

# Ricoh's Global Network

As of March 31, 2006

## Japan

### Production

Tohoku Ricoh Co., Ltd.  
Hasama Ricoh, Inc.  
Ricoh Optical Industries Co., Ltd.  
Ricoh Unitech Co., Ltd.  
Ricoh Elemex Corporation  
Ricoh Keiki Co., Ltd.  
Ricoh Microelectronics Co., Ltd.  
Ricoh Printing Systems Ltd.

### Sales and Other

Ricoh Tohoku Co., Ltd.  
Ricoh Chubu Co., Ltd.  
Ricoh Kansai Co., Ltd.  
Ricoh Chugoku Co., Ltd.  
Ricoh Kyushu Co., Ltd.  
Ricoh Sales Co., Ltd.  
Hokkaido Ricoh Co., Ltd.  
Ricoh Technosystems Co., Ltd.  
Ricoh Leasing Company, Ltd.  
Ricoh Logistics System Co., Ltd.

## The Americas

### Production

**Mexico**  
Ricoh Industrial de Mexico, S.A.  
de C.V.  
**United States**  
Ricoh Electronics, Inc.

### Sales and Other

**Argentina**  
Ricoh Argentina S.A.  
**Brazil**  
Gestetner do Brazil S.A.  
**Canada**  
Ricoh Canada Inc.  
**Chile**  
Lanier de Chile, S.A.  
**Colombia**  
Gestetner Colombia S.A.  
Lanier Colombia, S.A.  
**Costa Rica**  
Lanier de Costa Rica, S.A.  
**Dominican Republic**  
Lanier Dominicana, S.A.  
**El Salvador**  
Lanier de El Salvador, S.A. de C.V.  
**Guatemala**  
Lanier de Guatemala, S.A.

### Mexico

Ricoh Mexicana, S.A. de C.V.

### Panama

Lanier de Panama, S.A.

### Puerto Rico

NRG Distribution Corporation  
Lanier Puerto Rico, Inc.

### United States

Ricoh Corporation  
Ricoh Finance Corporation  
Ricoh Innovations, Inc.  
Ricoh Latin America, Inc.  
Lanier Worldwide, Inc.

### Uruguay

Gestetner Limitada  
Ricoh South America Distribution  
Center S.A.

### Venezuela

Ricoh de Venezuela S.A.

## Europe, Africa, and the Middle East

### Production

**France**  
Ricoh Industrie France S.A.S.  
**United Kingdom**  
Ricoh UK Products Ltd.  
Ricoh Wellingborough Products  
Ltd.  
GR Advanced Materials Ltd.

### Sales and Other

**Austria**  
Ricoh Austria GmbH  
NRG Gestetner Austria GmbH  
**Belgium**  
NRG Belgium S.A.  
**Denmark**  
NRG Scandinavia A/S  
**Finland**  
Ricoh Finland Oy  
**France**  
Ricoh France S.A.  
NRG France S.A.  
Rex-Rotary S.A.  
**Germany**  
Ricoh Deutschland GmbH  
NRG Deutschland GmbH  
**Guernsey**  
NRG International Limited  
**Hungary**  
Ricoh Hungary Kft.

### Ireland

NRG Gestetner Ireland Limited

### Israel

Gestetner (Israel) Limited

### Italy

Ricoh Italia S.p.A.  
NRG Italia S.p.A.

### Netherlands

Ricoh Europe B.V.  
Ricoh Nederland B.V.  
Ricoh Finance Nederland B.V.  
NRG Rex-Rotary B.V.  
NRG Benelux B.V.

### Norway

Ricoh Norge A.S.

### Poland

Ricoh Polska Sp.zo.o.

### Russia

Mitsui-Ricoh CIS Ltd.

### South Africa

NRG Gestetner South Africa (Pty)  
Ltd.

### Spain

Ricoh España S.L.  
NRG Group Spain S.A.

### Sweden

NRG Scandinavia AB

### Switzerland

Lanier (Schweiz) AG

### United Kingdom

Ricoh UK Ltd.  
NRG Group PLC  
NRG Group UK Limited

## Asia and Oceania

### Production

**China**  
Ricoh Asia Industry (Shenzhen) Ltd.  
Ricoh Dianzhuang (Shenzhen)  
Electronics Co., Ltd.  
Ricoh International (Shanghai) Co.,  
Ltd.  
Shanghai Ricoh Facsimile Co., Ltd.  
Shanghai Ricoh Digital Equipment  
Co., Ltd.  
Ricoh Electronic Technology Ltd.  
(Beijing)  
Ricoh Elemex (Shenzhen) Co., Ltd.  
Shanghai Ricoh office Equipment  
Co., Ltd.  
Tohoku Ricoh (Fuzhou) Printing  
Products Co., Ltd.

### Korea

Sindo Ricoh Co., Ltd.

### Sales and Other

#### Australia

Ricoh Australia Pty. Ltd.  
Lanier (Australia) Pty. Ltd.

#### China

Ricoh China Co., Ltd.  
Ricoh Electronic Technology Ltd.  
(China)  
Ricoh Software Technology  
(Shanghai) Co., Ltd.  
Ricoh Software Research Center in  
Beijing  
Ricoh Thermal Media (Wuxi) Co.,  
Ltd.  
Ricoh Microelectronics (Shenzhen)  
Co., Ltd.

#### Hong Kong

Ricoh Hong Kong Ltd.  
Ricoh Asia Industry Ltd.  
Ricoh Component (H.K.) Ltd.

#### India

Ricoh India Limited

#### Malaysia

Ricoh (Malaysia) Sdn. Bhd.

#### New Zealand

Ricoh New Zealand Limited

#### Philippines

Ricoh (Philippines), Inc.

#### Singapore

Ricoh Asia Pacific Pte. Ltd.  
Ricoh (Singapore) Pte. Ltd.

#### Thailand

Ricoh (Thailand) Ltd.

#### Taiwan

Ricoh Hong Kong Ltd.  
Taiwan Branch