

Ricoh's Global Network

As of March 31, 2000

Japan

Production

Tohoku Ricoh Co., Ltd.
Ricoh Elemex Corporation
Ricoh Unitechno Co., Ltd.
Hasama Ricoh, Inc.
Ricoh Microelectronics Co., Ltd.
Ricoh Keiki Co., Ltd.

Sales and Other

Tokyo Ricoh Co., Ltd.
Osaka Ricoh Co., Ltd.
Ricoh Technosystems Co., Ltd.
NBS Ricoh Co., Ltd.
Ricoh Logistics System Co., Ltd.
Ricoh Leasing Company, Ltd.
Ricoh San-ai Service Co., Ltd.

The Americas

Production

Mexico Ricoh Industrial de Mexico, S.A. de C.V.
United States Ricoh Electronics, Inc.

Sales and Other

Argentina Ricoh Argentina S.A.
Brazil Gestetner do Brazil S.A.
Canada Ricoh Canada Inc.
Colombia Gestetner Colombia S.A.
Mexico Ricoh Mexicana, S.A. de C.V.
Peru Gestetner S.A.
Puerto Rico NRG Distribution Corporation
United States Ricoh Corporation
Ricoh Finance Corporation
Ricoh Silicon Valley, Inc.
Ricoh Latin America, Inc.
Savin Corporation
Uruguay Gestetner Limitada
Ricoh Latin America Distribution Center S.A.
Ricoh South America Distribution Center S.A.
Venezuela Gestetner S.A.

Europe, Africa, and the Middle East

Production

France	Ricoh Industrie France S.A.
United Kingdom	Ricoh UK Products Ltd. Ricoh Wellingborough Products Ltd. GR Advanced Materials Ltd.

Sales and Other

Austria	Ricoh Austria GmbH Gestetner Buromaschinen-Verkaufsgesellschaft m.b.H
Belgium	NRG Belgium S.A.
Denmark	Gestetner A/S
France	Ricoh France S.A. NRG France S.A. Rex-Rotary S.A.
Germany	Ricoh Deutschland GmbH NRG Office System GmbH
Guernsey	NRG International Limited
Hungary	Ricoh Hungary Kft.
Ireland	Gestetner Ireland Limited
Israel	Gestetner (Israel) Limited
Italy	Ricoh Italia S.p.A. NRG Italia S.p.A.
Netherlands	Ricoh Europe B.V. Ricoh Nederland B.V. Ricoh Finance Nederland B.V. Kulk & Kramer Kantoorssystemen BV NRG Benelux BV
Norway	Ricoh Norge A.S.
Poland	Ricoh Polska Sp.zo.o.
Russia	Mitsui-Ricoh CIS Ltd.
South Africa	Gestetner (Proprietary) Limited
Spain	Ricoh España S.A. NRG Comunicaciones S.A.
Sweden	Gestetner Svenska Aktiebolag
United Kingdom	Ricoh UK Ltd. Gestetner Holdings PLC Midland Copying Consultants Limited NRG Group Limited

Asia and Oceania

Production

China	Ricoh Asia Industry (Shenzhen) Ltd. Ricoh Dianzhuang (Shenzhen) Electronics Co., Ltd. Ricoh International (Shanghai) Co., Ltd. Shanghai Ricoh Facsimile Co., Ltd. Dong Guan Tailien Optical Co., Ltd.
Korea	Sindo Ricoh Co., Ltd.
Taiwan	Taiwan Ricoh Co., Ltd.

Sales and Other

Australia	Ricoh Australia Pty, Ltd. Hanimex Pty, Limited Rabbit Photo Holdings Limited
China	Ricoh Electronic Technology Ltd. (China) Ricoh Electronic Technology Ltd. (Beijing)
Hong Kong	Ricoh Hong Kong Ltd. Ricoh Asia Industry Ltd. Ricoh Photo Products (Asia) Ltd. Ricoh Component (H.K.) Ltd. Guastalla Trading Co., Ltd. Gestetner China Ltd.
India	Ricoh India Limited Gestetner (India) Limited
Malaysia	Ricoh Malaysia Sdn. Bhd.
New Zealand	Ricoh New Zealand Limited Hanimex (NZ) Limited Camera House Limited Viko New Zealand Limited
Philippines	Ricoh Philippines, Inc.
Singapore	Ricoh Asia Pacific Pte. Ltd. Ricoh Singapore Pte Ltd.
Thailand	Ricoh Thailand Ltd.