May 9,2001 RICOH COMPANY,LTD. (Billions of yen)

Key Financial Figures (Consolidated)

	` .	ear ,end o	•			Mar.02	(1st half	,ena or) Sep.01
Operating Results	Mar.97	Mar.98	Mar.99	Mar.00	Mar.01	(Forcast)	Sep.00	(Forcast)
Net sales	1,316.0	1,403.3	1,425.9	1,447.1	1,538.2	1,705.0	735.3	830
(change from the previous period)	18.2%	6.6%	1.6%	1.5%	6.3%	10.8%	2.5%	12.
Domestic sales	821.0	831.3	820.9	873.1	930.4	980.0	456.1	480
(change from the previous period)	5.0%	1.3%	-1.2%	6.4%	6.6%	5.3%	8.1%	5.3
Overseas sales	495.0	572.0	605.0	573.9	607.8	725.0	279.1	350
(change from the previous period)	49.6%	15.5%	5.8%	-5.1%	5.9%	19.3%	-5.6%	25.4
Overseas sales ratio	37.6%	40.8%	42.4%	39.7%	39.5%	42.5%	38.0%	42.2
Gross profit	543.8	564.9	568.5	580.0	613.3	686.0	294.0	334
(change from the previous period)	26.6%	3.9%	0.6%	2.0%	5.8%	11.8%	0.1%	13.
Percentage of net sales	41.3%	40.3%	39.9%	40.1%	39.9%	40.2%	40.0%	40.
Operating income	83.3	89.7	73.5	88.9	105.1	130.0	51.1	61
(change from the previous period)	50.5%	7.6%	-18.0%	20.9%	18.2%	23.7%	16.1%	19.
Percentage of net sales	6.3%	6.4%	5.2%	6.1%	6.8%	7.6%	7.0%	7.
Income before income taxes	66.9	68.4	53.0	70.3	97.7	117.0	46.1	54
(change from the previous period)	31.1%	2.3%	-22.5%	32.7%	38.9%	19.7%	36.4%	18.
Percentage of net sales	5.1%	4.9%	3.7%	4.9%	6.4%	6.9%	6.3%	6.
Net income	28.9	30.1	30.6	41.9	53.2	64.0	25.8	29
(change from the previous period)	32.3%	4.2%	1.7%	36.8%	27.0%	20.2%	26.3%	14.3
Percentage of net sales	2.2%	2.1%	2.1%	2.9%	3.5%	3.8%	3.5%	3.
Net income per share-basic [yen]	44.16	44.97	44.33	60.61	76.85	92.38	37.27	42.
(change from the previous period)	31.6%	1.8%	-1.4%	36.7%	26.8%	20.2%	26.1%	14.
Exchange rate [yen/US\$]	112.52	122.68	127.98	111.52	110.60	115.00	107.23	115.
[yen/EL] 141.97	135.36	143.73	115.35	100.41	105.00	98.63	105.
						Mar.02		Sep.01
. Sales by Product Line	Mar.97	Mar.98	Mar.99	Mar.00	Mar.01	(Forcast)	Sep.00	(Forcast
Imaging Solutions	-	-	954.3	898.0	867.0	933.0	422.2	466
Network input/output systems	-	-	128.3	173.1	261.8	321.5	108.6	144
Network system solutions	-	-	168.2	181.9	209.5	231.5	100.4	109
Other Businesses	-	-	175.0	194.0	199.8	219.0	103.8	111
						Ma. 00		C 04
s . Sales by Geographic Area	Mar.97	Mar.98	Mar.99	Mar.00	Mar.01	Mar.02 (Forcast)	Sep.00	Sep.01 (Forcast
3 . Sales by Geographic Area Japan	Mar.97 821.0	Mar.98 831.3	Mar.99 820.9	Mar.00 873.1	Mar.01 930.4	(Forcast)	Sep.00 456.1	(Forcast
3 .Sales by Geographic Area Japan The Americas						(Forcast) 980.0	sep.00	Sep.01 (Forcast 480 160
Japan	821.0	831.3	820.9	873.1	930.4	980.0 328.0	456.1	(Forcast 480
Japan The Americas	821.0 204.1	831.3 230.3	820.9 239.6	873.1 231.1	930.4 252.6	(Forcast) 980.0 328.0 276.0	456.1 112.4	480 160 133
Japan The Americas Europe Other	821.0 204.1 209.5	831.3 230.3 252.0	820.9 239.6 283.3	873.1 231.1 258.5	930.4 252.6 247.4	(Forcast) 980.0 328.0 276.0 121.0	456.1 112.4 117.1 49.5	480 160 133 57 Sep.01
Japan The Americas Europe Other	821.0 204.1 209.5 81.3	831.3 230.3 252.0 89.6	820.9 239.6 283.3 82.0	873.1 231.1 258.5 84.2 Mar.00	930.4 252.6 247.4 107.6 Mar.01	(Forcast) 980.0 328.0 276.0 121.0 Mar.02 (Forcast)	456.1 112.4 117.1 49.5	480 160 133 57 Sep.01 (Forcast
Japan The Americas Europe Other . Other ratios R&D Expenditure	821.0 204.1 209.5 81.3 Mar.97	831.3 230.3 252.0 89.6 Mar.98	820.9 239.6 283.3 82.0 Mar.99	873.1 231.1 258.5 84.2 Mar.00	930.4 252.6 247.4 107.6 Mar.01	(Forcast) 980.0 328.0 276.0 121.0 Mar.02 (Forcast) 79.5	456.1 112.4 117.1 49.5 Sep.00	480 480 160 133 57 Sep.01 (Forcast
Japan The Americas Europe Other . Other ratios R&D Expenditure R&D Expenditure / net sales	821.0 204.1 209.5 81.3 Mar.97 64.3 4.9%	831.3 230.3 252.0 89.6 Mar.98 69.9 5.0%	820.9 239.6 283.3 82.0 Mar.99 66.7 4.7%	873.1 231.1 258.5 84.2 Mar.00 66.5 4.6%	930.4 252.6 247.4 107.6 Mar.01 78.2 5.1%	980.0 328.0 276.0 121.0 Mar.02 (Forcast) 79.5 4.7%	456.1 112.4 117.1 49.5 Sep.00 38.2 5.2%	(Forcast 480 160 133 57 Sep.01 (Forcast 39
Japan The Americas Europe Other . Other ratios R&D Expenditure R&D Expenditure / net sales Interest and dividend income	821.0 204.1 209.5 81.3 Mar.97 64.3 4.9%	831.3 230.3 252.0 89.6 Mar.98 69.9 5.0%	820.9 239.6 283.3 82.0 Mar.99 66.7 4.7% 5.9	873.1 231.1 258.5 84.2 Mar.00 66.5 4.6% 5.9	930.4 252.6 247.4 107.6 Mar.01 78.2 5.1%	(Forcast) 980.0 328.0 276.0 121.0	Sep. 00 456.1 112.4 117.1 49.5 Sep. 00 38.2 5.2% 4.8	(Forcast 480 160 133 57 Sep.01 (Forcast 39 4.
Japan The Americas Europe Other . Other ratios R&D Expenditure R&D Expenditure / net sales Interest and dividend income Interest expence	821.0 204.1 209.5 81.3 Mar.97 64.3 4.9% 7.1	831.3 230.3 252.0 89.6 Mar.98 69.9 5.0% 5.9 12.2	820.9 239.6 283.3 82.0 Mar.99 66.7 4.7% 5.9 11.6	873.1 231.1 258.5 84.2 Mar.00 66.5 4.6% 5.9 10.1	930.4 252.6 247.4 107.6 Mar.01 78.2 5.1% 8.0 7.7	Section Sect	Sep. 00 456.1 112.4 117.1 49.5 Sep. 00 38.2 5.2% 4.8 2.8	(Forcast 480 160 133 57 Sep.01 (Forcast 39 4.
Japan The Americas Europe Other - Other ratios R&D Expenditure R&D Expenditure / net sales Interest and dividend income Interest expence Financial income(expences)net	821.0 204.1 209.5 81.3 Mar.97 64.3 4.9% 7.1 14.0	831.3 230.3 252.0 89.6 Mar.98 69.9 5.0% 5.9 12.2 -6.3	820.9 239.6 283.3 82.0 Mar.99 66.7 4.7% 5.9 11.6	873.1 231.1 258.5 84.2 Mar.00 66.5 4.6% 5.9 10.1	930.4 252.6 247.4 107.6 Mar.01 78.2 5.1% 8.0 7.7 0.2	Mar.02 (Forcast) 79.5 4.7% 9.0 -2.0	Sep.00 456.1 112.4 117.1 49.5 Sep.00 38.2 5.2% 4.8 2.8 2.0	(Forcast 480 160 133 57 Sep.01 (Forcast 39 4.
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Japan The Americas Europe Other . Other ratios R&D Expenditure R&D Expenditure / net sales Interest and dividend income Interest expence Financial income(expences)net Interest coverage ratio() [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Liquidity at hand Liquidity at hand/Averaged sales [months]	821.0 204.1 209.5 81.3 Mar.97 64.3 4.9% 7.1 14.0 -6.9 6.4 51.0 78.6 276.7 2.5	831.3 230.3 252.0 89.6 Mar.98 69.9 5.0% 5.9 12.2 -6.3 7.8 61.9 94.1 245.5 2.1	820.9 239.6 283.3 82.0 Mar.99 66.7 4.7% 5.9 11.6 -5.7 6.8 67.4 70.4 245.3 2.1	873.1 231.1 258.5 84.2 Mar.00 66.5 4.6% 5.9 10.1 -4.1 9.3 61.9 58.3 257.6 2.1	930.4 252.6 247.4 107.6 Mar.01 78.2 5.1% 8.0 7.7 0.2 14.5 62.1 73.3 137.8 1.1	Mar.02 (Forcast) 79.5 4.7% 7.0 9.0 15.2 64.0 76.0	Sep.00 456.1 112.4 117.1 49.5 Sep.00 38.2 5.2% 4.8 2.8 2.0 19.8 28.9 37.3 205.0 1.7	(Forcast 480 160 133 57 Sep. 01 (Forcast 39 4. 34 4. 30 30 14. 30
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Japan The Americas Europe Other . Other ratios R&D Expenditure R&D Expenditure / net sales Interest and dividend income Interest expence Financial income(expences)net Interest coverage ratio() [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets	821.0 204.1 209.5 81.3 Mar.97 64.3 4.9% 7.1 14.0 -6.9 6.4 51.0 78.6 276.7 2.5 166.1 2.6 721.5 43.9% 1,644.8	831.3 230.3 252.0 89.6 Mar.98 69.9 5.0% 5.9 12.2 -6.3 7.8 61.9 94.1 245.5 2.1 184.1 2.6 674.9 40.6%	820.9 239.6 283.3 82.0 Mar.99 66.7 4.7% 5.9 11.6 -5.7 6.8 67.4 70.4 245.3 2.1 162.2 2.3 653.2 40.1% 1,628.0	873.1 231.1 258.5 84.2 Mar.00 66.5 4.6% 5.9 10.1 -4.1 9.3 61.9 58.3 257.6 2.1 143.1 2.0 515.1 33.4%	930.4 252.6 247.4 107.6 Mar.01 78.2 5.1% 8.0 7.7 0.2 14.5 62.1 73.3 137.8 1.1 176.3 2.3 538.9 31.6%	(Forcast) 980.0 328.0 276.0 121.0 Mar.02 (Forcast) 79.5 4.7% 7.0 9.0 -2.0 15.2 64.0 76.0	Sep.00 456.1 112.4 117.1 49.5 Sep.00 38.2 5.2% 4.8 2.0 19.8 28.9 37.3 205.0 1.7 153.1 2.1 517.1 33.0% 1,566.3	(Forcast 480 160 133 57 Sep. 01 (Forcast 39 4. 34 4. 30 30 14. 30
Japan The Americas Europe Other . Other ratios R&D Expenditure R&D Expenditure / net sales Interest and dividend income Interest expence Financial income(expences)net Interest coverage ratio() [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets Income before income taxes on total assets	821.0 204.1 209.5 81.3 Mar.97 64.3 4.9% 7.1 14.0 -6.9 6.4 51.0 78.6 276.7 2.5 166.1 2.6 721.5 43.9% 1,644.8 4.2%	831.3 230.3 252.0 89.6 Mar.98 69.9 5.0% 5.9 12.2 -6.3 7.8 61.9 94.1 245.5 2.1 184.1 2.6 674.9 40.6% 1,660.4 4.1%	820.9 239.6 283.3 82.0 Mar.99 66.7 4.7% 5.9 11.6 -5.7 6.8 67.4 70.4 245.3 2.1 162.2 2.3 653.2 40.1% 1,628.0 3.2%	873.1 231.1 258.5 84.2 Mar.00 66.5 4.6% 5.9 10.1 -4.1 9.3 61.9 58.3 257.6 2.1 143.1 2.0 515.1 33.4% 1,543.3 4.4%	930.4 252.6 247.4 107.6 Mar.01 78.2 5.1% 8.0 7.7 0.2 14.5 62.1 73.3 137.8 1.1 176.3 2.3 538.9 31.6% 1,704.7 6.0%	(Forcast)	Sep.00 456.1 112.4 117.1 49.5 Sep.00 38.2 5.2% 4.8 2.0 19.8 28.9 37.3 205.0 1.7 153.1 2.1 517.1 33.0% 1,566.3 3.0%	(Forcast 480 160 133 57 Sep.01 (Forcast 39 4. 31 4. -0 14.
Japan The Americas Europe Other . Other ratios R&D Expenditure R&D Expenditure / net sales Interest and dividend income Interest expence Financial income(expences)net Interest coverage ratio() [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets Income before income taxes on total assets Shareholders' equity	821.0 204.1 209.5 81.3 Mar.97 64.3 4.9% 7.1 14.0 -6.9 6.4 51.0 78.6 276.7 2.5 166.1 2.6 721.5 43.9% 1,644.8 4.2%	831.3 230.3 252.0 89.6 Mar.98 69.9 5.0% 5.9 12.2 -6.3 7.8 61.9 94.1 245.5 2.1 184.1 2.6 674.9 40.6% 1,660.4 4.1%	820.9 239.6 283.3 82.0 Mar.99 66.7 4.7% 5.9 11.6 -5.7 6.8 67.4 70.4 245.3 2.1 162.2 2.3 653.2 40.1% 1,628.0 3.2% 487.4	873.1 231.1 258.5 84.2 Mar.00 66.5 4.6% 5.9 10.1 -4.1 9.3 61.9 58.3 257.6 2.1 143.1 2.0 515.1 33.4% 1,543.3 4.4% 541.5	930.4 252.6 247.4 107.6 Mar.01 78.2 5.1% 8.0 7.7 0.2 14.5 62.1 73.3 137.8 1.1 176.3 2.3 538.9 31.6% 1,704.7 6.0%	(Forcast)	Sep.00 456.1 112.4 117.1 49.5 Sep.00 38.2 5.2% 4.8 2.8 2.0 19.8 28.9 37.3 205.0 1.7 153.1 2.1 517.1 33.0% 1,566.3 3.0%	(Forcast 480 160 133 57 Sep.01 (Forcast 39 4. 31 4. -0 14.
Japan The Americas Europe Other . Other ratios R&D Expenditure R&D Expenditure / net sales Interest and dividend income Interest expence Financial income(expences)net Interest coverage ratio() [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets Income before income taxes on total assets Shareholders' equity Equity ratio	821.0 204.1 209.5 81.3 Mar.97 64.3 4.9% 7.1 14.0 -6.9 6.4 51.0 78.6 276.7 2.5 166.1 2.6 721.5 43.9% 1,644.8 4.2%	831.3 230.3 252.0 89.6 69.9 5.0% 5.9 12.2 -6.3 7.8 61.9 94.1 245.5 2.1 184.1 2.6 674.9 40.6% 1,660.4 4.1% 475.0 28.6%	820.9 239.6 283.3 82.0 Mar.99 66.7 4.7% 5.9 11.6 -5.7 6.8 67.4 70.4 245.3 2.1 162.2 2.3 653.2 40.1% 1,628.0 3.2% 487.4 29.9%	873.1 231.1 258.5 84.2 Mar.00 66.5 4.6% 5.9 10.1 -4.1 9.3 61.9 58.3 257.6 2.1 143.1 2.0 515.1 33.4% 1,543.3 4.4% 541.5 35.1%	930.4 252.6 247.4 107.6 Mar.01 78.2 5.1% 8.0 7.7 0.2 14.5 62.1 73.3 137.8 1.1 176.3 2.3 538.9 31.6% 1,704.7 6.0%	(Forcast) 980.0 328.0 276.0 121.0 Mar.02 (Forcast) 79.5 4.7% 7.0 9.0 -2.0 15.2 64.0 76.0	Sep.00 456.1 112.4 117.1 49.5 Sep.00 38.2 5.2% 4.8 2.8 2.0 19.8 28.9 37.3 205.0 1.7 153.1 2.1 517.1 33.0% 1,566.3 3.0% 554.8 35.4%	(Forcast 480 160 133 57 Sep.01 (Forcast 39 4. 3 4
Japan The Americas Europe Other Other . Other ratios R&D Expenditure R&D Expenditure / net sales Interest and dividend income Interest expence Financial income(expences)net Interest coverage ratio() [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets Income before income taxes on total assets Shareholders' equity Equity ratio Return on equity	821.0 204.1 209.5 81.3 Mar.97 64.3 4.9% 7.1 14.0 -6.9 6.4 51.0 78.6 276.7 2.5 166.1 2.6 721.5 43.9% 1,644.8 4.2%	831.3 230.3 252.0 89.6 69.9 5.0% 5.9 12.2 -6.3 7.8 61.9 94.1 245.5 2.1 184.1 2.6 674.9 40.6% 1,660.4 4.1% 475.0 28.6% 6.7%	820.9 239.6 283.3 82.0 Mar.99 66.7 4.7% 5.9 11.6 -5.7 6.8 67.4 70.4 245.3 2.1 162.2 2.3 653.2 40.1% 1,628.0 3.2% 487.4 29.9% 6.4%	873.1 231.1 258.5 84.2 Mar.00 66.5 4.6% 5.9 10.1 -4.1 9.3 61.9 58.3 257.6 2.1 143.1 2.0 515.1 33.4% 1,543.3 4.4% 541.5 35.1% 8.1%	930.4 252.6 247.4 107.6 Mar.01 78.2 5.1% 8.0 7.7 0.2 14.5 62.1 73.3 137.8 1.1 176.3 2.3 538.9 31.6% 1,704.7 6.0% 556.7 9.7%	(Forcast) 980.0 328.0 276.0 121.0 Mar.02 (Forcast) 79.5 4.7% 7.0 9.0 -2.0 15.2 64.0 76.0	Sep.00 456.1 112.4 117.1 49.5 Sep.00 38.2 5.2% 4.8 2.8 2.0 19.8 28.9 37.3 205.0 1.7 153.1 2.1 517.1 33.0% 1,566.3 3.0% 554.8 35.4% 4.7%	(Forcast 480 160 133 57 Sep.01 (Forcast 39 4. 3 4
Japan The Americas Europe Other - Other ratios R&D Expenditure R&D Expenditure / net sales Interest and dividend income Interest expence Financial income(expences)net Interest coverage ratio() [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets Income before income taxes on total assets Shareholders' equity Equity ratio Return on equity Number of employees(Japan)(thousand of people)	821.0 204.1 209.5 81.3 Mar.97 64.3 4.9% 7.1 14.0 -6.9 6.4 51.0 78.6 276.7 2.5 166.1 2.6 721.5 43.9% 1,644.8 4.2% 422.9 25.7% 7.0%	831.3 230.3 252.0 89.6 69.9 5.0% 5.9 12.2 -6.3 7.8 61.9 94.1 245.5 2.1 184.1 2.6 674.9 40.6% 1,660.4 4.1% 475.0 28.6% 6.7%	820.9 239.6 283.3 82.0 Mar.99 66.7 4.7% 5.9 11.6 -5.7 6.8 67.4 70.4 245.3 2.1 162.2 2.3 653.2 40.1% 1,628.0 3.2% 487.4 29.9% 6.4% 41.7	873.1 231.1 258.5 84.2 Mar.00 66.5 4.6% 5.9 10.1 -4.1 9.3 61.9 58.3 257.6 2.1 143.1 2.0 515.1 33.4% 1,543.3 4.4% 541.5 35.1% 8.1% 41.3	930.4 252.6 247.4 107.6 Mar.01 78.2 5.1% 8.0 7.7 0.2 14.5 62.1 73.3 137.8 1.1 176.3 2.3 538.9 31.6% 1,704.7 6.0% 556.7 9.7% 40.5	(Forcast) 980.0 328.0 276.0 121.0 Mar.02 (Forcast) 79.5 4.7% 7.0 9.0 -2.0 15.2 64.0 76.0	Sep.00 456.1 112.4 117.1 49.5 Sep.00 38.2 5.2% 4.8 2.8 2.0 19.8 28.9 37.3 205.0 1.7 153.1 2.1 517.1 33.0% 1,566.3 3.0% 554.8 35.4% 4.7% 41.1	480 160 133 57 Sep.01
Japan The Americas Europe Other 2. Other ratios R&D Expenditure R&D Expenditure / net sales Interest and dividend income Interest expence Financial income(expences)net Interest coverage ratio() [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets Income before income taxes on total assets Shareholders' equity Equity ratio Return on equity	821.0 204.1 209.5 81.3 Mar.97 64.3 4.9% 7.1 14.0 -6.9 6.4 51.0 78.6 276.7 2.5 166.1 2.6 721.5 43.9% 1,644.8 4.2% 422.9 25.7% 7.0%	831.3 230.3 252.0 89.6 69.9 5.0% 5.9 12.2 -6.3 7.8 61.9 94.1 245.5 2.1 184.1 2.6 674.9 40.6% 1,660.4 4.1% 475.0 28.6% 6.7%	820.9 239.6 283.3 82.0 Mar.99 66.7 4.7% 5.9 11.6 -5.7 6.8 67.4 70.4 245.3 2.1 162.2 2.3 653.2 40.1% 1,628.0 3.2% 487.4 29.9% 6.4%	873.1 231.1 258.5 84.2 Mar.00 66.5 4.6% 5.9 10.1 -4.1 9.3 61.9 58.3 257.6 2.1 143.1 2.0 515.1 33.4% 1,543.3 4.4% 541.5 35.1% 8.1%	930.4 252.6 247.4 107.6 Mar.01 78.2 5.1% 8.0 7.7 0.2 14.5 62.1 73.3 137.8 1.1 176.3 2.3 538.9 31.6% 1,704.7 6.0% 556.7 9.7%	(Forcast) 980.0 328.0 276.0 121.0 Mar.02 (Forcast) 79.5 4.7% 7.0 9.0 -2.0 15.2 64.0 76.0	Sep.00 456.1 112.4 117.1 49.5 Sep.00 38.2 5.2% 4.8 2.8 2.0 19.8 28.9 37.3 205.0 1.7 153.1 2.1 517.1 33.0% 1,566.3 3.0% 554.8 35.4% 4.7%	(Forcast 480 160 133 57 Sep.01 (Forcast 39 4. 3 4