## QUARTERLY REPORT

Nine months ended December 31, 2013
Results for the Period from April 1, 2013 to December 31, 2013
Three months ended December 31, 2013
Results for the Period from October 1, 2013 to December 31, 2013

## Performance Outline (Consolidated)

(1) Third Quarter ended December 31, 2012, 2013 and Year ending March 31, 2014 (Forecast)

|  | Third Quarter ended December 31, 2012 Results | Third Quarter ended December 31, 2013 Results | Change |
| :---: | :---: | :---: | :---: |
| Domestic sales | 640.9 | 672.3 | 4.9\% |
| Overseas sales | 746.1 | 939.2 | 25.9\% |
| Net sales | 1,387.0 | 1,611.5 | 16.2\% |
| Gross profit | 563.4 | 657.0 | 16.6\% |
| Operating income | 40.4 | 78.2 | 93.2\% |
| Income before income taxes | 36.2 | 75.8 | 109.2\% |
| Net income attributable to Ricoh Company, Ltd. | 17.3 | 43.5 | 151.8\% |
| Exchange rate (Yen/US\$) | 80.05 | 99.42 | 19.37 |
| Exchange rate (Yen/EURO) | 102.26 | 132.31 | 30.05 |
| Net income attributable to Ricoh Company, Ltd. shareholders per share-basic (yen) Net income attributable to Ricoh Company, Ltd. shareholders per share-diluted (yen) | 23.86 | 60.09 | 36.23 |
| Cash flows from operating activities | 28.3 | 34.4 | 6.0 |
| Cash flows from investing activities | -76.2 | -60.8 | 15.4 |
| Cash flows from financing activities | 25.4 | 43.3 | 17.8 |
| Cash and cash equivalents at end of period | 134.4 | 144.1 | 9.7 |
| Capital expenditures | 61.1 | 55.2 | -5.8 |
| Depreciation for tangible fixed assets | 44.5 | 54.3 | 9.7 |
| $\underline{\text { R\&D expenditures }}$ | 82.1 | 85.9 | 3.7 |
|  | March 31, 2013 | December 31, 2013 | Change |
| Total assets | 2,360.6 | 2,560.4 | 199.7 |
| Ricoh Company, Ltd. shareholders' equity | 897.9 | 1,003.4 | 105.4 |
| Interest-bearing debt | 702.7 | 778.1 | 75.4 |
| Ricoh Company, Ltd. shareholders' equity ratio (\%) | 38.0 | 39.2 | 1.2 |
| Ricoh Company, Ltd. shareholders' equity per share (yen) | 1,238.55 | 1,384.23 | 145.68 |


| (Billions of yen) |  |
| :---: | :---: |
| Year ending March 31, 2014 Forecast | Change |
| 914.0 | 5.0\% |
| 1,286.0 | 22.0\% |
| 2,200.0 | 14.3\% |
| 892.4 | 16.1\% |
| 120.0 | 89.2\% |
| 115.0 | 97.7\% |
| 70.0 | 115.6\% |
| 99.57 | 16.51 |
| 134.22 | 27.14 |
| 96.55 | 51.77 |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| 80.0 | -6.5 |
| 74.0 | 13.5 |
| 117.0 | 4.9 |

(2) Three months ended December 31, 2012 and 2013

|  | (Billions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2012 Results | Three months ended December 31, 2013 Results | Change |
| Domestic sales | 210.1 | 228.5 | 8.7\% |
| Overseas sales | 259.4 | 327.4 | 26.2\% |
| Net sales | 469.6 | 555.9 | 18.4\% |
| Gross profit | 188.9 | 226.6 | 19.9\% |
| Operating income | 13.0 | 32.3 | 147.0\% |
| Income before income taxes | 11.7 | 31.5 | 167.4\% |
| Net income attributable to Ricoh Company, Ltd. | 5.5 | 18.8 | 237.3\% |
| Exchange rate (Yen/US\$) | 81.27 | 100.46 | 19.19 |
| Exchange rate (Yen/EURO) | 105.43 | 136.70 | 31.27 |
| Net income attributable to Ricoh Company, Ltd. shareholders per share-basic (yen) | 7.71 | 26.00 | 18.29 |
| Net income attributable to Ricoh Company, Ltd. shareholders per share-diluted (yen) | - | - | - |
| Capital expenditures | 19.7 | 17.0 | -2.6 |
| Depreciation for tangible fixed assets | 13.9 | 18.9 | 5.0 |
| R\&D expenditures | 27.4 | 28.3 | 0.9 |

## Ricoh Company, Ltd.

* The Company bases the forecast estimates for the fiscal year ending March 31, 2014 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.


## Ricoh Company, Ltd. and Consolidated Subsidiaries

Financial Highlights for the Third Quarter Ended December 31, 2013 (U.S. GAAP Financial Information)

1. Results for the Period from April 1, 2013 to December 31, 2013

| (Millions of yen) |  |  |
| :--- | ---: | ---: |
| (1) Operating Results | Third Quarter ended | Third Quarter ended |
| December 31, 2013 |  |  |

## 2. Dividend information

|  | Year ended <br> March 31, 2013 <br> (Results) | Year ending <br> March 31, 2014 <br> (Forecast) |
| :--- | :--- | ---: |
| Cash dividends, applicable to the year (yen) | 29.00 | 33.00 |
| Interim (yen) | 12.50 | 16.50 |
| Year-end (yen) | 16.50 | 16.50 |

Notes: Revision of expected dividends during this period: No

| 3. Forecast of Operating Results from April 1, 2013 to March 31, 2014 |  |
| :--- | ---: |
|  | (Millions of yen) <br> Mear ending |
| Net sales | $2,200,000$ |
| Operating income | 120,000 |
| Income before income taxes | 115,000 |
| Net income attributable to Ricoh Company, Ltd. | 70,000 |
| Net income attributable to Ricoh Company, Ltd. shareholders |  |
| per share (yen) |  |

Notes: Revision of forecast of consolidated operating results during this period: Yes

## 4. Others

(1) Changes in significant subsidiaries: No
(2) Adoption of concise quarterly accounting method or procedure: No
(3) Changes in accounting method: Yes

* For details see "4.Others" on page 5.
(4) Number of common stock outstanding (including treasury stock):

As of December 31, 2013 744,912,078 shares As of March 31, 2013 744,912,078 shares
(5) Number of treasury stock:

As of December 31, 2013 19,982,034 shares As of March 31, 2013 19,875,662 shares
(6) Average number of common stock:

As of December 31, 2013 725,000,489 shares As of December 31, 2012 725,069,001 shares

## Consolidated Performance

## 1. Operating results

*Overview

Consolidated net sales of Ricoh Group for the third quarter of fiscal year 2013 (the nine months period from April 1, 2013 to December 31,2013 ) increased by $16.2 \%$ as compared to the previous corresponding period, to $¥ 1,611.5$ billion. During this period, the average Yen exchange rates were $¥ 99.42$ against the U.S. dollar (down $¥ 19.37$ from the previous corresponding period) and $¥ 132.31$ against the Euro (down $¥ 30.05$ from the previous corresponding period). Net sales would have increased by $2.5 \%$ excluding impact of such foreign currency exchange fluctuation.

The Japanese economy showed signs of recovery, with the weakening Yen and the increase in stock prices achieved through the economic and monetary policies introduced by the government and the Bank of Japan. However, with the announcement of the increase in consumption tax by the government, the overall economic outlook continues to remain unpredictable. Under such conditions, domestic sales in the Imaging \& Solutions segment and the Other segment increased, resulting in overall sales in Japan to increase by $4.9 \%$ as compared to the previous corresponding period.

Outside of the domestic market, the U.S. economy continued its recovery towards the end of the year as the market expressed relief over the end of the government shutdown. The European economy, although showing signs of a modest recovery, still remains uncertain as low inflation threatens the region's economic recovery. Slowdown in growth is also seen in China and in the rest of the emerging markets within Asia. Even under such economic conditions, the weakening trend of the Yen during the nine month period to the end of the third quarter has contributed to the increase in sales overseas.

As for overseas sales by region, sales in the Americas increased by $22.6 \%$ compared to the previous corresponding period (a decrease of $1.3 \%$ excluding foreign currency exchange fluctuation), sales in Europe, Middle East and Africa increased by $28.1 \%$ (a decrease of $0.9 \%$ excluding foreign currency exchange fluctuation). Sales in Other region, which includes China, South East Asia and Oceania, increased by $31.2 \%$ (an increase of $10.3 \%$, excluding foreign currency exchange fluctuation).

As a result, sales in the overseas market increased by $25.9 \%$ compared to the previous corresponding period. Excluding effects of foreign currency fluctuations, net sales in overseas would have increased by $0.4 \%$ compared to the previous corresponding period.

Gross profit increased by $16.6 \%$ as compared to the previous corresponding period to $¥ 657.0$ billion, due to increase in sales, cost reductions and the weakening of the Yen.

Although group-wide activities to streamline costs have contributed in controlling selling, general and administrative expenses, these expenses have increased by $10.7 \%$ as compared to the previous corresponding period to $¥ 578.8$ billion, due to the weakening of the Yen.

As a result, operating income increased to $¥ 78.2$ billion (an increase of $93.2 \%$ compared to the previous corresponding period).
Other income increased compared to the previous corresponding period due to gain on sale of investment securities.
Income before income taxes increased by $109.2 \%$ as compared to the previous corresponding period, to $¥ 75.8$ billion.
As a result, net income attributable to Ricoh Company, Ltd. increased by $¥ 26.2$ billion (151.8\%) as compared to the previous corresponding period, to $¥ 43.5$ billion.

Comprehensive income increased significantly compared to the previous corresponding period, primarily by the increase in consolidated net income and cumulative translation adjustments due to the weakening trend of the Yen, to $¥ 133.7$ billion.

## *Conditions by Product Line

Conditions by Product Line for the nine months ended December 31, 2013 are as follows;

## Imaging \& Solutions (Sales up $17.0 \%$ to $¥ 1,413.0$ billion)

Office Imaging (Sales up $13.0 \%$ to $¥ 1,075.2$ billion)
Sales in this category increased by $13.0 \%$ as compared to the previous corresponding period, to $¥ 1,075.2$ billion.
The sales of the newly released color MFP products along with the weakening of the Yen have contributed to the overall increase in sales compared to the previous corresponding period.

Production Printing (Sales up $26.9 \%$ to $¥ 132.9$ billion)
Sales in this category increased by $26.9 \%$ as compared to the previous corresponding period, to $¥ 132.9$ billion. The weakening of the Yen, and increase in sales of new products and after-sales service revenue in the overseas market have contributed to the increase in the overall sales during this period.

## Network System Solutions (Sales up 35.9\% to $¥ 204.8$ billion)

Sales in this category increased by $35.9 \%$ as compared to the previous corresponding period, to $¥ 204.8$ billion due primarily to the increase in sales of personal computers and related products in the domestic market and the increase in sales of IT services in both the domestic and overseas market.

As a result, sales in the Imaging \& Solutions segment increased by $17.0 \%$ as compared to the previous corresponding period, to $¥$ $1,413.0$ billion. Operating income increased by $35.9 \%$ as compared to the previous corresponding period, to $¥ 124.8$ billion due to increase in gross profit achieved by increase in sales and by the weakening of the Yen.

## Industrial Products (Sales up $12.2 \%$ to $¥ 78.7$ billion)

Sales increases in the Optical Unit business and semiconductors devices overseas have contributed to the increase in the Industrial Products segment by $12.2 \%$, as compared to the previous corresponding period, to $¥ 78.7$ billion. As a result, the operating income in the Industrial Products segment increased to a total of $¥ 3.6$ billion (operating loss of $¥ 0.4$ billion in the previous corresponding period).

## Other (Sales up $9.2 \%$ to $¥ 119.7$ billion)

Net sales in the Other segment increased by $9.2 \%$ as compared to the previous corresponding period, to $¥ 119.7$ billion. The market release of new digital camera products and the lease financing business contributed to the increase in sales in this segment. As a result, the operating loss in the Other segment amounted to $¥ 0.3$ billion (operating loss of $¥ 2.3$ billion in the previous corresponding period).

## 2. Financial Position

*Assets, Liabilities and Equity
For Assets, lease receivables increased from the end of the previous fiscal year due to increases in lease contracts. The yen equivalent of foreign-currency-denominated assets increased due to the weakening of the Yen. As a result, total assets increased by $¥ 199.7$ billion, to $¥ 2,560.4$ billion as compared to the previous corresponding period.

For Liabilities, accrued pension and severance costs decreased, but interest bearing debt increased. As a result, total liabilities increased by $¥ 90.7$ billion, to $¥ 1,492.7$ billion as compared to the previous corresponding period.

For Total Equity, accumulated other comprehensive loss decreased due primarily to the increase of cumulative translation adjustments reflecting exchange fluctuation from the end of the previous period. As a result, total Equity increased by $¥ 109.0$ billion from the end of the previous fiscal year, to $¥ 1,067.6$ billion.
*Cash Flows (Nine months from April 1, 2013 to December 31, 2013)
Net cash provided by operating activities in this period increased by $¥ 6.0$ billion to $¥ 34.4$ billion due to increase in net income before taxes.

Net cash used in investing activities in this period decreased by $¥ 15.4$ billion as compared to the previous corresponding period, to $¥$ 60.8 billion.

As a result, free cash outflows generated by operating and investing activities decreased by $¥ 21.4$ billion, compared to the previous corresponding period, to $¥ 26.4$ billion.
Net cash provided by financing activities in this period increased by $¥ 17.8$ billion as compared to the previous corresponding period, to $¥ 43.3$ billion due primarily to proceeds from interest-bearing debt.

As a result, cash and cash equivalents as of December 31, 2013 increased by $¥ 27.0$ billion as compared to the end of the previous fiscal year, to $¥ 144.1$ billion.

## 3. Forecast for the entire fiscal year

Based upon the changes in the business environment (i.e. exchange rate fluctuation) along with the third quarter business results, Ricoh will revise its forecast upwards for sales and downward for gross profit, operating income, income before income taxes and net income attributable to Ricoh Company, Ltd from those previously announced in October.
Furthermore, in order to more accurately reflect the recent fluctuation in the exchange rate, Ricoh assumes exchange rates of $¥ 100.00$ against the U.S. dollar and of $¥ 140.00$ against the Euro in the fourth quarter. The year-end cash dividends have not changed from our forecast announced in October.

Our performance forecast for fiscal year ending March 31, 2014 is as follows:
Exchange Rate Assumptions for the full year ending March 31, 2014
US\$ 1 = ¥99.57 (¥83.06 in previous fiscal year)
EURO $1=¥ 134.22$ ( $¥ 107.08$ in previous fiscal year)


* Ricoh bases the forecast estimates for the year ending March 31, 2014 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.


## 4. Others

(1) Changes in significant subsidiaries:

Not applicable
(2) Adoption of concise quarterly accounting method or procedure:

Not applicable
(3) Changes in accounting method:

Ricoh adopted retroactively Accounting Standards Update (ASU) 2011-11 and ASU 2013-01 from April 1 2013. ASU 2011-11 requires an entity to disclose information about offsetting and related arrangements. ASU 2013-01 replaced ASU 2011-11. The updates create new disclosure requirements requiring entities to disclose both gross and net information for derivatives and other financial instruments that are either offset in the Statement of assets and liabilities or subject to an enforceable master netting arrangement or similar agreement. These ASU’s impact disclosures onl: and will have no impact on Ricoh's consolidated financial position.

Ricoh adopted ASU 2013-02 from April 1 2013. This ASU requires an entity to report the effect of reclassifications out of accumulated other comprehensive income. This ASU will only impact disclosures and will have no impact on Ricoh's consolidated financial position.

## 5. Consolidated Financial Statements

(1) Consolidated Balance Sheets

| Assets |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: |
|  | March 31, 2013 | December 31, 2013 | Change |
| Current Assets |  |  |  |
| Cash and time deposits | 120,331 | 147,856 | 27,525 |
| Trade receivables | 745,470 | 807,984 | 62,514 |
| Inventories | 195,367 | 3,102 |  |
| Other current assets | 65,051 | 228,469 | 2,064 |
| Total Current Assets | $1,126,219$ | $1,251,424$ | 125,205 |
| Fixed Assets |  |  |  |
| Tangible fixed assets | 290,875 | 292,839 | 1,964 |
| Finance receivables | 466,608 | 513,038 | 46,430 |
| Other investments | 476,995 | 503,121 | 26,126 |
| Total Fixed Assets | $1,234,478$ | $1,308,998$ | 74,520 |
| Total Assets | $2,360,697$ | $2,560,422$ | 199,725 |

Note:

| Contents of cash and time deposits; | March 31, 2013 | December 31, 2013 |
| :--- | ---: | ---: |
| Cash and cash equivalents | 117,051 | 144,126 |
| Time deposits | 3,280 | 3,730 |

Liabilities and Equity

|  | March 31, 2013 | December 31, 2013 | Change |
| :---: | :---: | :---: | :---: |
| Current Liabilities |  |  |  |
| Trade payables | 256,538 | 263,602 | 7,064 |
| Short-term borrowings | 226,399 | 289,035 | 62,636 |
| Other current liabilities | 217,430 | 250,021 | 32,591 |
| Total Current Liabilities | 700,367 | 802,658 | 102,291 |
| Fixed Liabilities |  |  |  |
| Long-term indebtedness | 476,381 | 489,159 | 12,778 |
| Accrued pension and severance costs | 164,289 | 140,884 | -23,405 |
| Other fixed liabilities | 61,002 | 60,053 | -949 |
| Total Fixed Liabilities | 701,672 | 690,096 | -11,576 |
| Total Liabilities | 1,402,039 | 1,492,754 | 90,715 |
| Equity |  |  |  |
| Common stock | 135,364 | 135,364 |  |
| Additional paid-in capital | 186,083 | 186,083 | - |
| Retained earnings | 759,783 | 779,418 | 19,635 |
| Accumulated other comprehensive loss | -146,088 | -60,131 | 85,957 |
| Treasury stock | -37,146 | -37,266 | -120 |
| Total Ricoh Company, Ltd. shareholders' equity | 897,996 | 1,003,468 | 105,472 |
| Noncontrolling interests | 60,662 | 64,200 | 3,538 |
| Total Equity | 958,658 | 1,067,668 | 109,010 |
| Total Liabilities and Equity | 2,360,697 | 2,560,422 | 199,725 |
| Note: |  |  |  |
| Accumulated other comprehensive loss; | March 31, 2013 | December 31, 2013 | Change |
| Net unrealized holding gains and losses on available-for-sale securities | 8,665 | 16,283 | 7,618 |
| Pension liability adjustments | -64,266 | -57,172 | 7,094 |
| Net unrealized gains and losses on derivative instruments | -861 | -275 | 586 |
| Cumulative translation adjustments | -89,626 | -18,967 | 70,659 |

Reference: Exchange rate

## US\$ 1

EURO 1

March 31, 2013 December 31, 2013

| $¥ 94.05$ | $¥ 105.39$ |
| ---: | ---: |
| $¥ 120.73$ | $¥ 145.05$ |

## Consolidated Statements of Income

| Third Quarter ended December 31, 2012 and 2013 |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Third Quarter ended December 31, 2012 | Third Quarter ended December 31, 2013 | Change | \% |
| Net sales | 1,387,099 | 1,611,521 | 224,422 | 16.2 |
| Cost of sales | 823,697 | 954,502 | 130,805 | 15.9 |
| Percentage of net sales (\%) | 59.4 | 59.2 |  |  |
| Gross Profit | 563,402 | 657,019 | 93,617 | 16.6 |
| Percentage of net sales (\%) | 40.6 | 40.8 |  |  |
| Selling, general and administrative expenses | 522,919 | 578,818 | 55,899 | 10.7 |
| Percentage of net sales (\%) | 37.7 | 35.9 |  |  |
| Operating income | 40,483 | 78,201 | 37,718 | 93.2 |
| Percentage of net sales (\%) | 2.9 | 4.9 |  |  |
| Other (income) expenses |  |  |  |  |
| Interest and dividend income | 1,916 | 1,548 | -368 | -19.2 |
| Percentage of net sales (\%) | 0.1 | 0.1 |  |  |
| Interest expense | 5,047 | 5,237 | 190 | 3.8 |
| Percentage of net sales (\%) | 0.4 | 0.3 |  |  |
| Gain on sale of investment securities | 24 | 2,324 | 2,300 | - |
| Percentage of net sales (\%) | 0.0 | 0.1 |  |  |
| Other, net | 1,102 | 942 | -160 | -14.5 |
| Percentage of net sales (\%) | 0.0 | 0.1 |  |  |
| Income before income taxes, |  |  |  |  |
| Percentage of net sales (\%) | 2.6 | 4.7 |  |  |
| Provision for income taxes | 15,510 | 28,163 | 12,653 | 81.6 |
| Percentage of net sales (\%) | 1.1 | 1.7 |  |  |
| Equity in earnings of affiliates | 47 | -29 | -76 | - |
| Percentage of net sales (\%) | 0.0 | -0.0 |  |  |
| Net income | 20,811 | 47,702 | 26,891 | 129.2 |
| Percentage of net sales (\%) | 1.5 | 3.0 |  |  |
| Net income attributable to noncontrolling interests | 3,509 | 4,139 | 630 | 18.0 |
| Percentage of net sales (\%) | 0.3 | 0.3 |  |  |
| Net income attributable to Ricoh Company, Ltd. | 17,302 | 43,563 | 26,261 | 151.8 |
| Percentage of net sales (\%) | 1.2 | 2.7 |  |  |
| Reference : Exchange rate | December 31, 2012 | December 31, 2013 |  |  |
| US\$ 1 | $¥ 80.05$ | ¥99.42 |  |  |
| EURO 1 | ¥102.26 | ¥132.31 |  |  |


| (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2012 | Three months ended December 31, 2013 | Change | \% |
| Net sales | 469,632 | 555,944 | 86,312 | 18.4 |
| Cost of sales | 280,636 | 329,315 | 48,679 | 17.3 |
| Percentage of net sales (\%) | 59.8 | 59.2 |  |  |
| Gross Profit | 188,996 | 226,629 | 37,633 | 19.9 |
| Percentage of net sales (\%) | 40.2 | 40.8 |  |  |
| Selling, general and administrative expenses | 175,901 | 194,288 | 18,387 | 10.5 |
| Percentage of net sales (\%) | 37.4 | 35.0 |  |  |
| Operating income | 13,095 | 32,341 | 19,246 | 147.0 |
| Percentage of net sales (\%) | 2.8 | 5.8 |  |  |
| Other (income) expenses |  |  |  |  |
| Interest and dividend income | 380 | 418 | 38 | 10.0 |
| Percentage of net sales (\%) | 0.1 | 0.1 |  |  |
| Interest expense | 1,492 | 1,609 | 117 | 7.8 |
| Percentage of net sales (\%) | 0.3 | 0.3 |  |  |
| Gain (loss) on sale of investment securities | -1 | 32 | 33 | - |
| Percentage of net sales (\%) | -0.0 | 0.0 |  |  |
| Other, net | 198 | -329 | -527 | - |
| Percentage of net sales (\%) | 0.1 | -0.1 |  |  |
| Income before income taxes, |  |  |  |  |
| equity income and noncontrolling interests | 11,784 | 31,511 | 19,727 | 167.4 |
| Percentage of net sales (\%) | 2.5 | 5.7 |  |  |
| Provision for income taxes | 5,109 | 11,350 | 6,241 | 122.2 |
| Percentage of net sales (\%) | 1.1 | 2.1 |  |  |
| Equity in earnings of affiliates | -10 | 6 | 16 | - |
| Percentage of net sales (\%) | -0.0 | 0.0 |  |  |
| Net income | 6,665 | 20,167 | 13,502 | 202.6 |
| Percentage of net sales (\%) | 1.4 | 3.6 |  |  |
| Net income attributable to noncontrolling interests | 1,076 | 1,315 | 239 | 22.2 |
| Percentage of net sales (\%) | 0.2 | 0.2 |  |  |
| Net income attributable to Ricoh Company, Ltd. | 5,589 | 18,852 | 13,263 | 237.3 |
| Percentage of net sales (\%) | 1.2 | 3.4 |  |  |
| Reference : Exchange rate | December 31, 2012 | December 31, 2013 |  |  |
| US\$ 1 | ¥81.27 | ¥100.46 |  |  |
| EURO 1 | ¥105.43 | ¥136.70 |  |  |

Consolidated Statements of Comprehensive Income

| Third Quarter ended December 31, 2012 and 2013 |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: | ---: |
|  | Third Quarter ended <br> December 31, 2012 | Third Quarter ended <br> December 31, 2013 | Change |
| Net income | 20,811 | 47,702 | 26,891 |
| Other comprehensive income (loss), net of tax |  |  |  |
| Net unrealized holding gains and losses on available-for-sale securities | -449 | 7,669 | 8,118 |
| Pension liability adjustments | -747 | 6,993 | 7,740 |
| Net unrealized gains and losses on derivative instruments | -117 | 889 | 1,006 |
| Foreign currency translation adjustments | 22,028 | 70,479 | 48,451 |
| $\quad$ Total | 20,715 | 86,030 | 65,315 |
| Comprehensive income | 41,526 | 133,732 | 92,206 |
| Comprehensive income attributable to noncontrolling interests | 3,351 | 4,212 | 861 |
| Comprehensive income attributable to Ricoh Company, Ltd. | 38,175 | 129,520 | 91,345 |


| Reference : Exchange rate | December 31,2012 | December 31,2013 |
| :---: | ---: | ---: |
| US\$ 1 | $¥ 80.05$ | $¥ 99.42$ |
| EURO 1 | $¥ 102.26$ | $¥ 132.31$ |


| Three months ended December 31, 2012 and 2013 |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: | ---: |
|  | Three months ended <br> December 31, 2012 | Three months ended <br> December 31, 2013 | Change |
| Net income | 6,665 | 20,167 | 13,502 |
| Other comprehensive income (loss), net of tax |  |  |  |
| Net unrealized holding gains and losses on available-for-sale securities | 1,040 | 4,480 | 3,440 |
| Pension liability adjustments | $-4,195$ | 837 | 5,032 |
| Net unrealized gains and losses on derivative instruments | 175 | 384 | 209 |
| Foreign currency translation adjustments | 50,876 | 43,766 | $-7,110$ |
|  | 47,896 | 49,467 | 1,571 |
| Comprehensive income | 54,561 | 69,634 | 15,073 |
| Comprehensive income attributable to noncontrolling interests | 1,204 | 1,552 | 348 |
| Comprehensive income attributable to Ricoh Company, Ltd. | 53,357 | 68,082 | 14,725 |


| Reference : Exchange rate | December 31,2012 | December 31,2013 |
| :---: | ---: | ---: |
| US\$ 1 | $¥ 81.27$ | $¥ 100.46$ |
| EURO 1 | $¥ 105.43$ | $¥ 136.70$ |

Consolidated Sales by Product Category
Third Quarter ended December 31, 2012 and 2013
(Millions of yen)

|  | Third Quarter ended December 31, 2012 | Third Quarter ended December 31, 2013 | Change | \% |
| :---: | :---: | :---: | :---: | :---: |
| <Imaging \& Solutions> |  |  |  |  |
| Office Imaging | 951,753 | 1,075,257 | 123,504 | 13.0 |
| Percentage of net sales (\%) | 68.6 | 66.7 |  |  |
| Production Printing | 104,774 | 132,955 | 28,181 | 26.9 |
| Percentage of net sales (\%) | 7.6 | 8.3 |  |  |
| Network System Solutions | 150,714 | 204,829 | 54,115 | 35.9 |
| Percentage of net sales (\%) | 10.9 | 12.7 |  |  |
| Imaging \& Solutions Total | 1,207,241 | 1,413,041 | 205,800 | 17.0 |
| Percentage of net sales (\%) | 87.1 | 87.7 |  |  |
| <Industrial Products> |  |  |  |  |
| Industrial Products | 70,201 | 78,759 | 8,558 | 12.2 |
| Percentage of net sales (\%) | 5.1 | 4.9 |  |  |
| <Other> |  |  |  |  |
| Other | 109,657 | 119,721 | 10,064 | 9.2 |
| Percentage of net sales (\%) | 7.8 | 7.4 |  |  |
| Grand Total | 1,387,099 | 1,611,521 | 224,422 | 16.2 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |
| Reference : Exchange rate | December 31, 2012 | December 31, 2013 |  |  |
| US\$ 1 | $¥ 80.05$ | ¥99.42 |  |  |
| EURO 1 | $¥ 102.26$ | $¥ 132.31$ |  |  |

Three months ended December 31, 2012 and 2013

| $\underline{\text { Three months ended December }}$ |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2012 | Three months ended December 31, 2013 | Change | \% |
| <Imaging \& Solutions> |  |  |  |  |
| Office Imaging | 325,473 | 370,551 | 45,078 | 13.8 |
| Percentage of net sales (\%) | 69.3 | 66.7 |  |  |
| Production Printing | 35,339 | 47,680 | 12,341 | 34.9 |
| Percentage of net sales (\%) | 7.5 | 8.6 |  |  |
| Network System Solutions | 48,792 | 71,593 | 22,801 | 46.7 |
| Percentage of net sales (\%) | 10.4 | 12.8 |  |  |
| Imaging \& Solutions Total | 409,604 | 489,824 | 80,220 | 19.6 |
| Percentage of net sales (\%) | 87.2 | 88.1 |  |  |
| <Industrial Products> |  |  |  |  |
| Industrial Products | 22,764 | 27,165 | 4,401 | 19.3 |
| Percentage of net sales (\%) | 4.8 | 4.9 |  |  |
| <Other> |  |  |  |  |
| Other | 37,264 | 38,955 | 1,691 | 4.5 |
| Percentage of net sales (\%) | 8.0 | 7.0 |  |  |
| Grand Total | 469,632 | 555,944 | 86,312 | 18.4 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |

Reference : Exchange
December 31, 2012
December 31, 2013
US\$ 1
$¥ 81.27$
$¥ 100.46$
EURO $1 \quad ¥ 105.43 \quad ¥ 136.70$
*Each category includes the following product line:
Office Imaging
MFPs (multifunctional printers), copiers, laser printers, digital duplicators, facsimile, scanners, related parts \& supplies, services, support and software
Production Printing
Network System Solutions Industrial Products

Cut sheet printer, continuous feed printer, related parts \& supplies, services, support and software
Personal computers, servers, network equipment, related services, support and software
Thermal media, optical equipment, semiconductor devices and electronic components
Digital cameras

Consolidated Sales by Geographic Area
Third Quarter ended December 31, 2012 and 2013
(Millions of yen)

|  | Third Quarter ended December 31, 2012 | Third Quarter ended December 31, 2013 | Change | \% |
| :---: | :---: | :---: | :---: | :---: |
| <Domestic> | 640,902 | 672,306 | 31,404 | 4.9 |
| Percentage of net sales (\%) | 46.2 | 41.7 |  |  |
| <Overseas> | 746,197 | 939,215 | 193,018 | 25.9 |
| Percentage of net sales (\%) | 53.8 | 58.3 |  |  |
| The Americas | 353,827 | 433,658 | 79,831 | 22.6 |
| Percentage of net sales (\%) | 25.5 | 26.9 |  |  |
| Europe, Middle East and Africa | 294,340 | 376,918 | 82,578 | 28.1 |
| Percentage of net sales (\%) | 21.2 | 23.4 |  |  |
| Other | 98,030 | 128,639 | 30,609 | 31.2 |
| Percentage of net sales (\%) | 7.1 | 8.0 |  |  |
| Grand Total | 1,387,099 | 1,611,521 | 224,422 | 16.2 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |
| Reference : Exchange rate | December 31, 2012 | December 31, 2013 |  |  |
| US\$ 1 | $\geq 80.05$ | ¥99.42 |  |  |
| EURO 1 | $¥ 102.26$ | $¥ 132.31$ |  |  |

Three months ended December 31, 2012 and 2013

| Three months ended December 31, 2012 and 2013 |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Three months ended <br> December 31, 2012 | Three months ended <br> December 31, 2013 | Change |

(3) Consolidated Statements of Cash Flows

| (Millions of yen) |  |  |
| :---: | :---: | :---: |
|  | Third Quarter ended December 31, 2012 | Third Quarter ended December 31 2013 |
| I. Cash Flows from Operating Activities: |  |  |
| Consolidated net income | 20,811 | 47,702 |
| Adjustments to reconcile consolidated net income to net cash provided by operating activities- |  |  |
| Depreciation and amortization | 62,918 | 73,784 |
| Equity in earnings of affiliates, net of dividends received | -47 | 29 |
| Deferred income taxes | 1,935 | 7,011 |
| Gain on sale of investment securities | -24 | -2,324 |
| Pension and severance costs, less payments | -2,843 | -16,893 |
| Changes in assets and liabilities- |  |  |
| Increase in trade receivables | -4,714 | -10,071 |
| Increase in inventories | -9,259 | -15,921 |
| Increase in finance receivables | -12,800 | -35,627 |
| Decrease in trade payables | -15,464 | -2,211 |
| Decrease in accrued income taxes and accrued expenses and other | -17,068 | -4,185 |
| Other, net | 4,895 | -6,865 |
| Net cash provided by operating activities | 28,340 | 34,429 |
| II. Cash Flows from Investing Activities: |  |  |
| Proceeds from sales of property, plant and equipment | 1,399 | 530 |
| Expenditures for property, plant and equipment, including interest capitalized | -61,156 | -55,279 |
| Expenditures for intangible assets | -8,340 | -8,429 |
| Payments for purchases of available-for-sale securities | -91 | -62 |
| Proceeds from sales of available-for-sale securities | 64 | 7,153 |
| (Increase) Decrease in time deposits | -1,276 | 34 |
| Other, net | -6,886 | -4,828 |
| Net cash used in investing activities | -76,286 | -60,881 |
| III. Cash Flows from Financing Activities: |  |  |
| Net repayments of debt with original maturities of three months or less | -19,644 | 24,815 |
| Proceeds from debt with original maturities of more than three months | 128,762 | 103,345 |
| Repayments of debt with original maturities of more than three months | -87,786 | -78,327 |
| Proceeds from issuance of long-term debt securities | 20,000 | 20,000 |
| Repayment of long-term debt securities | - | -1,826 |
| Dividends paid | -15,226 | -23,925 |
| Payment for purchase of treasury stock | -8 | -109 |
| Other, net | -694 | -671 |
| Net cash provided by financing activities | 25,404 | 43,302 |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | 740 | 10,225 |
| V. Net Increase (Decrease) in Cash and Cash Equivalents | -21,802 | 27,075 |
| VI. Cash and Cash Equivalents at Beginning of Year | 156,210 | 117,051 |
| VII. Cash and Cash Equivalents at End of Period | 134,408 | 144,126 |

## (4) Notes on premise going concern

Not applicable
(5) Segment Information
(a) Operating Segments Information

Third Quarter ended December 31, 2012 and 2013

| (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Third Quarter ended <br> December 31, 2012 | Third Quarter ended <br> December 31, 2013 | Change | \% |
| Imaging \& Solutions: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 1,207,241 | 1,413,041 | 205,800 | 17.0 |
| Intersegment | - | - | - | - |
| Total | 1,207,241 | 1,413,041 | 205,800 | 17.0 |
| Operating expenses | 1,115,362 | 1,288,178 | 172,816 | 15.5 |
| Operating income | 91,879 | 124,863 | 32,984 | 35.9 |
| Operating income on sales in Imaging \& Solutions (\%) | 7.6 | 8.8 |  |  |
| Industrial Products: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 70,201 | 78,759 | 8,558 | 12.2 |
| Intersegment | 3,200 | 3,025 | -175 | -5.5 |
| Total | 73,401 | 81,784 | 8,383 | 11.4 |
| Operating expenses | 73,846 | 78,165 | 4,319 | 5.8 |
| Operating income (loss) | -445 | 3,619 | 4,064 | - |
| Operating income (loss) on sales in Industrial Products (\%) | -0.6 | 4.4 |  |  |
| Other: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 109,657 | 119,721 | 10,064 | 9.2 |
| Intersegment | - | - | - | - |
| Total | 109,657 | 119,721 | 10,064 | 9.2 |
| Operating expenses | 112,025 | 120,054 | 8,029 | 7.2 |
| Operating loss | -2,368 | -333 | 2,035 | - |
| Operating loss on sales in Other (\%) | -2.2 | -0.3 |  |  |

## Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Intersegment | $-3,200$ | $-3,025$ | 175 |  |
| Total | $-3,200$ | $-3,025$ | 175 |  |
| Operating expenses: |  |  |  |  |
| Intersegment | $-3,200$ | $-3,025$ | 175 |  |
| Corporate | 48,583 | 49,948 | 1,365 |  |
| Total | 45,383 | 46,923 | 1,540 | - |
| Operating loss | $-48,583$ | $-49,948$ | $-1,365$ | - |
| Consolidated: |  |  |  |  |
| Net sales: | $1,387,099$ | $1,611,521$ | 224,422 | 16.2 |
| $\quad$ Unaffiliated customers | - | - | - | - |
| Intersegment | $1,387,099$ | $1,611,521$ | 224,422 | 16.2 |
| $\quad$ Total | $1,346,616$ | $1,533,320$ | 186,704 | 13.9 |
| Operating expenses | 40,483 | 78,201 | 37,718 | 93.2 |
| Operating income | 2.9 | 4.9 |  |  |
| $\quad$ Operating income on consolidated net sales (\%) |  |  |  |  |

Three months ended December 31, 2012 and 2013
(Millions of yen)

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Three months ended | Three months ended |  |  |
|  | December 31, 2012 | December 31, 2013 | Change | $\%$ |

## Imaging \& Solutions:

| Net sales: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Unaffiliated customers | 409,604 | 489,824 | 80,220 | 19.6 |
| Intersegment | - | - | - | - |
| Total | 409,604 | 489,824 | 80,220 | 19.6 |
| Operating expenses | 377,318 | 442,768 | 65,450 | 17.3 |
| Operating income | 32,286 | 47,056 | 14,770 | 45.7 |
| Operating income on sales in Imaging \& Solutions (\%) | 7.9 | 9.6 |  |  |
| Industrial Products: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 22,764 | 27,165 | 4,401 | 19.3 |
| Intersegment | 1,148 | 994 | -154 | -13.4 |
| Total | 23,912 | 28,159 | 4,247 | 17.8 |
| Operating expenses | 23,699 | 26,738 | 3,039 | 12.8 |
| Operating income | 213 | 1,421 | 1,208 | 567.1 |
| Operating income on sales in Industrial Products (\%) | 0.9 | 5.0 |  |  |

## Other:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Unaffiliated customers | 37,264 | 38,955 | 1,691 | 4.5 |
| Intersegment | - | - | - | - |
| Total | 37,264 | 38,955 | 1,691 | 4.5 |
| Operating expenses | 38,889 | 38,790 | -99 | -0.3 |
| Operating income (loss) | $-1,625$ | 165 | 1,790 | - |
| Operating income (loss) on sales in Other (\%) | -4.4 | 0.4 |  |  |

Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Intersegment | $-1,148$ | -994 | 154 |  |
| Total | $-1,148$ | -994 | 154 |  |
| Operating expenses: |  |  |  |  |
| Intersegment | $-1,148$ | -994 | 154 |  |
| Corporate | 17,779 | 16,301 | $-1,478$ |  |
| Total | 16,631 | 15,307 | $-1,324$ |  |
| Operating loss | $-17,779$ | $-16,301$ | 1,478 | - |
| Consolidated: |  |  |  |  |
| Net sales: | 469,632 | 555,944 | 86,312 | 18.4 |
| Unaffiliated customers | - | - | - | - |
| Intersegment | 469,632 | 555,944 | 86,312 | 18.4 |
| $\quad$ Total | 456,537 | 523,603 | 67,066 | 14.7 |
| Operating expenses | 13,095 | 32,341 | 19,246 | 147.0 |
| Operating income | 2.8 | 5.8 |  |  |
| $\quad$ Operating income on consolidated net sales (\%) |  |  |  |  |

(b) Geographic Segments Information

| Third Quarter ended December 31, 2012 and 2013 |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Third Quarter ended <br> December 31, 2012 | Third Quarter ended <br> December 31, 2013 | Change | \% |
| Japan: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 652,650 | 685,226 | 32,576 | 5.0 |
| Intersegment | 278,203 | 333,102 | 54,899 | 19.7 |
| Total | 930,853 | 1,018,328 | 87,475 | 9.4 |
| Operating expenses | 912,933 | 974,649 | 61,716 | 6.8 |
| Operating income | 17,920 | 43,679 | 25,759 | 143.7 |
| Operating income on sales in Japan (\%) | 1.9 | 4.3 |  |  |
| The Americas: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 353,795 | 433,607 | 79,812 | 22.6 |
| Intersegment | 5,152 | 6,669 | 1,517 | 29.4 |
| Total | 358,947 | 440,276 | 81,329 | 22.7 |
| Operating expenses | 355,196 | 428,726 | 73,530 | 20.7 |
| Operating income | 3,751 | 11,550 | 7,799 | 207.9 |
| Operating income on sales in the Americas (\%) | 1.0 | 2.6 |  |  |

Europe, Middle East and Africa:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Unaffiliated customers | 291,776 | 375,191 | 83,415 | 28.6 |
| Intersegment | 517 | 605 | 88 | 17.0 |
| Total | 292,293 | 375,796 | 83,503 | 28.6 |
| Operating expenses | 275,162 | 360,132 | 84,970 | 30.9 |
| Operating income | 17,131 | 15,664 | $-1,467$ | -8.6 |
| $\quad$ Operating income on sales in Europe, Middle East and Africa (\%) | 5.9 | 4.2 |  |  |
| Other: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 88,878 | 117,497 | 28,619 | 32.2 |
| Intersegment | 138,838 | 175,740 | 36,902 | 26.6 |
| Total | 227,716 | 293,237 | 65,521 | 28.8 |
| Operating expenses | 218,793 | 280,209 | 61,416 | 28.1 |
| Operating income | 8,923 | 13,028 | 4,105 | 46.0 |
| $\quad$ Operating income on sales in Other (\%) | 3.9 | 4.4 |  |  |

Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Intersegment | $-422,710$ | $-516,116$ | $-93,406$ |  |
| Total | $-422,710$ | $-516,116$ | $-93,406$ | - |
| Operating expenses | $-415,468$ | $-510,396$ | $-94,928$ | - |
| Operating loss | $-7,242$ | $-5,720$ | 1,522 | - |
| Consolidated: |  |  |  |  |
| Net sales: | $1,387,099$ |  |  |  |
| $\quad$ Unaffiliated customers | - | $1,611,521$ | 224,422 | 16.2 |
| Intersegment | $1,387,099$ | - | - | - |
| $\quad$ Total | $1,346,616$ | $1,611,521$ | 224,422 | 16.2 |
| Operating expenses | 40,483 | 783,320 | 186,704 | 13.9 |
| Operating income | 2.9 | 78,201 | 37,718 | 93.2 |
| $\quad$ Operating income on consolidated net sales (\%) |  | 4.9 |  |  |

Three months ended December 31, 2012 and 2013

|  |  |  |  | (Millions of yen) |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Japan: | Three months ended <br> December 31, 2012 | Three months ended <br> December 31, 2013 | Change | $\%$ |  |
| Net sales: |  |  |  |  |  |
| $\quad$ Unaffiliated customers |  |  |  |  |  |
| Intersegment | 214,035 | 234,189 | 20,154 | 9.4 |  |
| $\quad$ Total | 92,231 | 113,380 | 21,149 | 22.9 |  |
| Operating expenses | 306,266 | 347,569 | 41,303 | 13.5 |  |
| Operating income | 301,137 | 331,211 | 30,074 | 10.0 |  |
| $\quad$ Operating income on sales in Japan (\%) | 5,129 | 16,358 | 11,229 | 218.9 |  |

The Americas:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| $\quad$ Unaffiliated customers | 119,503 | 147,562 | 28,059 | 23.5 |
| Intersegment | 1,652 | 2,617 | 965 | 58.4 |
| Total | 121,155 | 150,179 | 29,024 | 24.0 |
| Operating expenses | 118,919 | 145,294 | 26,375 | 22.2 |
| Operating income | 2,236 | 4,885 | 2,649 | 118.5 |
| Operating income on sales in the Americas (\%) | 1.8 | 3.3 |  |  |


| Europe, Middle East and Africa: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 106,308 | 135,470 | 29,162 | 27.4 |
| Intersegment | 192 | 207 | 15 | 7.8 |
| Total | 106,500 | 135,677 | 29,177 | 27.4 |
| Operating expenses | 100,056 | 128,229 | 28,173 | 28.2 |
| Operating income | 6,444 | 7,448 | 1,004 | 15.6 |
| $\quad$ Operating income on sales in Europe, Middle East and Africa (\%) | 6.1 | 5.5 |  |  |


| Other: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 29,786 | 38,723 | 8,937 | 30.0 |
| Intersegment | 47,075 | 63,719 | 16,644 | 35.4 |
| Total | 76,861 | 102,442 | 25,581 | 33.3 |
| Operating expenses | 73,501 | 98,275 | 24,774 | 33.7 |
| Operating income | 3,360 | 4,167 | 807 | 24.0 |
| Operating income on sales in Other (\%) | 4.4 | 4.1 |  |  |

## Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Intersegment | $-141,150$ | $-179,923$ | $-38,773$ |  |
| $\quad$ Total | $-141,150$ | $-179,923$ | $-38,773$ | - |
| Operating expenses | $-137,076$ | $-179,406$ | $-42,330$ | - |
| Operating loss | $-4,074$ | -517 | 3,557 | - |
| Consolidated: |  |  |  |  |
| Net sales: |  |  |  |  |
| $\quad$ Unaffiliated customers | 469,632 | 555,944 | 86,312 | 18.4 |
| Intersegment | - | - | - | - |
| $\quad$ Total | 469,632 | 555,944 | 86,312 | 18.4 |
| Operating expenses | 456,537 | 523,603 | 67,066 | 14.7 |
| Operating income | 13,095 | 32,341 | 19,246 | 147.0 |
| Operating income on consolidated net sales (\%) | 2.8 | 5.8 |  |  |

## (6) Notes on significant changes in Equity

Not applicable

## -APPENDIX-

1. Consolidated Sales by Product Category

Third Quarter ended December 31, 2012 and 2013
(Millions of yen)

|  | Third Quarter ended December 31, 2012 | Third Quarter ended December 31, 2013 | Change | \% | Change excluding exchange impact | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <Imaging \& Solutions> |  |  |  |  |  |  |
| Office Imaging | 951,753 | 1,075,257 | 123,504 | 13.0 | -27,106 | -2.8 |
| Percentage of net sales (\%) | 68.6 | 66.7 |  |  |  |  |
| Domestic | 354,442 | 343,658 | -10,784 | -3.0 | -10,784 | -3.0 |
| Overseas | 597,311 | 731,599 | 134,288 | 22.5 | -16,322 | -2.7 |
| Production Printing | 104,774 | 132,955 | 28,181 | 26.9 | 6,206 | 5.9 |
| Percentage of net sales (\%) | 7.6 | 8.3 |  |  |  |  |
| Domestic | 24,500 | 24,389 | -111 | -0.5 | -111 | -0.5 |
| Overseas | 80,274 | 108,566 | 28,292 | 35.2 | 6,317 | 7.9 |
| Network System Solutions | 150,714 | 204,829 | 54,115 | 35.9 | 46,118 | 30.6 |
| Percentage of net sales (\%) | 10.9 | 12.7 |  |  |  |  |
| Domestic | 129,970 | 165,380 | 35,410 | 27.2 | 35,410 | 27.2 |
| Overseas | 20,744 | 39,449 | 18,705 | 90.2 | 10,708 | 51.6 |
| Imaging \& Solutions Total | 1,207,241 | 1,413,041 | 205,800 | 17.0 | 25,218 | 2.1 |
| Percentage of net sales (\%) | 87.1 | 87.7 |  |  |  |  |
| Domestic | 508,912 | 533,427 | 24,515 | 4.8 | 24,515 | 4.8 |
| Overseas | 698,329 | 879,614 | 181,285 | 26.0 | 703 | 0.1 |
| The Americas | 340,199 | 418,014 | 77,815 | 22.9 | -3,638 | -1.1 |
| Europe, Middle East and Africa | 279,286 | 358,666 | 79,380 | 28.4 | -2,191 | -0.8 |
| Other | 78,844 | 102,934 | 24,090 | 30.6 | 6,532 | 8.3 |
| <Industrial Products> |  |  |  |  |  |  |
| Industrial Products | 70,201 | 78,759 | 8,558 | 12.2 | 1,501 | 2.1 |
| Percentage of net sales (\%) | 5.1 | 4.9 |  |  |  |  |
| Domestic | 34,743 | 34,061 | -682 | -2.0 | -682 | -2.0 |
| Overseas | 35,458 | 44,698 | 9,240 | 26.1 | 2,183 | 6.2 |
| The Americas | 10,312 | 11,602 | 1,290 | 12.5 | -964 | -9.3 |
| Europe, Middle East and Africa | 9,534 | 12,261 | 2,727 | 28.6 | 422 | 4.4 |
| Other | 15,612 | 20,835 | 5,223 | 33.5 | 2,725 | 17.5 |
| <Other> |  |  |  |  |  |  |
| Other | 109,657 | 119,721 | 10,064 | 9.2 | 7,499 | 6.8 |
| Percentage of net sales (\%) | 7.8 | 7.4 |  |  |  |  |
| Domestic | 97,247 | 104,818 | 7,571 | 7.8 | 7,571 | 7.8 |
| Overseas | 12,410 | 14,903 | 2,493 | 20.1 | -72 | -0.6 |
| The Americas | 3,316 | 4,042 | 726 | 21.9 | -37 | -1.1 |
| Europe, Middle East and Africa | 5,520 | 5,991 | 471 | 8.5 | -880 | -15.9 |
| Other | 3,574 | 4,870 | 1,296 | 36.3 | 845 | 23.6 |
| Grand Total | 1,387,099 | 1,611,521 | 224,422 | 16.2 | 34,218 | 2.5 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 640,902 | 672,306 | 31,404 | 4.9 | 31,404 | 4.9 |
| Percentage of net sales (\%) | 46.2 | 41.7 |  |  |  |  |
| Overseas | 746,197 | 939,215 | 193,018 | 25.9 | 2,814 | 0.4 |
| Percentage of net sales (\%) | 53.8 | 58.3 |  |  |  |  |
| The Americas | 353,827 | 433,658 | 79,831 | 22.6 | -4,639 | -1.3 |
| Percentage of net sales (\%) | 25.5 | 26.9 |  |  |  |  |
| Europe, Middle East and Africa | 294,340 | 376,918 | 82,578 | 28.1 | -2,649 | -0.9 |
| Percentage of net sales (\%) | 21.2 | 23.4 |  |  |  |  |
| Other | 98,030 | 128,639 | 30,609 | 31.2 | 10,102 | 10.3 |
| Percentage of net sales (\%) | 7.1 | 8.0 |  |  |  |  |
| Reference: Exchange rate | December 31, 2012 | December 31, 2013 | Chang |  |  |  |
| US\$ 1 | ¥80.05 | ¥99.42 |  | $¥ 19.37$ |  |  |
| EURO 1 | $¥ 102.26$ | $¥ 132.31$ |  | $¥ 30.05$ |  |  |

*Each category includes the following product line:
Office Imaging
Production Printing
Network System Solutions
Industrial Products
MFPs (multifunctional printers), copiers, laser printers, digital duplicators, facsimile, scanners, related parts \& supplies, services, support and software
Cut sheet printer, continuous feed printer, related parts \& supplies, services, support and software
Personal computers, servers, network equipment, related services, support and software
Thermal media, optical equipment, semiconductor devices and electronic components
Digital cameras
(Millions of yen)

|  | Three months ended December 31, 2012 | Three months ended December 31, 2013 | Change | \% | Change excluding exchange impact | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <Imaging \& Solutions> |  |  |  |  |  |  |
| Office Imaging | 325,473 | 370,551 | 45,078 | 13.8 | -6,211 | -1.9 |
| Percentage of net sales (\%) | 69.3 | 66.7 |  |  |  |  |
| Domestic | 118,445 | 117,525 | -920 | -0.8 | -920 | -0.8 |
| Overseas | 207,028 | 253,026 | 45,998 | 22.2 | -5,291 | -2.6 |
| Production Printing | 35,339 | 47,680 | 12,341 | 34.9 | 4,529 | 12.8 |
| Percentage of net sales (\%) | 7.5 | 8.6 |  |  |  |  |
| Domestic | 8,065 | 8,603 | 538 | 6.7 | 538 | 6.7 |
| Overseas | 27,274 | 39,077 | 11,803 | 43.3 | 3,991 | 14.6 |
| Network System Solutions | 48,792 | 71,593 | 22,801 | 46.7 | 20,083 | 41.2 |
| Percentage of net sales (\%) | 10.4 | 12.8 |  |  |  |  |
| Domestic | 40,181 | 57,933 | 17,752 | 44.2 | 17,752 | 44.2 |
| Overseas | 8,611 | 13,660 | 5,049 | 58.6 | 2,331 | 27.1 |
| Imaging \& Solutions Total | 409,604 | 489,824 | 80,220 | 19.6 | 18,401 | 4.5 |
| Percentage of net sales (\%) | 87.2 | 88.1 |  |  |  |  |
| Domestic | 166,691 | 184,061 | 17,370 | 10.4 | 17,370 | 10.4 |
| Overseas | 242,913 | 305,763 | 62,850 | 25.9 | 1,031 | 0.4 |
| The Americas | 114,748 | 141,986 | 27,238 | 23.7 | 105 | 0.1 |
| Europe, Middle East and Africa | 101,855 | 129,707 | 27,852 | 27.3 | -1,767 | -1.7 |
| Other | 26,310 | 34,070 | 7,760 | 29.5 | 2,693 | 10.2 |
| <Industrial Products> |  |  |  |  |  |  |
| Industrial Products | 22,764 | 27,165 | 4,401 | 19.3 | 2,004 | 8.8 |
| Percentage of net sales (\%) | 4.8 | 4.9 |  |  |  |  |
| Domestic | 10,740 | 11,156 | 416 | 3.9 | 416 | 3.9 |
| Overseas | 12,024 | 16,009 | 3,985 | 33.1 | 1,588 | 13.2 |
| The Americas | 3,428 | 3,911 | 483 | 14.1 | -260 | -7.6 |
| Europe, Middle East and Africa | 3,175 | 4,067 | 892 | 28.1 | 114 | 3.6 |
| Other | 5,421 | 8,031 | 2,610 | 48.1 | 1,734 | 32.0 |
| <Other> |  |  |  |  |  |  |
| Other | 37,264 | 38,955 | 1,691 | 4.5 | 670 | 1.8 |
| Percentage of net sales (\%) | 8.0 | 7.0 |  |  |  |  |
| Domestic | 32,709 | 33,285 | 576 | 1.8 | 576 | 1.8 |
| Overseas | 4,555 | 5,670 | 1,115 | 24.5 | 94 | 2.1 |
| The Americas | 1,332 | 1,692 | 360 | 27.0 | 49 | 3.7 |
| Europe, Middle East and Africa | 2,147 | 2,568 | 421 | 19.6 | -161 | -7.5 |
| Other | 1,076 | 1,410 | 334 | 31.0 | 206 | 19.1 |
| Grand Total | 469,632 | 555,944 | 86,312 | 18.4 | 21,075 | 4.5 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 210,140 | 228,502 | 18,362 | 8.7 | 18,362 | 8.7 |
| Percentage of net sales (\%) | 44.7 | 41.1 |  |  |  |  |
| Overseas | 259,492 | 327,442 | 67,950 | 26.2 | 2,713 | 1.0 |
| Percentage of net sales (\%) | 55.3 | 58.9 |  |  |  |  |
| The Americas | 119,508 | 147,589 | 28,081 | 23.5 | -106 | -0.1 |
| Percentage of net sales (\%) | 25.4 | 26.5 |  |  |  |  |
| Europe, Middle East and Africa | 107,177 | 136,342 | 29,165 | 27.2 | -1,814 | -1.7 |
| Percentage of net sales (\%) | 22.8 | 24.5 |  |  |  |  |
| Other | 32,807 | 43,511 | 10,704 | 32.6 | 4,633 | 14.1 |
| Percentage of net sales (\%) | 7.1 | 7.9 |  |  |  |  |
| Reference: Exchange rate | December 31, 2012 | December 31, 2013 | Chan |  |  |  |
| US\$ 1 | ¥81.27 | $¥ 100.46$ |  | ¥19.19 |  |  |
| EURO 1 | $¥ 105.43$ | $¥ 136.70$ |  | $¥ 31.27$ |  |  |

*Each category includes the following product line:
Office Imaging
Production Printing
Network System Solutions
Industrial Products
MFPs (multifunctional printers), copiers, laser printers, digital duplicators, facsimile, scanners, related parts \& supplies, services, support and software
Cut sheet printer, continuous feed printer, related parts \& supplies, services, support and software
Personal computers, servers, network equipment, related services, support and software
Thermal media, optical equipment, semiconductor devices and electronic components
Digital cameras

## 2. Forecast of Consolidated Performance

|  | Third Quarter ended December 31, 2013 Results | $\begin{gathered} \text { Change } \\ \% \\ \hline \end{gathered}$ | Fourth Quarter ending March 31, 2014 Forecast | (Billions of yen) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Year ending |  |
|  |  |  |  | Change | March 31, 2014 | Change |
|  |  |  |  | \% | Forecast | \% |
| Net sales | 1,611.5 | 16.2 | 588.4 | 9.5 | 2,200.0 | 14.3 |
| Gross profit | 657.0 | 16.6 | 235.3 | 14.7 | 892.4 | 16.1 |
| Operating income | 78.2 | 93.2 | 41.7 | 82.1 | 120.0 | 89.2 |
| Income before income taxes | 75.8 | 109.2 | 39.1 | 78.6 | 115.0 | 97.7 |
| Net income attributable to Ricoh Company, |  |  |  |  |  |  |
| Ltd. | 43.5 | 151.8 | 26.4 | 74.3 | 70.0 | 115.6 |

Net income attributable to Ricoh Company,
Ltd. shareholders per share-basic (yen)

| 60.09 | - | 36.46 | - |
| :--- | :--- | :--- | :--- |

Net income attributable to Ricoh Company,

| Ltd. shareholders per share-diluted (yen) | - | - | - |
| :--- | ---: | ---: | ---: |
| Capital expenditures | 55.2 | 24.7 | - |
| Depreciation for tangible fixed assets | 54.3 | 19.6 | 80.0 |
| R\&D expenditures | 85.9 | 31.0 | 74.0 |
| Exchange rate (Yen/US\$) | 99.42 | 100.00 | 117.0 |
| Exchange rate (Yen/EURO) | 132.31 | 140.00 | 99.57 |

## 3. Forecast of Consolidated Sales by Product Category

| (Billions of yen) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fourth Quarter ending March 31, 2014 |  |  | Change <br> \% | Year ending March 31, 2014 |  |  |  |
|  | Forecast | Change \% | Forecast(*) |  | Forecast | Change \% | Forecast(*) | Change \% |
| <Imaging \& Solutions> |  |  |  |  |  |  |  |  |
| Office Imaging | 405.4 | 7.3 | 378.5 | 0.2 | 1,480.7 | 11.4 | 1,303.1 | -2.0 |
| Domestic | 131.3 | 0.2 | 131.3 | 0.2 | 474.9 | -2.2 | 474.9 | -2.2 |
| Overseas | 274.1 | 11.1 | 247.2 | 0.2 | 1,005.7 | 19.2 | 828.1 | -1.9 |
| Production Printing | 47.9 | 13.3 | 44.3 | 4.8 | 180.8 | 23.0 | 155.2 | 5.6 |
| Domestic | 9.1 | 8.7 | 9.1 | 8.7 | 33.4 | 1.9 | 33.4 | 1.9 |
| Overseas | 38.8 | 14.5 | 35.2 | 3.9 | 147.3 | 29.1 | 121.7 | 6.7 |
| Network System Solutions | 73.0 | 25.8 | 71.3 | 22.9 | 277.8 | 33.1 | 268.1 | 28.5 |
| Domestic | 57.5 | 21.3 | 57.5 | 21.3 | 222.8 | 25.7 | 222.8 | 25.7 |
| Overseas | 15.5 | 45.8 | 13.8 | 29.8 | 54.9 | 75.1 | 45.2 | 44.2 |
| Imaging \& Solutions Total | 526.3 | 10.1 | 494.1 | 3.3 | 1,939.4 | 15.1 | 1,726.5 | 2.4 |
| Domestic | 197.9 | 5.9 | 197.9 | 5.9 | 731.3 | 5.1 | 731.3 | 5.1 |
| Overseas | 328.4 | 12.8 | 296.2 | 1.7 | 1,208.1 | 22.1 | 995.2 | 0.6 |
| The Americas | 156.4 | 13.4 | 144.5 | 4.8 | 574.4 | 20.1 | 481.0 | 0.6 |
| Europe, Middle East and Africa | 135.5 | 10.9 | 117.9 | -3.5 | 494.1 | 23.1 | 394.9 | -1.6 |
| Other | 36.5 | 17.2 | 33.8 | 8.3 | 139.5 | 26.8 | 119.1 | 8.3 |
| <Industrial Products> |  |  |  |  |  |  |  |  |
| Industrial Products | 24.7 | 7.9 | 23.3 | 1.8 | 103.4 | 11.1 | 95.0 | 2.0 |
| Domestic | 10.3 | 4.9 | 10.3 | 4.9 | 44.3 | -0.4 | 44.3 | -0.4 |
| Overseas | 14.4 | 10.1 | 13.0 | -0.6 | 59.0 | 21.8 | 50.6 | 4.3 |
| The Americas | 3.4 | -12.3 | 3.1 | -20.0 | 15.0 | 5.7 | 12.4 | -12.3 |
| Europe, Middle East and Africa | 4.1 | 11.4 | 3.6 | -2.2 | 16.3 | 23.8 | 13.5 | 2.6 |
| Other | 6.9 | 25.0 | 6.3 | 14.2 | 27.7 | 31.3 | 24.6 | 16.6 |
| <Other> |  |  |  |  |  |  |  |  |
| Other | 37.4 | 2.9 | 37.0 | 1.8 | 157.1 | 7.6 | 154.1 | 5.6 |
| Domestic | 33.5 | 2.0 | 33.5 | 2.0 | 138.3 | 6.3 | 138.3 | 6.3 |
| Overseas | 3.9 | 11.4 | 3.5 | -0.1 | 18.8 | 18.2 | 15.8 | -0.5 |
| The Americas | 1.1 | 14.2 | 1.0 | 3.8 | 5.1 | 20.2 | 4.2 | 0.0 |
| Europe, Middle East and Africa | 1.7 | 9.7 | 1.5 | -3.2 | 7.6 | 8.8 | 6.1 | -13.1 |
| Other | 1.1 | 11.1 | 1.0 | 1.0 | 5.9 | 30.8 | 5.4 | 18.7 |
| Grand Total | 588.4 | 9.5 | 554.4 | 3.2 | 2,200.0 | 14.3 | 1,975.7 | 2.7 |
| Domestic | 241.7 | 5.3 | 241.7 | 5.3 | 914.0 | 5.0 | 914.0 | 5.0 |
| Overseas | 346.7 | 12.6 | 312.7 | 1.5 | 1,286.0 | 22.0 | 1,061.7 | 0.7 |
| The Americas | 160.9 | 12.7 | 148.6 | 4.1 | 594.5 | 19.7 | 497.7 | 0.2 |
| Europe, Middle East and Africa | 141.3 | 10.9 | 123.0 | -3.5 | 518.2 | 22.9 | 414.6 | -1.7 |
| Other | 44.5 | 18.0 | 41.1 | 8.7 | 173.2 | 27.6 | 149.2 | 9.9 |

[^0]
[^0]:    * Excluding foreign exchange impact

