Consolidated Results for the 9 months ended December 31, 2014

January 30, 2015
Daisuke Segawa,
Corporate Senior Vice President
Ricoh Company, Ltd.





* Pro C7100 Series with both white and/or clear toner expands print on demand business



Forward-looking statements



The plans, prospects, strategies and other statements, except for the historical events, mentioned in this material are forward-looking statements with respect to future events and business results. Those statements were made based on the judge of RICOH's Directors from the information that is now obtainable. Actual results may differ materially from those projected or implied in such forward-looking statements and from any historical trends. Please refrain from judging only from these forward-looking statements with respect to future events and business results. The following important factors, without limiting the generality of the foregoing, could affect future results and could cause those results to differ materially from those expressed in the forward-looking statements:

- a. General economic conditions and business trend
- b. Exchange rates and their fluctuations
- c. Rapid technological innovation
- d. Uncertainty as to RICOH's ability to continue to design, develop, produce and market products and services that achieve market acceptance in hot competitive market

No company's name and/or organization's name used, quoted and/or referenced in this material shall be interpreted as a recommendation and/or endorsement by RICOH.

This material is not an offer or a solicitation to make investments. Please do not rely on this material as your sole source of information for your actual investments, and be aware that decisions regarding investments are the responsibility of themselves.



FY2015/03 Apr-Dec results overview



- ✓ Third quarter year net sales was ¥1,629.8 bil., an increase of 3.0% y-o-y
- ✓ Operating income was ¥86.0 bil., an increase of 9.8% y-o-y
- ✓ Profit before income tax expenses was ¥84.8 bil., an increase of 11.8% yo-y
- ✓ Profit attribute to owners of the parent was ¥52.3 bil., an increase of 20.6%
- ✓ Thanks to increased sales of color MFPs in Japan, Americas and Asia and expanded IT services overseas, industrial products and forex effect, we were able to achieve increased sales and profit.
- ✓ Outlook for FY March 2015 on course to meet targets.

We have started to adopt International Financial Reporting Standards (IFRS) for the consolidated financial statements from FY March 31, 2015, instead of U.S. GAAP. In this material we also adopted IFRS for part of last fiscal year for the purpose of reference.



FY2015/03 Apr-Dec profit statement

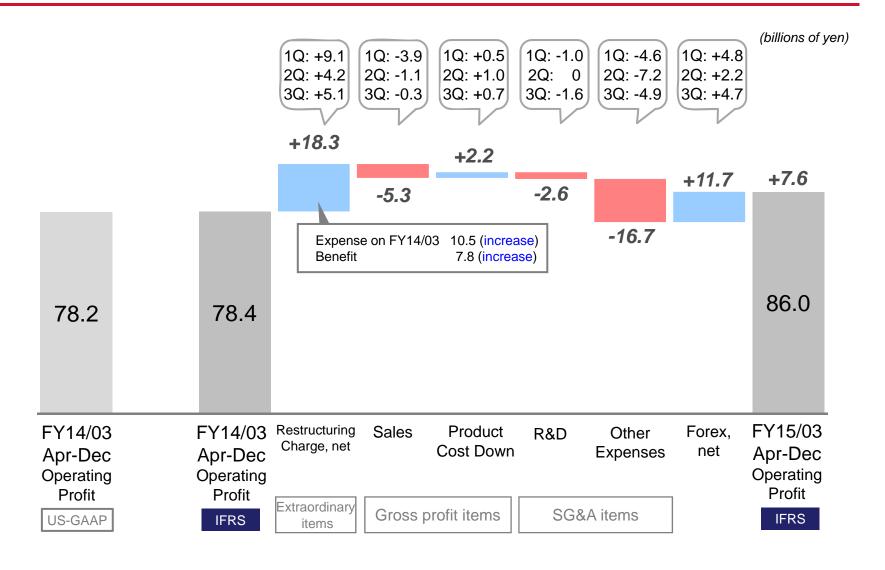


		IFRS FY2014/03	FY2015/03	Y-	o-Y Compariso	on		
(billions of yen)		Apr-Dec result	Apr-Dec result	Change	Change(%)	Change(%) without Forex		
Sales	(Japan)	636.7	610.9	-25.8	-4.1%	-4.1%		
	(Overseas)	945.3	1,018.9	+73.5	+7.8%	+1.2%		
	Total	1,582.0	1,629.8	+47.7	+3.0%	-0.9%		
Gross profit		640.7	679.1	+38.4	+6.0%			
	sales %	40.5%	41.7%					
SG&A		562.3	593.0	+30.7	+5.5%	- nve</th <th>estment></th> <th></th>	estment>	
	sales %	35.5%	36.4%			(billions of yen)	FY14/03 Apr-Dec	FY15/03 Apr-Dec
Operating profit		78.4	86.0	+7.6	+9.8%	R&D % on sales	85.9 5.4%	86.8 5.3%
	sales %	5.0%	5.3%			% On Sales	3.470	5.5%
Profit before income tax e	expenses	75.9	84.8	+8.9	+11.8%	CAPEX	51.3	54.9
	sales %	4.8%	5.2%			Depreciation tangible fixed a	46.8	53.3
Profit attribute to owners of	the parent	43.4	52.3	+8.9	+20.6%	tangible fixed a	•••••	
	sales %	2.7%	3.2%					
EPS (Yen)		59.88	72.22	+12.34		<fy2015 03="" q3<="" th=""><th>3 forex ass</th><th>umptions></th></fy2015>	3 forex ass	umptions>
Exchange rate	US \$1	99.42	106.84	+7.42				3(Actual)
(Yen)	Euro 1	132.31	140.26	+7.95				4.37JPY 12.87JPY



FY2015/03 Apr-Dec operating profit y-o-y comparison

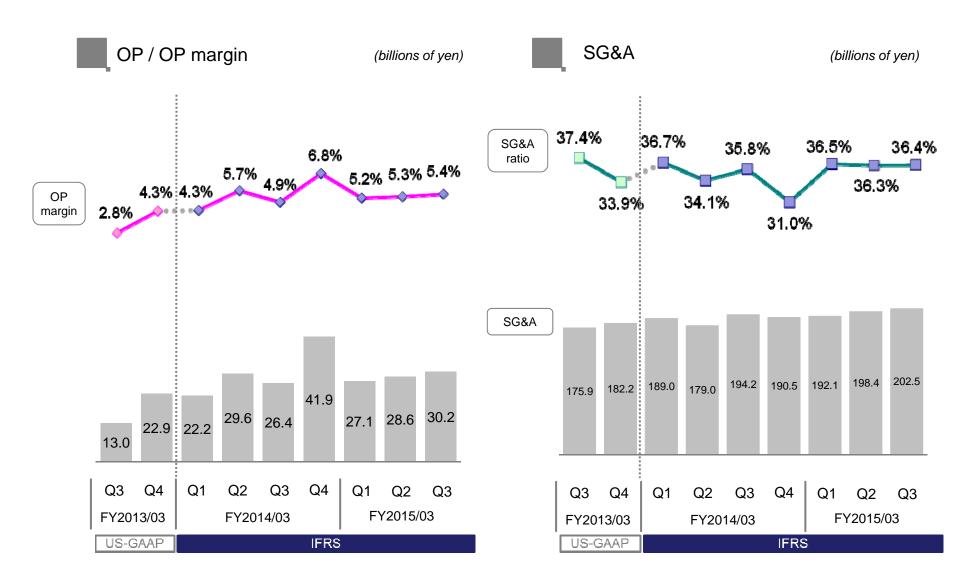






FY2015/03 Apr-Dec results supplement

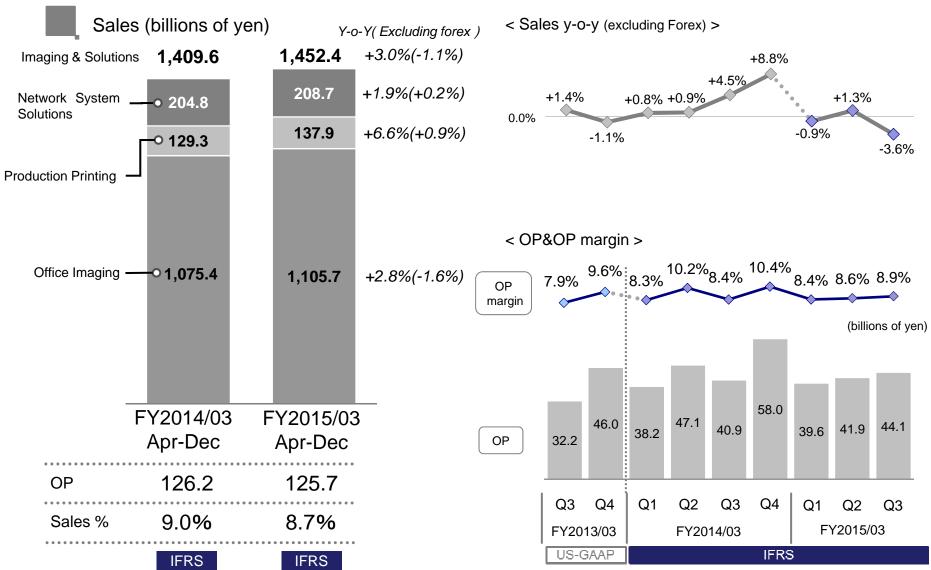






Imaging & Solutions (1)





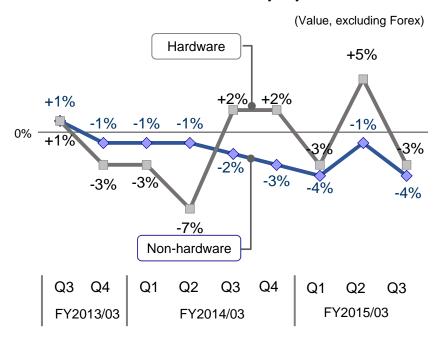


Imaging & Solutions (2)



Main products and service

< MFP / Printer / PP combined y-o-y >



See Appendix for more data

< Products & Services sales FY2015/03 Apr-Dec y-o-y >

(Value, excluding Forex)

Black	& White	Color
MFP	-18%	+6%
Office Printer	+1%	-4%
PP(Cut Sheet type)	+1%	+18%

Services* +10%

(*Document, IT services excluding hardware sales of PC)



OP by geographic segment





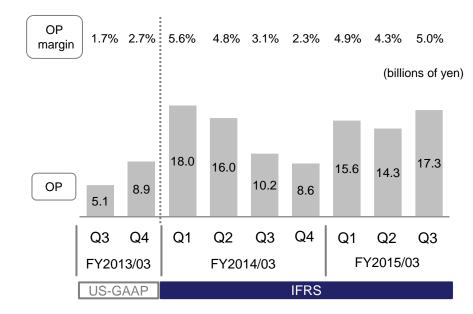
0.0%

Japan

< Sales y-o-y (excluding Forex) > +22.6% +8.7% +5.0%

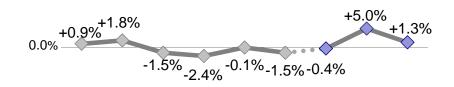


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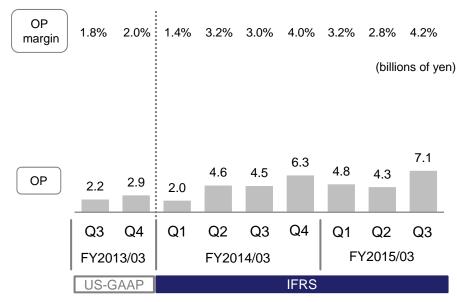


The Americas

< Sales y-o-y (excluding Forex) >



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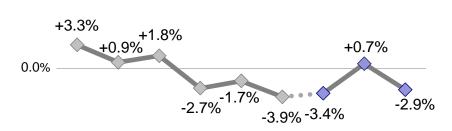


OP by geographic segment

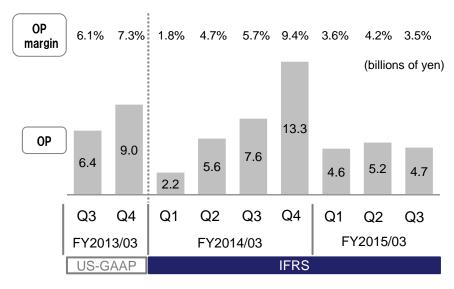


Europe / Middle East / Africa

< Sales y-o-y (excluding Forex) >

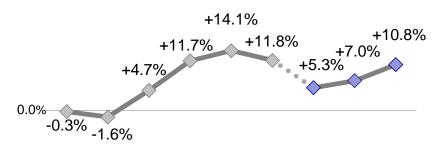


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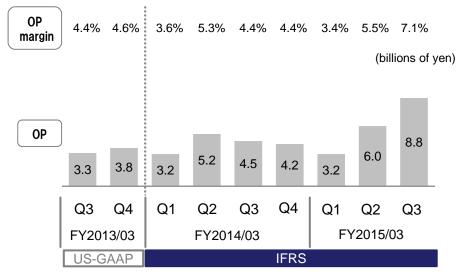


Other

< Sales y-o-y (excluding Forex) >



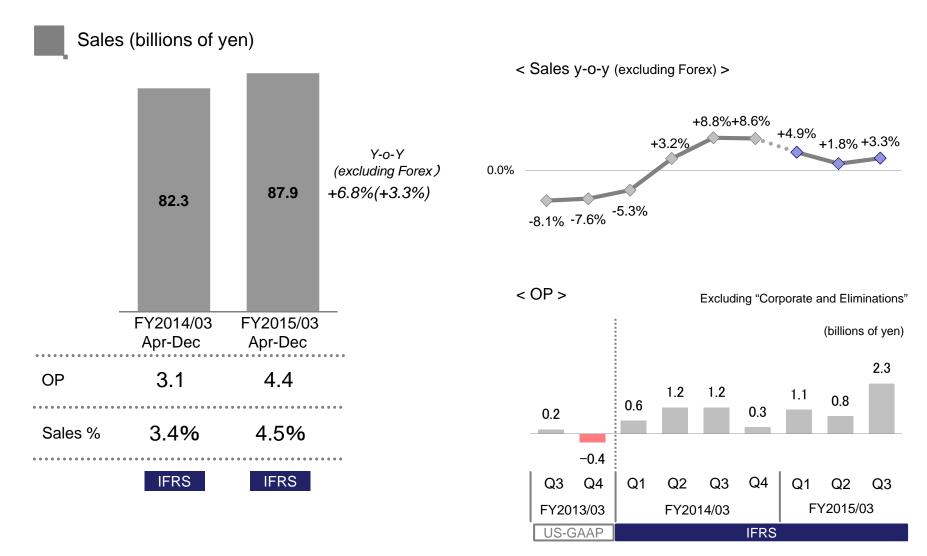
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Industrial Products





We recalculated the results from Q1 of FY2014/03 to Q2 of FY2015/03 due to industrial products reorganization in October, 2014.

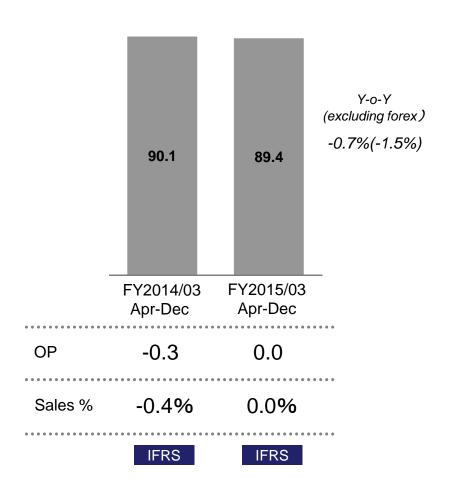


Other

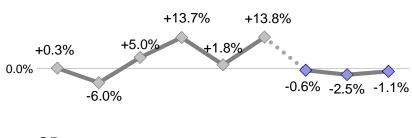


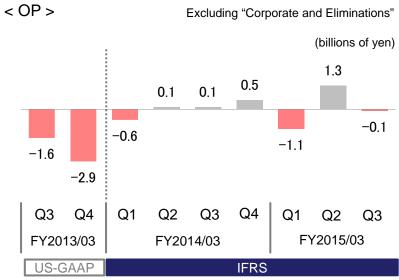


Sales (billions of yen)



< Sales y-o-y (excluding Forex) >





Statement of Financial Position as of Dec 31, 2014





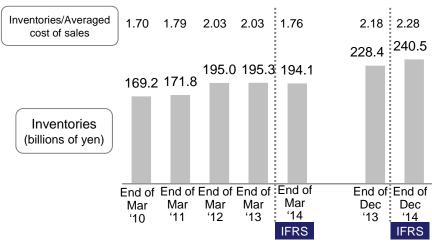
Assets

(billions of yen)	As of Dec 31, 2014	Dif f. from Mar 31, '14
Current Assets	1,234.0	+67.0
Cash & time deposits	140.2	-3.8
Trade and other receivables	555.5	+10.7
Other financial assets	256.2	+6.5
Inventories	240.5	+46.3
Other current assets	41.5	+7.2
Non-current assets	1,514.8	+85.2
Prpperty, plant and equipment	277.7	+7.0
Goodwill and intangible assets	444.6	+45.3
Other financial assets	588.8	+27.9
Other non-current assets	203.4	+4.8
Total Assets	2,748.8	+152.2

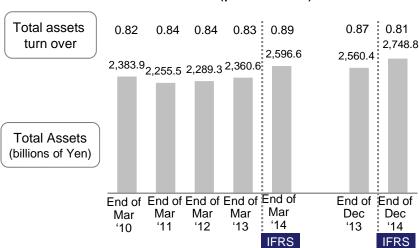
Exchange rate as of Dec 31, '14 (Diff.from Mar 31, '14) US\$ 1 = \forall 120.55 (+17.63)

EURO 1 = ± 146.54 (+ 4.89)

Inventories/Averaged cost of sales (month)



Total assets turn over (per month)



Statement of Financial Position as of Dec 31, 2014



,029.4

Mar

'14

IFRS

'14

IFRS

39.2% 40.4%

End of End of

0.62 0.61

630.3 679.6

66.8 66.5

End of End of

Dec : Dec

'14

IFRS

'13

: Dec

'14

IFRS

Dec

'13

1,003.4

1,109.3



Liabilities and Equity

(billions of yen)	As of Dec 31, 2014	Dif f . from Mar 31, '14
Current Liabilities	830.7	-4.8
Bonds and borrowings	307.9	+36.1
Trade and other payables	249.2	-32.7
Other current liabilities	273.5	-8.3
Non-current liabilities	739.3	+72.8
Bonds and borrowings	511.9	+59.5
Accrued pension&retirement benefits	134.6	+10.1
Other non-current liabilities	92.7	+3.2
Total Liabilities	1,570.1	+67.9
Total equity attributable to owners of the parent	1,109.3	+79.8
Noncontrolling Interest	69.3	+4.3
Total Equity	1,178.6	+84.2
Total liabilities and Equity	2,748.8	+152.2
Total debt	819.8	+95.7

Net D/E 0.49 0.71 0.65 0.56 ratio 583.1 582.4 580.0 440.6 455.3 Net debt (billions of yen) 97.4 58.1 **−**18.6 −6.3 *Net debt excluding End of End of End of End of Ricoh Leasing Mar Mar Mar Mar

10

'11

'12

'13

Net debt/equity ratio (multiplies)

Equity attributable to owners of the parent ratio

40.8% 41.0% 35.9% 38.0% 39.6%

End of End of End of End of

Mar

12

Mar

'13

822.7 897.9

(Equity ratio)

973.3

Mar

10

925.2

Mar

111

Equity

ratio

Equity
Attributable
to owners
of the parent
(billions of yen)

(Diff.from Mar 31, '14)

Exchange rate as of Dec 31, '14

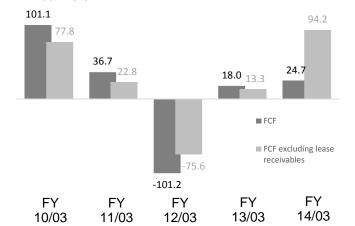


FY2015/03 Apr-Dec statement of cash flow



	IFRS	IFRS
(billions of yen)	FY2014/03 Apr-Dec	FY2015/03 Apr-Dec
Profit	47.5	56.8
Depreciation and amortization	79.9	80.8
[Net profit + Depreciation and amortization]	[127.4]	[137.7]
Other operating activities	-80.3	-102.0
Net cash by operating activities	47.1	35.6
Plant and equipment	-50.8	-53.7
Purchase of business	-0.5	-8.4
Other investing activities	-22.5	-48.3×
Net cash by investing activities	-73.9	-110.6
Increase (Decrease) of debt	68.3	84.5
Dividend paid	-23.9	-24.2
Other financing activities	-0.7	-0.7
Net cash by financing activities	43.6	59.5
Effect of exchange rate	10.2	11.8
Net increase in cash and equivalents	27.0	-3.5
Cash and equivalents at end of period	144.1	136.5

Free cash flow (billions of yen) <Quarterly> ■ FCF ■ FCF excluding lease receivables 85.0: 66.0 51.2 *excluding impact of exchange transaction 3.4 -5.4 -6.0 -7.1 -9.6 -14.9 -23.7 -22.7 -36.1 -6.3 -15.9 **IFRS** Q3 Q4 Q1 Q2 Q3 Q4 Q2 Q3 Q1 FY2015/03 FY2013/03 FY2014/03 US-GAAP **IFRS** <Annual Data>



<sup>WOther investing activities in April-December FY 2015 include ¥21.9 bl., impact of exchange transaction.

Impact of exchange transaction ></sup>

Cash expenditure of the balance between financing and payment for overseas subsidiaries



FY2015/03 profit statement forecast

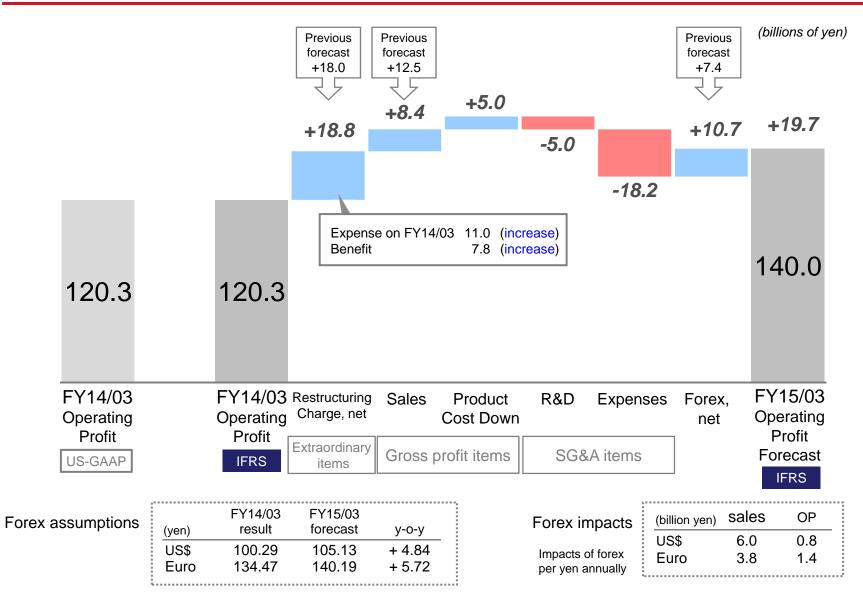


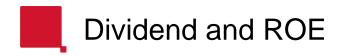
		IFRS FY2014/03	IFRS FY2015/03 forecast	IFRS FY2015/03	Y.	-o-Y comparisc	on		
(billions of yen)		Results	(on Oct '14)	Forecast	Change	Change(%)	Change(%) without Forex		
Sales	(Japan)	905.1	892.0	875.0	-30.1	-3.3%	-3.3%		
	(Overseas)	1,290.5	1,368.0	1,385.0	+94.5	+7.3%	+3.1%		
	Total	2,195.6	2,260.0	2,260.0	+64.4	+2.9%	+0.4%		
Gross profit		873.2	936.0	936.0	+62.8	+7.2%			
	sales %	39.8%	41.4%	41.4%			,		
SG&A		752.8	796.0	796.0	+43.2	+5.7%	- <inv< td=""><td>estment> FY14/03</td><td>FY15/03</td></inv<>	estment> FY14/03	FY15/03
	sales %	34.3%	35.2%	35.2%			(b <u>illions of yen)</u>	result	forecast
Operating profit		120.3	140.0	140.0	+19.7	+16.3%	R&D % on sales	116.2 5.3%	121.0 5.4%
	sales %	5.5%	6.2%	6.2%					
Profit before income tax e.	xpenses	118.0	135.0	135.0	+17.0	+14.3%	CAPEX	72.9	78.0
	sales %	5.4%	6.0%	6.0%			Depreciation (tangible fixed		72.0
Profit attribute to owners of to	he parent	72.8	80.0	80.0	+7.2	+9.9%			
	sales %	3.3%	3.5%	3.5%			- <fy2015 03<="" td=""><td>forey assur</td><td>mntione></td></fy2015>	forey assur	mntione>
EPS (Yen)		100.44	110.35	110.35	+9.91		· 5		
Exchange rate	US \$1	100.29	101.53	105.13	+4.84	•	1US\$ 100.0)5.13JPY
(Yen)	Euro 1	134.47	139.47	140.19	+5.72		1Euro 140.0	00JPY 14	40.19JPY



FY2015/03 operating profit y-o-y comparison









(yen) 34.0 33.0 33.0 33.0 33.0 33.0 29.0 28.0 full year 25.0 dividend 24.0 15.0 17.0 16.5 16.5 16.5 17.0 8.5 16.5 15.0 year-end 12.0 dividend 18.0 17.0 16.5 16.5 16.5 16.5 16.0 mid-year 13.0 12.5 12.0 dividend FY06/03 FY07/03 FY08/03 FY09/03 FY10/03 FY11/03 FY12/03 FY13/03 FY14/03 FY15/03 forecast full-year 18% 18% 23% 366% 86% 122% 64% 32% 30% dividend payout ratio ROE 10.6% 11.0% 9.9% 0.6% 2.9% 2.0% -5.1% 3.8% 7.6% 8.0%+



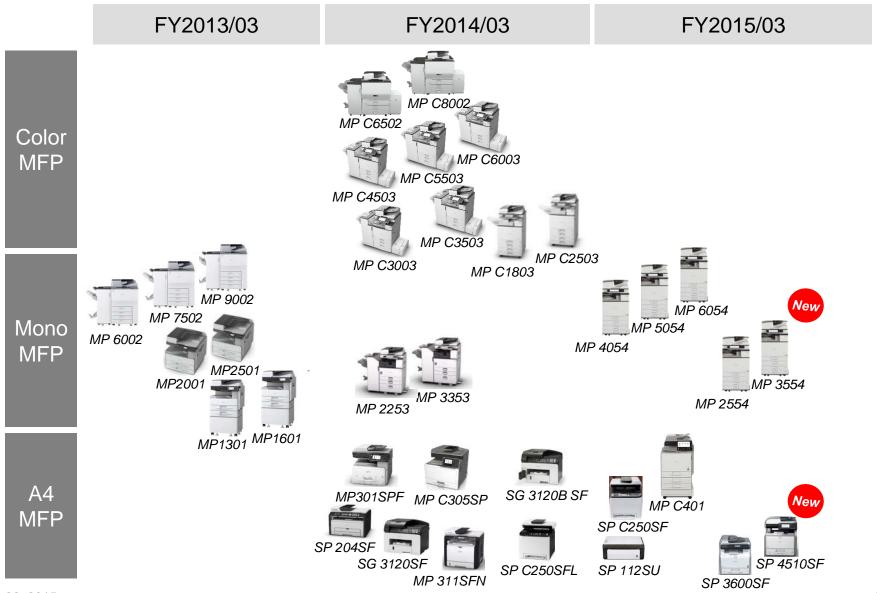


Appendix



FY2015/03 new products (Imaging & Solutions - Document)

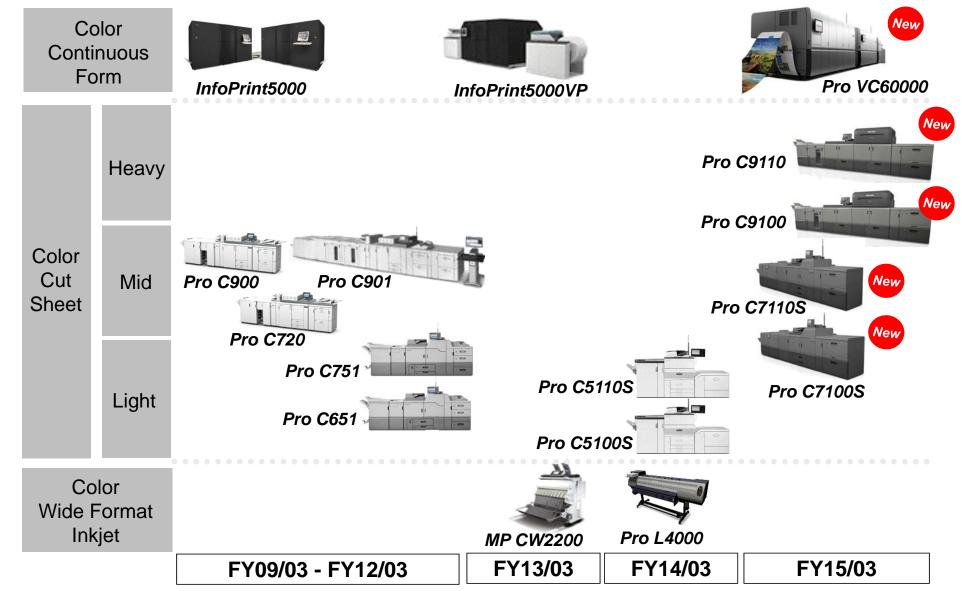






FY2015/03 new products (Production Printing)

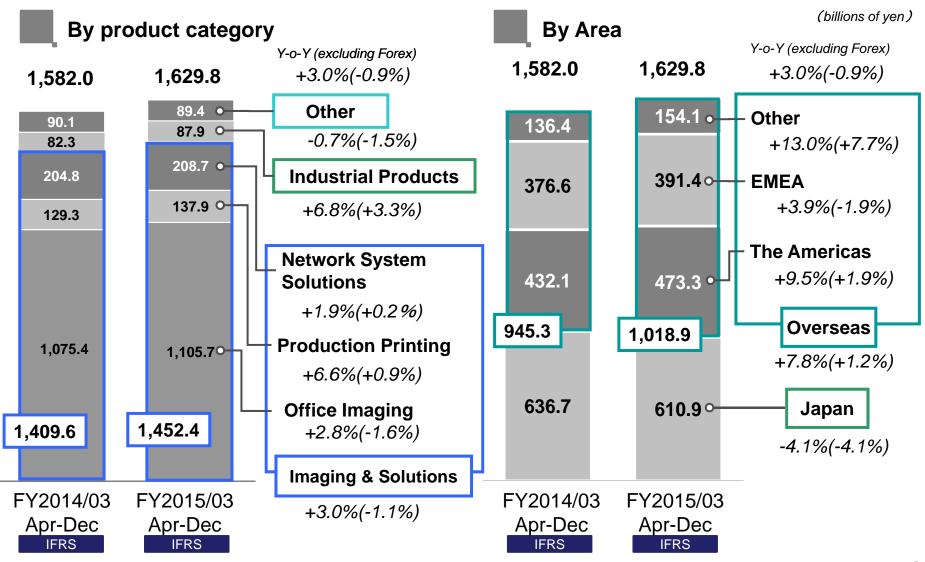






FY2015/03 Apr-Dec sales by category







FY2015/03 Q3 profit statement



		IFRS FY2014/03	IFRS FY2015/03	Y-	-o-Y Comparison
(billions of yen)		Q3 result	Q3 result	Change	Change(%)
Sales	(Japan)	215.7	196.0	-19.7	-9.2%
	(Overseas)	327.0	361.0	+33.9	+10.4%
	Total	542.8	<i>557.0</i>	+14.1	+2.6%
Gross profit		220.7	232.7	+12.0	+5.4%
	sales %	40.7%	41.8%		
SG&A		194.2	202.5	+8.2	+4.3%
	sales %	35.8%	36.4%		
Operating profit		26.4	30.2	+3.7	+14.2%
	sales %	4.9%	5.4%		
Profit before income	e tax expenses	25.7	29.2	+3.5	+13.8%
	sales %	4.7%	5.3%		
Profit attribute to own	ers of the parent	15.3	18.3	+3.0	+19.9%
	sales %	2.8%	3.3%		
EPS (Yen)		21.14	25.34	+4.20	
Exchange rate	US \$1	100.46	114.37	+13.91	•
(Yen)	Euro 1	136.70	142.87	+6.17	

<Investment>

Change(%) without Forex -9.2%

+0.9%

-3.1%

(billions of yen)	FY14/03 Q3	FY15/03 Q3
R&D	28.3	28.6
% on sales	5.2%	5.1%
CAPEX	15.8	16.2
Depreciation	16.3	17.5
(tangible fixed ass	sets)	

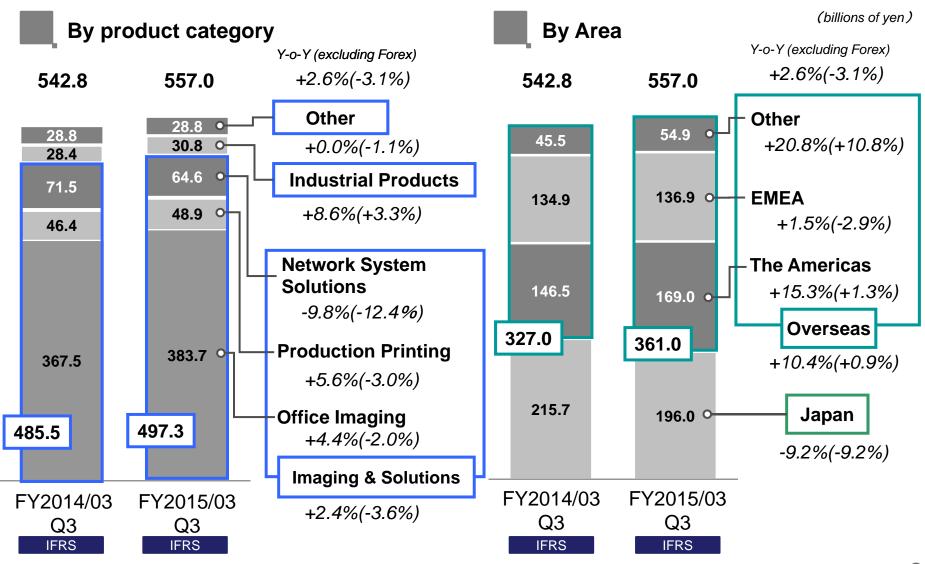
FY2015/03 Q3 forex assumption

1US\$ = 100.00JPY 1Euro = 140.00JPY



FY2015/3 Q3 sales by category

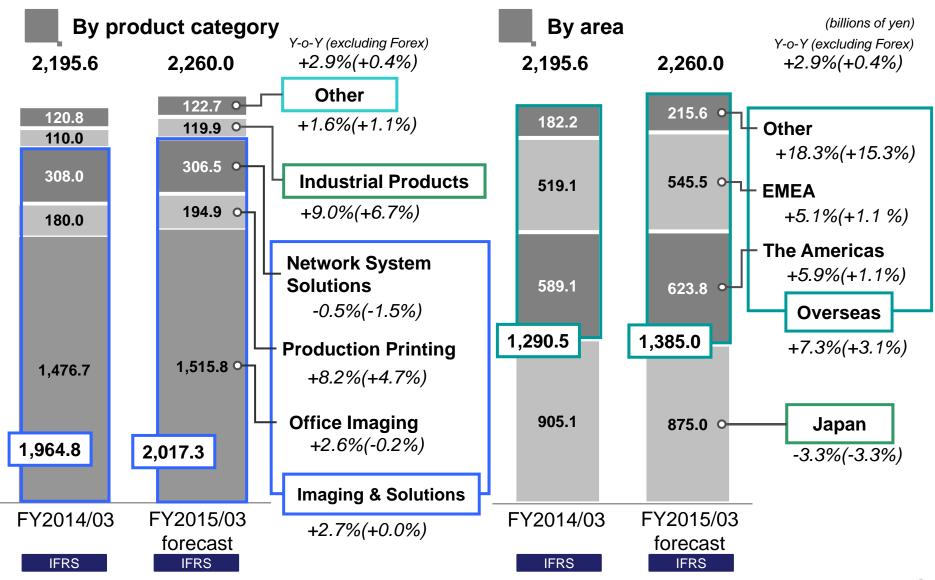






FY2015/3 sales forecast by category







Appendix: historical data (1)





Imaging & Solutions sales portion by products

*Value based ratio including forex

		FY2013/03					FY2014/03				FY2015/03			FY15/03	FY13/03	FY14/03
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q1-Q3	Q1-Q3	Q1-Q3	Total	Total
MFP	58%	55%	57%	57%	57%	52%	54%	51%	55%	52%	54%	56%	54%	54%	57%	53%
Office Printer	10%	10%	10%	10%	9%	9%	9%	9%	9%	9%	9%	10%	9%	9%	10%	9%
Production Printing(PP)	9%	9%	9%	9%	9%	10%	10%	9%	9%	10%	11%	9%	9%	10%	9%	9%
Office Imaging, other	6%	6%	6%	6%	5%	5%	5%	6%	5%	6%	4%	6%	5%	5%	6%	6%
MDS(Labor charge) & IT Services	10%	11%	11%	12%	11%	12%	12%	13%	12%	13%	13%	11%	12%	13%	11%	12%
Network System Solutions, other	8%	9%	8%	7%	9%	11%	11%	12%	10%	10%	9%	8%	10%	10%	8%	11%



MFP & printer Non-hardware ratio

-			FY20	13/03			FY2014/03					FY2015/03			FY13/03 FY14/03 FY15/03			FY13/03 FY14/03		
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q	1	Q2	Q3	Q1-Q3	Q1-Q3	Q1-Q3	Total	Total		
MFP	Japan	58%	61%	60%	50%	55%	60%	58%	48%	55	%	58%	56%	59%	58%	56%	57%	54%		
	Overseas	55%	53%	55%	53%	56%	56%	56%	53%	56	%	54%	55%	55%	56%	55%	54%	55%		
	Total	56%	56%	57%	52%	56%	57%	57%	51%	56	%	55%	55%	56%	57%	55%	55%	55%		
Office Printer	Japan	88%	88%	88%	85%	88%	85%	87%	88%	89	%	88%	91%	88%	87%	89%	87%	87%		
	Overseas	73%	69%	74%	72%	72%	71%	69%	71%	69	%	70%	68%	72%	70%	69%	72%	70%		
	Total	81%	79%	81%	78%	80%	78%	78%	79%	78	%	79%	78%	80%	79%	78%	80%	79%		
PP	Japan	63%	58%	61%	55%	71%	65%	61%	54%	63	%	54%	61%	61%	65%	59%	59%	62%		
	Overseas	56%	57%	60%	59%	62%	54%	55%	50%	62	%	59%	62%	58%	57%	61%	58%	55%		
	Total	58%	57%	60%	58%	63%	56%	56%	51%	62	%	58%	62%	58%	58%	61%	58%	56%		



Appendix: historical data (2)





MFP & printer y-o-y (Office Imaging and Production Printing) *By value

< Hardware >			FY20	13/03			FY2	014/03		F	Y2015/0	03	FY13/03	FY14/03	FY15/03	FY13/03	FY14/03
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q1-Q3	Q1-Q3	Q1-Q3	Total	Total
MFP&Printer	Japan	-6%	-2%	+11%	-2%	-3%	-7%	+3%	+10%	-2%	+7%	+0%	+0%	-3%	+1%	+0%	+1%
(Office+PP)	Overseas	+0%	-11%	+0%	+11%	+20%	+19%	+27%	+11%	+1%	+9%	+6%	-4%	+22%	+5%	+0%	+19%
	(Forex excluded)	+7%	-7%	-4%	-3%	-3%	-7%	+1%	-2%	-4%	+4%	-4%	-1%	-3%	-1%	-2%	-3%
	Total	-2%	-8%	+3%	+6%	+13%	+11%	+19%	+11%	+0%	+9%	+4%	-2%	+14%	+4%	+0%	+13%
	(Forex excluded)	+2%	-5%	+1%	-3%	-3%	-7%	+2%	+2%	-3%	+5%	-3%	-1%	-3%	-1%	-1%	-1%
< Non-hardware	e >																
MFP&Printer	Japan	+2%	-2%	-2%	-7%	-4%	-3%	-3%	+2%	-6%	-1%	-5%	-1%	-3%	-4%	-2%	-2%
(Office+PP)	Overseas	-4%	-4%	+7%	+19%	+24%	+29%	+24%	+6%	+2%	+5%	+6%	+0%	+26%	+4%	+5%	+20%
	(Forex excluded)	+4%	+1%	+4%	+3%	+0%	+1%	-2%	-6%	-3%	-0%	-3%	+3%	+0%	-2%	+3%	-2%
	Total	-2%	-3%	+3%	+8%	+13%	+16%	+13%	+5%	-0%	+3%	+2%	+0%	+14%	+1%	+2%	+11%
	(Forex excluded)	+3%	+0%	+1%	-1%	-1%	-1%	-2%	-3%	-4%	-1%	-4%	+1%	-1%	-3%	+1%	-2%

^{*}Total hardware and non-hardware sales of MFP, Office printer, PP (excluding sales of solutions and third party products)



Appendix: historical data (3)





MFP & printer y-o-y (Office Imaging)

*By value

< Hardware >			FY20	13/03			FY2	014/03		F	Y2015/0	03	FY13/03	FY14/03	FY15/03	FY13/03	FY14/03
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q1-Q3	Q1-Q3	Q1-Q3	Total	Total
MFP&Printer	Japan	-6%	-3%	+11%	-2%	-2%	-6%	+3%	+10%	-3%	+6%	+1%	+0%	-2%	+1%	-1%	+2%
(Office Imaging)	Overseas	-3%	-10%	+1%	+12%	+21%	+15%	+22%	+5%	-0%	+11%	+8%	-4%	+19%	+6%	+0%	+15%
	(Forex excluded)	+4%	-6%	-2%	-2%	-2%	-10%	-3%	-7%	-5%	+6%	-2%	-2%	-5%	-1%	-2%	-6%
	Total	-4%	-8%	+4%	+6%	+13%	+8%	+15%	+7%	-1%	+10%	+6%	-3%	+12%	+5%	+0%	+10%
	(Forex excluded)	+0%	-5%	+2%	-2%	-2%	-9%	-1%	-1%	-4%	+6%	-1%	-1%	-4%	+0%	-1%	-3%
MFP	Japan	-6%	-1%	+12%	-1%	-1%	-8%	+2%	+11%	-3%	+9%	+4%	+1%	-2%	+3%	+0%	+2%
	Overseas	-4%	-12%	+0%	+12%	+22%	+15%	+21%	+5%	-1%	+11%	+7%	-6%	+19%	+6%	-1%	+15%
	(Forex excluded)	+3%	-8%	-3%	-2%	-2%	-11%	-4%	-7%	-6%	+6%	-3%	-3%	-5%	-1%	-3%	-6%
	Total	-4%	-9%	+4%	+7%	+13%	+7%	+15%	+7%	-2%	+10%	+6%	-3%	+12%	+5%	+0%	+10%
	(Forex excluded)	+0%	-6%	+2%	-2%	-1%	-10%	-2%	-1%	-5%	+6%	-0%	-2%	-4%	+0%	-2%	-3%
	nt Japan	-1%	-16%	-2%	-19%	-13%	+15%	+8%	+3%	-14%	-13%	-36%	-7%	+4%	-21%	-11%	+4%
	Overseas	+8%	+22%	+17%	+10%	+15%	+18%	+28%	+2%	+15%	+11%	+16%	+15%	+20%	+14%	+13%	+15%
	(Forex excluded)	+16%	+28%	+13%	-4%	-7%	-7%	+2%	-9%	+10%	+6%	+6%	+19%	-4%	+7%	+12%	-6%
	Total	+5%	+6%	+10%	-2%	+5%	+17%	+21%	+3%	+7%	+3%	+1%	+7%	+15%	+3%	+4%	+11%
	(Forex excluded)	+10%	+9%	+8%	-10%	-9%	+0%	+4%	-5%	+3%	-1%	-6%	+9%	-2%	-2%	+3%	-3%
PP *	Japan	-10%	+8%	+4%	+10%	-29%	-22%	+2%	+7%	+21%	+23%	-23%	+1%	-16%	+4%	+3%	-9%
	Overseas	+32%	-13%	-9%	+5%	+11%	+46%	+67%	+59%	+13%	-2%	-8%	+0%	+41%	-0%	+1%	+46%
	(Forex excluded)	+39%	-10%	-13%	-9%	-10%	+15%	+34%	+39%	+8%	-7%	-17%	+2%	+13%	-7%	-1%	+20%
	Total	+21%	-9%	-7%	+6%	+4%	+32%	+54%	+48%	+14%	+1%	-10%	+0%	+30%	+0%	+2%	+35%
	(Forex excluded)	+27%	-6%	-10%	-5%	-14%	+8%	+27%	+32%	+10%	-3%	-18%	+2%	+7%	-5%	+0%	+14%

^{*} Cut sheet PP, Continuous form PP, Wide format (excluding sales of solutions and third party products)



Appendix: historical data (4)





MFP & printer y-o-y (Office Imaging)

*By value

< Non-hardware >		FY2013/03				FY2014/03				FY2015/03			FY13/03 FY14/03 FY15/03			FY13/03 FY14/0	
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q1-Q3	Q1-Q3	Q1-Q3	Total	Total
MFP&Printer	Japan	+2%	-3%	-2%	-7%	-4%	-3%	-3%	+2%	-5%	-0%	-5%	-1%	-3%	-3%	-2%	-2%
(Office Imaging)	Overseas	-5%	-6%	+7%	+18%	+22%	+29%	+22%	+5%	+1%	+3%	+3%	-1%	+24%	+2%	+4%	+19%
	(Forex excluded)	+3%	-1%	+4%	+2%	-2%	+0%	-3%	-6%	-5%	-2%	-5%	+2%	-1%	-4%	+2%	-3%
	Total	-2%	-4%	+3%	+7%	+11%	+15%	+12%	+4%	-2%	+2%	+0%	-1%	+13%	+0%	+1%	+10%
	(Forex excluded)	+2%	-2%	+2%	-2%	-2%	-1%	-3%	-3%	-5%	-1%	-5%	+1%	-2%	-4%	+0%	-3%
MFP	Japan	+0%	-4%	-3%	-6%	-4%	-2%	-3%	-2%	-3%	-3%	-4%	-2%	-3%	-3%	-3%	-3%
	Overseas	-5%	-5%	+7%	+17%	+24%	+29%	+24%	+9%	-0%	+2%	+2%	-1%	+26%	+1%	+3%	+21%
	(Forex excluded)	+2%	+0%	+4%	+1%	+0%	+1%	-2%	-3%	-5%	-3%	-6%	+2%	+0%	-5%	+2%	-1%
	Total	-3%	-5%	+3%	+8%	+14%	+17%	+14%	+6%	-1%	+1%	+0%	-2%	+15%	-0%	+1%	+12%
	(Forex excluded)	+1%	-2%	+1%	-2%	-1%	+0%	-2%	-3%	-5%	-3%	-5%	+0%	-1%	-4%	+0%	-2%
Office Prin	nt Japan	+9%	+1%	+1%	-8%	-4%	-5%	-3%	+10%	-11%	+7%	-7%	+4%	-4%	-4%	+0%	-0%
	Overseas	-3%	-10%	+10%	+22%	+11%	+25%	+13%	-14%	+6%	+6%	+7%	-1%	+16%	+7%	+5%	+6%
	(Forex excluded)	+6%	-5%	+6%	+7%	-11%	-3%	-10%	-24%	+0%	+2%	-1%	+3%	-8%	+0%	+4%	-13%
	Total	+4%	-3%	+5%	+3%	+2%	+7%	+4%	-1%	-3%	+7%	-0%	+2%	+4%	+1%	+2%	+3%
	(Forex excluded)	+8%	-1%	+3%	-3%	-7%	-4%	-6%	-6%	-6%	+4%	-4%	+3%	-5%	-2%	+2%	-6%
PP *	Japan	+5%	+6%	-9%	-2%	-1%	+4%	+2%	+4%	-15%	-20%	-20%	+0%	+2%	-18%	+0%	+2%
	Overseas	+5%	+13%	+7%	+31%	+38%	+31%	+36%	+10%	+16%	+19%	+22%	+9%	+35%	+19%	+14%	+27%
	(Forex excluded)	+11%	+18%	+4%	+14%	+12%	+3%	+8%	-3%	+10%	+13%	+11%	+11%	+7%	+11%	+12%	+4%
	Total	+5%	+12%	+3%	+23%	+29%	+25%	+29%	+9%	+10%	+12%	+15%	+7%	+28%	+12%	+11%	+22%
	(Forex excluded)	+10%	+15%	+1%	+10%	+9%	+3%	+7%	-2%	+6%	+7%	+6%	+8%	+6%	+6%	+9%	+4%

^{*} Cut sheet PP, Continuous form PP, Wide format (excluding sales of solutions and third party products)



Appendix: historical data (6)





MFP & printer color ratio

		FY2013/03			FY2014/03				FY2015/03			FY13/03	FY14/03	FY 15/03	FY13/03	FY14/03	
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q1-Q3	Q1-Q3	Q1-Q3	Total	Total
MFP	Japan	70%	68%	74%	71%	76%	80%	85%	80%	85%	85%	87%	71%	80%	86%	71%	80%
	Overseas	56%	55%	56%	56%	54%	52%	58%	61%	62%	61%	63%	56%	55%	62%	56%	57%
	Total	61%	59%	62%	61%	61%	60%	67%	68%	70%	68%	70%	61%	63%	69%	61%	64%
Office Printer	Japan	44%	43%	45%	49%	47%	41%	42%	44%	49%	47%	36%	44%	43%	44%	46%	43%
	Overseas	32%	32%	33%	29%	32%	33%	31%	34%	31%	39%	38%	32%	32%	36%	31%	33%
	Total	36%	36%	37%	36%	36%	36%	34%	38%	35%	41%	37%	36%	35%	38%	36%	36%
PP	Japan	6%	8%	7%	14%	31%	29%	27%	32%	32%	34%	27%	7%	29%	31%	9%	30%
	Overseas	56%	54%	56%	53%	56%	62%	66%	69%	65%	63%	67%	56%	62%	65%	55%	64%
	Total	47%	44%	46%	45%	53%	58%	60%	64%	60%	59%	62%	46%	57%	60%	45%	59%

^{*}For hardware shipment, by value



Number of employees

	FY12/03	FY13/03	FY14/03	FY15/03					
				Q1	Q2	Q3			
	38,519	37,401	36,873	37,273	36,918	36,752			
Americas	33,262	31,475	31,853	31,697	31,639	31,797			
EMEA	17,637	18,229	18,422	18,485	18,449	18,520			
China	11,960	12,094	11,932	12,151	12,709	12,942			
AsiaPacific	7,864	8,232	9,115	9,706	10,204	10,218			
Sub total	70,723	70,030	71,322	72,039	73,001	73,477			
	109,242	107,431	108,195	109,312	109,919	110,229			
	EMEA China AsiaPacific	38,519 Americas 33,262 EMEA 17,637 China 11,960 AsiaPacific 7,864 Sub total 70,723	38,519 37,401 Americas 33,262 31,475 EMEA 17,637 18,229 China 11,960 12,094 AsiaPacific 7,864 8,232 Sub total 70,723 70,030	38,519 37,401 36,873 Americas 33,262 31,475 31,853 EMEA 17,637 18,229 18,422 China 11,960 12,094 11,932 AsiaPacific 7,864 8,232 9,115 Sub total 70,723 70,030 71,322	Q1 38,519 37,401 36,873 37,273 Americas 33,262 31,475 31,853 31,697 EMEA 17,637 18,229 18,422 18,485 China 11,960 12,094 11,932 12,151 AsiaPacific 7,864 8,232 9,115 9,706 Sub total 70,723 70,030 71,322 72,039	Q1 Q2 38,519 37,401 36,873 37,273 36,918 Americas 33,262 31,475 31,853 31,697 31,639 EMEA 17,637 18,229 18,422 18,485 18,449 China 11,960 12,094 11,932 12,151 12,709 AsiaPacific 7,864 8,232 9,115 9,706 10,204 Sub total 70,723 70,030 71,322 72,039 73,001			

^{*}As of end of each period

