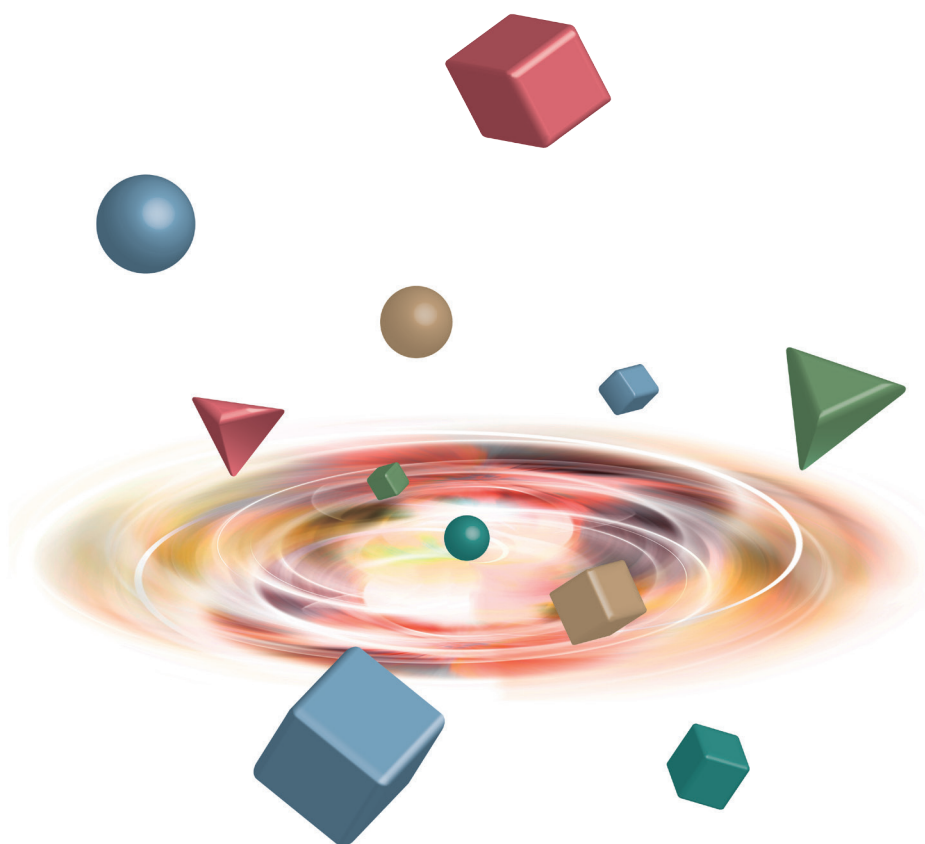


Creating Value

Financial
Social
Environmental

RICOH
imagine. change.



Ricoh Group Sustainability Report 2016
(Integrated Report)