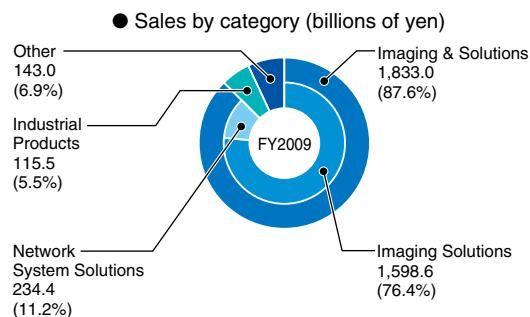
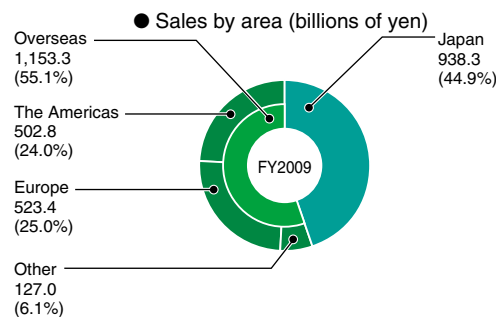
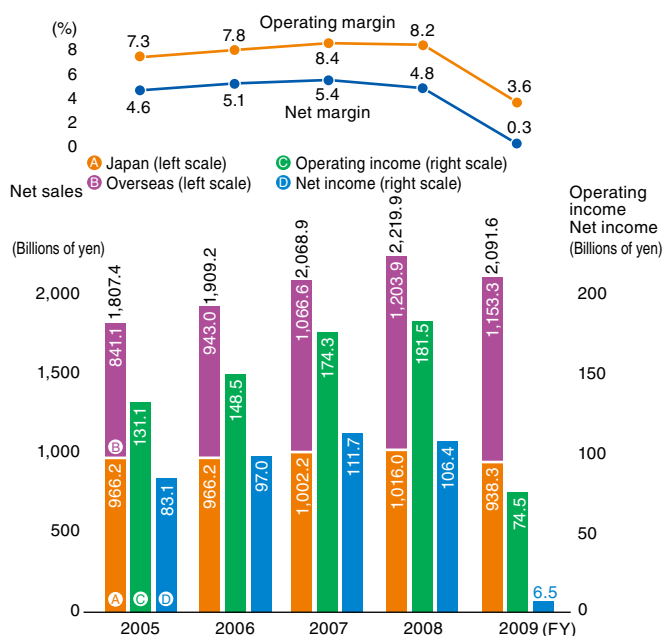


Fiscal 2009 Financial Highlights (Consolidated)

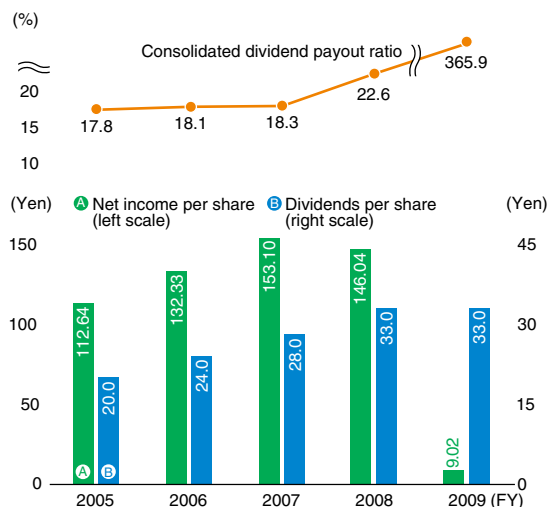
Net sales, operating income, net income, operating margin, and net income margin

The Ricoh Group saw a sales decline in all business segments, including Imaging and Solutions, affected significantly by economic recession and the yen's appreciation. Overall sales fell 5.8% from the previous year to 2,091.6 billion yen. Sales in Japan declined 7.6% to 938.3 billion yen and sales in the rest of the world declined 4.2% to 1,153.3 billion yen. Operating income dropped 58.9% from a year earlier to 74.5 billion yen, attributable to lower sales and increased costs associated with strengthening the sales network, expansion of the printer business, structural changes, and other initiatives. Net income fell 93.9% from a year earlier to 6.5 billion yen, partly due to lower operating income and decreased non-operating profit, which is mainly attributable to foreign currency losses and the loss on the revaluation of securities.



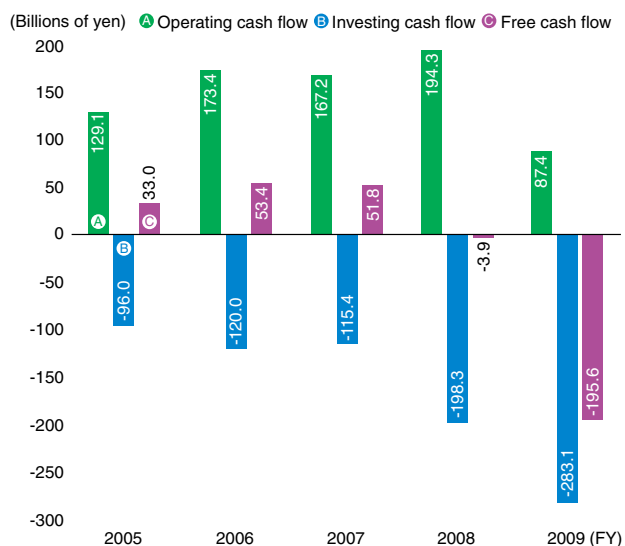
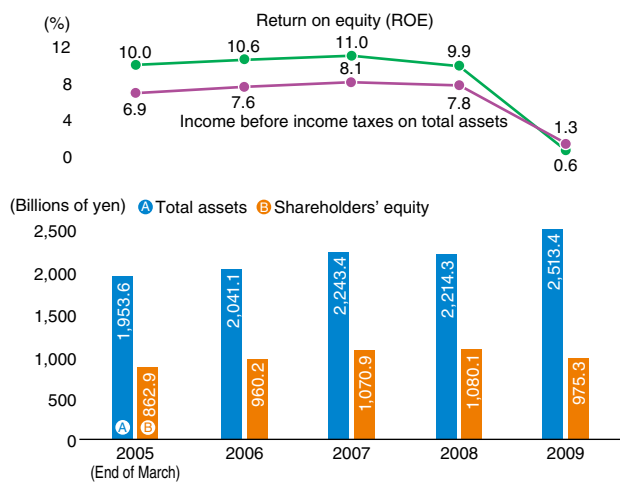
Net income per share, dividends, and consolidated dividend payout ratio

Ricoh announced an annual dividend declared of 33.0 yen per share, maintaining the same dividend level as the previous year.



Total assets, shareholders' equity, income before income taxes on total assets, and return on equity (ROE)

Reflecting a sharp fall in net income, ROE plunged to 0.6%, compared with 9.9% in fiscal 2008. Total assets showed an increase of 299.1 billion yen from a year earlier to 2,513.4 billion yen, due to the increase in cash and cash equivalents and the effect of the acquisition of IKON, among other things. Interest-bearing liabilities rose by 394.8 billion yen to 779.1 billion yen, mainly resulting from the financing of the acquisition. Shareholders' equity declined by 104.8 billion yen to 975.3 billion yen.



Operating cash flow, investing cash flow, and free cash flow

Negative free cash flow generated by operating and investing activities increased by 191.7 billion yen from the previous year to 195.6 billion yen, mainly due to lower net income and the cash disbursement for the acquisition of IKON.

Common stock price

