
Operating income 33.3 35.7 36.2 +0.5 Percentage of net sales 7.9% 8.2% 8.6% - Income before income taxes 29.9 34.7 33.2 -1.5 Percentage of net sales 7.1% 7.9% 7.9% - Net income 17.8 20.0 19.6 -0.4 Percentage of net sales 4.2% 4.6% 4.7% - Exchange rate US \$1 122.59 108.00 108.92 +0.92	-	+8.4%
Percentage of net sales 7.9% 8.2% 8.6%	-	+8.4%
Percentage of net sales 7.9% 8.2% 8.6%	+3.2	
Net income taxes	+3.2	-
Percentage of net sales 7.1% 7.9% 7.9% - Net income 17.8 20.0 19.6 -0.4 Percentage of net sales 4.2% 4.6% 4.7% - Exchange rate US \$1 122.59 108.00 108.92 +0.92		+10.9%
Net income 17.8 20.0 19.6 -0.4 Percentage of net sales 4.2% 4.6% 4.7% - Exchange rate US \$1 122.59 108.00 108.92 +0.92	-	_
Exchange rate US \$1 122.59 108.00 108.92 +0.92	+1.8	+10.5%
	_	-
(Yen) Euro 1 122.59 128.00 129.58 +1.58	-13.67	-11.2%
	+6.99	+5.7%
EPS (Yen) 24.51 26.92 26.53 -0.39	+2.02	<u></u> 1
Return on equity (ROE) 2.7% - 2.8% -	- 12.02	1
Income before income taxes on total assets 1.7% - 1.7% -	-	1
Total assets 1,807.2 - 1,922.1 -	+114.9	<u>.</u> 1
Shareholders' equity 671.1 - 708.8 -	+37.7	1
Debt 541.2 - 513.1 -	-28.1	1
Shareholders' equity ratio 37.1% - 36.9% -	-0.2%	,]
Operating cash flow (9 months) +112.1 - +81.6	-30.5	1
Investment cash flow (9 months) -76.640.4 -	+36.2	
Financial cash flow (9 months) -26.2 - +9.2 -	+35.4	
Cash and equivalents at end of period +177.5 - +238.3 -	+60.8]
Free cash flow * +35.4 - +41.2 -	+5.8	
Expenditure for plant and equipment 16.7 19.0 15.5 -3.5	-1.2	1
Depreciation for tangible fixed assets 17.5 18.0 15.7 -2.3	-1.2	1
R&D 20.8 22.0 24.2 +2.2	1	

^{*} oparating net cash + investing net cash

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Consolidated Performance

1. Consolidated Statements of Income

Three months ended December 31, 2003 and 2002)			(Millions	of yen)
	Three months ended	Three months ended		
	December 31, 2003	December 31, 2002	Change	%
Net sales	420,903	420,739	(1) 164	0.0
Cost of sales	235,124	235,802	-678	-0.3
Percentage of net sales (%)	55.9	56.0		
Gross Profit	185,779	184,937	(2) 842	0.5
Percentage of net sales (%)	44.1	44.0	\sim	
Selling, general and administrative expenses	149,565	151,543	(3) -1,978	-1.3
Percentage of net sales (%)	35.5	36.1		
Operating income	36,214	33,394	2,820	8.4
Percentage of net sales (%)	8.6	7.9		
Other (income) expense				
Interest and dividend income	434	603	-169	-28.0
Percentage of net sales (%)	0.1	0.1		
Interest expense	1,337	1,298	39	3.0
Percentage of net sales (%)	0.3	0.3		
Other, net	2,045	2,712	-667	-24.6
Percentage of net sales (%)	0.5	0.6		
Income before income taxes,				
equity income and minority interests	33,266	29,987	(4) 3,279	10.9
Percentage of net sales (%)	7.9	7.1		
Provision for income taxes	13,473	12,729	744	5.8
Percentage of net sales (%)	3.2	3.0		
Minority interests in earnings of subsidiaries	1,061	-84	1,145	-
Percentage of net sales (%)	0.2	0.0		
Equity in earnings of affiliates	932	459	473	103.1
Percentage of net sales (%)	0.2	0.1		
Net income	19,664	17,801	1,863	10.5
Percentage of net sales (%)	4.7	4.2		
Reference : Exchange rate				
US\$ 1	¥108.92	¥122.59		
EURO 1	¥129.58	¥122.59		

	Nine months ended	Nine months ended			(Millions of yen) Year ended
	December 31, 2003	December 31, 2002	Change	%	March 31, 2003
Net sales	1,308,993	1,277,560	31,433	2.5	1,738,358
Cost of sales	735,107	731,978	3,129	0.4	993,009
Percentage of net sales (%)	56.2	57.3			57.1
Gross Profit	573,886	545,582	28,304	5.2	745,349
Percentage of net sales (%)	43.8	42.7			42.9
Selling, general and administrative expenses	460,417	450,860	9,557	2.1	611,695
Percentage of net sales (%)	35.1	35.3			35.2
Operating income	113,469	94,722	18,747	19.8	133,654
Percentage of net sales (%)	8.7	7.4			7.7
Other (income) expense					
Interest and dividend income	1,747	2,638	-891	-33.8	3,772
Percentage of net sales (%)	0.1	0.2			0.2
Interest expense	4,200	5,328	-1,128	-21.2	6,853
Percentage of net sales (%)	0.3	0.4			0.4
Other, net	6,334	6,372	-38	-0.6	7,103
Percentage of net sales (%)	0.5	0.5			0.4
Income before income taxes,					
equity income and minority interests	104,682	85,660	19,022	22.2	123,470
Percentage of net sales (%)	8.0	6.7			7.1
Provision for income taxes	41,897	36,749	5,148	14.0	51,984
Percentage of net sales (%)	3.2	2.9			3.0
Minority interests in earnings of subsidiaries	2,760	-348	3,108	-	1,376
Percentage of net sales (%)	0.2	0.0			0.0
Equity in earnings of affiliates	1,904	2,067	-163	-7.9	2,403
Percentage of net sales (%)	0.1	0.2			0.1
Net income	61,929	51,326	10,603	20.7	72,513
Percentage of net sales (%)	4.7	4.0			4.2
Reference : Exchange rate					
US\$ 1	¥115.00	¥122.92			¥121.96
EURO 1	¥132.17	¥118.84			¥121.00

Increase of value-added products such as color products and multi-function printers and cost down increased operating income by 8.4%.

◆ Comparison with FY03/3 Q3

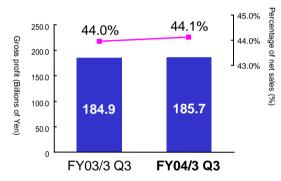
(1) Sales

< by Product Category	>			(billions	s of yen)
	FY03/3	FY04/3	change	change*	forex
	Q3	Q3	(%)	(%)	impact
Office Equipment	365.8	368.5	+0.8%	+1.5%	-2.6
Imaging Solutions	208.3	189.0	-9.3%	-8.0%	-2.6
Network I/O Systems	117.4	137.9	+17.5%	+17.5%	+0.0
Network System Solutions	40.0	41.6	+3.9%	+3.9%	+0.0
Other Businesses	54.9	52.3	-4.8%	-5.4%	+0.3
Total	420.7	420.9	+0.0%	+0.6%	-2.2

< by Geog	raphic A		(billions	of yen)	
-	FY03/3	FY04/3	change	change*	forex
	Q3	Q3	(%)	(%)	impact
Japan	210.1	212.9	+1.3%	+1.3%	+0.0
Overseas	210.5	207.9	-1.2%	-0.1%	-2.2
Americas	84.1	75.9	-9.8%	+1.2%	-9.2
Europe	88.3	99.4	+12.5%	+4.8%	+6.7
Others	37.9	32.6	-14.1%	-14.6%	+0.1
Total	420.7	420.9	+0.0%	+0.6%	-2.2

*change excluding forex impact

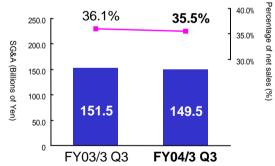
(2) Gross profit



Changes		
	(Billions of Yen)	(impact)
Sales	+ 1.0	(-)
Forex	- 5.3	(-1.0 point)
Cost down, etc	+ 2.8	(+0.7 point)
Ricoh Elemex *	+ 2.2	(+0.5 point)
Total	+ 0.8	(+0.1 point)

^{*}Expenditure to cover defects on some metering equipment

(3) SG&A

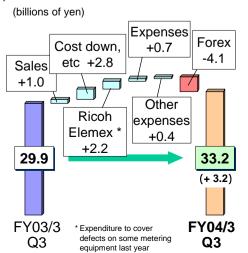


-Changes

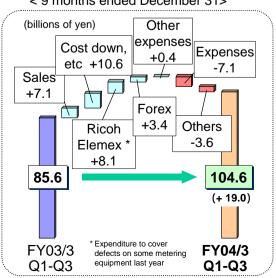
*change excluding forex impact

	(Billions of Yen)
Forex	- 1.2
R&D	+ 3.3
Pensions	+ 1.7
Others	- 5.7
Total	- 1.9

(4) Income before income taxes



< 9 months ended December 31>



2. Consolidated Sales by Product Category

	3 and 2002) Three months ended	Three months ended		(Millions of y Change excluding			
	December 31, 2003	December 31, 2002	Change	%	exchange impact	%	
<office equipment=""></office>					-		
Imaging Solutions:							
Digital Imaging Systems	143,882	151,471	-7,589	-5.0	-5,217	-3.4	
Percentage of net sales (%)	34.2	36.0					
Domestic	60,016	63,618	-3,602	-5.7	-3,602	-5.	
Overseas	83,866	87,853	-3,987	-4.5	-1,615	-1.8	
Other Imaging Systems	45,151	56,852	-11,701	-20.6	-11,453	-20.	
Percentage of net sales (%)	10.7	13.5					
Domestic	17,291	20,737	-3,446	-16.6	-3,446	-16.0	
Overseas	27,860	36,115	-8,255	-22.9	-8,007	-22.2	
Total Imaging Solutions	189,033	208,323	-19,290	-9.3	-16,670	-8.0	
Percentage of net sales (%)	44.9	49.5					
Domestic	77,307	84,355	-7,048	-8.4	-7,048	-8.4	
Overseas	111,726	123,968	-12,242	-9.9	-9,622	-7.8	
Network Input/Output Systems:			1)				
Printing Systems	124,564		21,592	21.0	21,844	21.2	
Percentage of net sales (%)	29.6	24.5					
Domestic	53,559	44,451	9,108	20.5	9,108	20.5	
Overseas	71,005		3) 12,484	21.3	12,736	21.8	
Other Input/Output Systems	13,372	14,449	-1,077	-7.5	-1,329	-9.2	
Percentage of net sales (%)	3.2	3.4	1 222	50.5	1 222	50.6	
Domestic	1,052	2,274	-1,222	-53.7	-1,222	-53.	
Overseas	12,320	12,175	145	1.2	-107	-0.9	
Total Network Input/Output Systems	137,936	117,421	20,515	17.5	20,515	17.5	
Percentage of net sales (%)	32.8	27.9	= 004	4.0	= 00.5		
Domestic	54,611	46,725	7,886	16.9	7,886	16.9	
Overseas	83,325	70,696	12,629	17.9	12,629	17.9	
Network System Solutions	41,623	40,073	1,550	3.9	1,555	3.9	
Percentage of net sales (%)	9.9	9.5				_	
Domestic	40,540	39,324	1,216	3.1	1,216	3.	
Overseas	1,083	749	334	44.6	339	45.3	
Office Equipment Total	368,592	365,817	2,775	0.8	5,400	1.5	
Percentage of net sales (%)	87.6	86.9	2.054	1.0	2.054	1 /	
Domestic	172,458	170,404	2,054	1.2	2,054	1.2	
Overseas The Americas	196,134	195,413	721 -8,062	0.4	3,346	1.1	
	75,643	83,705	-8,062 11,591	-9.6	1,149	1.4	
Europe	98,428	86,837	,	13.3	4,848	5.0	
Other < Other Businesses >	22,063	24,871	-2,808	-11.3	-2,651	-10.	
Other Businesses	52,311	54,922	-2,611	-4.8	-2,956	-5.4	
Percentage of net sales (%)	12.4	13.1	-2,011	-4.6	-2,930	-3.4	
	40,450		657	1.7	657	1 ′	
Domestic Overseas	11,861	39,793 15,129	-3,268	-21.6	-3,613	-23.9	
The Americas	290	472	-3,208	-38.6	-140	-29.	
Europe	994	1,544	-550	-35.6	-593	-38.4	
Other	10,577	13,113	-2,536	-19.3	-2,880	-22.0	
Grand Total	420,903	420,739	164	0.0	2,444	0.0	
Percentage of net sales (%)	100.0	100.0	104	0.0	2,444	0.0	
Domestic Of her sales (70)	212,908	210,197	2,711	1.3	2,711	1.3	
Percentage of net sales (%)	50.6	50.0	2,711	1.5	2,711	1	
Overseas	207,995	210,542	-2,547	-1.2	-267	-0.	
Percentage of net sales (%)	49.4	50.0	-2,547	-1.2	-207	-0.	
The Americas	75,933	84,177	-8,244	-9.8	1,009	1.2	
Percentage of net sales (%)	18.0	20.0		7.0	1,009	1.2	
Europe	99,422	88,381		12.5	4,255	4.8	
Percentage of net sales (%)	23.6	21.0	11,041	12.3	4,233	4.0	
Other	32,640	37,984	-5,344	-14.1	-5,531	-14.0	
Percentage of net sales (%)	7.8	9.0	-5,544	-14.1	-5,551	-14.0	
Reference: Exchange rate	7.0	9.0					
US\$ 1	¥108.92	¥122.59	¥-13.6	57			
EURO 1	¥129.58	¥122.59	¥6.99				

Each category includes the following product line:

Digital Imaging Systems Digital PPCs, color PPCs, digital duplicators and facsimile machines

Other Imaging Systems Analog PPCs, diazo copiers, and thermal paper

Printing Systems MFPs(multifunctional printers), laser printers and software

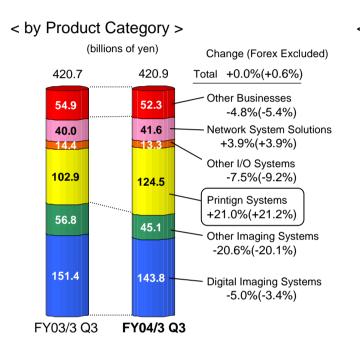
Other Input/Output Systems Optical discs and system scanners

Network System Solutions Personal computers, PC servers, network systems and network related software

Other Businesses Optical equipments, metering equipments and semiconductors

- (1) Sales of printing systems, especially color products, increased in both Japan and overseas.
- (2) Europe increased by 12.5%.
- (3) By the decrease of optical disc business and analog cameras, net sales growth +0.0%.

◆ Comparison with FY03/3 Q3

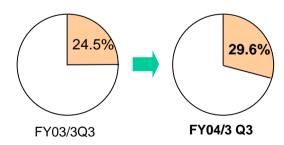


< by Geographic Area > (billions of yen) Change (Forex Excluded) 420.9 Total +0.0%(+0.6%)420.7 32.6 37.9 Other -14.1%(-14.6%) 88.3 99.4 Europe +12.5%(+4.8%) 84.1 75.9 The Americas -9.8%(+1.2%) 210.1 212.9 Japan +1.3%(+1.3%)

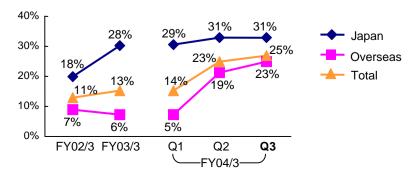
FY04/3 Q3

FY03/3 Q3

- Ratio of Printing Systems for total sales



*Color ratio (by sales for machines of copier and multifunctional copiers)



	Nine months ended	Nine months ended			Change excluding		(Millions of yen) Year ended	
	December 31, 2003	December 31, 2002	Change	%	exchange impact	%	March 31, 2003	
<office equipment=""></office>	2000 21, 2000	Beecimeer 51, 2002	Change	,,,	enemange impaet	,,,		
Imaging Solutions:								
Digital Imaging Systems	453,040	460,856	-7,816	-1.7	-11,077	-2.4	626,96	
Percentage of net sales (%)	34.6	36.1					36.1	
Domestic	184,789	199,484	-14,695	-7.4	-14,695	-7.4	265,65	
Overseas	268,251	261,372	6,879	2.6	3,618	1.4	361,31	
Other Imaging Systems	151,087	177,829	-26,742	-15.0	-29,717	-16.7	232,74	
Percentage of net sales (%)	11.6	13.9					13.4	
Domestic	53,788	61,698	-7,910	-12.8	-7,910	-12.8	80,520	
Overseas	97,299	116,131	-18,832	-16.2	-21,807	-18.8	152,22	
Total Imaging Solutions	604,127	638,685	-34,558	-5.4	-40,794	-6.4	859,71	
Percentage of net sales (%)	46.2	50.0					49.5	
Domestic	238,577	261,182	-22,605	-8.7	-22,605	-8.7	346,17	
Overseas	365,550	377,503	-11,953	-3.2	-18,189	-4.8	513,539	
Network Input/Output Systems:		,	1)	_				
Printing Systems	358,021		65,641	22.5	59,743	20.4	408,830	
Percentage of net sales (%)	27.4	22.9					23.5	
Domestic	153,910	126,467	27,443	21.7	27,443	21.7	177,51	
Overseas	204,111	165,913	38,198	23.0	32,300	19.5	231,320	
Other Input/Output Systems	43,097	43,984	-887	-2.0	-1,778	-4.0	54,54	
Percentage of net sales (%)	3.2	3.4					3.2	
Domestic	3,795	8,232	-4,437	-53.9	-4,437	-53.9	10,10	
Overseas	39,302	35,752	3,550	9.9	2,659	7.4	44,44	
Total Network Input/Output Systems	401,118	336,364	64,754	19.3	57,965	17.2	463,379	
Percentage of net sales (%)	30.6	26.3					26.7	
Domestic	157,705	134,699	23,006	17.1	23,006	17.1	187,61	
Overseas	243,413	201,665	41,748	20.7	34,959	17.3	275,769	
Network System Solutions	138,855	140,125	-1,270	-0.9	-1,345	-1.0	197,48	
Percentage of net sales (%)	10.6	11.0	0.070	1.6	2.270	1.6	11.3	
Domestic	135,800	138,078	-2,278	-1.6	-2,278	-1.6	194,87	
Overseas	3,055	2,047	1,008	49.2	933	45.6	2,609	
Office Equipment Total Percentage of net sales (%)	1,144,100 87.4	1,115,174 87.3	28,926	2.6	15,826	1.4	1,520,574 87.5	
Domestic (76)	532,082		1 077	-0.4	1 077	-0.4	728,65	
Overseas	,	533,959	-1,877 30,803	-0.4 5.3	-1,877 17,703	3.0	728,63 791,91	
The Americas	612,018 242,443	581,215 253,632	-11,189	-4.4	4,870	1.9	342,56	
Europe	293,128	251,268	41,860	-4.4 16.7	13,448	5.4	342,30	
Other	76,447	76,315	132	0.2	-615	-0.8	99,77	
< Other Businesses >	70,447	70,313	132	0.2	-013	-0.8	99,11.	
Other Businesses	164,893	162,386	2,507	1.5	1,188	0.7	217,78	
Percentage of net sales (%)	12.6	12.7	2,307	1.5	1,100	0.7	12.5	
Domestic	129,462	125,813	3,649	2.9	3,649	2.9	167,36	
Overseas	35,431	36,573	-1,142	-3.1	-2,461	-6.7	50,41	
The Americas	1,154		176	18.0	253	25.9	1,37	
Europe	3,245	3,282	-37	-1.1	-319	-9.7	4,90	
Other	31,032	32,313	-1,281	-4.0	-2,395	-7.4	44,14	
Grand Total	1,308,993		31,433	2.5	17,014	1.3	1,738,35	
Percentage of net sales (%)	100.0	100.0	01,.00	2.0	17,011	1.0	100.0	
Domestic	661,544	659,772	1,772	0.3	1,772	0.3	896.02	
Percentage of net sales (%)	50.5	51.6	-,		-,		51.5	
Overseas	647,449	617,788	29,661	4.8	15,242	2.5	842,33	
Percentage of net sales (%)	49.5	48.4	,		,		48.5	
The Americas	243,597	254,610	-11,013	-4.3	5,123	2.0	343,94	
Percentage of net sales (%)	18.6	20.0			-,		19.8	
Europe	296,373		41,823	16.4	13,129	5.2	354,47	
Percentage of net sales (%)	22.6	19.9	-,525		-5,127		20.4	
Other	107,479		-1,149	-1.1	-3,010	-2.8	143,91	
Percentage of net sales (%)	8.3	8.5	,/		-,-10		8.3	
Reference: Exchange rate								
US\$ 1	¥115.00	¥122.92	¥-7.9				¥121.9	
EURO 1	¥132.17	¥118.84	¥13.3	33			¥121.0	

Each category includes the following product line:

Digital Imaging Systems Digital PPCs, color PPCs, digital duplicators and facsimile machines

Other Imaging Systems

Analog PPCs, diazo copiers, and thermal paper

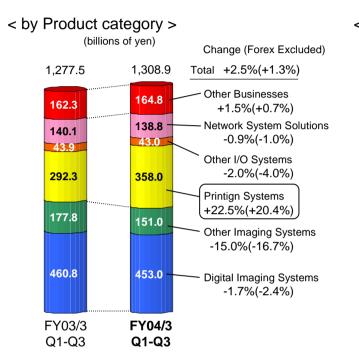
Printing Systems MFPs(multifunctional printers), laser printers and software

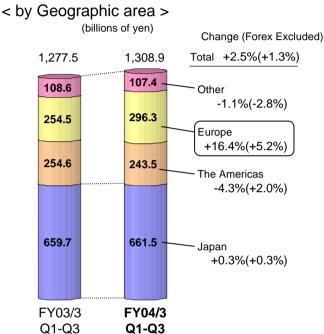
Other Input/Output Systems Optical discs and system scanners

Network System Solutions Personal computers, PC servers, network systems and network related software

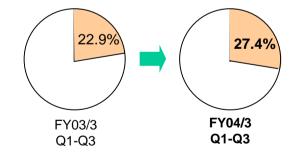
Other Businesses Optical equipments, metering equipments and semiconductors

- (1) Sales of printing systems increased in both Japan and overseas.
- (2) Europe increased by 16.4% (forex impact included).
- ◆ Comparison with FY03/3 Q1-Q3





*Ratio of Printing Systems for total sales



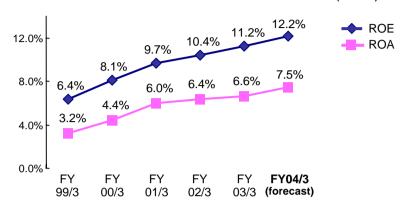
3. Consolidated Balance Sheets

(December 31, 2003 and March 31, 2003)

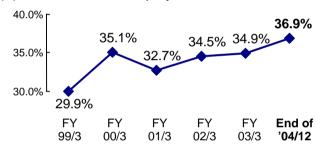
Assets Assets			(Millions of yen)
	December 31, 2003	March 31, 2003	Change
Current Assets			
Cash and time deposits	239,179	200,330	38,849
Trade receivables	402,866	417,942	-15,076
Marketable securities	(3) 123	107	16
Inventories	163,101	146,051	17,050
Other current assets	52,466	58,083	-5,617
Total Current Assets	857,735	822,513	35,222
Fixed Assets			
Tangible fixed assets	237,071	248,752	-11,681
Finance receivable	502,198	476,293	25,905
Other Investments	325,146	337,364	-12,218
Total Fixed Assets	1,064,415	1,062,409	2,006
Total Assets	1,922,150	1,884,922	37,228
Note:			
Contents of cash and time deposits:			
Cash and cash equivalents	238,389	189,243	
Time deposits	790	11,087	
Liabilities and Shareholders' Investment			(Millions of yen)
	December 31, 2003	March 31, 2003	Change
Current Liabilities	,	,	
Trade payables	(4) 271,165	280,798	-9,633
Short-term borrowings	222,565	138,713	83,852
Other current liabilities	136,632	169,072	-32,440
Total Current Liabilities	630,362	588,583	41,779
Fixed Liabilities	(4)	,	,
Long-term indebtedness	290,556	345,902	-55,346
Retirement benefit obligation	214,863	209,011	5,852
Other fixed liabilities	28,596	30,653	-2,057
Total Fixed Liabilities	534,015	585,566	-51,551
Total Liabilities	1,164,377	1,174,149	-9,772
Minority Interest	48,885	53,259	-4,374
Shareholders' Investment		,	y - ·
Common stock	135,364	135,364	_
Additional paid-in capital	186,599	186,521	78
Retained earnings	485,535	434,748	50,787
Accumulated other comprehensive income (loss)	-88,454	-94,733	6,279
Treasury stock	-10,156	-4,386	-5,770
Total Shareholders' Investment	708,888	657,514	51,374
Total Liabilities and Shareholders' Investment	1,922,150	1,884,922	37,228
Note: Other comprehensive income;	1,222,130	1,001,722	37,220
Net unrealized holding gains on available-for-sale securities	11,877	8,582	3,295
Pension liability adjustments	-81,322	-89,119	7,797
Net unrealized gains (losses) on derivative instruments	-43	-178	135
Cumulative translation adjustments	-18,966	-14,018	-4,948
Reference: Exchange rate		March 31, 2003	
US\$ 1	¥107.13	¥120.20	
EURO 1	¥133.74	¥129.83	

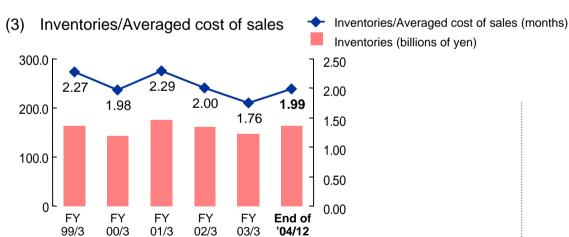
- ROE and ROA rise
- Dept / Equity ratio improved

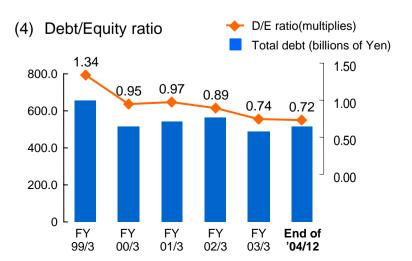
(1) Return on equity (ROE) Income before income taxes on total assets (ROA)



(2) Shareholders' equity ratio





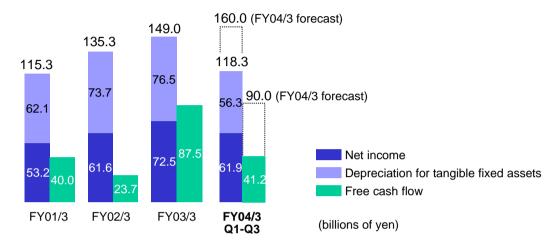


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4. Consolidated Statements of Cash Flow

(Nine months ended December 31, 2003, 2002 and year ended March 31, 2003)					
	Nine months ended	Nine months ended	Year ended		
	December 31, 2003	December 31, 2002	March 31, 2003		
I. Cash Flows from Operating Activities:	(1)				
1. Net income	61,929	51,326	72,513		
2. Adjustments to reconcile net income to net cash					
provided by operating activities—					
Depreciation and amortization	56,381	56,519	76,551		
Equity in earnings of affiliates, net of dividends received	-1,162	-1,129	-1,167		
Deferred income taxes	1,026	-5,139	-9,289		
Loss on disposal and sales of tangible fixed assets	1,094	1,078	1,975		
Changes in assets and liabilities—					
Decrease in trade receivables	10,563	32,308	22,176		
(Increase) decrease in inventories	-21,209	9,765	14,983		
Increase in finance receivables	-22,666	-20,517	-33,109		
(Decrease) increase in trade payables	-6,111	-22,407	5,632		
(Decrease) increase in accrued income taxes and					
accrued expenses and other	-28,587	-13,965	11,173		
Retirement benefit obligation, net	15,455	4,804	7,806		
Other, net	(2) 14,985	19,530	16,498		
Net cash provided by operating activities	81,698	112,173	185,742		
II. Cash Flows from Investing Activities:					
1. Proceeds from sales of property, plant and equipment	134	201	245		
2. Expenditures for tangible fixed assets	-51,830	-53,300	-71,984		
3. Payments for purchases of available-for-sale securities	-25,200	-52,142	-52,219		
4. Proceeds from sales of available-for-sale securities	34,047	24,148	24,513		
5. Decrease in time deposits	10,192	4,882	944		
6. Other, net	(2) -7,743	-484	302		
Net cash used in investing activities	-40,400	-76,695	-98,199		
III. Cash Flows from Financing Activities:					
1. Proceeds from long-term indebtedness	1,104	57,685	58,194		
2. Repayment of long-term indebtedness	-25,788	-15,547	-23,133		
3. (Decrease) increase in short-term borrowings, net	68,169	-52,257	-73,393		
4. Proceeds from issuance of long-term debt securities	1,000	11,000	11,000		
5. Repayment of long-term debt securities	-14,000	-11,553	-11,723		
6. Cash dividends paid	-11,136	-10,174	-10,176		
7. Purchase of treasury stocks	-9,634	-4,897	-17,281		
8. Other, net	-492	-469	-631		
Net cash provided by (used in) financing activities	9,223	-26,212	-67,143		
IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents		-1,874	-1,329		
V. Net Increase in Cash and Cash Equivalents	49,146	7,392	19,071		
VI. Cash and Cash Equivalents at Beginning of Year	189,243	170,172	170,172		
VII. Cash and Cash Equivalents at End of Period	238,389	177,564	189,243		

- (1) Cash profit (net income + depreciation and amortization) increased continuously.
- Cash profit (net income + depreciation and amortization)
 Free cash flow (net cash provided by operating activities + net cash used in investing activities)



◆ Cash flow statement for 3 month ended December 31, 2003 (calculated)

(billions of yen)

	FY03/3 Q3	EV04/2 O2
	F103/3 Q3	FY04/3 Q3
Net income	17.8	19.6
Depreciation and amortization	19.7	18.5
[Cash profit (net income + Depreciation and amortization)]	[37.5]	[38.2]
Other operating activities	-24.4	-18.1
Net cash by operating activities	13.0	20.0
Plant and equipment	-16.7	-15.5
Other investing activities	-26.6	-4.8
Net cash by investing activities	-43.3	-20.4
[Free cash flow (oparating net cash - investing net cash)]	[-30.2]	[-0.3]
Net cash by financing activities	-9.6	15.8
Effect of exchange rate	0.4	-2.1
Net increase in cash and equivalents	-39.8	13.3
Cash and equivalents at end of period	177.5	238.3

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5. Segment Information

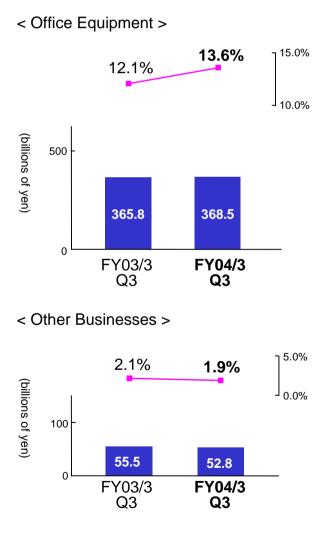
(1) madsify Segment information	
(Three months ended December 31, 2003 and 2002	2)

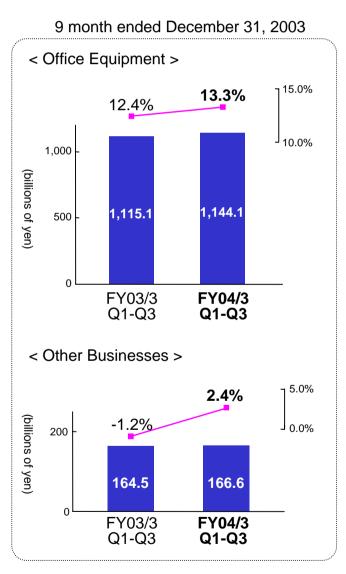
	Th	(Millions o	of yen)		
	Three months ended December 31, 2003	Three months ended December 31, 2002	Change	%	
Office Equipment:			28		
Net sales:					
Unaffiliated customers	368,592	365,817	2,775	0.8	
Intersegment	-	-	-	-	
Total	368,592	365,817	2,775	0.8	
Operating expenses	318,629	321,425	(1) -2,796	-0.9	
Operating income	49,963	44,392	5,571	12.5	
Operating income on office equipment sales(%)	13.6	12.1			
Other Businesses:					
Net sales:	50.211	54.000	2 (11	4.0	
Unaffiliated customers	52,311	54,922	-2,611	-4.8	
Intersegment	575	657 55 570	-82	-12.5	
Total Operating expenses	52,886 51,878	55,579 54,425	-2,693 (2) -2,547	-4.8 -4.7	
Operating expenses Operating income	1,008	1,154	-146	-12.7	S
Operating income on sales in other businesses (%)	1,008	2.1	-140	-12.7	
Corporate and Eliminations:	1.9	2.1			
Net sales:					
Intersegment	-575	-657	82	_	
Total	-575	-657	82	_	
Operating expenses:					
Intersegment	-569	-666	97	-	
Corporate	14,751	12,161	2,590	-	
Total	14,182	11,495	2,687	-	
Operating income	-14,757	-12,152	-2,605	-	
Consolidated:				,	
Net sales:					
Unaffiliated customers	420,903	420,739	164	0.0	
Intersegment	-	-	-	-	
Total	420,903	420,739	164	0.0	
	201 500	387,345	-2,656	-0.7	
Operating expenses	384,689		,		
Operating expenses Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y	36,214 8.6 year ended March 31,	33,394 7.9 2003)	2,820	8.4	(Millions of yen)
Operating income Operating income on consolidated net sales(%)	36,214 8.6	33,394 7.9			(Millions of yen) Year ended March 31, 2003
Operating income Operating income on consolidated net sales(%)	36,214 8.6 year ended March 31, Nine months ended	33,394 7.9 2003) Nine months ended	2,820	8.4	Year ended
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y	36,214 8.6 year ended March 31, Nine months ended	33,394 7.9 2003) Nine months ended	2,820	8.4	Year ended
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment:	36,214 8.6 year ended March 31, Nine months ended	33,394 7.9 2003) Nine months ended	2,820	8.4	Year ended
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales:	36,214 8.6 year ended March 31, Nine months ended December 31, 2003	33,394 7.9 2003) Nine months ended December 31, 2002	2,820 Change 28,926	8.4	Year ended March 31, 2003
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total	36,214 8.6 year ended March 31, Nine months ended December 31, 2003	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174 - 1,115,174	2,820 Change 28,926 - 28,926	% 2.6 - 2.6	Year ended March 31, 2003 1,520,574 - 1,520,574
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174 - 1,115,174 977,198	2,820 Change 28,926 - 28,926 14,240	% 2.6 - 2.6 1.5	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174 - 1,115,174 977,198 137,976	2,820 Change 28,926 - 28,926	% 2.6 - 2.6	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%)	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174 - 1,115,174 977,198	2,820 Change 28,926 - 28,926 14,240	% 2.6 - 2.6 1.5	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses:	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174 - 1,115,174 977,198 137,976	2,820 Change 28,926 - 28,926 14,240	% 2.6 - 2.6 1.5	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales:	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662 13.3	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 - 28,926 14,240 14,686	% 2.6 - 2.6 1.5 10.6	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798 12.5
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662 13.3	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 - 28,926 14,240 14,686	% 2.6 - 2.6 1.5 10.6	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798 12.5
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662 13.3 164,893 1,740	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 - 28,926 14,240 14,686 2,507 -409	% 2.6	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798 12.5 217,784 2,755
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662 13.3 164,893 1,740 166,633	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 - 28,926 14,240 14,686 2,507 -409 2,098	% 2.6	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662 13.3 164,893 1,740 166,633 162,639	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 - 28,926 14,240 14,686 2,507 -409 2,098 -3,833	% 2.6	Year ended March 31, 2003 1,520,574 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating expenses Operating expenses Operating expenses	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662 13.3 164,893 1,740 166,633 162,639 3,994	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174 977,198 137,976 12.4 162,386 2,149 164,535 166,472 -1,937	2,820 Change 28,926 - 28,926 14,240 14,686 2,507 -409 2,098	% 2.6	Year ended March 31, 2003 1,520,574 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and your consolidated net sales) Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating expenses Operating income Operating income Operating income Operating income on sales in other businesses (%)	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662 13.3 164,893 1,740 166,633 162,639	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 - 28,926 14,240 14,686 2,507 -409 2,098 -3,833	% 2.6	Year ended March 31, 2003 1,520,574 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating expenses Operating expenses Operating expenses	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662 13.3 164,893 1,740 166,633 162,639 3,994	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174 977,198 137,976 12.4 162,386 2,149 164,535 166,472 -1,937	2,820 Change 28,926 - 28,926 14,240 14,686 2,507 -409 2,098 -3,833	% 2.6	Year ended March 31, 2003 1,520,574 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and your consolidated net sales) Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating expenses Operating expenses Operating income Operating income Operating income on sales in other businesses (%) Corporate and Eliminations:	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662 13.3 164,893 1,740 166,633 162,639 3,994	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174 977,198 137,976 12.4 162,386 2,149 164,535 166,472 -1,937	2,820 Change 28,926 - 28,926 14,240 14,686 2,507 -409 2,098 -3,833	% 2.6	Year ended March 31, 2003 1,520,574 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and your consolidated net sales) Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating expenses Operating income Operating income Operating income Operating income on sales in other businesses (%) Corporate and Eliminations: Net sales:	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662 13.3 164,893 1,740 166,633 162,639 3,994 2.4	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174 977,198 137,976 12.4 162,386 2,149 164,535 166,472 -1,937 -1.2	2,820 Change 28,926 -28,926 14,240 14,686 2,507 -409 2,098 -3,833 5,931	% 2.6	Year ended March 31, 2003 1,520,574 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233 -1.0
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and your consolidated net sales) Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating expenses Operating income Operating income Operating income on sales in other businesses (%) Corporate and Eliminations: Net sales: Intersegment	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662 13.3 164,893 1,740 166,633 162,639 3,994 2.4 -1,740	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 -28,926 14,240 14,686 2,507 -409 2,098 -3,833 5,931	% 2.6	Year ended March 31, 2003 1,520,574 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233 -1.0
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and your consolidated net sales) Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Unaffiliated customers Intersegment Total Operating expenses Operating expenses Operating income Total Other Businesses (%) Corporate and Eliminations: Net sales: Intersegment Total	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100 - 1,144,100 991,438 152,662 13.3 164,893 1,740 166,633 162,639 3,994 2.4 -1,740	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 -28,926 14,240 14,686 2,507 -409 2,098 -3,833 5,931	% 2.6	Year ended March 31, 2003 1,520,574 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233 -1.0
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income Operating income Operating expenses Operating income Operating income Operating income Operating income Operating income on sales in other businesses (%) Corporate and Eliminations: Net sales: Intersegment Total Operating expenses: Intersegment Corporate	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 -28,926 14,240 14,686 2,507 -409 2,098 -3,833 5,931 409 409 409 389 1,890	% 2.6	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233 -1.0 -2,755 -2,755 -2,755 -2,755 54,882
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income Operating income Operating expenses Operating income Operating income Operating income Operating income Operating income on sales in other businesses (%) Corporate and Eliminations: Net sales: Intersegment Total Operating expenses: Intersegment Corporate Total	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 -28,926 14,240 14,686 2,507 -409 2,098 -3,833 5,931 409 409 389 1,890 2,279	% 2.6	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233 -1.0 -2,755 -2,755 -2,755 -2,755 54,882 52,156
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income Operating income Operating expenses Operating income Operating income Operating income Operating income Operating income on sales in other businesses (%) Corporate and Eliminations: Net sales: Intersegment Total Operating expenses: Intersegment Corporate Total Operating income	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 -28,926 14,240 14,686 2,507 -409 2,098 -3,833 5,931 409 409 409 389 1,890	% 2.6	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233 -1.0 -2,755 -2,755 -2,755 -2,755 54,882
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating expenses Operating income Operating income Operating income Operating expenses Operating income Operating income Operating income Operating income Operating expenses: Intersegment Total Operating expenses: Intersegment Corporate Total Operating income Consolidated:	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 -28,926 14,240 14,686 2,507 -409 2,098 -3,833 5,931 409 409 389 1,890 2,279	% 2.6	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233 -1.0 -2,755 -2,755 -2,755 -2,755 54,882 52,156
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating expenses Operating income Operating income Operating income Operating expenses Operating income Operating income Operating income Operating income Operating expenses: Intersegment Total Operating expenses: Intersegment Corporate Total Operating income Corporate Total Operating income Consolidated: Net sales:	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 -28,926 14,240 14,686 2,507 -409 2,098 -3,833 5,931 409 409 389 1,890 2,279 -1,870	8.4 % 2.6 - 2.6 1.5 10.6 1.5 -19.0 1.3 -2.3	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233 -1.0 -2,755 -2,755 -2,755 -2,755 -54,882 52,156 -54,911
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating expenses Operating income Operating income Operating income Operating expenses Operating income Operating income Operating income Operating income Operating income Operating expenses: Intersegment Total Operating expenses: Intersegment Corporate Total Operating income Consolidated: Net sales: Unaffiliated customers	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 -28,926 14,240 14,686 2,507 -409 2,098 -3,833 5,931 409 409 389 1,890 2,279	% 2.6	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233 -1.0 -2,755 -2,755 -2,755 -2,755 54,882 52,156
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income Operating income Operating expenses Operating expenses Operating income Operating income Operating income Operating income Operating income Operating expenses: Intersegment Total Operating expenses: Intersegment Corporate Total Operating income Consolidated: Net sales: Unaffiliated customers Intersegment Intersegment	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 - 28,926 14,240 14,686 2,507 -409 2,098 -3,833 5,931 409 409 389 1,890 2,279 -1,870 31,433	8.4 % 2.6 - 2.6 1.5 10.6 1.3 -2.3	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233 -1.0 -2,755 -2,755 -2,755 -54,882 52,156 -54,911
Operating income Operating income on consolidated net sales(%) (Nine months ended December 31, 2003, 2002 and y Office Equipment: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating income Operating income on office equipment sales(%) Other Businesses: Net sales: Unaffiliated customers Intersegment Total Operating expenses Operating expenses Operating income Operating income Operating income Operating expenses Operating income Operating income Operating income Operating income Operating income Operating expenses: Intersegment Total Operating expenses: Intersegment Corporate Total Operating income Consolidated: Net sales: Unaffiliated customers	36,214 8.6 year ended March 31, Nine months ended December 31, 2003 1,144,100	33,394 7.9 2003) Nine months ended December 31, 2002 1,115,174	2,820 Change 28,926 -28,926 14,240 14,686 2,507 -409 2,098 -3,833 5,931 409 409 389 1,890 2,279 -1,870	8.4 % 2.6 - 2.6 1.5 10.6 1.5 -19.0 1.3 -2.3	Year ended March 31, 2003 1,520,574 - 1,520,574 1,329,776 190,798 12.5 217,784 2,755 220,539 222,772 -2,233 -1.0 -2,755 -2,755 -2,755 -2,755 -54,882 52,156 -54,911

memo

- < Office Equipment >
 Increase of value-added products such as color products
 and multi-function printers in Japan and overseas
 increased profit.
- < Other Businesses >
 Sales decreased by the impact of analog camera business and meter equipments. Other business such as leasing achieved steady gains.
- ◆ Comparison with FY03/3 Q3 Sales (left)

 ——— Operating income percentage by sales (right)

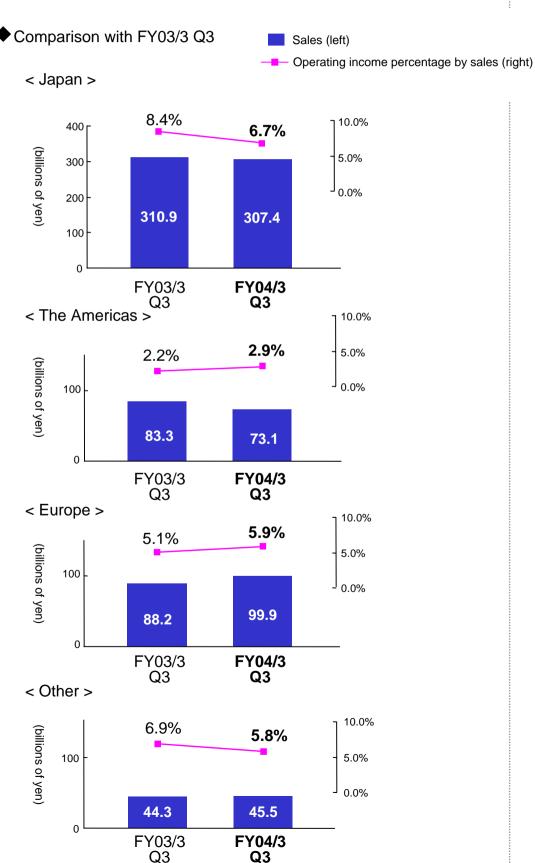




(2) Geographic Segment Information

(2) Geographic Segment Information (Three months ended December 31, 2003 and 200	(2)		(Millions	of yen)
	Three months ended December 31, 2003	Three months ended December 31, 2002	Change	%
Japan:	Becemeer 31, 2003	Becomeer 31, 2002	Change	70
Net sales:				
External customers	224,398	226,091	-1,693	-0.7
Intersegment	83,101	84,816	-1,715	-2.0
Total	307,499	310,907	-3,408	-1.1
Operating expenses	286,985	284,768	2,217	0.8
Operating income	20.514	26,139	-5,625	-21.5
Operating income on sales in Japan(%)	(1) 20,314 6.7	8.4	5,025	21.5
The Americas:	0.7	0.7		
Net sales:				
External customers	72,323	82,058	-9,735	-11.9
Intersegment	872	1,273	-401	-31.5
Total	73,195	83,331	-10,136	-12.2
Operating expenses	73,193	81,538	-10,130	-12.8
	(2) 2,128		335	18.7
Operating income	(2)	1,793	333	16.7
Operating income on sales in the Americas(%)	2.9	2.2		
Europe:				
Net sales:	00.064	07.571	11 202	12.0
External customers	98,864	87,571	11,293	12.9
Intersegment	1,036	651	385	59.1
Total	99,900	88,222	11,678	13.2
Operating expenses	93,998	83,717	10,281	12.3
Operating income	(2) 5,902	4,505	1,397	31.0
Operating income on sales in Europe(%)	5.9	5.1		
Other:				
Net sales:	27.210	25.010	200	1.0
External customers	25,318	25,019	299	1.2
Intersegment	20,227	19,345	882	4.6
Total	45,545	44,364	1,181	2.7
Operating expenses	42,923	41,298	1,625	3.9
Operating income	2,622	3,066	-444	-14.5
Operating income on sales in other(%)	5.8	6.9		
Corporate and Eliminations:				
Net sales:				
Intersegment	-105,236	-106,085	849	-
Total	-105,236	-106,085	849	-
Operating expenses:	-110,284	-103,976	-6,308	-
Operating income	5,048	-2,109	7,157	-
Consolidated:				
Net sales:				
External customers	420,903	420,739	164	0.0
Intersegment	-	-	-	-
Total	420,903	420,739	164	0.0
Operating expenses	384,689	387,345	-2,656	-0.7
Operating income	36,214	33,394	2,820	8.4
Operating income on consolidated net sales(%)	8.6	7.9		

- < Japan > Operating income decreased by depreciation of U.S. Dollar.
- < Overseas > Margin increased by growth of value-added products in the Americas and Europe.



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(2) Geographic Segment Information

Total	(Nine months ended December 31, 2003, 2002 an	d year ended March 3	1, 2003)			(Millions of yen)
Net siles: External customers						
Net sales: External customers	Tours	December 31, 2003	December 31, 2002	Change	%	March 31, 2003
External customers 703,320 704,905 -1,585 -0,2 954,2 Intersegment 267,432 237,214 30,218 12,7 320,5 Total 970,752 942,119 28,633 3.0 1,274,5 Operating expenses 893,451 878,746 14,705 1.7 1,188,7 Operating income on sales in Japan(%) 1,73,91 63,373 13,928 2.0 86,1 Operating income on sales in Japan(%) 6,0 6,7 The Americas: Section of the Americas of Section	-					
Intersegment 267,432 237,214 30,218 12,7 320.5 Total 970,752 942,119 28,633 3.0 1,274,50 Operating expenses 893,451 878,746 14,705 1.7 1,188,7 Operating income 11 77,301 63,373 13,928 22.0 86,1 Operating income on sales in Japan(%) 8.0 6.7 The Americas: Net sales: External customers 234,288 246,998 -12,710 -5,1 333,5 Intersegment 3,864 3,810 54 1,4 5,5 Total 238,152 250,808 12,656 -5,0 339,5 Operating expenses 228,341 241,474 -13,133 -5,4 325,2 Operating income on sales in the Americas(%) 4.1 3.7 Europe: Net sales: External customers 295,424 253,239 42,185 16,7 352,5 Intersegment 2,807 2,083 724 34,8 3,5 Intersegment 2,807 2,083 724 34,8 3,5 Intersegment 2,98,271 243,814 39,003 16,0 337,6 Operating expenses 282,817 243,814 39,003 16,0 337,6 Operating income on sales in Europe(%) 5,2 4,5 Other: Net sales: External customers 75,961 72,418 3,543 4,9 97,1 Intersegment 69,452 54,175 15,277 28,2 72,6 Total 145,413 126,593 18,200 14,9 169,8 Operating income on sales in Department 69,452 54,175 15,277 28,2 72,6 Operating income on sales in other(%) 4,9 6,0 Operating expenses 138,225 118,967 19,258 16,2 159,9 Operating expenses 138,255 118,967 19,258 16,2 159,9 Operating expenses 343,555 -297,282 -46,273 - 401,8 Operating expenses 3,473,510 -300,163 -47,147 - 406,8 Operating expenses: -343,555 -297,282 -46,273 - 401,8 Operating expenses: -343,555 -297,28		702 220	704.005	1 505	0.2	054.210
Total						,
Operating expenses	E					320,596
Operating income						
Reference						1,188,760
Net sales: Steam				13,928	22.0	86,146
Net sales:		8.0	0./			6.8
External customers 234,288 246,998 -12,710 -5.1 333,5 Intersegment 3,864 3,810 54 1.4 5,6 Total 238,152 250,808 -12,656 5.5 339,5 Operating expenses 228,341 241,474 -13,133 -5.4 325,2 Operating income (2) 9,811 9,334 477 5.1 14,3 Operating income on sales in the Americas(%) 4.1 3.7 Europe:						
Intersegment		224 200	246,000	12.710	5 1	222.025
Total 238,152 250,808 -12,656 -5.0 339,5 Operating expenses 228,341 241,474 -13,133 -5.4 325,2 Operating income (2) 9.811 9,334 477 5.1 14,3 Operating income on sales in the Americas(%) 2 9.811 3,37 3.7 Europe: Sternal customers 295,424 253,239 42,185 16,7 352,5 Intersegment 2,807 2,083 724 34,8 3.0 Total 298,231 255,322 42,909 16,8 355,5 Operating expenses 282,817 243,814 39,003 16,0 337,6 Operating income (2) 15,414 11,508 3,906 33,9 18,2 Operating income on sales in Europe(%) 5.2 4.5 Other:		,	· ·			333,935
Operating expenses 228,341 241,474 -13,133 -5.4 325.2						5,620
Operating income						339,555
Surope: Suro						325,228
Net sales: External customers 295,424 253,239 42,185 16.7 352,5 Intersegment 2,807 2,083 724 34.8 3,0 Total 298,231 255,322 42,909 16.8 355,5 Operating expenses 282,817 243,814 39,003 16.0 337,6 Operating income (2) 15,414 11,508 3,906 33.9 18,2 Operating income on sales in Europe(%) 5,2 4,5		141		477	5.1	14,327
Net sales: 295,424 253,239 42,185 16,7 352,5 External customers 2,807 2,083 724 34,8 3,0 Total 298,231 255,322 42,909 16,8 355,5 Operating expenses 282,817 243,814 39,003 16,0 337,6 Operating income (2) 15,414 11,508 3,906 33,9 18,2 Operating income on sales in Europe(%) 5,2 4,5		4.1	3.7			4.2
External customers 295,424 253,239 42,185 16.7 352,5 Intersegment 2,807 2,083 724 34.8 3,0 Total 298,231 255,322 42,909 16.8 355,5 Operating expenses 282,817 243,814 39,003 16.0 337,6 Operating income (2) 15,414 11,508 3,906 33.9 18,2 Operating income on sales in Europe(%) 5.2 4.5 Other:						
Intersegment	- 144 044-441					
Total 298,231 255,322 42,909 16.8 355,50			,			352,943
Operating expenses 282,817 243,814 39,003 16.0 337,60		,	*			3,019
Operating income						355,962
Operating income on sales in Europe(%) 5.2 4.5 Other: Net sales: External customers 75,961 72,418 3,543 4.9 97,1 Intersegment 69,452 54,175 15,277 28.2 72,6 Total 145,413 126,593 18,820 14.9 169,8 Operating expenses 138,225 118,967 19,258 16.2 159,8 Operating income 7,188 7,626 -438 -5.7 9,5 Operating income on sales in other(%) 4.9 6.0 -438 -5.7 9,5 Operating income on sales in other(%) 4.9 6.0 -438 -5.7 9,5 Operating income on sales in other(%) 4.9 6.0 -40.0 -40.1				,		337,693
Other: Net sales: Faxternal customers 75,961 72,418 3,543 4.9 97,1 Intersegment 69,452 54,175 15,277 28.2 72,6 Total 145,413 126,593 18,820 14.9 169,8 Total 19,258 16.2 159,8 Total 159,8 Total 7,188 7,626 -438 -5.7 9,5 Total 9,5 Total -5,7 Total 9,5 Total -6,0 -5,7 Total -6,0 -5,7 Total -6,0 -5,7 Total -5,7 Total -6,0 -5,7 Total -6,0 -5,7 Total -5,7 Total -6,0 -5,0 -6,0 -5,0 -6,0 -5,0 -6,0 -7,1 -6,2,7		(4)		3,906	33.9	18,269
Net sales: External customers 75,961 72,418 3,543 4.9 97,1 Intersegment 69,452 54,175 15,277 28.2 72,6 Total 145,413 126,593 18,820 14.9 169,8 Operating expenses 138,225 118,967 19,258 16.2 159,8 Operating income 7,188 7,626 -438 -5.7 9,5 Operating income on sales in other(%) 4.9 6.0 Corporate and Eliminations:		5.2	4.5			5.1
External customers 75,961 72,418 3,543 4.9 97,1 Intersegment 69,452 54,175 15,277 28.2 72,6 Total 145,413 126,593 18,820 14.9 169,8 Operating expenses 138,225 118,967 19,258 16.2 159,8 Operating income 7,188 7,626 -438 -5,7 9,5 Operating income on sales in other(%) 4.9 6.0 Corporate and Eliminations:						
Intersegment						
Total 145,413 126,593 18,820 14.9 169,8 Operating expenses 138,225 118,967 19,258 16.2 159,8 Operating income 7,188 7,626 -438 -5.7 9,9 Operating income on sales in other(%) 4.9 6.0 -20 -20 Corporate and Eliminations: Net sales:			*			97,170
Operating expenses 138,225 118,967 19,258 16.2 159,8 Operating income 7,188 7,626 -438 -5.7 9,9 Operating income on sales in other(%) 4.9 6.0 -200 -200 Corporate and Eliminations: Net sales: Intersegment -343,555 -297,282 -46,273 - -401,8 Total -343,555 -297,282 -46,273 - -401,8 Operating expenses: -347,310 -300,163 -47,147 - -406,8 Operating income 3,755 2,881 874 - 4,5 Consolidated: Net sales: External customers 1,308,993 1,277,560 31,433 2.5 1,738,3 Intersegment - - - - - - Total 1,308,993 1,277,560 31,433 2.5 1,738,3 Operating expenses 1,195,524 1,182,838 12,686 1.1 <		*				72,664
Operating income 7,188 7,626 -438 -5.7 9,9 Operating income on sales in other(%) 4.9 6.0 -438 -5.7 9,9 Corporate and Eliminations: Net sales: Intersegment -343,555 -297,282 -46,273 - -401,8 Total -343,555 -297,282 -46,273 - -401,8 Operating expenses: -347,310 -300,163 -47,147 - -406,8 Operating income 3,755 2,881 874 - 4,9 Consolidated: Net sales: External customers 1,308,993 1,277,560 31,433 2.5 1,738,3 Intersegment - - - - - Total 1,308,993 1,277,560 31,433 2.5 1,738,3 Operating expenses 1,195,524 1,182,838 12,686 1.1 1,604,7 Operating income 113,469 94,722 18,747 19.8 133,6 <td></td> <td></td> <td></td> <td></td> <td></td> <td>169,834</td>						169,834
Operating income on sales in other(%) 4.9 6.0 Corporate and Eliminations: Net sales: Intersegment -343,555 -297,282 -46,273 - -401,8 Total -343,555 -297,282 -46,273 - -401,8 Operating expenses: -347,310 -300,163 -47,147 - -406,8 Operating income 3,755 2,881 874 - 4,9 Consolidated: Net sales: - - - - - - - - 4,9 Consolidated: - <td< td=""><td>Operating expenses</td><td></td><td></td><td>,</td><td></td><td>159,864</td></td<>	Operating expenses			,		159,864
Corporate and Eliminations: Net sales: Intersegment -343,555 -297,282 -46,273 - -401,8 Total -343,555 -297,282 -46,273 - -401,8 Operating expenses: -347,310 -300,163 -47,147 - -40,8 Operating income 3,755 2,881 874 - -40,8 Consolidated: Net sales: External customers 1,308,993 1,277,560 31,433 2.5 1,738,3 Intersegment - <td>Operating income</td> <td>7,188</td> <td>7,626</td> <td>-438</td> <td>-5.7</td> <td>9,970</td>	Operating income	7,188	7,626	-438	-5.7	9,970
Net sales: Intersegment -343,555 -297,282 -46,273 - -401,8 Total -343,555 -297,282 -46,273 - -401,8 Operating expenses: -347,310 -300,163 -47,147 - -406,8 Operating income 3,755 2,881 874 - 4,9 Consolidated: Net sales: External customers 1,308,993 1,277,560 31,433 2.5 1,738,3 Intersegment - - - - - - Total 1,308,993 1,277,560 31,433 2.5 1,738,3 Operating expenses 1,195,524 1,182,838 12,686 1.1 1,604,7 Operating income 113,469 94,722 18,747 19.8 133,6	Operating income on sales in other(%)	4.9	6.0			5.9
Intersegment -343,555 -297,282 -46,273 401,8 Total -343,555 -297,282 -46,273 401,8 Operating expenses: -347,310 -300,163 -47,147 406,8 Operating income 3,755 2,881 874 40,9 Consolidated: Net sales: External customers 1,308,993 1,277,560 31,433 2.5 1,738,3 Intersegment -	Corporate and Eliminations:					
Total -343,555 -297,282 -46,273 - -401,8 Operating expenses: -347,310 -300,163 -47,147 - -406,8 Operating income 3,755 2,881 874 - 4,9 Consolidated: Net sales: External customers 1,308,993 1,277,560 31,433 2.5 1,738,3 Intersegment - - - - - - Total 1,308,993 1,277,560 31,433 2.5 1,738,3 Operating expenses 1,195,524 1,182,838 12,686 1.1 1,604,7 Operating income 113,469 94,722 18,747 19.8 133,6	Net sales:					
Operating expenses: -347,310 -300,163 -47,147 406,8 Operating income 3,755 2,881 874 406,8 Consolidated: Net sales: External customers 1,308,993 1,277,560 31,433 2.5 1,738,3 Intersegment - - Total 1,308,993 1,277,560 31,433 2.5 1,738,3 Operating expenses 1,195,524 1,182,838 12,686 1.1 1,604,7 Operating income 113,469 94,722 18,747 19.8 133,68	Intersegment	-343,555	-297,282	-46,273	-	-401,899
Operating income 3,755 2,881 874 - 4,9 Consolidated: Net sales: External customers 1,308,993 1,277,560 31,433 2.5 1,738,3 Intersegment - - - - - - Total 1,308,993 1,277,560 31,433 2.5 1,738,3 Operating expenses 1,195,524 1,182,838 12,686 1.1 1,604,7 Operating income 113,469 94,722 18,747 19.8 133,6	Total	-343,555	-297,282	-46,273	-	-401,899
Consolidated: Net sales: External customers 1,308,993 1,277,560 31,433 2.5 1,738,3 Intersegment -						

Geographic > segment

- < Japan >
 Margin increased by growth of value-added products.
- < Overseas > Margin increased by growth of value-added products in the Americas and Europe.



3. Forecast of Consolidated Performance

							(Billio	ons of yen)	
	Half year ended		Three months ended	T	hree months ended	1	Year ended		
	Sept. 30, 2003	Change	Dec. 31, 2003	Change	Mar. 31, 2004	Change	Mar. 31, 2004	Change	
	Results	%	Results	%	Forecast	%	Forecast	%	
Net sales	888.0	3.6	420.9	0.0	468.0	1.6	1,777.0	2.2	
Gross profit	388.1	7.6	185.7	0.5	204.1	2.2	778.0	4.4	
Operating income	77.2	26.0	36.2	8.4	39.5	1.5	153.0	14.5	
Income before income taxes	71.4	28.3	33.2	10.9	39.3	4.0	144.0	16.6	
Net income	42.2	26.1	19.6	10.5	23.0	8.9	85.0	17.2	
Net income per share (yen)	56.79	-	26.53	-	31.57	-	114.89		
Capital expenditure	36.3	-	15.5	-	19.1	-	71.0	-	
Depreciation for tangible fixed assets	33.6	-	15.7	-	18.5	-	68.0	-	
R&D expenditure	44.2	-	24.2	-	25.5	-	94.0	_	
Exchange rate (Yen/US\$)	118.06	-	108.92	-	108.00	-	113.26	-	
Exchange rate (Yen/EURO)	133.47	-	129.58	-	128.00	-	131.13	_	

(Billions of yen)

4. Forecast of Consolidated Sales by Product Category

	Three n	Three months ended March 31, 2004				Year ended March 31, 2004			
	Forecast	Change %	Forecast(*)	Change %	Forecast	Change %	Forecast(*)	Change %	
<office equipment=""></office>									
Imaging Solutions:									
Digital Imaging Systems	157.4	-5.2	160.1	-3.6	610.5	-2.6	609.9	-2.	
Domestic	61.2	-7.5	61.2	-7.5	246.0	-7.4	246.0	-7.	
Overseas	96.2	-3.7	98.9	-1.0	364.5	0.9	363.9	0.	
Other Imaging Systems	43.0	-21.7	44.3	-19.3	194.0	-16.6	192.4	-17.	
Domestic	15.7	-16.5	15.7	-16.5	69.5	-13.7	69.5	-13.	
Overseas	27.2	-24.4	28.5	-20.8	124.5	-18.2	122.9	-19.	
Total Imaging Solutions	200.4	-9.3	204.4	-7.5	804.6	-6.4	802.3	-6.	
Domestic	76.9	-9.5	76.9	-9.5	315.5	-8.9	315.5	-8.	
Overseas	123.5	-9.2	127.5	-6.2	489.1	-4.8	486.8	-5.	
Network Input/Output Systems:									
Printing Systems	146.5	25.8	150.9	29.6	504.5	23.4	503.0	23.	
Domestic	63.6	24.8	63.6	24.8	217.6	22.6	217.6	22.	
Overseas	82.8	26.6	87.2	33.4	286.9	24.0	285.4	23.	
Other Input/Output Systems	11.3	7.2	11.8	12.5	54.4	-0.2	54.0	-0.	
Domestic	1.0	-46.2	1.0	-46.2	4.8	-52.5	4.8	-52	
Overseas	10.3	18.7	10.8	25.1	49.6	11.6	49.2	10	
Total Network Input/Output Systems	157.8	24.3	162.8	28.2	558.9	20.6	557.1	20	
Domestic	64.6	22.3	64.6	22.3	222.4	18.5	222.4	18.	
Overseas	93.1	25.7	98.1	32.4	336.5	22.0	334.7	21.	
Network System Solutions	55.7	-2.8	55.8	-2.7	194.6	-1.5	194.5	-1.	
Domestic	54.8	-3.5	54.8	-3.5	190.6	-2.2	190.6	-2	
Overseas	0.9	70.7	1.0	80.0	4.0	53.9	3.9	53.	
Office Equipment Total	414.1	2.1	423.0	4.4	1,558.2	2.5	1,554.0	2.	
Domestic	196.4	0.9	196.4	0.9	728.5	-0.0	728.5	-0.	
Overseas	217.6	3.3	226.6	7.6	829.7	4.8	825.5	4.	
The Americas	84.5	-5.0	93.5	5.2	326.9	-4.6	352.0	2.	
Europe	107.8	9.7	107.8	9.7	400.9	14.7	372.5	6.	
Other	25.3	8.0	25.2	7.7	101.7	2.0	100.9	1.	
< Other Businesses >									
Other Businesses	53.8	-2.7	53.4	-3.4	218.7	0.5	217.0	-0.	
Domestic	42.0	1.2	42.0	1.2	171.5	2.5	171.5	2	
Overseas	11.8	-14.4	11.4	-17.3	47.2	-6.2	45.5	-9	
The Americas	0.3	-3.8	0.4	6.4	1.5	11.6	1.6	20	
Europe	1.1	-25.9	1.1	-29.7	4.4	-9.3	4.1	-16	
Other	10.2	-13.1	9.8	-16.4	41.3	-6.4	39.8	-9.	
Grand Total	468.0	1.6	476.5	3.4	1,777.0	2.2	1,771.1	1.	
Domestic	238.4	0.9	238.4	0.9	900.0	0.4	900.0	0.	
Overseas	229.5	2.2	238.1	6.0	877.0	4.1	871.1	3	
The Americas	84.8	-5.0	94.0	5.2	328.4	-4.5	353.7	2	
Europe	109.0	9.1	108.9	9.0	405.4	14.4	376.6	6.	
Other * Excluding foreign exchange impact	35.6	0.9	35.1	-0.4	143.0	-0.6	140.7	-2.	

Comparison with FY03/3 and latest forecast of FY04/3

(billions of yen)

-							
		FY03/3	Latest('03/10)	FY04/3	Comparison with latest	Comparison	with last year
		F103/3	Forecast	Forecast	forcast	Change	Change(%
Net sales	(Japan)	896.0	900.0	900.0	+0.0	+3.9	+0.4%
	(Overseas)	842.3	900.0	877.0	-23.0	+34.6	+4.1%
	Total	1,738.3	1,800.0	1,777.0	-23.0	+38.6	+2.2%
Gross profit		745.3	783.6	778.0	-5.6	+32.6	+4.4%
Percenta	age of net sales	42.9%	43.5%	43.8%	-	-	
Operating incom	е	133.6	152.0	153.0	+1.0	+19.3	+14.5%
Percenta	age of net sales	7.7%	8.4%	8.6%	-	-	
Income before in	come taxes	123.4	144.0	144.0	+0.0	+20.5	+16.6%
Percenta	age of net sales	7.1%	8.0%	8.1%	-	-	
Net income		72.5	85.0	85.0	+0.0	+12.4	+17.2%
Percenta	age of net sales	4.2%	4.7%	4.8%	-	-	
Exchange rate	US \$1	121.96	113.03	113.26	+0.23	-8.70	-7.1%
(Yen)	Euro 1	121.00	130.74	131.13	+0.39	+10.13	+8.4%
EPS (Yen)		99.79	114.42	114.89	+0.47	+15.10	
Peturn on equity (POI	=\	11 20/	12 20/	12 20/			İ

EPS (Yen)	99.79	114.42	114.89	+0.47	+15.10
Return on equity (ROE)	11.2%	12.2%	12.2%	-	-
Income before income taxes on total assets	6.6%	7.5%	7.5%	-	-
Free cash flow *	87.6		90.0	-	+2.3
Expenditure for plant and equipment	73.9	75.0	71.0	-4.0	-2.9
Depreciation for tangible fixed assets	69.5	70.0	68.0	-2.0	-1.5
R&D	83.5	90.0	94.0	+4.0	+10.4

Comparison with FY03/3

* oparating net cash + investing net cash

(1) Sales

< by product category	/ >			(billions	s of yen)
	FY03/3	FY04/3	change	change*	forex
	1 100/0	(forecast)	(%)	(%)	impact
Office Equipment	1,520.5	1,558.2	+2.5%	+2.2%	+4.2
Imaging Solutions	859.7	804.6	-6.4%	-6.7%	+2.3
Network I/O Systems	463.3	558.9	+20.6%	+20.2%	+1.8
Network System Solutions	197.4	194.6	-1.5%	-1.5%	+0.1
Other Businesses	217.7	218.7	+0.5%	-0.3%	+1.7
Total	1,738.3	1,777.0	+2.2%	+1.9%	+5.9

< by Geographic area >				(billions of yen)		
FY03/3	FY04/3 (forecast)	change (%)	change* (%)	forex impact		
896.0	900.0	+0.4%	+0.4%	+0.0		
842.3	877.0	+4.1%	+3.4%	+5.9		
343.9	328.4	-4.5%	+2.8%	-25.3		
354.4	405.4	+14.4%	+6.3%	+28.8		
143.9	143.0	-0.6%	-2.2%	+2.3		
1,738.3	1,777.0	+2.2%	+1.9%	+5.9		
	FY03/3 896.0 842.3 343.9 354.4 143.9	FY03/3 FY04/3 (forecast) 896.0 900.0 842.3 877.0 343.9 328.4 354.4 405.4 143.9 143.0	FY03/3 FY04/3 (forecast) (%) change (%) 896.0 900.0 +0.4% 842.3 877.0 +4.1% 343.9 328.4 -4.5% 354.4 405.4 +14.4% 143.9 143.0 -0.6%	FY03/3 FY04/3 (forecast) change (%) change* (%) 896.0 900.0 +0.4% +0.4% 842.3 877.0 +4.1% +3.4% 343.9 328.4 -4.5% +2.8% 354.4 405.4 +14.4% +6.3% 143.9 143.0 -0.6% -2.2%		

*change excluding forex impact

(2) Gı	ross p	rofit	43.8%	45.0%	Percent
Gross	⁸⁰⁰	42.9%	 _	43.0%	Percentage of net sales (%)
profit	600				sales (
Gross profit (Billions of Yen)	400 -	745.3	778.0		%)
of Yen)	200 -				
	0	FY03/3	FY04/3 orecas	<u> </u>	

(3) S	G&A	4			1 ^{40.}	0%	Perc
Ø	800	Г	35.2%	35.2%	25	0%	centa
SG&A (Billions of Yen)	600	-				0%	Percentage of net sales (%)
lions o	400						sales
of Yen)	200	-	611.6	625.0			(%)
	0 1		FY03/3	FY04/3	<u> </u>		

*change excluding forex impact

Changes		_
	(Billions of Yen)	(impact)
Sales	+ 17.0	(-)
Forex	- 0.9	(-0.1 point)
Cost down, etc	+ 14.0	(+0.8 point)
Ricoh Elemex	* + 8.1	(+0.5 point)
Others	-5.6	(-0.3 point)
Total	+ 32.6	(+0.9 point)

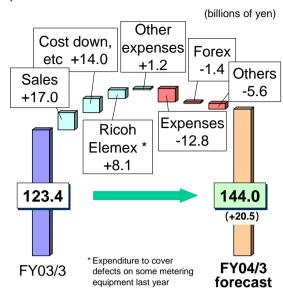
*Expenditure to cover defects on some metering equipment

- Changes

	(Billions of Yen)
Forex	+ 0.5
R&D	+ 10.4
Pensions	+ 14.5
Others	- 12.1
Total	+ 13.3

Comparison with FY03/3

(4) Income before income taxes

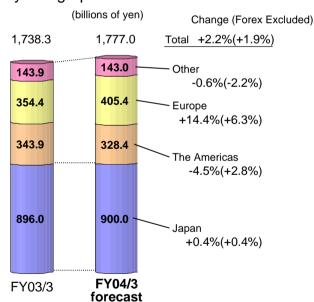


Comparison with FY03/3 (sales category)

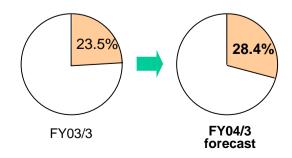
< by Product category >

(billions of yen) Change (Forex Excluded) 1,738.3 1,777.0 Total +2.2%(+1.9%)Other Businesses 218.7 217.7 +0.5%(-0.3%) 194.6 Network System Solutions 197.4 -1.5%(-1.5%) 54.5 Other I/O Systems 408.8 504.5 -0.2%(-0.8%) Printign Systems 232.7 +23.4(+23.0%) 194.0 Other Imaging Systems -16.6%(-17.3%) 626.9 610.5 Digital Imaging Systems -2.6%(-2.7%) FY04/3 FY03/3 forecast

< by Geographic area >



- Ratio of Printing Systems for total sales



♦ Impact of foreign exchange rates

		On Sales	On Income before income taxes
Impact of foreign	US\$	3.2 billion yen / year	1.0 billion yen / year
exchange rates per yen	EURO	3.0 billion yen / year	1.2 billion yen / year

◆ Overseas production ratio (by units)

	FY03/3	FY04/3 Q3
Copier+MFP	65%	75%
LP	45%	70%

◆ Color ratio *by sales of machine

		FY03/3	FY04/3 Q3
Copier+MFP	Japan	28%	31%
	Overseas	6%	23%
	Total	13%	25%
LP	Japan	32%	25%
	Overseas	72%	67%
	Total	53%	48%

