| 1.Operating Results | (Fiscal year ended) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mar.'99 | Mar.'00 | Mar.'01 | Mar. ${ }^{\prime} 02$ | $\begin{gathered} \text { Mar.'03 } \\ \text { (Forecast) } \end{gathered}$ |
| Net sales | 1,425.9 | 1,447.1 | 1,538.2 | 1,672.3 | 1,738.0 |
| (change from the previous corresponding period) | 1.6\% | 1.5\% | 6.3\% | 8.7\% | 3.9\% |
| Domestic sales | 820.9 | 873.1 | 930.4 | 902.6 | 895.0 |
| (change from the previous corresponding period) | -1.2\% | 6.4\% | 6.6\% | -3.0\% | -0.8\% |
| Overseas sales | 605.0 | 573.9 | 607.8 | 769.6 | 843.0 |
| (change from the previous corresponding period) | 5.8\% | -5.1\% | 5.9\% | 26.6\% | 9.5\% |
| Overseas sales ratio | 42.4\% | 39.7\% | 39.5\% | 46.0\% | 48.5\% |
| Gross profit | 568.5 | 580.0 | 613.3 | 699.9 | 741.0 |
| (change from the previous corresponding period) | 0.6\% | 2.0\% | 5.8\% | 14.1\% | 5.9\% |
| Percentage of net sales | 39.9\% | 40.1\% | 39.9\% | 41.9\% | 42.6\% |
| Operating income | 73.5 | 88.9 | 105.1 | 129.6 | 138.0 |
| (change from the previous corresponding period) | -18.0\% | 20.9\% | 18.2\% | 23.4\% | 6.4\% |
| Percentage of net sales | 5.2\% | 6.1\% | 6.8\% | 7.8\% | 7.9\% |
| Income before income taxes | 53.0 | 70.3 | 97.7 | 113.9 | 125.1 |
| (change from the previous corresponding period) | -22.5\% | 32.7\% | 38.9\% | 16.6\% | 9.8\% |
| Percentage of net sales | 3.7\% | 4.9\% | 6.4\% | 6.8\% | 7.2\% |
| Net income | 30.6 | 41.9 | 53.2 | 61.6 | 73.2 |
| (change from the previous corresponding period) | 1.7\% | 36.8\% | 27.0\% | 15.8\% | 18.8\% |
| Percentage of net sales | 2.1\% | 2.9\% | 3.5\% | 3.7\% | 4.2\% |
| Net income per share-basic [yen] | 44.33 | 60.61 | 76.85 | 88.27 | 101.00 |
| (change from the previous corresponding period) | -1.4\% | 36.7\% | 26.8\% | 14.9\% | 14.4\% |
| Exchange rate [yen/US\$] | 127.98 | 111.52 | 110.60 | 125.10 | 121.70 |
| [yen/EURO] | 143.73 | 115.35 | 100.41 | 110.60 | 120.37 |


| 2. Sales by Category | Mar.'99 | Mar.'00 | Mar.'01 | Mar.'02 | Mar.'03 <br> (Forecast) |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Imaging Solutions | 954.3 | 898.0 | 867.0 | 934.1 | $\mathbf{8 6 8 . 2}$ |
| Network input/output systems | 128.3 | 173.1 | 261.8 | 344.2 | $\mathbf{4 5 3 . 5}$ |
| Network system solutions | 168.2 | 181.9 | 209.5 | 206.9 | $\mathbf{1 9 4 . 8}$ |
| Other Businesses | 175.0 | 194.0 | 199.8 | 186.9 | $\mathbf{2 2 1 . 5}$ |


| 3. Sales by Geographic Area | Mar.'99 | Mar.'00 | Mar.'01 | Mar.'02 | Mar.'03 <br> (Forecast) |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Japan | 820.9 | 873.1 | 930.4 | 902.6 | $\mathbf{8 9 5 . 0}$ |
| The Americas | 239.6 | 231.1 | 252.6 | 341.7 | $\mathbf{3 4 1 . 0}$ |
| Europe | 283.3 | 258.5 | 247.4 | 311.3 | $\mathbf{3 5 7 . 0}$ |
| Other | 82.0 | 84.2 | 107.6 | 116.6 | $\mathbf{1 4 5 . 0}$ |


| 4. Other ratios | Mar.'99 | Mar.'00 | Mar.'01 | Mar. ${ }^{\prime} 02$ | $\begin{gathered} \text { Mar.'03 } \\ \text { (Forecast) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| R\&D Expenditure | 66.7 | 66.5 | 78.2 | 80.7 | 83.5 |
| R\&D Expenditure / net sales | 4.7\% | 4.6\% | 5.1\% | 4.8\% | 4.8\% |
| Interest and dividend income | 5.9 | 5.9 | 8.0 | 4.7 | 3.4 |
| Interest expense | 11.6 | 10.1 | 7.7 | 8.2 | 6.5 |
| Financial income(expenses)net | -5.7 | -4.1 | 0.2 | -3.4 | -3.1 |
| Interest coverage ratio(※) [times] | 6.8 | 9.3 | 14.5 | 16.3 | 21.8 |
| Depreciation for tangible fixed assets | 67.4 | 61.9 | 62.1 | 73.7 | 70.0 |
| Expenditure for plant and equipment | 70.4 | 58.3 | 73.3 | 75.6 | 75.0 |
| Liquidity at hand | 245.3 | 257.6 | 137.8 | 205.5 | - |
| Liquidity at hand/Averaged sales [months] | 2.1 | 2.1 | 1.1 | 1.5 | - |
| Inventories | 162.2 | 143.1 | 176.3 | 162.1 | - |
| Inventories/Averaged cost of sales [months] | 2.3 | 2.0 | 2.3 | 2.0 | - |
| Debt | 653.2 | 515.1 | 538.9 | 561.4 | - |
| Debt on total assets | 40.1\% | 33.4\% | 31.6\% | 30.6\% | - |
| Total assets | 1,628.0 | 1,543.3 | 1,704.7 | 1,832.9 | - |
| Income before income taxes on total assets | 3.2\% | 4.4\% | 6.0\% | 6.4\% | - |
| Shareholders' equity | 487.4 | 541.5 | 556.7 | 633.0 | - |
| Equity ratio | 29.9\% | 35.1\% | 32.7\% | 34.5\% | - |
| Return on equity | 6.4\% | 8.1\% | 9.7\% | 10.4\% | - |
| Number of employees(Japan)(thousand of people) | 41.7 | 41.3 | 40.5 | 40.0 | - |
| Number of employees(Overseas)(thousand of people) | 23.7 | 26.0 | 33.8 | 34.2 | - |
| Number of employees (Total)(thousand of people) | 65.4 | 67.3 | 74.2 | 74.2 | - |


| Sep.00 | Sep.01 | Sep.'02 |
| ---: | ---: | ---: |
| 681.7 | 664.5 | $\mathbf{6 5 9 . 7}$ |
| 174.4 | 245.2 | $\mathbf{2 5 4 . 6}$ |
| 177.2 | 225.9 | $\mathbf{2 5 4 . 5}$ |
| 75.8 | 85.6 | $\mathbf{1 0 8 . 6}$ |
|  |  |  |
| Sep.'00 | Sep.'01 | Sep.'02 |
| 55.8 | 58.6 | $\mathbf{6 1 . 0}$ |
| $5.0 \%$ | $4.8 \%$ | $\mathbf{4 . 8 \%}$ |
| 5.9 | 4.0 | $\mathbf{2 . 6}$ |
| 4.6 | 6.5 | $\mathbf{5 . 3}$ |
| 1.2 | -2.5 | $\mathbf{- 2 . 6}$ |
| 17.7 | 14.3 | $\mathbf{1 8 . 3}$ |
| 45.1 | 53.3 | $\mathbf{5 1 . 4}$ |
| 50.6 | 56.6 | $\mathbf{5 5 . 1}$ |
| 193.6 | 150.4 | $\mathbf{1 8 4 . 9}$ |
| 1.6 | 1.1 | $\mathbf{1 . 3}$ |
| 158.8 | 173.9 | $\mathbf{1 4 9 . 3}$ |
| 2.1 | 2.2 | $\mathbf{1 . 8}$ |
| 539.9 | 586.0 | $\mathbf{5 4 1 . 2}$ |
| $34.0 \%$ | $33.3 \%$ | $\mathbf{2 9 . 9 \%}$ |
| $\mathbf{1 , 5 8 6 . 7}$ | $\mathbf{1 , 7 6 0 . 3}$ | $\mathbf{1 , 8 0 7 . 2}$ |
| $4.4 \%$ | $4.5 \%$ | $\mathbf{4 . 7 \%}$ |
| 561.4 | 601.2 | $\mathbf{6 7 1 . 1}$ |
| $35.4 \%$ | $34.2 \%$ | $\mathbf{3 7 . 1 \%}$ |
| $6.9 \%$ | $7.5 \%$ | $\mathbf{7 . 9 \%}$ |
| $\mathbf{-}$ | 39.9 | $\mathbf{3 9 . 8}$ |
| $\mathbf{-}$ | 34.3 | $\mathbf{3 4 . 4}$ |
| $\mathbf{-}$ | 74.2 | $\mathbf{7 4 . 2}$ |
|  |  |  |

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## Key Financial Figures(Consolidated)

| 1.Operating Results | (Three months ended) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | '01 Q1 | '01 Q2 | '01 Q3 | '01 Q4 |
| Net sales | 411.9 | 408.1 | 401.3 | 450.9 |
| (change from the previous corresponding period) | 12.2\% | 10.9\% | 7.3\% | 5.1\% |
| Domestic sales | 228.7 | 223.9 | 211.7 | 238.1 |
| (change from the previous corresponding period) | 1.1\% | -2.6\% | -6.1\% | -4.2\% |
| Overseas sales | 183.2 | 184.1 | 189.5 | 212.7 |
| (change from the previous corresponding period) | 29.9\% | 33.3\% | 27.8\% | 18.0\% |
| Overseas sales ratio | 44.5\% | 45.1\% | 47.2\% | 47.2\% |
| Gross profit | 174.0 | 167.8 | 173.6 | 184.4 |
| (change from the previous corresponding period) | 17.3\% | 15.3\% | 16.0\% | 8.7\% |
| Percentage of net sales | 42.2\% | 41.1\% | 43.3\% | 40.9\% |
| Operating income | 31.6 | 28.2 | 29.7 | 40.0 |
| (change from the previous corresponding period) | 20.6\% | 13.5\% | 15.0\% | 42.5\% |
| Percentage of net sales | 7.7\% | 6.9\% | 7.4\% | 8.9\% |
| Income before income taxes | 27.1 | 25.3 | 25.8 | 35.5 |
| (change from the previous corresponding period) | 17.3\% | 10.2\% | 12.9\% | 24.0\% |
| Percentage of net sales | 6.6\% | 6.2\% | 6.4\% | 7.9\% |
| Net income | 14.8 | 13.5 | 14.8 | 18.3 |
| (change from the previous corresponding period) | 17.9\% | 2.6\% | 19.4\% | 22.5\% |
| Percentage of net sales | 3.6\% | 3.3\% | 3.7\% | 4.1\% |
| Net income per share-basic [yen] | 21.47 | 19.50 | 21.41 | 25.89 |
| (change from the previous corresponding period) | 17.8\% | 2.4\% | 18.9\% | 20.0\% |
| Exchange rate [yen/US\$] | 122.60 | 121.72 | 123.70 | 132.50 |
| [yen/EURO] | 107.25 | 108.32 | 110.74 | 116.21 |


| 2. Sales by Category | '01 Q1 | '01 Q2 | '01 Q3 | '01_Q4 |
| :--- | ---: | ---: | ---: | ---: |
| Imaging Solutions | 231.6 | 226.6 | 229.2 | 246.6 |
| Network input/output systems | 87.6 | 80.6 | 83.2 | 92.7 |
| Network system solutions | 48.7 | 54.1 | 45.0 | 58.9 |
| Other Businesses | 43.9 | 46.5 | 43.8 | 52.6 |


| 3. Sales by Geographic Area | '01 Q1 | '01 Q2 | '01 Q3 | '01_Q4 |
| :--- | ---: | ---: | ---: | ---: |
| Japan | 228.7 | 223.9 | 211.7 | 238.1 |
| The Americas | 79.8 | 82.7 | 82.5 | 96.5 |
| Europe | 76.1 | 71.9 | 77.8 | 85.3 |
| Other | 27.1 | 29.3 | 29.1 | 30.9 |


| 4. Other ratios | '01 Q1 | '01 Q2 | '01 Q3 | '01_Q4 |
| :---: | :---: | :---: | :---: | :---: |
| R\&D Expenditure | 17.8 | 22.0 | 18.6 | 22.1 |
| R\&D Expenditure / net sales | 4.3\% | 5.4\% | 4.7\% | 4.9\% |
| Interest and dividend income | 1.1 | 1.7 | 1.1 | 0.6 |
| Interest expense | 2.4 | 2.1 | 2.0 | 1.6 |
| Financial income(expenses)net | -1.2 | -0.3 | -0.8 | -0.9 |
| Interest coverage ratio(※) [times] | 13.6 | 14.0 | 15.4 | 24.4 |
| Depreciation for tangible fixed assets | 15.1 | 17.9 | 20.2 | 20.3 |
| Expenditure for plant and equipment | 17.9 | 21.8 | 16.8 | 19.0 |
| Liquidity at hand | 141.6 | 155.0 | 150.4 | 205.5 |
| Liquidity at hand/Averaged sales [months] | 1.0 | 1.1 | 1.1 | 1.4 |
| Inventories | 175.4 | 163.7 | 173.9 | 162.1 |
| Inventories/Averaged cost of sales [months] | 2.2 | 2.0 | 2.3 | 1.8 |
| Debt | 538.8 | 548.6 | 586.0 | 561.4 |
| Debt on total assets | 31.2\% | 32.0\% | 33.3\% | 30.6\% |
| Total assets | 1,728.5 | 1,713.0 | 1,760.3 | 1,832.9 |
| Income before income taxes on total assets | 1.6\% | 1.5\% | 1.5\% | 2.0\% |
| Shareholders' equity | 570.3 | 581.3 | 601.2 | 633.0 |
| Equity ratio | 33.0\% | 33.9\% | 34.2\% | 34.5\% |
| Return on equity | 2.6\% | 2.3\% | 2.5\% | 3.0\% |
| Number of employees(Japan)(thousand of people) | - | 40.0 | 39.9 | 40.0 |
| Number of employees(Overseas)(thousand of people) | - | 34.4 | 34.3 | 34.2 |
| Number of employees (Total)(thousand of people) | - | 74.4 | 74.2 | 74.2 |


| (Three months ended) <br> '02 Q1 | '02 Q2 | '02 Q3 | '02 Q4 <br> (Forecast) |
| ---: | ---: | ---: | ---: |
| 428.2 | 428.5 | $\mathbf{4 2 0 . 7}$ | $\mathbf{4 6 0 . 4}$ |
| $4.0 \%$ | $5.0 \%$ | $\mathbf{4 . 8 \%}$ | $\mathbf{2 . 1 \%}$ |
| 224.8 | 224.7 | $\mathbf{2 1 0 . 1}$ | $\mathbf{2 3 5 . 2}$ |
| $-1.7 \%$ | $0.3 \%$ | $\mathbf{- 0 . 8 \%}$ | $\mathbf{- 1 . 2 \%}$ |
| 203.4 | 203.8 | $\mathbf{2 1 0 . 5}$ | $\mathbf{2 2 5 . 2}$ |
| $11.0 \%$ | $10.7 \%$ | $\mathbf{1 1 . 1 \%}$ | $\mathbf{5 . 8 \%}$ |
| $47.5 \%$ | $47.6 \%$ | $\mathbf{5 0 . 0 \%}$ | $\mathbf{4 8 . 9 \%}$ |
| 186.4 | 174.1 | $\mathbf{1 8 4 . 9}$ | $\mathbf{1 9 5 . 4}$ |
| $7.2 \%$ | $3.7 \%$ | $\mathbf{6 . 5 \%}$ | $\mathbf{6 . 0 \%}$ |
| $43.5 \%$ | $40.6 \%$ | $\mathbf{4 4 . 0 \%}$ | $\mathbf{4 2 . 4 \%}$ |
| 35.9 | 25.4 | $\mathbf{3 3 . 3}$ | $\mathbf{4 3 . 2}$ |
| $13.6 \%$ | $-10.2 \%$ | $\mathbf{1 2 . 3 \%}$ | $\mathbf{8 . 0 \%}$ |
| $8.4 \%$ | $5.9 \%$ | $\mathbf{7 . 9 \%}$ | $\mathbf{9 . 4 \%}$ |
| 32.2 | 23.4 | $\mathbf{2 9 . 9}$ | $\mathbf{3 9 . 4}$ |
| $18.7 \%$ | $-7.7 \%$ | $\mathbf{1 5 . 9 \%}$ | $\mathbf{1 0 . 9 \%}$ |
| $7.5 \%$ | $5.5 \%$ | $\mathbf{7 . 1 \%}$ | $\mathbf{8 . 6 \%}$ |
| 19.5 | 14.0 | $\mathbf{1 7 . 8}$ | $\mathbf{2 1 . 8}$ |
| $31.2 \%$ | $3.5 \%$ | $\mathbf{1 9 . 5 \%}$ | $\mathbf{1 9 . 4 \%}$ |
| $4.6 \%$ | $3.3 \%$ | $\mathbf{4 . 2 \%}$ | $\mathbf{4 . 8 \%}$ |
| 26.85 | 19.26 | $\mathbf{2 4 . 5 1}$ | $\mathbf{3 0 . 3 8}$ |
| $25.1 \%$ | $-1.2 \%$ | $\mathbf{1 4 . 5 \%}$ | $\mathbf{1 7 . 3 \%}$ |
| 127.01 | 119.19 | $\mathbf{1 2 2 . 5 9}$ | $\mathbf{1 1 8 . 0 0}$ |
| 116.56 | 117.34 | $\mathbf{1 2 2 . 5 9}$ | $\mathbf{1 2 5 . 0 0}$ |


| '02 Q1 | '02 Q2 | '02 Q3 | '02 Q4 <br> (Forecast) |
| ---: | ---: | ---: | ---: |
| 219.9 | 210.4 | $\mathbf{2 0 8 . 3}$ | $\mathbf{2 2 9 . 5}$ |
| 110.5 | 108.4 | $\mathbf{1 1 7 . 4}$ | $\mathbf{1 1 7 . 1}$ |
| 46.9 | 53.1 | $\mathbf{4 0 . 0}$ | $\mathbf{5 4 . 6}$ |
| 50.9 | 56.5 | $\mathbf{5 4 . 9}$ | $\mathbf{5 9 . 1}$ |


| '02 Q1 | '02 Q2 | '02 Q3 | '02 Q4 <br> (Forecast) |
| ---: | ---: | ---: | ---: |
| 224.8 | 224.7 | $\mathbf{2 1 0 . 1}$ | $\mathbf{2 3 5 . 2}$ |
| 84.1 | 86.2 | $\mathbf{8 4 . 1}$ | $\mathbf{8 6 . 3}$ |
| 83.2 | 82.9 | $\mathbf{8 8 . 3}$ | $\mathbf{1 0 2 . 4}$ |
| 35.9 | 34.6 | $\mathbf{3 7 . 9}$ | $\mathbf{3 6 . 3}$ |


| '02 Q1 | '02 Q2 | '02 Q3 | $\begin{gathered} \text { '02 Q4 } \\ \text { (Forecast) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| 18.4 | 21.7 | 20.8 | 22.5 |
| 4.3\% | 5.1\% | 5.0\% | 4.9\% |
| 0.9 | 1.0 | 0.6 | 0.7 |
| 1.7 | 2.2 | 1.2 | 1.1 |
| -0.7 | -1.2 | -0.6 | -0.4 |
| 21.2 | 11.6 | 26.2 | 37.6 |
| 16.9 | 16.9 | 17.5 | 18.7 |
| 17.6 | 20.8 | 16.7 | 19.9 |
| 215.3 | 227.5 | 184.9 | - |
| 1.5 | 1.6 | 1.3 | - |
| 157.1 | 148.9 | 149.3 | - |
| 1.9 | 1.8 | 1.9 | - |
| 554.8 | 543.2 | 541.2 | - |
| 30.5\% | 29.7\% | 29.9\% | - |
| 1,821.9 | 1,826.3 | 1,807.2 | - |
| 1.8\% | 1.3\% | 1.7\% | - |
| 648.3 | 663.6 | 671.1 | - |
| 35.6\% | 36.3\% | 37.1\% | - |
| 3.0\% | 2.1\% | 2.7\% | - |
| 39.9 | 39.8 | 39.8 | - |
| 34.5 | 34.8 | 34.4 | - |
| 74.4 | 74.6 | 74.2 | - |

Interest coverage ratio $(※)=$ (Interest and dividend income + Operating income) $\div$ Interest expense


[^0]:    Interest coverage ratio $(※)=$ (Interest and dividend income + Operating income) $\div$ Interest expense

