

# Ricoh's Global Network

As of March 31, 2005

## Japan

### Production

Tohoku Ricoh Co., Ltd.  
Hasama Ricoh, Inc.  
Ricoh Optical Industries Co., Ltd.  
Ricoh Unitech Co., Ltd.  
Ricoh Elemex Corporation  
Ricoh Keiki Co., Ltd.  
Ricoh Microelectronics Co., Ltd.  
Ricoh Printing Systems, Ltd.

### Sales and Other

Ricoh Tohoku Co., Ltd.  
Ricoh Chubu Co., Ltd.  
Ricoh Kansai Co., Ltd.  
Ricoh Chugoku Co., Ltd.  
Ricoh Kyushu Co., Ltd.  
Ricoh Sales Co., Ltd.  
Hokkaido Ricoh Co., Ltd.  
NBS Ricoh Co., Ltd.  
Ricoh Technosystems Co., Ltd.  
Ricoh Leasing Company, Ltd.  
Ricoh Logistics System Co., Ltd.

## The Americas

### Production

#### Mexico

Ricoh Industrial de Mexico, S.A.  
de C.V.

#### United States

Ricoh Electronics, Inc.

### Sales and Other

#### Argentina

Ricoh Argentina S.A.

#### Brazil

Gestetner do Brazil S.A.

#### Canada

Ricoh Canada Inc.

#### Chile

Lanier de Chile, S.A.

#### Colombia

Gestetner Colombia S.A.  
Lanier Colombia, S.A.

#### Costa Rica

Lanier de Costa Rica, S.A.

#### Dominican Republic

Lanier Dominicana, S.A.

#### El Salvador

Lanier de El Salvador, S.A. de C.V.

#### Guatemala

Lanier de Guatemala, S.A.

#### Mexico

Ricoh Mexicana, S.A. de C.V.

#### Panama

Lanier de Panama, S.A.

#### Puerto Rico

NRG Distribution Corporation  
Lanier Puerto Rico, Inc.

#### United States

Ricoh Corporation  
Ricoh Finance Corporation  
Ricoh Innovations, Inc.  
Ricoh Latin America, Inc.  
Lanier Worldwide, Inc.

#### Uruguay

Gestetner Limitada  
Ricoh South America Distribution  
Center S.A.

#### Venezuela

Ricoh de Venezuela S.A.

## Europe, Africa, and the Middle East

### Production

#### France

Ricoh Industrie France S.A.S.

#### United Kingdom

Ricoh UK Products Ltd.  
Ricoh Wellingborough Products  
Ltd.  
GR Advanced Materials Ltd.

### Sales and Other

#### Austria

Ricoh Austria GmbH  
NRG Gestetner Austria GmbH  
Lanier Bürosysteme GmbH & Co.  
KG

#### Belgium

Lanier Belgium N.V./S.A.  
NRG Belgium S.A.

#### Denmark

NRG Scandinavia A/S

#### Finland

Ricoh Finland Oy

#### France

Ricoh France S.A.  
NRG France S.A.  
Rex-Rotary S.A.

#### Germany

Ricoh Deutschland GmbH  
NRG Deutschland GmbH  
Lanier Deutschland GmbH & Co.  
KG

#### Guernsey

NRG International Limited

#### Hungary

Ricoh Hungary Kft.

#### Ireland

NRG Gestetner Ireland Limited

#### Israel

Gestetner (Israel) Limited

#### Italy

Ricoh Italia S.p.A.  
NRG Italia S.p.A.  
Lanier Italia, S.p.A.

#### Netherlands

Ricoh Europe B.V.  
Ricoh Nederland B.V.  
Ricoh Finance Nederland B.V.  
NRG Rex-Rotary B.V.  
NRG Benelux BV  
Lanier CV

#### Norway

Ricoh Norge A.S.

#### Poland

Ricoh Polska Sp.zo.o.

#### Russia

Mitsui-Ricoh CIS Ltd.

#### South Africa

NRG Gestetner South Africa (Pty)  
Ltd.

#### Spain

Ricoh España S.A.  
NRG Group Spain S.A.  
Lanier España S.A.

#### Sweden

NRG Scandinavia AB

#### Switzerland

Lanier (Schweiz) AG

#### United Kingdom

Ricoh UK Ltd.  
NRG Group PLC  
NRG Group UK Limited  
Lanier United Kingdom Ltd.

## Asia and Oceania

### Production

#### China

Ricoh Asia Industry (Shenzhen)  
Ltd.  
Ricoh Dianzhuang (Shenzhen)  
Electronics Co., Ltd.  
Ricoh International (Shanghai)  
Co., Ltd.  
Shanghai Ricoh Facsimile Co., Ltd.  
Shanghai Ricoh Digital Equipment  
Co., Ltd.

#### Korea

Sindo Ricoh Co., Ltd.

### Sales and Other

#### Australia

Ricoh Australia Pty. Ltd.  
Lanier (Australia) Pty. Ltd.

#### China

Ricoh China Co., Ltd.  
Ricoh Electronic Technology Ltd.  
(China)  
Ricoh Electronic Technology Ltd.  
(Beijing)

#### Hong Kong

Ricoh Hong Kong Ltd.  
Ricoh Asia Industry Ltd.  
Ricoh Component (H.K.) Ltd.

#### India

Ricoh India Limited  
Gestetner (India) Limited

#### Malaysia

Ricoh (Malaysia) Sdn. Bhd.

#### New Zealand

Ricoh New Zealand Limited

#### Philippines

Ricoh (Philippines), Inc.

#### Singapore

Ricoh Asia Pacific Pte. Ltd.  
Ricoh (Singapore) Pte Ltd.

#### Thailand

Ricoh (Thailand) Ltd.