

# RICOH'S OVERSEAS NETWORK

As of March 31, 1999

## THE AMERICAS

### Production

#### Mexico

Ricoh Industrial de Mexico, S.A. de C.V.

#### United States

Ricoh Electronics, Inc.

### Sales and Other

#### Argentina

Gestetner S.A.C.I.

#### Brazil

Gestetner do Brazil S.A.

#### Canada

Ricoh Canada Inc.

#### Colombia

Gestetner Colombia S.A.

#### Mexico

Ricoh Mexicana, S.A. de C.V.

#### Peru

Gestetner S.A.

#### Puerto Rico

NRG Distribution Corporation

#### United States

Ricoh Corporation  
Rico Finance Corporation  
Rico Silicon Valley, Inc.  
Rico Latin America, Inc.  
Savin Corporation

#### Uruguay

Gestetner Limitada  
Rico Latin America Distribution Center S.A.  
Rico South America Distribution Center S.A.

#### Venezuela

Gestetner S.A.

## EUROPE, AFRICA, AND THE MIDDLE EAST

### Production

#### France

Ricoh Industrie France S.A.

#### United Kingdom

Ricoh UK Products Ltd.  
Rico Wellingborough Products Ltd.  
GR Advanced Materials Ltd.

### Sales and Other

#### Austria

Rico Austria GmbH  
Gestetner Buromaschinen-Verkaufsgesellschaft m.b.H

#### Belgium

NRG Belgium S.A.

#### Denmark

Gestetner A/S

#### France

Rico France S.A.  
Gestetner S.A.  
NRG France S.A.  
Rex-Rotary S.A.

#### Germany

Rico Deutschland GmbH  
NRG Office System GmbH

#### Guernsey

NRG International Limited

#### Hungary

Rico Hungary Kft.

#### Ireland

Gestetner Ireland Limited

#### Israel

Gestetner (Israel) Limited

#### Italy

Rico Italia S.p.A.  
NRG Italia S.p.A.

*Netherlands*

Ricoh Europe B.V.  
Ricoh Nederland B.V.  
Ricoh Finance Nederland B.V.  
Kulk & Kramer Kantoorssystemen BV  
NRG Benelux BV

*Norway*

Ricoh Norge A.S.

*Poland*

Ricoh Polska Sp.zo.o.

*Russia*

Mitsui-Ricoh CIS Ltd.

*South Africa*

Gestetner (Proprietary) Limited

*Spain*

Ricoh España S.A.  
NRG Comunicaciones S.A.

*Sweden*

Gestetner AB

*United Kingdom*

Ricoh UK Ltd.  
Gestetner Holdings PLC  
Midland Copying Consultants Limited  
NRG Group Limited

## ASIA AND OCEANIA

*Production*

*China*

Ricoh Asia Industry (Shenzhen) Ltd.  
Ricoh Dianzhuang (Shenzhen) Electronics Co., Ltd.  
Ricoh International (Shanghai) Co., Ltd.  
Shanghai Ricoh Facsimile Co., Ltd.  
Dong Guan Tailien Optical Co., Ltd.

*Korea*

Sindo Ricoh Co., Ltd.

*Taiwan*

Taiwan Ricoh Co., Ltd.

*Sales and Other*

*Australia*

Ricoh Australia Pty, Ltd.  
Ricoh Office Automation Pty Ltd.  
Hanimex Pty, Limited  
Rabbit Photo Holdings Limited

*China*

Ricoh Electronic Technology Ltd. (Shanghai)  
Ricoh Electronic Technology Ltd. (Beijing)

*Hong Kong*

Ricoh Hong Kong Ltd.  
Ricoh Asia Industry Ltd.  
Ricoh Photo Products (Asia) Ltd.  
Ricoh Component (H.K.) Ltd.  
Guastalla Trading Co., Ltd.  
Gestetner China Ltd.  
Inchcape NRG Ltd.  
Inchcape NRG H.K. Limited

*India*

Ricoh India Limited  
Gestetner (India) Limited

*Malaysia*

Inchcape NRG (Malaysia) Sdn. Bhd.

*New Zealand*

Ricoh Office Automation Ltd.  
Hanimex (NZ) Limited  
Camera House Limited  
Viko New Zealand Limited

*Philippines*

Inchcape NRG (Philippines), Inc.

*Singapore*

Ricoh Asia Pacific Pte. Ltd.  
Inchcape NRG (Singapore) Pte Ltd.

*Thailand*

Inchcape NRG (Thailand) Ltd.