

CORPORATE PROFILE

Ricoh Company, Ltd., is a leading global manufacturer of office automation equipment.

Our lineup includes copiers, multifunctional and other printers, fax machines, personal computers, CD-Recordable, CD-ReWritable, and DVD+ReWritable drives and media, and related supplies and services, as well as digital cameras and advanced electronic devices.

We are rapidly building a solid presence worldwide as a provider of comprehensive document solutions that help customers streamline their businesses and cut operating costs.

Ricoh has 133 consolidated subsidiaries and affiliates in Japan and 262 overseas, together employing around 74,600 people.

FINANCIAL HIGHLIGHTS

	Millions of yen		Thousands of	%
	2002	2003	U.S. dollars	change
			2003	2003/2002
For the Year:				
Net sales	¥1,672,340	¥1,738,358	\$14,731,847	3.9%
Japan	902,655	896,022	7,593,407	-0.7
Overseas	769,685	842,336	7,138,440	9.4
Net income	61,614	72,513	614,517	17.7
Per Share Data (in yen and dollars):				
Net income				
Basic	¥ 88.27	¥ 99.79	\$ 0.85	13.1%
Diluted	82.46	96.81	0.82	17.4
Cash dividends paid	12.00	14.00	0.12	16.7
At Year-End:				
Total assets	¥1,832,928	¥1,884,922	\$15,973,915	2.8%
Shareholders' investment	633,020	657,514	5,572,153	3.9

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CAUTIONARY STATEMENT

Ricoh bases the estimates in this annual report on information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.

Notes on graphs in To Our Shareholders and Customers

1. Return on sales based on net income.
2. Return on shareholders' investment based on net income.
3. Return on assets based on income before income taxes, minority interests and equity in earnings of affiliates.