

Ricoh's Global Network

As of March 31, 2007

Japan

Production

Tohoku Ricoh Co., Ltd.
Hasama Ricoh, Inc.
Ricoh Optical Industries Co., Ltd.
Ricoh Unitech Co., Ltd.
Ricoh Elemex Corporation
Ricoh Keiki Co., Ltd.
Ricoh Microelectronics Co., Ltd.
Ricoh Printing Systems Ltd.

Sales and Other

Ricoh Tohoku Co., Ltd.
Ricoh Chubu Co., Ltd.
Ricoh Kansai Co., Ltd.
Ricoh Chugoku Co., Ltd.
Ricoh Kyushu Co., Ltd.
Ricoh Sales Co., Ltd.
Hokkaido Ricoh Co., Ltd.
Ricoh Technosystems Co., Ltd.
Ricoh Leasing Company, Ltd.
Ricoh Logistics System Co., Ltd.

The Americas

Production

Mexico

Ricoh Industrial de Mexico, S.A.
de C.V.

United States

Ricoh Electronics, Inc.

Sales and Other

Argentina

Ricoh Argentina S.A.

Brazil

Gestetner do Brazil S.A.

Canada

Ricoh Canada Inc.

Chile

Lanier de Chile, S.A.

Colombia

Ricoh Colombia S.A.

Costa Rica

Ricoh Costa Rica, S.A.

Dominican Republic

Lanier Dominicana, S.A.

El Salvador

Ricoh El Salvador, S.A. de C.V.

Guatemala

Ricoh Guatemala, S.A.

Mexico

Ricoh Mexicana, S.A. de C.V.

Panama

Ricoh Panama, S.A.

Puerto Rico

Ricoh Puerto Rico, Inc.

United States

Ricoh Corporation*
Ricoh Finance Corporation
Ricoh Innovations, Inc.
Ricoh Latin America, Inc.
Lanier Worldwide, Inc.*

*After April 1, 2007, Ricoh Americas Corporation

Uruguay

Gestetner Limitada
Ricoh South America Distribution
Center S.A.

Europe, Africa, and the Middle East

Production

France

Ricoh Industrie France S.A.S.

United Kingdom

Ricoh UK Products Ltd.
Ricoh Wellingborough Products
Ltd.
GR Advanced Materials Ltd.

Sales and Other

Austria

Ricoh Austria GmbH
NRG Gestetner Austria GmbH

Belgium

Ricoh Belgium NV
NRG Belgium S.A.

Denmark

NRG Scandinavia A/S

Finland

Ricoh Finland Oy

France

Ricoh France S.A.S.
NRG France S.A.
Rex-Rotary S.A.

Germany

Ricoh Deutschland GmbH
NRG Deutschland GmbH

Guernsey

NRG International Limited

Hungary

Ricoh Hungary Kft.

Portugal

Ricoh Portugal, Unipessoal, Lda

Ireland

NRG Gestetner Ireland Limited

Israel

Gestetner (Israel) Limited

Italy

Ricoh Italia S.p.A.
NRG Italia S.p.A.

Netherlands

Ricoh Europe B.V.**
**After April 1, 2007, Ricoh Europe PLC
Ricoh Nederland B.V.
Ricoh Finance Nederland B.V.
NRG Rex-Rotary B.V.
NRG Benelux B.V.

Norway

Ricoh Norge A.S.

Poland

Ricoh Polska Sp.zo.o.

Russia

Mitsui-Ricoh CIS Ltd.

South Africa

NRG Gestetner South Africa (Pty)
Ltd.

Spain

Ricoh España S.L.
NRG Group Spain S.A.

Sweden

NRG Scandinavia AB

Switzerland

Lanier (Schweiz) AG

United Kingdom

Ricoh UK Ltd.
NRG Group PLC
NRG Group UK Limited
Infotec Europe B.V.

Asia and Oceania

Production

China

Ricoh Asia Industry (Shenzhen) Ltd.
Ricoh Dianzhuang (Shenzhen)
Electronics Co., Ltd.
Ricoh International (Shanghai) Co.,
Ltd.
Shanghai Ricoh Facsimile Co., Ltd.
Shanghai Ricoh Digital Equipment
Co., Ltd.
Ricoh Electronic Technology Ltd.
(Beijing)

Ricoh Elemex (Shenzhen) Co., Ltd.
Shanghai Ricoh office Equipment
Co., Ltd.
Tohoku Ricoh (Fuzhou) Printing
Products Co., Ltd.

Korea

Sindo Ricoh Co., Ltd.

Sales and Other

Australia

Ricoh Australia Pty. Ltd.
Lanier (Australia) Pty. Ltd.

China

Ricoh China Co., Ltd.
Ricoh Electronic Technology Ltd.
(China)
Ricoh Software Technology
(Shanghai) Co., Ltd.
Ricoh Electronic Devices Shanghai
Co., Ltd.
Ricoh Software Research Center in
Beijing
Ricoh Thermal Media (Wuxi) Co.,
Ltd.
Ricoh Microelectronics (Shenzhen)
Co., Ltd.

Hong Kong

Ricoh Hong Kong Ltd.
Ricoh Asia Industry Ltd.
Ricoh Component (H.K.) Ltd.

India

Ricoh India Limited

Malaysia

Ricoh (Malaysia) Sdn. Bhd.

New Zealand

Ricoh New Zealand Limited

Philippines

Ricoh (Philippines), Inc.

Singapore

Ricoh Asia Pacific Pte Ltd.
Ricoh (Singapore) Pte Ltd.

Thailand

Ricoh (Thailand) Ltd.

Taiwan

Ricoh Hong Kong Ltd.
Taiwan Branch