

RICOH'S OVERSEAS NETWORK

As of March 31, 1998

THE AMERICAS

Production

Mexico

Tonermex, S.A. de C.V.

United States

Ricoh Electronics, Inc.

Sales and Other

Argentina

Gestetner S.A.C.I.

Brazil

Gestetner do Brazil S.A.

Canada

Ricoh Canada Inc.

Chile

Gestetner Chile S.A.

Colombia

Gestetner Colombia S.A.

Mexico

Ricoh Mexicana, S.A. de C.V.

Peru

Gestetner S.A.

Puerto Rico

NRG Distribution Corporation

United States

Ricoh Corporation
Ricoh Finance Corporation
Ricoh Silicon Valley, Inc.
Ricoh Latin America, Inc.
Savin Corporation

Uruguay

Gestetner Limitada
NRG Latin America S.A.
NRG South America S.A.

Venezuela

Gestetner S.A.

EUROPE, AFRICA, AND THE MIDDLE EAST

Production

France

Ricoh Industrie France S.A.

United Kingdom

Ricoh UK Products Ltd.
Ricoh Wellingborough Products Ltd.
GR Advanced Materials Ltd.

Spain

RIKA Media Technologies Spain, S.A.

Sales and Other

Austria

Ricoh Austria GmbH
Gestetner Buromaschinen-Verkaufsgesellschaft m.b.H

Belgium

NRG Belgium S.A.

Denmark

Gestetner A/S

France

Ricoh France S.A.
Gestetner S.A.
NRG France S.A.
Rex-Rotary S.A.

Germany

Ricoh Deutschland GmbH
NRG Office System GmbH

Guernsey

NRG International Limited

Hungary

Ricoh Hungary Kft.

Ireland

Gestetner Ireland Limited

Israel

Gestetner (Israel) Limited

Italy

Ricoh Italia S.p.A.
NRG Italia S.p.A.

Netherlands

Ricoh Europe B.V.
Ricoh Nederland B.V.
Ricoh Finance Nederland B.V.
Kulk & Kramer Kantoorssystemen BV
NRG Benelux BV

Norway

Ricoh Norge A.S.

Poland

Ricoh Polska Sp.zo.o.

Russia

Mitsui-Ricoh CIS Ltd.

South Africa

Gestetner (Proprietary) Limited

Spain

Ricoh España S.A.
NRG Comunicaciones S.A.

Sweden

Gestetner AB

United Kingdom

Ricoh UK Ltd.
Gestetner Holdings PLC
Midland Copying Consultants Limited
NRG Group Limited

Zimbabwe

Gestetner (Private) Limited

ASIA AND OCEANIA

Production

China

Ricoh Asia Industry (Shenzhen) Ltd.
Ricoh Dianzhuang (Shenzhen) Electronics Co., Ltd.
Ricoh International (Shanghai) Co., Ltd.
Shanghai Ricoh Facsimile Co., Ltd.
Dong Guan Tailien Optical Co., Ltd.

Korea

Sindo Ricoh Co., Ltd.

Taiwan

Taiwan Ricoh Co., Ltd.

Sales and Other

Australia

Ricoh Australia Pty, Ltd.
Ricoh Office Automation Pty Ltd.
Hanimex Pty, Limited
Rabbit Photo Holdings Limited

Bangladesh

Gestetner Bangladesh Limited

China

Ricoh Electronic Technology Ltd. (Shanghai)
Ricoh Electronic Technology Ltd. (Beijing)

Hong Kong

Ricoh Hong Kong Ltd.
Ricoh Asia Industry Ltd.
Ricoh Photo Products (Asia) Ltd.
Ricoh Component (H.K.) Ltd.
Guastalla Trading Co., Ltd.
Gestetner China Ltd.
Inchcape NRG Ltd.
Inchcape NRG H.K. Limited

India

RPG Ricoh Ltd.
(Ricoh India Limited from May 21, 1998)
Gestetner (India) Limited

Malaysia

Inchcape NRG (Malaysia) Sdn. Bhd.

New Zealand

Ricoh Office Automation Ltd.
Hanimex (NZ) Limited
Camera House Limited
Viko New Zealand Limited

Pakistan

Gestetner (Private) Limited

Philippines

Inchcape NRG (Philippines), Inc.

Singapore

Ricoh Asia Pacific Pte. Ltd.
Inchcape NRG (Singapore) Pte Ltd.

Thailand

Inchcape NRG (Thailand) Ltd.