January 29, 2010 RICOH COMPANY, LTD.

(Billions of yen)

Key Financial Figures(Consolidated)

	(Fiscal year	ended)			Mar.'10	(Nine month	s ended)	
Operating Results	Mar.'06	Mar.'07	Mar.'08	Mar.'09	(Forecast)	Dec.'07	Dec.'08	Dec.'09
Net sales	1,909.2	2,068.9	2,219.9	2,091.6	2,000.0	1,640.4	1,568.0	1,474
(change from the previous corresponding period)	5.6%	8.4%	7.3%	-5.8%	-4.4%	9.9%	-4.4%	-5.9%
Domestic sales	966.2	1,002.2	1,016.0	938.3	855.0	749.0	704.8	626
(change from the previous corresponding period)	0.0%	3.7%	1.4%	-7.6%	-8.9%	2.7%	-5.9%	-11.19
Overseas sales	943.0	1,066.6	1,203.9	1,153.3	1,145.0	891.3	863.1	848
(change from the previous corresponding period)	12.1%	13.1%	12.9%	-4.2%	-0.7%	16.8%	-3.2%	-1.79
Overseas sales ratio	49.4%	51.6%	54.2%	55.1%	57.3%	54.3%	55.0%	57.5
Gross profit	795.0	862.4	927.7	854.3	807.0	688.6	657.4	608
(change from the previous corresponding period)	6.1%	8.5%	7.6%	-7.9%	-5.5%	9.8%	-4.5%	-7.5
Percentage of net sales	41.6%	41.7%	41.8%	40.8%	40.4%	42.0%	41.9%	41.3
Selling, general and administrative expenses	646.4	688.0	746.2	779.8	762.0	554.6	571.1	57(
(change from the previous corresponding period)	4.6%	6.4%	8.5%	4.5%	-2.3%	9.7%	3.0%	-0.1
Percentage of net sales	33.8%	33.3%	33.6%	37.2%	-2.3 % 38.1%	33.8%	36.4%	38.7
Operating income	148.5	174.3	181.5	74.5	45.0	134.0	86.3	30.7
					-39.6%			
(change from the previous corresponding period)	13.3%	17.4%	4.1%	-58.9%		10.0%	-35.5%	-56.3
Percentage of net sales	7.8%	8.4%	8.2%	3.6%	2.3%	8.2%	5.5%	2.6
Income before income taxes	152.7	174.5	174.6	30.9	35.0	134.0	60.0	30
(change from the previous corresponding period)	16.6%	14.2%	0.1%	-82.3%	13.1%	9.0%	-55.2%	-48.7
Percentage of net sales	8.0%	8.4%	7.9%	1.5%	1.8%	8.2%	3.8%	2.1
Net income attributable to Ricoh Company,Ltd.	97.0	111.7	106.4	6.5	15.0	85.2	29.5	14
(change from the previous corresponding period)	16.7%	15.1%	-4.7%	-93.9%	129.7%	2.4%	-65.4%	-51.2
Percentage of net sales	5.1%	5.4%	4.8%	0.3%	0.8%	5.2%	1.9%	1.0
Net income per share-basic [yen]	132.33	153.10	146.04	9.02	20.67	116.84	40.84	19.
(change from the previous corresponding period)	17.5%	15.7%	-4.6%	-93.8%	129.2%	2.3%	-65.0%	-51.3
Exchange rate [yen/US\$]	113.26	117.02	114.40	100.55	92.72	117.32	102.83	93.
[yen/EURO]	137.86	150.08	161.69	143.74	132.27	162.89	150.74	133.
	N 106	N 107	M 100	M 100	Mar.'10	D 107	D 100	D 100
. Other ratios	Mar.'06	Mar.'07	Mar.'08	Mar.'09	(Forecast)	Dec.'07	Dec.'08	Dec.'09
R&D Expenditure	110.3	114.9	126.0	124.4	112.0	93.6	93.5	81
R&D Expenditure / net sales	5.8%	5.6%	5.7%	5.9%	5.6%	5.7%	6.0%	5.5
Interest and dividend income	2.8	5.5	6.3	5.2		4.5	3.8	2
Interest expense	5.2		0.5				4.3	
Financial income(expenses)net	0.2	7.3	4.8	5.8		3.4		(
. manetar meomo(expenses/net	-2.3	7.3 -1.8				3.4 1.0	-0.4	
Interest coverage ratio(%) [times]			4.8	5.8				-3
Interest coverage ratio(※) [times]	-2.3	-1.8	4.8 1.5	5.8 -0.6		1.0	-0.4	-: 6
Interest coverage ratio(%) [times] Depreciation for tangible fixed assets	-2.3 28.9	-1.8 24.5	4.8 1.5 38.9	5.8 -0.6 13.6		1.0 40.0	-0.4 20.9	-3 6 51
Interest coverage ratio(%) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment	-2.3 28.9 67.4	-1.8 24.5 72.4	4.8 1.5 38.9 72.7	5.8 -0.6 13.6 74.8	 70.0	1.0 40.0 54.1	-0.4 20.9 55.0	-3 6 51 48
Interest coverage ratio(%) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow	-2.3 28.9 67.4 102.0 53.4	-1.8 24.5 72.4 85.8 51.8	4.8 1.5 38.9 72.7 85.2 -3.9	5.8 -0.6 13.6 74.8 96.9	 70.0 75.0	1.0 40.0 54.1 57.8 -56.0	-0.4 20.9 55.0 72.3	-: 6 51 48 42
Interest coverage ratio(%) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand	-2.3 28.9 67.4 102.0	-1.8 24.5 72.4 85.8 51.8 257.3	4.8 1.5 38.9 72.7 85.2	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5	 70.0 75.0 	1.0 40.0 54.1 57.8 -56.0 190.3	-0.4 20.9 55.0 72.3 -241.9	-3 6 51 48 42 218 1
Interest coverage ratio(※) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months]	-2.3 28.9 67.4 102.0 53.4 188.6	-1.8 24.5 72.4 85.8 51.8	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9	5.8 -0.6 13.6 74.8 96.9 -195.6	70.0 75.0 	1.0 40.0 54.1 57.8 -56.0	-0.4 20.9 55.0 72.3 -241.9 157.1	-3 6 51 48 42 218 1
Interest coverage ratio(%) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories	-2.3 28.9 67.4 102.0 53.4 188.6 1.2 169.2	-1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5	 70.0 75.0 	$ \begin{array}{r} 1.0 \\ 40.0 \\ 54.1 \\ 57.8 \\ -56.0 \\ 190.3 \\ 1.0 \\ 214.3 \\ \end{array} $	-0.4 20.9 55.0 72.3 -241.9 157.1 0.9 224.1	
Interest coverage ratio(※) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months]	-2.3 28.9 67.4 102.0 53.4 188.6 1.2 169.2 1.8	-1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9	 70.0 75.0 	$ \begin{array}{r} 1.0 \\ 40.0 \\ 54.1 \\ 57.8 \\ -56.0 \\ 190.3 \\ 1.0 \\ 214.3 \\ 2.0 \\ \end{array} $	-0.4 20.9 55.0 72.3 -241.9 157.1 0.9 224.1 2.2	
Interest coverage ratio(%) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt	-2.3 28.9 67.4 102.0 53.4 188.6 1.2 169.2 1.8 381.2	-1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1	 70.0 75.0 	$ \begin{array}{r} 1.0 \\ 40.0 \\ 54.1 \\ 57.8 \\ -56.0 \\ 190.3 \\ 1.0 \\ 214.3 \\ 2.0 \\ 428.7 \\ \end{array} $	-0.4 20.9 55.0 72.3 -241.9 157.1 0.9 224.1 2.2 717.2	-1 6 51 44 42 218 1 181 181 1718
Interest coverage ratio(%) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets	-2.3 28.9 67.4 102.0 53.4 188.6 1.2 169.2 1.8 381.2 18.7%	-1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5%	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4%	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0%	 70.0 75.0 	$ \begin{array}{r} 1.0 \\ 40.0 \\ 54.1 \\ 57.8 \\ -56.0 \\ 190.3 \\ 1.0 \\ 214.3 \\ 2.0 \\ 428.7 \\ 18.7\% \\ \end{array} $	-0.4 20.9 55.0 72.3 -241.9 157.1 0.9 224.1 2.2 717.2 29.8%	-3 6 51 48 42 218 1 181 181 181 30.2
Interest coverage ratio(%) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets	-2.3 28.9 67.4 102.0 53.4 188.6 1.2 169.2 1.8 381.2 18.7% 2,041.1	-1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4	 70.0 75.0 	$ \begin{array}{r} 1.0 \\ 40.0 \\ 54.1 \\ 57.8 \\ -56.0 \\ 190.3 \\ 1.0 \\ 214.3 \\ 2.0 \\ 428.7 \\ 18.7\% \\ 2,294.9 \\ \end{array} $	-0.4 20.9 55.0 72.3 -241.9 157.1 0.9 224.1 2.2 717.2 29.8% 2,405.1	
Interest coverage ratio(*) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt n total assets Total assets Income before income taxes on total assets	-2.3 28.9 67.4 102.0 53.4 188.6 1.2 169.2 1.8 381.2 18.7% 2,041.1 7.6%	-1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1%	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8%	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3%	 70.0 75.0 	$ \begin{array}{r} 1.0 \\ 40.0 \\ 54.1 \\ 57.8 \\ -56.0 \\ 190.3 \\ 1.0 \\ 214.3 \\ 2.0 \\ 428.7 \\ 18.7\% \\ 2.294.9 \\ 5.9\% \\ \end{array} $	-0.4 20.9 55.0 72.3 -241.9 157.1 0.9 224.1 2.2 717.2 29.8% 2,405.1 2.6%	
Interest coverage ratio(%) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt 0 total assets Total assets Income before income taxes on total assets Shareholders' equity	-2.3 28.9 67.4 102.0 53.4 188.6 1.2 169.2 1.8 381.2 18.7% 2,041.1 7.6% 960.2	-1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1% 1,070.9	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8% 1,080.1	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3% 975.3	 70.0 75.0 -	$ \begin{array}{r} 1.0 \\ 40.0 \\ 54.1 \\ 57.8 \\ -56.0 \\ 190.3 \\ 1.0 \\ 214.3 \\ 2.0 \\ 428.7 \\ 18.7\% \\ 2,294.9 \\ 5.9\% \\ 1,132.3 \\ \end{array} $	-0.4 20.9 55.0 72.3 -241.9 157.1 0.9 224.1 2.2 717.2 29.8% 2,405.1 2.6% 984.8	
Interest coverage ratio(*) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt 0 total assets Total assets Income before income taxes on total assets Shareholders' equity Equity ratio	-2.3 28.9 67.4 102.0 53.4 188.6 1.2 169.2 1.8 381.2 18.7% 2,041.1 7.6% 960.2 47.0%	-1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1% 1,070.9 47.7%	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8% 1,080.1 48.8%	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3% 975.3 38.8%	 70.0 75.0 	$ \begin{array}{r} 1.0\\ 40.0\\ 54.1\\ 57.8\\ -56.0\\ 190.3\\ 1.0\\ 214.3\\ 2.0\\ 428.7\\ 18.7\%\\ 2,294.9\\ 5.9\%\\ 1,132.3\\ 49.3\%\\ \end{array} $	-0.4 20.9 55.0 72.3 -241.9 157.1 0.9 224.1 2.2 717.2 29.8% 2,405.1 2.6% 984.8 41.0%	
Interest coverage ratio(%) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets Income before income taxes on total assets Shareholders' equity Equity ratio Return on equity	-2.3 28.9 67.4 102.0 53.4 188.6 1.2 169.2 1.8 381.2 18.7% 2,041.1 7.6% 960.2 47.0% 10.6%	-1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1% 1,070.9 47.7% 11.0%	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8% 1,080.1 48.8% 9.9%	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3% 975.3 38.8% 0.6%	 70.0 75.0 -	$ \begin{array}{r} 1.0\\ 40.0\\ 54.1\\ 57.8\\ -56.0\\ 190.3\\ 1.0\\ 214.3\\ 2.0\\ 428.7\\ 18.7\%\\ 2,294.9\\ 5.9\%\\ 1,132.3\\ 49.3\%\\ 7.7\%\\ \end{array} $	-0.4 20.9 55.0 72.3 -241.9 157.1 0.9 224.1 2.2 717.2 29.8% 2.405.1 2.6% 984.8 41.0% 2.9%	
Interest coverage ratio(*) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales Liquidity at hand/Averaged sales Inventories Inventories/Averaged cost of sales Debt Debt on total assets Total assets Income before income taxes on total assets Shareholders' equity Equity ratio Return on equity Number of employees(Japan)(thousand of people)	-2.3 28.9 67.4 102.0 53.4 188.6 1.2 169.2 1.8 381.2 18.7% 2,041.1 7.6% 960.2 47.0% 10.6% 39.9	-1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1% 1,070.9 47.7% 11.0%	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8% 1,080.1 48.8% 9.9% 40.3	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3% 975.3 38.8% 0.6% 40.8	 70.0 75.0 	$ \begin{array}{r} 1.0 \\ 40.0 \\ 54.1 \\ 57.8 \\ -56.0 \\ 190.3 \\ 1.0 \\ 214.3 \\ 2.0 \\ 428.7 \\ 18.7\% \\ 2,294.9 \\ 5.9\% \\ 1,132.3 \\ 49.3\% \\ 7.7\% \\ 40.6 \\ \end{array} $	-0.4 20.9 55.0 72.3 -241.9 157.1 0.9 224.1 2.2 717.2 29.8% 2,405.1 2.6% 984.8 41.0% 2.9%	$ \begin{array}{r} -3 \\ 6 \\ 51 \\ 48 \\ 42 \\ 218 \\ 11 \\ 181 \\ 12 \\ 2,382 \\ 1.3 \\ 962 \\ 40.4 \\ 1.5 \\ 41 \\ 41 \\ 41 \\ 41 \\ 41 \\ 41 \\ 41 \\ 41$
Interest coverage ratio(%) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets Total assets Income before income taxes on total assets Shareholders' equity Equity ratio Return on equity Number of employees(Japan)(thousand of people) Number of employees(Overseas)(thousand of people)	-2.3 28.9 67.4 102.0 53.4 188.6 1.2 169.2 1.8 381.2 18.7% 2,041.1 7.6% 960.2 47.0% 10.6% 39.9 36.2	-1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1% 1,070.9 47.7% 11.0% 40.3 41.5	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8% 1,080.1 48.8% 9.9% 40.3 43.0	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3% 975.3 38.8% 0.6%	 70.0 75.0 -	$\begin{array}{r} 1.0 \\ 40.0 \\ 54.1 \\ 57.8 \\ -56.0 \\ 190.3 \\ 1.0 \\ 214.3 \\ 2.0 \\ 428.7 \\ 18.7\% \\ 2.294.9 \\ 5.9\% \\ 1.132.3 \\ 49.3\% \\ 7.7\% \\ 40.6 \\ 42.4 \end{array}$	-0.4 20.9 55.0 72.3 -241.9 157.1 0.9 224.1 2.2 717.2 29.8% 2.405.1 2.6% 984.8 41.0% 2.9%	-3 6, 51 48 42
Interest coverage ratio(%) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets Income before income taxes on total assets Shareholders' equity Equity ratio Return on equity Number of employees(Japan)(thousand of people)	-2.3 28.9 67.4 102.0 53.4 188.6 1.2 169.2 1.8 381.2 18.7% 2,041.1 7.6% 960.2 47.0% 10.6% 39.9	-1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1% 1,070.9 47.7% 11.0%	4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8% 1,080.1 48.8% 9.9% 40.3	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3% 975.3 38.8% 0.6% 40.8	 70.0 75.0 	$ \begin{array}{r} 1.0 \\ 40.0 \\ 54.1 \\ 57.8 \\ -56.0 \\ 190.3 \\ 1.0 \\ 214.3 \\ 2.0 \\ 428.7 \\ 18.7\% \\ 2.294.9 \\ 5.9\% \\ 1,132.3 \\ 49.3\% \\ 7.7\% \\ 40.6 \\ \end{array} $	-0.4 20.9 55.0 72.3 -241.9 157.1 0.9 224.1 2.2 717.2 29.8% 2,405.1 2.6% 984.8 41.0% 2.9%	2 1 7 30 2,3 1 9 40 1

Interest coverage ratio(**%**)=(Interest and dividend income + Operating income) ÷ Interest expense

*As a result of the sale of a business in 1Q of FY07/3, the operating results from the discontinued operations have been reclassified.

January 29, 2010 RICOH COMPANY, LTD. (Billions of yen)

Key Financial Figures(Consolidated)

	(Fiscal year	ended)				(Nine months ended)			
B. Sales by Category	Mar.'06	Mar.'07	Mar.'08	Mar.'09	Mar.'10 (Forecast)	Dec.'07	Dec.'08	Dec.'09	
Imaging & Solutions	1,637.2	1,774.4	1,909.5	1,833.0		1,403.2	1,363.7	1,306.0	
(change from the previous corresponding period)	6.9%	8.4%	7.6%	-4.0%	-3.2%	10.2%	-2.8%	-4.2%	
Percentage of net sales	85.8%	85.8%	86.0%	87.6%	88.7%	85.5%	87.0%	88.6%	
Imaging Solutions	1,446.6	1,580.1	1,709.4	1,598.6	1,511.5	1,261.7	1,198.1	1,113.2	
(change from the previous corresponding period)	8.6%	9.2%	8.2%	-6.5%	-5.5%	10.9%	-5.0%	-7.1%	
Percentage of net sales	75.8%	76.4%	77.0%	76.4%	75.6%	76.9%	76.4%	75.5%	
Network System Solutions	190.5	194.3	200.0	234.4	263.0	141.5	165.6	192.8	
(change from the previous corresponding period)	-4.3%	2.0%	3.0%	17.2%	12.2%	4.6%	17.0%	16.4%	
Percentage of net sales	10.0%	9.4%	9.0%	11.2%	13.2%	8.6%	10.6%	13.1%	
Industrial Products	120.6	133.3	144.3	115.5	102.0	111.7	93.7	76.3	
(change from the previous corresponding period)	1.0%	10.6%	8.2%	-19.9%	-11.7%	13.1%	-16.1%	-18.6%	
Percentage of net sales	6.3%	6.4%	6.5%	5.5%	5.1%	6.8%	6.0%	5.2%	
Other	151.3	161.0	166.0	143.0	123.5	125.3	110.4	92.2	
(change from the previous corresponding period)	-3.3%	6.4%	3.1%	-13.9%	-13.7%	4.1%	-11.9%	-16.5%	
Percentage of net sales	7.9%	7.8%	7.5%	6.8%	6.2%	7.6%	7.0%	6.2%	

1. Sales by Geographic Area	Mar.'06	Mar.'07	Mar.'08	Mar.'09	Mar.'10 (Forecast)	Dec.'07	Dec.'08	Dec.'09
Japan	966.2	1,002.2	1,016.0	938.3	855.0	749.0	704.8	626.5
(change from the previous corresponding period)	0.0%	3.7%	1.4%	-7.6%	-8.9%	2.7%	-5.9%	-11.1%
Percentage of net sales	50.6%	48.4%	45.8%	44.9%	42.8%	45.7%	45.0%	42.5%
Overseas	943.0	1,066.6	1,203.9	1,153.3	1,145.0	891.3	863.1	848.2
(change from the previous corresponding period)	12.1%	13.1%	12.9%	-4.2%	-0.7%	16.8%	-3.2%	-1.7%
Percentage of net sales	49.4%	51.6%	54.2%	55.1%	57.3%	54.3%	55.0%	57.5%
The Americas	387.4	426.4	434.7	502.8	566.2	323.9	350.4	416.3
(change from the previous corresponding period)	19.0%	10.1%	2.0%	15.7%	12.6%	4.7%	8.2%	18.8%
Percentage of net sales	20.3%	20.6%	19.6%	24.0%	28.3%	19.7%	22.4%	28.2%
Europe	434.8	507.1	603.2	523.4	459.3	443.6	408.2	341.4
(change from the previous corresponding period)	6.3%	16.6%	18.9%	-13.2%	-12.3%	24.5%	-8.0%	-16.4%
Percentage of net sales	22.8%	24.5%	27.2%	25.0%	23.0%	27.0%	26.0%	23.2%
Other	120.8	133.0	165.9	127.0	119.5	123.7	104.4	90.3
(change from the previous corresponding period)	13.3%	10.1%	24.7%	-23.4%	-6.0%	26.7%	-15.6%	-13.5%
Percentage of net sales	6.3%	6.4%	7.5%	6.1%	6.0%	7.5%	6.7%	6.1%

5. Products ratio on	Imaging Solutions	category (by sales)	Mar.'06	Mar.'07	Mar.'08	Mar.'09

Japan	Copier		76%	74%	72%
	Printer		19%	20%	23%
	Other		6%	6%	5%
Overseas	Copier		85%	80%	76%
	Printer		9%	15%	20%
	Other		6%	4%	4%
Total	Copier	81%	82%	78%	75%
	Printer	12%	13%	17%	21%
	Other	7%	6%	5%	4%

6. Color ratio (b	by sales value of machine)	Mar.'06	Mar.'07	Mar.'08	Mar.'09
Copier	Japan	44%	51%	59%	58%
	Overseas	32%	36%	44%	50%
	Total	36%	40%	48%	53%
Printer	Japan	24%	24%	26%	28%
	Overseas	53%	57%	36%	22%
	Total	34%	37%	31%	24%

January 29, 2010 RICOH COMPANY, LTD.

(Billions of yen)

Key Financial Figures(Consolidated)

Operating Results	Jun.'08	Sep.'08	Dec.'08	Mar.'09	Jun.'09	Sep.'09	Dec.'09	Mar.'10 (Forecast)
Net sales	521.5	544.3	502.0	523.6	491.3	497.4	485.9	525.2
(change from the previous corresponding period)	-1.6%	-2.5%	-9.0%	-9.6%	-5.8%	-8.6%	-3.2%	0.3%
Domestic sales	233.8	249.9	221.0	233.4	206.7	214.9	204.8	228.4
(change from the previous corresponding period)	-4.4%	-3.8%	-9.6%	-12.5%	-11.6%	-14.0%	-7.3%	-2.1%
Overseas sales	287.7	294.4	281.0	290.2	284.6	282.4	281.1	296.7
(change from the previous corresponding period)	0.8%	-1.4%	-8.6%	-7.2%	-1.1%	-4.1%	0.0%	2.3%
Overseas sales ratio	55.2%	54.1%	56.0%	55.4%	57.9%	56.8%	57.8%	56.5%
Gross profit	228.3	214.9	214.1	196.8	200.3	197.8	210.2	198.5
(change from the previous corresponding period)	-0.2%	-3.4%	-9.8%	-17.6%	-12.3%	-7.9%	-1.8%	0.9%
Percentage of net sales	43.8%	39.5%	42.7%	37.6%	40.8%	39.8%	43.3%	37.8%
Selling, general and administrative expenses	188.6	189.6	192.8	208.7	194.2	189.9	186.4	191.3
(change from the previous corresponding period)	3.6%	2.8%	2.6%	9.0%	3.0%	0.2%	-3.3%	-8.3%
Percentage of net sales	36.2%	34.8%	38.5%	39.9%	39.5%	38.2%	38.4%	36.4%
Operating income	39.7	25.3	21.3	-11.8	6.0	7.9	23.7	7.2
(change from the previous corresponding period)	-14.7%	-33.3%	-56.9%		-84.7%	-68.7%	11.4%	
Percentage of net sales	7.6%	4.7%	4.2%	-2.3%	1.2%	1.6%	4.9%	1.4%
Income before income taxes	43.7	15.1	1.1	-29.1	3.4	3.3	24.0	4.1
(change from the previous corresponding period)	-17.9%	-52.4%	-97.6%		-92.2%	-77.9%	1,925.0%	
Percentage of net sales	8.4%	2.8%	0.2%	-5.6%	0.7%	0.7%	5.0%	0.8%
Net income attributable to Ricoh Company,Ltd.	25.7	8.6	-4.8	-23.0	0.9	0.9	12.6	0.5
(change from the previous corresponding period)	-24.0%	-55.4%			-96.5%	-89.5%		
Percentage of net sales	4.9%	1.6%	-1.0%	-4.4%	0.2%	0.2%	2.6%	0.1%
Net income per share-basic [yen]	35.71	11.85	-6.62	-31.92	1.24	1.25	17.38	0.80
(change from the previous corresponding period)	-23.0%	-55.2%			-96.5%	-89.5%		
Exchange rate [yen/US\$]	104.66	107.63	96.21	93.61	97.51	93.64	89.75	90.00
[yen/EURO]	163.48	161.92	126.97	122.35	132.69	133.79	132.60	130.00

2. Other ratios	Jun.'08	Sep.'08	Dec.'08	Mar.'09	Jun.'09	Sep.'09	Dec.'09	Mar.'10 (Forecast)
R&D Expenditure	31.7	31.4	30.2	30.9	27.2	28.7	25.8	
R&D Expenditure / net sales	6.1%	5.8%	6.0%	5.9%	5.6%	5.8%	5.3%	5.8%
Interest and dividend income	1.2	1.7	0.7	1.3	0.5	1.1	0.4	
Interest expense	1.0	1.3	1.8	1.5	2.1	1.9	2.0	
Financial income(expenses)net	0.2	0.4	-1.1	-0.1	-1.5	-0.8	-1.6	
Interest coverage ratio(X) [times]	38.4	19.7	11.8		3.2	4.6	11.6	
Depreciation for tangible fixed assets	17.7	17.6	19.7	19.8	16.6	17.3	17.8	18.3
Expenditure for plant and equipment	20.4	26.5	25.3	24.6	17.3	21.0	9.8	26.8
Free Cash Flow	-20.4	-24.1	-197.4	46.2	5.9	23.7	12.4	
Liquidity at hand	176.2	162.2	157.1	260.5	197.9	226.4	218.4	
Liquidity at hand/Averaged sales [months]	1.0	0.9	0.9	1.5	1.2	1.4	1.3	
Inventories	218.7	206.1	224.1	191.5	193.3	177.7	181.3	
Inventories/Averaged cost of sales [months]	2.2	1.9	2.3	1.8	2.0	1.8	2.0	
Debt	420.1	426.8	717.2	779.1	721.6	724.2	718.4	
Debt on total assets	18.2%	19.2%	29.8%	31.0%	29.8%	30.5%	30.2%	
Total assets	2,304.7	2,220.8	2,405.1	2,513.4	2,424.3	2,376.9	2,382.4	
Income before income taxes on total assets	1.9%	0.7%	0.1%	-1.2%	0.1%	0.1%	1.0%	
Shareholders' equity	1,123.4	1,102.4	984.8	975.3	977.0	955.6	962.2	
Equity ratio	48.7%	49.6%	41.0%	38.8%	40.3%	40.2%	40.4%	
Return on equity	2.3%	0.8%	-0.5%	-2.3%	0.1%	0.1%	1.3%	
Number of employees(Japan)(thousand of people)	41.4	41.2	41.1	40.8	41.9	41.6	41.3	
Number of employees(Overseas)(thousand of people)	44.0	45.8	68.7	67.6	67.2	67.0	67.3	
Number of employees (Total)(thousand of people)	85.5	87.0	109.8	108.4	109.1	108.7	108.7	

Interest coverage ratio(**%**)=(Interest and dividend income + Operating income) ÷ Interest expense

January 29, 2010 RICOH COMPANY, LTD.

(Billions of yen)

Key Financial Figures(Consolidated)

Total

Japan

Total

Overseas

Printer

		(Three mont	iis chiaca)						Mar.'10
. Sales t	by Categ	gory	Jun.'08	Sep.'08	Dec.'08	Mar.'09	Jun.'09	Sep.'09	Dec.'09	(Forecast
Imaging	g & Solu	itions	455.2	464.5	443.9	469.3	436.8	438.3	430.9	468.
	(chang	ge from the previous corresponding period)	0.5%	-1.5%	-7.2%	-7.3%	-4.1%	-5.6%	-2.9%	-0.29
	Percer	ntage of net sales	87.3%	85.3%	88.4%	89.6%	88.9%	88.1%	88.7%	89.29
Ima	aging So	olutions	410.1	403.9	383.9	400.5	378.0	366.9	368.1	398
	(chang	ge from the previous corresponding period)	-0.5%	-2.7%	-11.6%	-10.6%	-7.8%	-9.2%	-4.1%	-0.69
	Percer	ntage of net sales	78.6%	74.2%	76.5%	76.5%	76.9%	73.8%	75.8%	75.89
Net	twork Sy	ystem Solutions	45.1	60.5	59.9	68.8	58.7	71.3	62.7	70
	(chang	ge from the previous corresponding period)	11.0%	7.0%	35.3%	17.6%	30.1%	17.9%	4.6%	2.0
	Percer	ntage of net sales	8.7%	11.1%	11.9%	13.1%	12.0%	14.3%	12.9%	13.4
Industri	ial Produ	icts	33.0	34.7	25.9	21.7	24.7	26.4	25.1	25
	(chang	ge from the previous corresponding period)	-6.9%	-17.2%	-24.4%	-33.1%	-25.2%	-23.9%	-2.9%	17.8
	Percer	ntage of net sales	6.3%	6.4%	5.2%	4.2%	5.0%	5.3%	5.2%	4.9
Other			33.2	45.0	32.1	32.5	29.8	32.6	29.8	31
	(chang	ge from the previous corresponding period)	-20.4%	1.3%	-17.7%	-20.0%	-10.3%	-27.6%	-7.3%	-4.2
	Percer	ntage of net sales	6.4%	8.3%	6.4%	6.2%	6.1%	6.6%	6.1%	5.99
. Sales t	oy Geog	raphic Area	Jun.'08	Sep.'08	Dec.'08	Mar.'09	Jun.'09	Sep.'09	Dec.'09	Mar.'10
	,		233.8	-		233.4		-		(Forecas 228
Japan	(ahana	the provide company and a paried)	-4.4%	249.9 -3.8%	221.0 -9.6%	-12.5%	206.7 -11.6%	214.9 -14.0%	204.8	
		ge from the previous corresponding period) ntage of net sales	-4.4% 44.8%	-3.8% 45.9%	-9.0% 44.0%	-12.3% 44.6%	-11.0%	-14.0% 43.2%	-7.3% 42.2%	-2.1
0		ltage of het sales	287.7		281.0			43.2%		43.5
Oversea		the provide company and a paried)	287.7	294.4		290.2 -7.2%	284.6	-4.1%	281.1	290
	-	ge from the previous corresponding period)		-1.4%	-8.6%		-1.1%		0.0%	
The	e Ameria	ntage of net sales	55.2%	54.1%	56.0% 132.8	55.4%	57.9%	56.8%	57.8%	56.5° 149
Ine				115.9		37.5%	142.7	138.3		
	-	ge from the previous corresponding period)	-1.5%	3.0%	22.8%		40.4%	19.4%	1.8%	-1.7
		ntage of net sales	19.5%	21.3%	26.5%	29.1%	29.1%	27.8%	27.8%	28.5
Eur	rope	- from the annihilation of the second diagonal distribution of the second d	148.6	140.0	119.5	115.1	113.7		115.3	
		ge from the previous corresponding period)	1.2%	-1.6%	-22.6%	-27.8%	-23.5%	-19.7%	-3.5%	2.3
04		ntage of net sales	28.5%	25.7%	23.8%	22.0%	23.1%	22.6%	23.7%	22.4
Oth		the provide company and a paried)	37.3	38.4	28.5	22.6	28.1	31.6	30.5	29 28.41
		ge from the previous corresponding period)	5.7%	-12.1%	-35.9%	-46.2%	-24.7%	-17.6%	6.8%	28.4
	Percer	ntage of net sales	7.2%	7.1%	5.7%	4.3%	5.7%	6.4%	6.3%	5.69
. Produc	cts ratio	on Imaging Solutions category (by sales)	Jun.'08	Sep.'08	Dec.'08	Mar.'09	Jun.'09	Sep.'09	Dec.'09	
Jap	an	Copier	72%	74%	73%	68%	71%	69%	69%	
_		Printer	23%	20%	22%	26%	22%	22%	23%	
		Other	4%	6%	6%	5%	7%	9%	8%	
Ove	erseas	Copier	76%	75%	76%	78%	72%	70%	71%	
		Printer	21%	21%	19%	18%	20%	21%	21%	
		Other	3%	4%	4%	4%	7%	9%	8%	
Tot	al	Copier	75%	75%	75%	75%	72%	70%	70%	
		Printer	22%	21%	20%	21%	21%	22%	22%	
		Other	3%	5%	5%	4%	7%	9%	8%	
<u> </u>			T 100	d 100	D 100			d 100	_	
		v sales value of machine)	Jun.'08	Sep.'08	Dec.'08	Mar.'09	Jun.'09	Sep.'09	Dec.'09	
Cop	pier	Japan	59%	57%	59%	59%	64%	68%	70%	
		Overseas	48%	52%	50%	53%	49%	50%	52%	

53%

19%

20%

20%

52%

36%

20%

26%

54%

31%

17%

23%

54%

23%

24%

24%

55%

25%

30%

29%

57%

29%

36%

34%

51%

27%

32%

29%